

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

Community Wellbeing  
Transportation & Housing



Board Priorities Dashboard > Progress Report No. 12 – Q4 2021



CONDITION  
LEGEND

No issues / Proceeding as planned

Potential or emerging issue/problem

Problem/issue has arisen

Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.				<div>▶ <i>TC Oct. 20, 2021</i></div> <div>▶ <i>Board Nov. 10, 2021</i></div> <div>▶ <i>Board Dec. 8, 2021</i></div>	<p><b>Operationalized.</b> The CRD Board approved the transportation working group Terms of Reference on October 20, 2021 and the first transportation working group meeting was held on December 13, 2021.</p> <p>Starting in 2022, the mandate for Regional Trails was added to the defined purpose of the Transportation Committee and removed from the Regional Parks Committee Terms of Reference.</p> <p>The Board Chair and Vice Chair met with the Minister of Transportation and Infrastructure on October 4, 2021 to discuss regional transportation priorities.</p> <p>The Board Chair sent a briefing note to the Minister requesting improved funding streams for regional active transportation infrastructure.</p> <p><i>Media Release:</i> CRD Traffic Safety Commission Awards Fifth Annual Cst. Sarah Beckett Memorial Scholarship (Oct. 21 2021)</p> <p><i>Media Release:</i> CRD Launches Public Engagement on Transportation in Southern Gulf Islands (Oct. 13 2021)</p> <p><i>Board Advocacy:</i> Regional Transportation Priorities (Nov. 26 2021)</p>	<div>▶ Transportation working group meetings will continue through 2022 and into 2023 to action regional transportation priorities</div> <div>▶ Board and staff to advance advocacy and other implementation on priority areas through appropriate channels (e.g. meetings with Minister of Transportation, participation in project and policy working groups)</div>	<div>▶ <i>Ongoing through to 2023</i></div> <div>▶ <i>Ongoing through to 2023</i></div>
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.					<p><b>Operationalized.</b> The Province’s South Island Transportation Strategy considered the E&amp;N corridor in its findings and will continue to protect it as a transportation corridor. The Board approved an advocacy motion on May 12, 2021 to plan for the long term need by maintaining and upgrading the E&amp;N right of way for future use as a transportation corridor. Reviewing implications of the recent BC Supreme Court decision related to the ongoing use of the E&amp;N corridor on the Board priority</p>		
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.				<div>▶ <i>Board Oct. 27, 2021</i></div>	<p>2022 CRHC budget approved, including capital plan to increase housing portfolio to 52 buildings and 2002 units. CRHC’s Michigan Square redevelopment, a 97 unit affordable housing project in James Bay, received final project approval. Construction is anticipated to begin in 2022, with completion in 2024.</p> <p>CRHC’s Caledonia redevelopment received City of Victoria approval for rezoning, OCP amendment and development permit to permit the construction of 158 new affordable housing units in Fernwood.</p> <p>Draft Housing strategy for the Southern Gulf Islands Electoral Area reviewed by the SGI Community Economic Sustainability Commission (November 2021).</p> <p>Secured \$11.3 Million in funding through the Government of Canada’s Rapid Housing Initiative to support the creation of 45 new affordable homes for Indigenous Peoples in the region who are experiencing homelessness. Funding provided through the Reaching Home Program for four new subprojects to prevent and respond to homelessness in the region.</p> <p><i>Media Release:</i> Canada announces support for rapid housing in Capital Regional District (Nov. 5, 2021)</p>	<div>▶ Continue to implement Regional Housing First Program</div> <div>▶ Staff to explore and consider options for a housing partnership program to follow the Regional Housing First Program and report to Board.</div> <div>▶ Staff to report to Board on housing strategy for the Southern Gulf Islands Electoral Area</div> <div>▶ Staff to consider implementation of actions from the SGI housing strategy to the 2023 service planning process</div>	<div>▶ <i>Ongoing</i></div> <div>▶ <i>Q2 2022</i></div> <div>▶ <i>Q1 2022</i></div> <div>▶ <i>Q2 2022</i></div>




The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.






