

**Capital Regional District  
Quarterly Operating Variance Report - Q1, 2022  
Service Budgets Greater than \$1,500,000**

| Service Number | Service Description                                | Operating Expenses            |            |             |                  |                    |                       | Operating Revenue             |            |             |                  |                    |                       |   |
|----------------|--|-------------------------------|------------|-------------|------------------|--------------------|-----------------------|-------------------------------|------------|-------------|------------------|--------------------|-----------------------|---|
|                |  | Year to Q1                    |            |             |                  | Annual Forecast    |                       | Year to Q1                    |            |             |                  | Annual Forecast    |                       |   |
|                |  | Annual Budget \$ (Schedule A) | Actuals \$ | % of Budget | 2021 % of Budget | \$ Annual Forecast | % Budget (over)/under | Annual Budget \$ (Schedule A) | Actuals \$ | % of Budget | 2021 % of Budget | \$ Annual Forecast | % Budget (over)/under | Explanation   |
| 1.010          | Legislative & General                              | 29,930,014                    | 6,179,889  | 21%         | 20%              | 26,861,000         | 10%                   | 29,930,014                    | 5,414,151  | 18%         | 20%              | 29,728,000         | 1%                    | Half of the revenue is derived from allocations to other services; one-third is funded by requisition, with the balance from reserves, grants and other revenue. Some minor savings due to reduction in reserve funds being required. |
| 1.105          | Facility Management                                | 2,002,250                     | 419,737    | 21%         | 20%              | 1,902,000          | 5%                    | 2,002,250                     | 429,766    | 21%         | 19%              | 1,902,500          | 5%                    | Revenue largely from the provision of facilities management services. Projected to be under budget due to vacancies in Q1.  |
| 1.106          | CRD Headquarters Building                          | 1,815,620                     | 396,007    | 22%         | 25%              | 1,800,000          | 1%                    | 1,815,620                     | 480,893    | 26%         | 26%              | 1,830,000          | -1%                   | Service provides office space to other CRD services and is on plan.   |
| 1.226          | Health Facilities - VIHA                           | 1,658,419                     | 489,742    | 30%         | 23%              | 1,690,000          | -2%                   | 1,658,419                     | 379,778    | 23%         | 14%              | 1,690,000          | -2%                   | Service provides leased buildings to VIHA, and is 100% recovery from tenant. Any deficit will be recovered from VIHA and any surplus refunded to VIHA.  |
| 1.280          | Regional Parks                                     | 16,859,411                    | 2,349,891  | 14%         | 14%              | 16,700,000         | 1%                    | 16,859,411                    | 933,580    | 6%          | 5%               | 16,900,000         | 0%                    | Revenues are primarily from requisition and are on plan.  |
| 1.297          | Arts Grants & Development                          | 3,006,402                     | 227,442    | 8%          | 3%               | 3,000,000          | 0%                    | 3,006,402                     | 191,411    | 6%          | 6%               | 3,026,000          | -1%                   | Revenues are primarily from requisition, and forecast slightly above plan due to additional internal recovery.  |
| 1.310          | Land Banking & Housing                             | 2,932,259                     | 414,991    | 14%         | 13%              | 2,887,259          | 2%                    | 2,932,259                     | 1,072,679  | 37%         | 34%              | 2,887,259          | 2%                    | Service is largely on plan where revenue is approximately 50% grants and 50% requisition. Minor reduction in PM fee (grant) revenue due to temporary staff vacancy.   |
| 1.311          | Regional Housing Trust Fund                        | 5,302,666                     | 8,282      | 0%          | 6%               | 3,444,591          | 35%                   | 5,302,666                     | 4,326,333  | 82%         | 78%              | 5,302,666          | 0%                    | Service is on plan where revenue is about 80% from surplus carryforward, 20% from requisition.  |
| 1.318          | Building Inspection                                | 1,792,001                     | 354,633    | 20%         | 23%              | 1,737,001          | 3%                    | 1,792,001                     | 455,628    | 25%         | 22%              | 1,822,001          | -2%                   | Service is funded approximately by 70% permit fee revenue, with balance funded by requisition and reserve. Permit fee revenue forecasted higher due to increase in permit requests on Salt Spring Island.                             |
| 1.324          | Regional Planning Services                         | 2,193,512                     | 289,390    | 13%         | 20%              | 2,037,673          | 7%                    | 2,193,512                     | 81,127     | 4%          | 18%              | 2,193,512          | 0%                    | Forecast on plan. Revenue is approximately 54% requisition and 39% planned transfer from ORF.   |
| 1.40X          | SEAPARC  | 4,328,565                     | 832,777    | 19%         | 20%              | 4,350,000          | 0%                    | 4,328,565                     | 258,329    | 6%          | 6%               | 4,400,000          | -2%                   | Revenues are approximately 70% from requisition; 30% fees. It is anticipated that higher activity in the remaining quarters will result in actuals slightly higher than plan.   |
| 1.44X          | Panorama Rec. Center                               | 9,869,066                     | 1,801,399  | 18%         | 16%              | 9,600,000          | 3%                    | 9,869,066                     | 1,301,478  | 13%         | 14%              | 9,800,000          | 1%                    | Revenues are approximately 55% from requisition; 45% fees. It is anticipated that higher activity in the remaining quarters will result in actuals in line with plan.   |
| 1.459          | Salt Spring Is- Pool, Parks, Land, Art & Rec. Prog | 1,988,640                     | 417,270    | 21%         | 19%              | 1,912,243          | 4%                    | 1,988,640                     | 76,240     | 4%          | 5%               | 1,912,851          | 4%                    | Reduced hours of service for the pool has resulted in lower pool fees and service revenue.  |
