

Project Type / Status	Project Description	Year	Facility / Site	CRHD Share (%)	CRHD Share Total Project (\$)	Total Project Budget (\$)	Estimated Completed at Year-End (\$)	Total Project Remaining Balance (\$)
Major Project - Approved	Emergency Department ¹	2021	Lady Minto Hospital	29%	3,738,000	12,800,000	2,483,733	10,316,267
Major Project - Planned	High Acuity Unit	2022	Victoria General Hospital	30%	1,019,155	3,397,183	3,225,000	172,183
Major Project - Planned	High Acuity Unit	2022	Royal Jubilee Hospital	30%	4,695,000	15,650,000	400,000	15,250,000
Major Project - Planned	New Long Term Care (306 beds)	2022	South Island - Royal Bay	30%	67,108,200	223,694,000	313,000	223,381,000
Major Project - Planned	Energy Centre Replacement	2022	Victoria General Hospital	30%	9,169,500	30,565,000	450,000	30,115,000
Major Project - Planned	Outpatient Rehabilitation Program	2022	Gorge Road Hospital	30%	2,430,000	8,100,000	300,000	7,800,000
Major Project - Planned	Mental Health & Substance Use Residential Program	2022	To be determined	30%	600,000	2,000,000	150,000	1,850,000
Major Project - Planned	Pembroke Mental Health Substance Use Center	2022	Victoria Health Unit-Cook Street	30%	6,600,000	22,000,000	250,000	21,750,000
Major Project - Planned	Medical Device Reprocessing Department Expansion	2023	Victoria General Hospital	30%	1,272,000	4,240,000	-	4,240,000
Major Project - Planned	Pneumatic to Electric Controls Conversion	2023	Gorge Road Hospital	30%	883,800	2,946,000	-	2,946,000
Major Project - Possible	Child Youth Mental Health Stabilization Unit	2023	Victoria General Hospital	30%	2,250,000	7,500,000	-	7,500,000
Major Project - Possible	Energy Centre Replacement	2023	Saanich Peninsula Hospital	30%	2,400,000	8,000,000	-	8,000,000
Major Project - Possible	Oak Bay Lodge Redevelopment	2023	Former Oak Bay Lodge Site	30%	90,000,000	300,000,000	-	300,000,000
Major Project - Possible	Relocate SSI MHSU Integrated Team	2023	Salt Spring Island	30%	600,000	2,000,000	-	2,000,000
Major Project - Possible	Pre-admission Clinic Consolidation VGH only, RJH removed	2023	Victoria General Hospital	30%	600,000	2,000,000	-	2,000,000
Major Project - Possible	1.5T MRI replacement	2023	Royal Jubilee Hospital	30%	913,875	3,046,250	-	3,046,250
Major Project - Possible	Community Health Centre	2023	Greater Victoria - TBD	30%	1,500,000	5,000,000	-	5,000,000
Major Project - Possible	Electronic Health Record	2024	South Island - TBD	30%	900,000	3,000,000	-	3,000,000
Major Project - Possible	Peninsula Primary Care Centre ¹	2024	Saanich Peninsula Hospital	30%	900,000	3,000,000	-	3,000,000
Major Project - Possible	Elevator Refurbishment	2024	Victoria General Hospital	30%	630,000	2,100,000	-	2,100,000
Major Project - Possible	Convert obsolete 480 distribution system with 600V	2024	Royal Jubilee Hospital	30%	600,000	2,000,000	-	2,000,000
Major Project - Possible	VGH Pediatric Intensive Care Unit	2025	Victoria General Hospital	30%	1,500,000	5,000,000	-	5,000,000
Major Project - Possible	10G Fibre Expansion (IMIT)	2025	Royal Jubilee Hospital	30%	900,000	3,000,000	-	3,000,000
Major Project - Possible	RJH DT Cooling System Replacement	2025	Royal Jubilee Hospital	30%	600,000	2,000,000	-	2,000,000
Major Project - Possible	QAC Electrical Distribution \$2m	2025	Queen Alexandra	30%	600,000	2,000,000	-	2,000,000
Major Project - Possible	Endoscopy - create 4th Procedure Room	2025	Royal Jubilee Hospital	30%	600,000	2,000,000	-	2,000,000
Major Project - Possible	Surgical Day Care Unit Renovation	2026	Victoria General Hospital	30%	3,180,000	10,600,000	-	10,600,000
Major Project - Possible	Intensive Care & High Acuity Unit Redevelopment ³	2026	Victoria General Hospital	30%	11,700,000	39,000,000	-	39,000,000
Major Project - Possible	Restorative Health Center	2026	To be determined	30%	60,000,000	200,000,000	-	200,000,000
Major Project - Possible	Morgue Expansion	2026	Victoria General Hospital	30%	600,000	2,000,000	-	2,000,000
Major Project - Possible	Memorial Pavilion Mechanical System Upgrade	2026	Royal Jubilee Hospital	30%	3,000,000	10,000,000	-	10,000,000
Major Project - Possible	Electrical Infrastructure Upgrade	2026	Lady Minto Hospital	30%	3,000,000	10,000,000	-	10,000,000
Major Project - Possible	New Long Term Care (50 beds)	2027	Greater Victoria - TBD	30%	9,900,000	33,000,000	-	33,000,000
Major Project - Possible	Westshore Mental Health Team	2027	Westshore	30%	974,700	3,249,000	-	3,249,000
Major Project - Possible	Phase 2 of ED Redevelopment: Imaging Suite	2028	Lady Minto Hospital	30%	1,500,000	5,000,000	-	5,000,000
Major Project - Possible	Endoscopy - create 4th Procedure Room	2028	Victoria General Hospital	30%	600,000	2,000,000	-	2,000,000
Major Project - Possible	Child Youth and Family Services Redevelopment	2028	To be determined	30%	30,000,000	100,000,000	-	100,000,000
Major Project - Possible	Administrative Building Decant/Eric Martin Pavilion Asbestos Abatement	2028	Royal Jubilee Hospital	30%	1,470,000	4,900,000	-	4,900,000
Major Project - Possible	Long Term Care (50 beds)	2029	Lady Minto Hospital	30%	15,000,000	50,000,000	-	50,000,000
Major Project - Possible	Multidisciplinary Pain Clinic	2029	Royal Jubilee Hospital	30%	900,000	3,000,000	-	3,000,000
Major Project - Possible	Hospice Replacement	2029	Royal Jubilee Hospital	30%	6,000,000	20,000,000	-	20,000,000
Major Project - Possible	ED Imaging CT and XRay Expansion	2029	Victoria General Hospital	30%	3,000,000	10,000,000	-	10,000,000
Major Project - Possible	Replace Food Services Production Kitchen	2030	Royal Jubilee Hospital	30%	30,000,000	100,000,000	-	100,000,000
Major Project - Possible	ABSU Unit	2030	Royal Jubilee Hospital	30%	3,000,000	10,000,000	-	10,000,000
Major Project - Possible	New Space - Patient and Health Program Areas	2030	Royal Jubilee Hospital	30%	45,000,000	150,000,000	-	150,000,000
Major Project - Possible	Operating Room Upgrade	2030	Victoria General Hospital	30%	1,500,000	5,000,000	-	5,000,000
Major Project - Possible	(VASC/CARD) Hybrid OR	2030	Royal Jubilee Hospital	30%	1,620,000	5,400,000	-	5,400,000
ISLAND HEALTH TOTAL*					434,954,230	1,450,187,433	7,571,733	1,442,615,700
CRHD SHARE of ISLAND HEALTH MAJOR PROJECTS - including inflation in future years ²								

