

Capital Regional District
Quarterly Operating Variance Report - Q2, 2022
Service Budgets Greater than \$1,500,000

		Operating Expenses							Operating Revenue						
		Year to Q2				Annual Forecast			Year to Q2				Annual Forecast		
Service Number	Service Description	Annual Budget \$ (Schedule A)	Actuals \$	% of Budget	2021 % of Budget	\$ Annual Forecast	% Budget (over)/under	Explanation	Annual Budget \$ (Schedule A)	Actuals \$	% of Budget	2021 % of Budget	\$ Annual Forecast	% Budget (over)/under	Explanation
1.010	Legislative & General	29,930,014	12,358,100	41%	39%	27,447,000	8%	Forecasted one-time savings on timing of staff vacancies and challenges with hiring, and some deferral of HRIS and ERDMS consultancy to 2023. Support services delivering core services as planned.	29,930,014	9,257,392	31%	34%	29,593,000	1%	Half of the revenue is derived from allocations to other services; one-third is funded by requisition, with the balance from reserves, grants and other revenue. Some minor savings due to reduction in reserve funds being required.
1.105	Facility Management	2,002,250	861,922	43%	42%	1,792,000	11%	Service involves the provision of facilities management services to CRD HQ and satellite facilities. Savings experienced in Q1 and Q2 due to staff vacancies, but is forecasted to be partially caught up through the use of auxiliary staff in Q3-Q4.	2,002,250	887,539	44%	37%	1,877,000	6%	Revenue largely from the provision of facilities management services. Projected to be under budget due to temporary staff vacancies.
1.106	CRD Headquarters Building	1,815,620	973,940	54%	53%	1,796,000	1%	Service has seen some timing delays in operating expenditures as a result of capital activities altering the operations of the building, but is anticipated to be on plan for the year.	1,815,620	928,031	51%	50%	1,844,000	-2%	Service provides office space to other CRD services and is on plan.
1.226	Health Facilities - VIHA	1,658,419	977,244	59%	49%	1,678,000	-1%	Service provides leased buildings to VIHA, and is 100% recovery from tenant. Any deficit will be recovered from VIHA and any surplus refunded to VIHA.	1,658,419	766,274	46%	49%	1,678,000	-1%	Service provides leased buildings to VIHA, and is 100% recovery from tenant. Any deficit will be recovered from VIHA and any surplus refunded to VIHA.
1.280	Regional Parks	16,859,411	5,555,486	33%	31%	16,639,000	1%	Service experiences a seasonal nature to expenditures, primarily weighted to Q2 and Q3. Forecasted temporary staff vacancies on new service levels for 2022 are largely offset by increased temporary auxiliary backfill, and one-time costs for studies and deferred maintenance.	16,859,411	1,124,017	7%	7%	16,916,000	0%	Revenues are primarily from requisition and are on plan.
1.297	Arts Grants & Development	3,006,402	773,702	26%	21%	2,987,000	1%	Service is a grant funding service, which had limited grant distribution in Q1 and Q2. Projecting to disburse remaining budget for grant funding to arts organisations in the remaining quarters.	3,006,402	201,411	7%	6%	3,022,000	-1%	Revenues are primarily from requisition, and forecast slightly above plan due to additional internal recovery.
1.310	Land Banking & Housing	2,932,259	1,654,665	56%	59%	2,782,259	5%	Operating expenses under budget at Q2, with some annual savings forecasted from temporary staff vacancies.	2,932,259	1,296,498	44%	49%	2,917,259	1%	Service is largely on plan where revenue is approximately 50% grants and 50% requisition. Minor reduction in PM fee (grant) revenue due to temporary staff vacancy.
1.311	Regional Housing Trust Fund	5,302,666	349,902	7%	6%	2,829,591	47%	Expenses are driven by grants to 3rd party housing service providers, which can vary based on eligibility and selection. Any surpluses are carried forward. One grant was provided in Q2.	5,302,666	4,345,807	82%	78%	5,302,666	0%	Service is on plan where revenue is about 80% from surplus carryforward, 20% from requisition.