| 1.521          | Environmental Resource Management                  | 25,126,320                    | 5,935,864  | 24%         | 20%              | 25,395,714         | -1%                   | 25,126,320                    | 7,044,943  | 28%         | 33%              | 26,235,398         | -4%                   | Tipping fee revenues higher due to an increased quantity of solid waste being received. Recycling revenue for scrap metal (price fluctuates with the global commodity markets) is also higher than budgeted.                          |
| 1.576          | Environmental Engineering Services                 | 2,558,433                     | 546,347    | 21%         | 19%              | 2,450,000          | 4%                    | 2,558,433                     | 781,674    | 31%         | 27%              | 2,500,000          | 2%                    | Revenues are driven by providing services to other CRD services which continue to operate as planned. Recovery revenue from CRD service forecasted to be in line with annual budget.  |
| 1.577          | IW - Environmental Operations                      | 12,251,889                    | 3,027,876  | 25%         | 24%              | 11,993,288         | 2%                    | 12,251,889                    | 3,339,245  | 27%         | 26%              | 12,945,000         | -6%                   | Revenues are a result of infrastructure operations providing services to CRD utilities, which continue to operate as planned. Recovery revenue forecasted to generate a favourable variance.  |
| 1.578          | Environmental Protection and Water Quality         | 8,639,511                     | 1,885,945  | 22%         | 23%              | 8,439,511          | 2%                    | 8,639,511                     | 2,015,535  | 23%         | 25%              | 8,499,511          | 2%                    | Revenues are driven by providing services to other CRD services that generally continue to operate as planned.  |
| 1.911          | 911 Systems  | 2,532,090                     | 380,032    | 15%         | 15%              | 2,515,739          | 1%                    | 2,532,090                     | 565,175    | 22%         | 22%              | 2,516,646          | 1%                    | Sources of revenue are fixed source requisitions, lease revenue, and variable 911 levies received from phone carriers. Forecasting reduced revenues due to a drop in 911 levies.  |
| 1.921          | Regional CREST                                     | 1,764,110                     | 438,334    | 25%         | 25%              | 1,764,110          | 0%                    | 1,764,110                     | 101,792    | 6%          | 6%               | 1,764,110          | 0%                    | Operating revenues are primarily requisition and are on plan.   |
| 2.610          | Saanich Peninsula Water Supply                     | 7,517,025                     | 1,275,417  | 17%         | 17%              | 7,500,000          | 0%                    | 7,517,025                     | 1,288,642  | 17%         | 17%              | 7,500,000          | 0%                    | Revenues are driven by seasonal water sales. Demand is forecast below prior year actuals, however it is in line with budgeted amount and is expected to be within budgeted levels for 2022.   |
| 2.670          | Regional Water Supply                              | 36,539,270                    | 3,837,780  | 11%         | 10%              | 36,500,000         | 0%                    | 36,539,270                    | 6,724,012  | 18%         | 18%              | 36,500,000         | 0%                    | Revenues are driven by seasonal water sales. Demand is forecast below prior year actuals, however it is in line with budgeted amount and is expected to be within budgeted levels for 2022.   |
| 2.680          | Juan de Fuca Water Distribution                    | 22,560,391                    | 2,261,272  | 10%         | 13%              | 22,560,000         | 0%                    | 22,560,391                    | 3,027,002  | 13%         | 13%              | 22,500,000         | 0%                    | Revenues are driven by seasonal water sales. Demand is forecast below prior year actuals, however it is in line with budgeted amount and is expected to be within budgeted levels for 2022.   |
| 3.717          | Core Area Wastewater Operations                    | 29,742,711                    | 5,993,373  | 20%         | 17%              | 26,946,064         | 9%                    | 29,742,711                    | 778,115    | 3%          | 3%               | 28,580,986         | 4%                    | Service revenues are primarily from requisition. Forecasted revenue from reserve is reduced due to delays in operational readiness of the OMS receiving facility at the Residual Treatment Facility.                                  |
| 3.718          | Saanich Peninsula Wastewater                       | 4,681,095                     | 1,056,089  | 23%         | 21%              | 4,224,354          | 10%                   | 4,681,095                     | 24,680     | 1%          | 1%               | 4,651,321          | 1%                    | Revenues are approximately 95% from requisition, 5% other. Forecasted in line with budget, with potential minor underage for heat recovery function pending system review.  |
| 3.755          | Regional Source Control                            | 1,647,875                     | 420,683    | 26%         | 24%              | 1,630,000          | 1%                    | 1,647,875                     | 102,853    | 6%          | 10%              | 1,640,000          | 0%                    | Service revenue is primarily from requisition. Overall revenue is expected to be on plan.   |
|                | Total Services above                               | 239,239,545                   | 87%        |             |                  |                    |                       | 239,239,545                   | 87%        |             |                  |                    |                       |   |
|                | Other CRD Services                                 | 37,084,784                    | 13%        |             |                  |                    |                       | 37,084,784                    | 13%        |             |                  |                    |                       |   |
|                | Total CRD  | 276,324,329                   |            |             |                  |                    |                       | 276,324,329                   |            |             |                  |                    |                       |   |
| CRHD           | Capital Regional Hospital District                 | 33,950,390                    | 2,781,247  | 8%          | 7%               | 33,742,163         | 0.6%                  | 33,950,390                    | 1,980,194  | 6%          | 6%               | 33,881,389         | 0.2%                  | Forecasting less reserve funds will be required due to deferral of new capital planner term position. Revenues primarily from requisition.  |
|                | Total CRHD   | 33,950,390                    |            |             |                  |                    |                       | 33,950,390                    |            |             |                  |                    |                       |   |

