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SPWC 21-05

REPORT TO SAANICH PENINSULA WATER COMMISSION MEETING OF THURSDAY, OCTOBER 21, 2021

SUBJECT Saanich Peninsula Water Service - 2022 Operating and Capital Budget

ISSUE SUMMARY

To provide an overview of the 2022 Saanich Peninsula Water Service operating and capital budget, highlighting the changes from the 2021 budget and the proposed 2022 budget figures. The report generally follows the sequence of information provided in the attached draft budget document (Appendix A).

BACKGROUND

The draft 2022 Saanich Peninsula Water Service budget has been prepared for the Saanich Peninsula Water Commission's (Commission) consideration. The Commission will make budget recommendations to the Capital Regional District (CRD) Board through the Committee of the Whole in October. As in previous years, the draft 2022 budget has been prepared considering the CRD Board's 2022 service planning and financial expectations, which include identifying opportunities to realign or reallocate resources and seek potential efficiencies between departments and services, reviewing of service levels and adjustments related to regulatory compliance, and undertaking infrastructure improvements to maintain service levels across the service area. The following sets out the key components of the budget.

2021 Year End Financial Projections

The actual 2021 operating expense is projected to be \$21,202 under budget at year end. The actual bulk water purchase expense is estimated to be \$357,400 over budget at \$5,218,040, which corresponds with water sales revenue that is projected to be \$521,281 over budget. To balance the budget at year end, the proposed transfer to the capital reserve fund has been increased by \$185,083 to \$885,083.

Operating Budget

An increase in the 2022 operating expense in the amount of \$48,586 is planned and results primarily from non-discretionary expense adjustments such as wage/salary increases, departmental support service allocations, insurance costs, and other operating expense increases such as electricity costs.

The bulk water purchase expense, based on the proposed 2022 Regional Water Supply wholesale water rate and the 2022 Saanich Peninsula Water budget demand volume, has been set at \$5,059,080.

The drinking water quality sampling, testing and reporting function for the Saanich Peninsula Water System, as well as the three Peninsula municipalities is funded through the Regional Water Supply Service budget.

Saanich Peninsula Water Commission – October 21, 2021 Saanich Peninsula Water Service - 2022 Operating and Capital Budget

Capital Budget

The planned transfer to the capital reserve fund in 2022 is \$800,000. At year-end 2021, the capital reserve fund balance is estimated to be \$5,303,964 which is available to fund major capital projects. A new loan authorization in the amount of \$12,900,000 was approved this year to allow continued partial funding of the five year capital plan. The debt servicing costs associated with this loan will begin in 2023.

The planned transfer to the equipment replacement fund in 2022 is \$50,000. At year-end 2021, the equipment replacement fund balance is estimated to be \$1,814,620, which is available to fund minor capital and operational equipment replacements including vehicles.

There are a number of capital projects planned for 2022 with a total value of \$4,277,028 including \$2,260,000 in projects that are in progress or multi-year projects, including the Bear Hill Reservoir interconnect project and the Hamsterly Pump Station Backup Generator installation project. The value of the five-year (2022-2026) capital plan is currently \$18,851,028 including an on-going budget allowance for post-disaster water supply equipment and infrastructure improvements.

The Development Cost Charge (DCC) program represents \$680,488 of the five-year (2022-2026) capital plan, and reflects the projects included in the DCC program update. At year-end 2021, the DCC reserve fund balance is estimated to be \$2,076,836.

Water Demand

Total water demand across the Saanich Peninsula Water Service area has generally continued to increase year over year recently due to the continued rate of development and growth. This trend, combined with one of the hottest and driest years on record, is expected to result in actual demand exceeding budget demand in 2021; the 2021 year-end demand is projected to be 500,000 cubic metres over budget at 7,300,000 cubic metres.

The recommended 2022 water rate has been calculated using a budget demand of 6,900,000 cubic metres (Page 5 of the budget document), which is 100,000 cubic metres more than the volume used in the 2021 budget.

2022 Water Rates

The 2022 CRD Regional Water Supply wholesale water rate of \$0.7332 per cubic metre, a 2.57% increase over the 2021 rate, is being recommended to the Regional Water Supply Commission. The 2022 agricultural rate of \$0.2105 per cubic metre will also be recommended. The Regional Water Supply agricultural water rate budget funds the difference between the municipal retail water rate and the CRD agricultural water rate. An agricultural water rate review and options study is being undertaken in 2021 under the Regional Water Supply Service. This consultation phase of the study will involve the key stakeholders on the Saanich Peninsula including the Commission. It is anticipated that any changes to the rate or rate methodology resulting from the study would take effect in 2023. A summary of the agricultural water volumes and agricultural water rate payments for 2011 to 2020 is attached for information (Appendix C).