1.318	Building Inspection	1,792,001	700,453	39%	43%	1,644,066	8%	Forecasted savings due to temporary staffing vacancies for Building Inspector and Admin Clerk and lower travel expenses.	1,792,001	966,864	54%	39%	1,941,641	-8%	Service is funded approximately by 70% permit fee revenue, with balance funded by requisition and reserve. Permit fee revenue forecasted higher due to increase in permit requests on Salt Spring Island.
1.324	Regional Planning Services	2,193,512	1,248,518	57%	39%	2,116,906	3%	Forecast lower than budgeted due to temporary staff vacancies for planning assistant position, auxiliary staff support and lower training and office supply costs.	2,193,512	735,959	34%	22%	2,202,271	0%	Revenue is approximately 54% requisition and 39% planned transfer from ORF. Actuals forecasted to be in line with plan.
1.40X	SEAPARC	4,328,565	1,860,192	43%	42%	4,010,000	7%	Service levels continue to recover towards pre-pandemic levels. Savings due to temporary non-program staff vacancies expected to continue into Q3. Forecasted to be on plan with usual seasonal increase in activity and programming through rest of the year.	4,328,565	491,117	11%	11%	4,298,000	1%	Revenues are approximately 70% from requisition; 30% fees. It is anticipated that higher activity in the remaining quarters will result in actuals in line with plan.
1.44X	Panorama Rec. Center	9,869,066	4,267,728	43%	41%	9,722,000	1%	Service levels are recovering to pre-pandemic levels. Minor forecasted savings due to some temporary non-program staff vacancies. Seasonal increase in activity projected through rest of the year.	9,869,066	2,094,493	21%	19%	9,892,000	0%	Revenues are approximately 55% from requisition; 45% fees. It is anticipated that higher activity in the remaining quarters will result in actuals in line with plan.
1.459	Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog	1,988,640	875,063	44%	42%	1,991,466	0%	Service levels are recovering to pre-pandemic levels. Hours for the Pool have been expanded since Q1 to include Saturdays, resulting in increased auxiliary staff costs. Emergency repairs to the Portlock Park office required in Q2 due to flooding.	1,988,640	182,046	9%	7%	1,998,686	-1%	Service expansion for the Pool to include Saturdays has resulted in higher pool fees and service revenue. Funding for emergency repairs due to flooding at the Portlock Park office recovered through one-time insurance revenue.
1.521	Environmental Resource Management	25,126,320	11,972,681	48%	48%	25,237,749	0%	Operational services are continuing as planned, and forecasted to be in line with budget for the year. Landfill Operations expenses are forecasted to be higher than budget by \$50k.	25,126,320	16,208,558	65%	65%	29,354,449	-17%	Overall Solid Waste Revenue for 2022 is forecasted to be higher than budget due to increased tipping fee revenues from quantity of solid waste being received. Recycling revenue for scrap metal (price fluctuates with the global commodity markets) is also higher than budgeted.
1.576	Environmental Engineering Services	2,558,433	1,092,724	43%	38%	2,486,000	3%	Service provides engineering and project management services to multiple services the CRD's recreation and environmental management services. Forecasted savings for temporary staff vacancies.	2,558,433	1,383,353	54%	49%	2,577,000	-1%	Revenues are driven by providing services to other CRD services and cost recovery which continue to operate as planned. Recovery revenue from CRD service forecasted to be inline with annual budget.
1.577	IW - Environmental Operations	12,251,889	5,846,450	48%	48%	11,993,288	2%	Overhead service budget, continuing to deliver services as planned. Forecasted savings for the year due to temporary staff vacancies.	12,251,889	6,432,447	53%	52%	12,899,683	-5%	Revenues are a result of infrastructure operations providing services to CRD utilities, which continue to operate as planned. Recovery revenue forecasted to generate a favourable variance.