2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Year Total
10,317,634	-	-	-	-	-	-	-	-	-	10,317,634
172,183	-	-	-	-	-	-	-	-	-	172,183
6,000,000	9,650,000	-	-	-	-	-	-	-	-	15,650,000
12,687,000	95,000,000	105,000,000	11,007,000	-	-	-	-	-	-	223,694,000
2,325,000	13,372,500	7,835,000	6,467,500	565,000	-	-	-	-	-	30,565,000
4,000,000	3,800,000	-	-	-	-	-	-	-	-	7,800,000
1,100,000	750,000	-	-	-	-	-	-	-	-	1,850,000
900,000	6,000,000	7,500,000	6,500,000	850,000	-	-	-	-	-	21,750,000
2,440,000	1,800,000	-	-	-	-	-	-	-	-	4,240,000
1,554,100	1,539,200	-	-	-	-	-	-	-	-	3,093,300
1,450,000	4,300,000	1,750,000	-	-	-	-	-	-	-	7,500,000
200,000	1,500,000	4,000,000	2,300,000	-	-	-	-	-	-	8,000,000
100,000	1,000,000	5,000,000	35,000,000	60,000,000	70,000,000	70,000,000	58,900,000	-	-	300,000,000
300,000	1,700,000	-	-	-	-	-	-	-	-	2,000,000
300,000	1,700,000	-	-	-	-	-	-	-	-	2,000,000
646,250	1,700,000	700,000	-	-	-	-	-	-	-	3,046,250
350,000	3,750,000	900,000	-	-	-	-	-	-	-	5,000,000
-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
-	1,500,000	1,500,000	-	-	-	-	-	-	-	3,000,000
-	1,050,000	1,050,000	-	-	-	-	-	-	-	2,100,000
-	1,000,000	1,000,000	-	-	-	-	-	-	-	2,000,000
-	-	250,000	2,250,000	2,250,000	250,000	-	-	-	-	5,000,000
-	-	1,500,000	1,500,000	-	-	-	-	-	-	3,000,000
-	-	250,000	1,250,000	500,000	-	-	-	-	-	2,000,000
-	-	200,000	1,200,000	600,000	-	-	-	-	-	2,000,000
-	-	200,000	1,200,000	600,000	-	-	-	-	-	2,000,000
-	-	-	100,000	500,000	5,000,000	5,000,000	-	-	-	10,600,000
-	-	-	250,000	2,500,000	15,000,000	15,000,000	6,000,000	250,000	-	39,000,000
-	-	-	250,000	2,500,000	25,000,000	50,000,000	50,000,000	50,000,000	22,250,000	200,000,000
-	-	-	150,000	1,500,000	350,000	-	-	-	-	2,000,000
-	-	-	150,000	3,000,000	3,000,000	3,000,000	850,000	-	-	10,000,000
-	-	-	150,000	3,000,000	3,000,000	3,000,000	850,000	-	-	10,000,000
-	-	-	-	350,000	650,000	11,000,000	11,000,000	10,000,000	-	33,000,000
-	-	-	-	100,000	1,800,000	1,349,000	-	-	-	3,249,000
-	-	-	-	-	150,000	2,000,000	2,000,000	850,000	-	5,000,000
-	-	-	-	-	150,000	1,500,000	350,000	-	-	2,000,000
-	-	-	-	-	250,000	12,500,000	25,000,000	25,000,000	37,250,000	100,000,000
-	-	-	-	-	150,000	1,500,000	1,750,000	1,500,000	-	4,900,000
-	-	-	-	-	-	200,000	800,000	5,000,000	44,000,000	50,000,000
-	-	-	-	-	-	250,000	1,750,000	1,000,000	-	3,000,000
-	-	-	-	-	-	250,000	3,000,000	6,500,000	8,000,000	17,750,000
-	-	-	-	-	-	150,000	1,500,000	5,000,000	3,350,000	10,000,000
-	-	-	-	-	-	-	450,000	12,000,000	35,000,000	47,450,000
-	-	-	-	-	-	-	175,000	1,500,000	3,500,000	5,175,000
-	-	-	-	-	-	-	325,000	4,000,000	15,000,000	19,325,000
-	-	-	-	-	-	-	250,000	1,500,000	3,250,000	5,000,000
-	-	-	-	-	-	-	250,000	2,000,000	3,150,000	5,400,000
44,842,167	154,111,700	138,635,000	69,724,500	78,815,000	124,750,000	176,699,000	165,200,000	126,100,000	174,750,000	1,253,627,367
13,370,109	46,272,810	41,626,200	20,968,050	23,748,900	37,753,500	53,649,894	50,197,800	38,586,600	53,473,500	379,647,363