The recommended Saanich Peninsula Bulk Rate is \$1.0886 per cubic metre, a 3.3% increase over the 2021 rate. The increase in annual bulk water cost for the average household using 235 cubic metres per year would be \$8.22.

The Agricultural Research Station Rate has been set at \$1.1238 per cubic metre.

The Saanich Peninsula Water rate and Regional Water Supply rate history and projection is attached (Appendix B). The rates may be adjusted in the future to reflect actual revenue and expenditure circumstances and water demand volumes.

ALTERNATIVES

Alternative 1

The Saanich Peninsula Water Commission recommends the Committee of the Whole recommend to the Capital Regional District Board to:

- 1. Approve the 2022 operating and capital budget;
- 2. Approve the 2022 Saanich Peninsula bulk water rate of \$1.0886 per cubic metre, and the Agricultural Research Station water rate of \$1.1238 per cubic metre, adjusted if necessary by any changes in the CRD Regional Water Supply wholesale water rate;
- 3. Direct staff to balance the 2021 actual revenue and expense on the transfer to capital reserve fund; and,
- 4. Direct staff to amend the Bulk Water Rates Bylaw accordingly.

Alternative 2

The Saanich Peninsula Water Commission recommends the Committee of the Whole recommend to the Capital Regional District Board to:

- 1. Approve the 2022 operating and capital budget as amended;
- Approve the 2022 Saanich Peninsula bulk water rate, and the Agricultural Research Station water rate as amended, adjusted if necessary by any changes in the CRD Regional Water Supply wholesale water rate;
- 3. Direct staff to balance the 2021 actual revenue and expense on the transfer to capital reserve fund; and,
- 4. Direct staff to amend the Bulk Water Rates Bylaw accordingly.

IMPLICATIONS

If the proposed budget is amended, the implications could vary depending on how the budget is amended and the impact on specific programs, on-going operations, or the capital work program. 'One-time' reductions in reserve fund contributions could be considered by the Commission to help mitigate the budget and rate increases, but additional capital financing could result in the longer term.

CONCLUSION

The draft 2022 Saanich Peninsula Water Service budget has been prepared for the Saanich Peninsula Water Commission's consideration. The budget has been prepared considering the Commission and CRD Board's 2022 service planning and financial expectations. A proposed increase in operating and capital funding that includes an increase in the wholesale water costs from the Regional Water Supply Service, combined with an adjusted revenue budget, is resulting in a recommended bulk water rate of \$1.0886 per cubic metre, a 3.3% increase over the 2021 rate.

RECOMMENDATION

The Saanich Peninsula Water Commission recommends the Committee of the Whole recommend to the Capital Regional District Board to:

- 1. Approve the 2022 operating and capital budget;
- 2. Approve the 2022 Saanich Peninsula bulk water rate of \$1.0886 per cubic metre, and the Agricultural Research Station water rate of \$1.1238 per cubic metre, adjusted if necessary by any changes in the CRD Regional Water Supply wholesale water rate;
- 3. Direct staff to balance the 2021 actual revenue and expense on the transfer to capital reserve fund; and,
- 4. Direct staff to amend the Bulk Water Rates Bylaw accordingly.

Submitted by:	Ted Robbins, B.Sc., C.Tech., General Manager, Integrated Water Services
Concurrence:	Larisa Hutcheson, P. Eng., General Manager, Parks & Environmental Services
Concurrence:	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

ATTACHMENTS

Appendix A: 2022 Budget Document

Appendix B: Saanich Peninsula Water Rate and Regional Water Supply Rate History and Projection Appendix C: Agricultural Water Volumes and Rate Payments 2011 - 2020

2022 BUDGET

Saanich Peninsula Water Supply

COMMISSION REVIEW

OCTOBER 2021

Service: 2.610 Saanich Peninsula Water Supply

DEFINITION:

To purchase water and to acquire, design, construct, reconstruct, purchase, maintain and operate facilities and to acquire property easements, licences and authorities for the supply of water to Central Saanich, North Saanich, and Sidney, for distribution by the municipalities. Letters Patent, December 22, 1976; revised Sept. 27, 1984. Amended SLP April 27, 1978 and March 19, 1986.

SERVICE DESCRIPTION:

This service provides for the purchase of bulk water for supply to Central Saanich, North Saanich, and Sidney, for distribution within their municipalities. Included in the program is the responsibility to provide design, construction, operation and maintenance, licenses, and water quality monitoring to the service area.

PARTICIPATION:

Central Saanich / North Saanich / Sidney

MAXIMUM LEVY:

MAXIMUM CAPITAL DEBT:

As established by Inspector of Municipalities.