1.578	Environmental Protection and Water Quality	8,639,511	3,903,028	45%	46%	8,288,532	4%	Overhead service budget, continuing to provide service as planned. Forecast largely on budget, with some savings on temporary staff vacancies.	8,639,511	4,250,791	49%	51%	8,361,321	3%	Revenues are driven by providing services to other CRD services that generally continue to operate as planned.
1.911	911 Systems	2,532,090	1,292,492	51%	50%	2,516,547	1%	This service collects 911 levies from phone carriers and distributes a percentage to participating municipalities. Fixed contracts and debt servicing costs are on track with budget. Forecasted reduction in 911 levies from phone carriers.	2,532,090	1,142,938	45%	44%	2,522,027	0%	Sources of revenue are fixed source requisitions, lease revenue, and variable 911 levies received from phone carriers. Forecasting minor reduction in revenues due to a drop in 911 levies.
1.921	Regional CREST	1,764,110	879,882	50%	50%	1,762,610	0%	This is a contribution service that provides support to CREST based on service agreement. Operating expenses are on track with budget.	1,764,110	101,792	6%	6%	1,762,610	0%	Operating revenues are primarily requisition and are on plan.
2.610	Saanich Peninsula Water Supply	7,517,025	2,948,677	39%	45%	7,500,626	0%	Operational services and system maintenance are continuing as planned. Expenditures are forecasted to be in line with budget.	7,517,025	3,109,755	41%	50%	7,570,000	-1%	Revenues are driven by seasonal water sales. Demand is forecast below prior year actuals, however it is in line with budgeted amount and a small favourable variance is expected for 2022.
2.670	Regional Water Supply	36,539,270	14,340,067	39%	37%	36,348,493	1%	Operational services and system maintenance are continuing as planned. Some savings forecasted due to temporary staff vacancies which will be partially offset by increased cost of material and supplies.	36,539,270	15,411,970	42%	48%	36,858,000	-1%	Revenues are driven by seasonal water sales. Demand is forecast below prior year actuals, however it is in line with budgeted amount and a small favourable variance is expected for 2022.
2.680	Juan de Fuca Water Distribution	22,560,391	6,808,128	30%	38%	22,364,057	1%	Operational services and system maintenance are continuing as planned. Operational savings forecasted due some temporary staff vacancies, which will be partially offset by a slight increase in bulk water purchases.	22,560,391	8,585,767	38%	41%	22,727,600	-1%	Revenues are driven by seasonal water sales. While demand is expected to be below prior year actuals, water consumption is projected slightly above plan for 2022.
3.717	Core Area Wastewater Operations	29,742,711	13,918,191	47%	33%	25,603,481	14%	Operating expenditure savings on electricity, chemicals, and repairs & maintenance continue as new infrastructure is optimized. Labour charges at the plant are on budget. Reduced residual treatment payments due to operational optimization issues at the Residual Treatment Facility have provided temporary savings. Service overall is forecasted to have a favourable variance at year end.	29,742,711	778,115	3%	3%	28,866,470	3%	Service revenues are primarily from requisition. Forecasted revenue from reserve is reduced due to delays in operational readiness of the OMS receiving facility at the Residual Treatment Facility.
3.718	Saanich Peninsula Wastewater	4,681,095	2,059,202	44%	40%	4,174,806	11%	Service delivering on plan. Current expenditures forecast a favourable variance as a result of operational delays on the OMS receiving facility.	4,681,095	58,984	1%	1%	4,626,785	1%	Revenues are approximately 95% from requisition, 5% other. Overall forecasted to be in line with budget.
3.755	Regional Source Control	1,647,875	841,412	51%	47%	1,651,715	0%	Operational services are continuing as planned and forecasted to be in line with budget for the year.	1,647,875	136,224	8%	12%	1,651,715	0%	Service revenue is primarily from requisition. Overall revenue is expected to be on plan.
Total Services above		239,239,545							239,239,545						
Other CRD Services		37,084,784		87%	13%				37,084,784		87%	13%			
Total CRD		276,324,329							276,324,329						