Project Type / Status	Project Description	Year	Facility / Site	CRHD Share (%)	CRHD Share Total Project (\$)	Total Project Budget (\$)	Estimated Completed at Year-End (\$)	Total Project Remaining Balance (\$)
Minor Project - Requested	Minor Capital Projects Current Budget Year	2023	Various	40%	3,750,000	9,375,000	-	9,375,000
Minor Project - Anticipated	Minor Capital Projects Future Budget Years	2024-2032	Various	40%	33,750,000	84,375,000	-	84,375,000
Minor Equipment Grants	CRHD Section 20 Equipment Grants	2023-2032	Various	100%	29,550,000	29,550,000	-	29,550,000
CRHD Project	Regional Housing First Program (RHFP) Contribution - \$10M contribution from reserve	2023	TBD	100%	10,000,000	10,000,000	-	10,000,000
CRHD Project	Summit Scheduled Capital Replacements	2023	955 Hillside Ave.	100%	2,286,971	2,286,971	-	2,286,971
CRHD Project	Hillside/Kings Licensed Residential Care Facility	2024	950 Kings Rd.	100%	15,000,000	15,000,000	-	15,000,000
CRHD TOTAL					94,336,971	150,586,971	-	150,586,971
PROJECT TOTAL - before inflation					529,291,201	1,600,774,404	7,571,733	1,593,202,671
Inflation ² 2.00%					- excluding approved/pending Capital Bylaws			15,944,980
PROJECT TOTAL - including inflation								1,609,147,651
CRHD SHARE TOTAL ESTIMATED ANNUAL CAPITAL CASH FLOW								473,984,334