Climate Action & Environmental Stewardship



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2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.				► <i>Board Oct. 13, 2021</i>	Continued work with utilities and all levels of government on policy and programming initiatives.  Staff presented new CRD Climate Action Strategy to the Board for approval in October 2021.  Per Board direction, staff shared approved plan with electoral areas and municipalities and are pursuing approval of Bylaw No. 4468 to amend the annual requisition for the climate action service to fund new initiatives in this plan.	► Pending municipal and regulatory consent, return to CRD Board for adoption of Bylaw No. 4468	► Q1 2022
2b Work with local governments to further reduce emissions from buildings, transportation and solid waste.				► <i>Board Oct. 13, 2021</i>	Hosted both Climate Action Inter-Municipal Working Group and Task Force quarterly meeting.  Presented business case for regional retrofit program to CRD Board for information in October 2021.  Received an honourable mention award from the Community Energy Association for the Bring it Home 4 Climate retrofit program.  Continued to promote BC’s home heating fuel-switching rebate program with municipal partners; extended the Bring it Home 4 Climate program until June 2022 with City of Victoria and District of Saanich.  Coordinated regional contract to provide ‘Cool It!’ climate action workshops in schools across the region.	► Host CRD Climate Action Inter-Municipal Working Group and Task Force meetings ► Complete corporate building energy audits and draft green building strategy for CRD facilities ► Deliver ‘Cool It!’ climate workshops in schools with BC Sustainable Energy Association and municipal partners ► Begin implementing the CRD’s regional retrofit program	► Quarterly ► Q1 2022 ► Q1 2022 ► Q2 2022
2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.				► <i>Board Oct. 13, 2021</i>	Presented short-term solid waste work plan to the Board for information in October 2021.Began implementation of the short-term work plan according to the priority area timeline.  Initiated an invitational Request for Proposals process for the design, construction and operation of a new facility that will upgrade the biogas generated at Hartland Landfill to renewable natural gas beginning in 2023.  <i>Media Release:</i> CRD Celebrates Waste Reduction Week with Giveaway, Public Tours (Oct. 18, 2021)	► Continue to implement the short term work plan according to priority area timeline ► Award the contract to design, build, operate and maintain (for a 5 year period) a biogas upgrading facility	► Q1 2022 ► Q2 2022
2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.				► <i>Board Oct. 27, 2021</i> ► <i>RPC Nov. 24, 2021</i> ► <i>Board Nov. 10, 2021</i> ► <i>Board Dec. 8, 2021</i>	Board approval of Provisional budget and decision to implement a new Financial Model to raise funds to acquire regional parks.  Board decision to extend the 2021 Regional Parks Strategic Plan’s term for eight months and that staff bring back an updated Strategic Plan for Board approval in July 2022.  Mountain Biking Opportunities in Regional Parks report received.  <i>Media Release:</i> CRD Regional Parks signs license agreement with Sooke Bike Club (Dec. 1, 2021)	► Commence review and update process for Regional Parks Strategic Plan 2021-2024	► Q1 2022
2e Develop model bylaws and best practices for use by municipalities and electoral areas.					Hosted a Zero Emission Vehicle Transportation showcase as part of the Zero Emissions Fleet Initiative Partnership with UVic in October 2021  Coordinated Step Code consultation planning on behalf of municipal partners.	► Support communities in preparing for mandatory implementation of Step Code in 2022 ► Support local policy coordination on GHG intensity in new development (as related to BC Energy Step Code) ► Develop guidance documents to support public and multi-unit building EV charging	► Q1 2022 ► Q2 2022 ► Q2 2022

The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.