2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	10-Year Total
9,375,000	-	-	-	-	-	-	-	-	-	9,375,000
-	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	84,375,000
2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	29,550,000
10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
80,000	-	-	-	10,260	-	-	-	1,797,769	398,942	2,286,971
-	3,000,000	6,000,000	6,000,000	-	-	-	-	-	-	15,000,000
22,410,000	15,330,000	18,330,000	18,330,000	12,340,260	12,330,000	12,330,000	12,330,000	14,127,769	12,728,942	150,586,971
67,252,167	169,441,700	156,965,000	88,054,500	91,155,260	137,080,000	189,029,000	177,530,000	140,227,769	187,478,942	1,404,214,338
-	131,000	119,000	169,000	348,000	1,095,000	2,133,980	2,126,000	2,522,000	3,495,000	12,138,980
67,252,167	169,572,700	157,084,000	88,223,500	91,503,260	138,175,000	191,162,980	179,656,000	142,749,769	190,973,942	1,416,353,318
30,155,109	55,977,810	54,331,200	33,673,050	30,464,160	44,458,500	60,354,894	56,902,800	47,089,369	60,577,442	473,984,334

General Notes

*Rules for debt borrowing period (amortization) are based on total project cost: \$2-5M 5yrs; \$5-12.5M 10yrs; >\$12.5M 15yrs

**Potential start dates depend on annual prioritization process and funding availability from Ministry of Health, CRHD and other funding sources. As a result, start dates are preliminary and may change.

¹Project will be primarily funded by the Hospital Foundation

²Inflation is calculated at a rate of 2% for years 2023-2032 and applied to forecasted projects if applicable (approved bylaws, current year projects and land acquisitions are not subject to inflation)

³If this project does not proceed, a renovation to the Intensive Care Unit will be required

VIHA Project Type / Status Legend:

Major Project - Approved	Capital Borrowing Bylaw has been approved; project values greater than \$2 million
Major Project - Planned	Island Health has received approval from Ministry of Health; project values greater than \$2 million
Major Project - Possible	Island Health is planning to proceed subject to necessary approvals; project values greater than \$2 million
Major Project - Other	Projects not yet identified; to recognize health care needs and technology are continuously changing
Minor Project - Requested/Anticipated	Current and future year minor projects with values in the range of \$100,000 to \$2 million, up to maximum of \$9.375 million
Minor Equipment Grants	HD Act Section 20 minor equipment grants
CRHD Project	CRHD capital initiatives