Board Priorities Dashboard ➤ Progress Report No. 12 – Q4 2021



First Nations Reconciliation

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3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.					<p>Staff are continuing with outreach to local First Nations that may have interest in participating on CRD committee tables. Discussions with First Nations are ongoing regarding how to further government-to-government decision-making and planning systems.</p> <p>A provider has been contracted to provide Intercultural Skills Training for CRD Directors in February 2022, to support the creation of a program that would support building positive, respectful and reciprocal working relationships with First Nations that participate in CRD Board committees.</p> <p>A provider has been identified to offer Cultural Safety Training Program for both CRD staff, with training sessions scheduled for spring 2022.</p>	<ul style="list-style-type: none"><li>▶ Continue to meet with First Nations to address requests for new decision-making systems</li><li>▶ Conduct exploratory discussions with WSANEC Leadership Council regarding an MOU with the CRD</li><li>▶ Organize Nation-specific cultural awareness events for staff, Directors and commissioners</li><li>▶ Collaborate with Pacheedaht First Nation on involvement in land use decision-making</li></ul>	<ul style="list-style-type: none"><li>▶ Ongoing</li><li>▶ Q1 2022</li><li>▶ Q1-Q2 2022</li><li>▶ Q1 2022</li></ul>
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.					<p>Steps are underway to support First Nations employment through scoping a CRD Indigenous Internship Program, with possible scenarios to be brought forward for Board consideration.</p> <p>Web content created outlining requirements and process for ‘working with the CRD’ to support Indigenous-led businesses to bid on CRD projects.</p> <p>Work is ongoing to develop a database of Indigenous-led businesses in the region to support CRD procurement.</p> <p>Through ongoing participation in the Te’ mexw Treaty Table, and now also invited to join the Pacheedaht Treaty Table, seek to work with First Nations on achieving their economic goals</p>	<ul style="list-style-type: none"><li>▶ Staff collaborating with the WSANEC Leadership Council on implementation of the Solid Waste Management Plan.</li><li>▶ Continue to meet with First Nations to update service agreements</li></ul>	<ul style="list-style-type: none"><li>▶ Q1 - Q3 2022</li><li>▶ Ongoing</li></ul>
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.					<p>Corporate wide training to support the new Protection and Conservation of Heritage Sites Policy, and the BC Archaeology Branch’s Remote Access to Archaeological Data (RAAD) tool are underway including additional archaeology and cultural awareness training opportunities offered to SGI Commissioners. Archaeological Chance Find Training has been provided to staff involved in land altering works projects.</p>	<ul style="list-style-type: none"><li>▶ Hire an in-house archaeologist to support policy implementation across all divisions</li><li>▶ Support Regional Parks with First Nations’ engagement regarding the Strategic Plan update</li><li>▶ Support JDF Community Parks strategic planning process with First Nations’ engagement</li><li>▶ Ask First Nations to provide input into educational content for Watershed tours</li></ul>	<ul style="list-style-type: none"><li>▶ Q1 2022</li><li>▶ Q1-Q3 2022</li><li>▶ Q1-Q3 2022</li><li>▶ Q1 2022</li></ul>
3d Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.					<p>Recommendation approved at First Nations Relations Committee that staff proceed with ongoing, existing projects and activities that identify and proactively value ecological features in the region and support strategic engagement of First Nations regarding ecosystem values, taking care of land and water, Indigenous languages and place names.</p>	<ul style="list-style-type: none"><li>▶ Ask First Nations if they would like to share Indigenous understandings of ecological values and guiding principles for taking care of land and water at the next Forum of All Councils</li></ul>	<ul style="list-style-type: none"><li>▶ Q1 2022</li></ul>



The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability



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4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.					<b>Operationalized.</b> The SGI Connectivity Plan was completed in April. The report summarizes current levels of connectivity in the region and provides a vision for the future that is mindful of the challenges and opportunities for improving broadband service for the SGI. The report describes alternatives and provides recommendations and cost estimates. SGI EA Administration continues to support third party proposals for internet service infrastructure improvements and consider partnerships agreements with Connected Coast.		
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.					<b>Operationalized.</b> The SSI Water Optimization Study is complete. The water improvement district is now considering options. Provincial direction may be sought in due course.		
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.				<ul style="list-style-type: none"><li>▶ <i>Board Oct. 13, 2021</i></li><li>▶ <i>Board Dec. 8, 2021</i></li></ul>	<p>The implementation of the Emergency Management Software for Protective Services has been completed. Deployment to other departments will continue over the next year.</p> <p>Policy Group Meeting for the Regional Emergency Management Partnership was held on November 8, 2021 and annual report received for information.</p> <p>The Fire Dispatch provider transition was successfully completed on December 7, 2021.</p> <p><b>Media Release:</b> Provincial Disaster Financial Assistance Available to CRD Electoral Area Residents (Nov. 22, 2021)</p>	<ul style="list-style-type: none"><li>▶ Administer EOC and training grant</li><li>▶ Conduct full functional emergency exercise</li></ul>	<ul style="list-style-type: none"><li>▶ Q2 2022</li><li>▶ Q4 2022</li></ul>
4d Achieve sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.					<p><b>Operationalized.</b> Reserve guidelines established and reported back through Finance Committee to CRD Board on July 14th, 2021. The Guideline establishes a practice to assess capital reserve health and appropriate levels of borrowing to better balance costs of service delivery over time and over asset lifecycles.</p> <p><b>Media Release:</b> CRD and CRHD 2022 provisional financial plans approved (Oct. 28, 2021)</p>		
4e Facilitate a discussion of the region’s art facility needs and explore partnerships to support 100% participation in the CRD arts function.				<ul style="list-style-type: none"><li>▶ <i>Board Oct. 13, 2021</i></li><li>▶ <i>PAFSC, Dec. 8, 2021</i></li><li>▶ <i>Board Dec. 8 2021 - deferred</i></li></ul>	Board referred matter back to the Performing Arts Facilities Select Committee for further review of regional and sub-regional options.	<ul style="list-style-type: none"><li>▶ Staff directed to prepare report with regional and sub-regional options and bring back to Board for consideration</li></ul>	<ul style="list-style-type: none"><li>▶ Q1 2022</li></ul>
4f Explore how the CRD can best contribute to regional economic development.					<p><b>Operationalized.</b> Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions. SSI EA Administration contract with REIP is ongoing and regular reporting to the commission will take place as work progresses The SGI Economic Recovery and Resiliency Program worked through community partners to share information, identify challenges, and identify resources to support businesses and non-profit organizations to navigate the challenges of COVID-19 closures. Media Release: Capital Regional District reports on 2020 funding for the Electoral Areas (May 18, 2021)</p>		





## Accountability

CONDITION  
LEGEND

No issues / Proceeding as planned








Potential or emerging issue/problem



Problem/issue has arisen



Timing has changed

Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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<b>Business capacity &amp; continuity:</b> Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.					<b>Operationalized.</b> The Organization Development Plan continues to be implemented and actions rolled out annually to advance work.  CRD has implemented its Communicable Disease Plan, in accordance with regulatory requirements		
<b>Fiscal responsibility:</b> Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.					<b>Operationalized.</b> Executing service planning and annual check-in program. Life-cycle policy and procedures work completed with work to commence in Q1 2022.		
<b>Transparency:</b> Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.					<b>Operationalized.</b> Executing service planning and annual check-in program.		
<b>Efficiency &amp; collaboration:</b> Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					<b>Operationalized.</b> Partnerships directory and guidelines in place.  Continue to advance existing initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations and identify new partnerships to advance priorities and initiatives.		
<b>Customer service:</b> Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.					<b>Operationalized.</b> Website, social media and media channels fully engaged. New engagement platform <a href="https://getinvolved.crd.bc.ca">getinvolved.crd.bc.ca</a> launched to provide more ways for the public to participate in consultation opportunities virtually. Hartland webcam installed.		

For a summary of completed actions on progress visit: [www.crd.bc.ca/reporting](https://www.crd.bc.ca/reporting)For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit:  
[www.crd.bc.ca/about/board-committees/board-advocacy](https://www.crd.bc.ca/about/board-committees/board-advocacy)