COMMISSION:

Saanich Peninsula Water Commission established by Letters Patent to advise the Board with respect to this function.

FUNDING:

Costs are recovered through the sale of bulk water.

CAPITAL DEBT:

Authorized:\$12,900,000 2021 - (MFA Bylaw No. 4411 - Saanich Peninsula Water Supply Water Works)Borrowed:\$0Remaining:\$12,900,000

Change in Budget 2021 to 2022 Service: 2.610 Saanich Peninsula Water Supply	Total Expenditure	Comments
2021 Budget	7,169,999	
Change in Salaries:		
Change in Labour	20,700	Labour charges (Salaries and overhead)
Total Change in Salaries	20,700	
Other Changes:		
Bulk Water Purchase	198,440	
Transfers to Capital Reserve	100,000	
Standard Overhead Allocation	15,537	
Other Costs	12,349	
Total Other Changes	326,326	
2022 Budget	7,517,025	
% expense increase from 2021:	4.8%	

Overall 2021 Budget Performance

(expected variance to budget and surplus treatment)

Favourable water sales variance of \$527,000 (7.4%) due to higher than budgeted water sales largely a result of increased temperatures. This additional revenue will be used to offset bulk water purchase overages. The net surplus of \$185,000 will be transferred to the Capital Reserve Fund.

APPENDIX A

CAPITAL REGIONAL DISTRICT

CAPITAL REGIONAL DISTRICT										
			:	2022 BUDGET F	REQUEST			FUTURE PRO	JECTIONS	
Program Group: CRD-Saanich Peninsula Water Supply										
	2021	2021	2022	2022	2022					
SUMMARY	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL (COL 4, 5 & 6)	2023	2024	2025	2026
1	2	3	4	5	6	(COL 4, 3 & 0) 7	8	9	10	11
OPERATING EXPENDITURES:										
ALLOCATION - OPERATIONS	1,059,266	1,045,380	1,080,447	-	-	1,080,447	1,091,705	1,113,185	1,135,096	1,157,449
UTILITIES	218,086	224,120	220,708	-	-	220,708	225,122	229,625	234,218	238,902
OPERATING - OTHER COSTS	172,795	159,445	182,041	-	-	182,041	187,073	192,279	197,660	203,214 135,032
ALLOCATION - STANDARD OVERHEAD	109,212	109,212	124,749	-	-	124,749	127,244	129,789	132,384	135,032
TOTAL OPERATING EXPENDITURES	1,559,359	1,538,157	1,607,945	-	-	1,607,945	1,631,144	1,664,878	1,699,358	1,734,597
*Percentage increase over prior year board budget			3.12%			3.12%	1.44%	2.07%	2.07%	2.07%
TOTAL BULK WATER EXPENDITURES	4,860,640	5,218,040	5,059,080	-	-	5,059,080	5,212,260	5,419,260	5,701,470	5,913,990
CAPITAL EXPENDITURES & TRANSFERS										
TRANSFER TO CAPITAL RESERVE FUND	700,000	885,083	800,000	-	-	800,000	850,000	700,000	400,000	400,000
TRANSFER TO EQUIPMENT REPLACEMENT FUND	50,000	50,000	50,000	-	-	50,000	50,000	50,000	50,000	50,000
TOTAL CAPITAL EXPENDITURES & TRANSFERS	750,000	935,083	850,000	-	-	850,000	900,000	750,000	450,000	450,000
		000,000	000,000			000,000	000,000	100,000	100,000	,
DEBT SERVICING DEBT-INTEREST & PRINCIPAL	_	-	_	-	-	_	74,800	381,561	826,887	1,089,735
							11,000	001,001	020,007	1,000,100
TOTAL DEBT EXPENDITURES	-	-	-	-	-	-	74,800	381,561	826,887	1,089,735
TOTAL EXPENDITURES	7,169,999	7,691,280	7,517,025	-	-	7,517,025	7,818,204	8,215,699	8,677,715	9,188,322
SOURCES OF FUNDING-OPERATIONS										
REVENUE -WATER SALES	(7,164,199)	(7,691,280)	(7,511,225)	-	-	(7,511,225)	(7,812,404)	(8,209,899)	(8,671,915)	(9,182,522)
REVENUE -OTHER TOTAL SOURCES OF FUNDING FROM OPERATIONS	(5,800) (7,169,999)	- (7,691,280)	(5,800) (7,517,025)	-	-	(5,800) (7,517,025)	(5,800) (7,818,204)	(5,800) (8,215,699)	(5,800) (8,677,715)	(5,800) (9,188,322)
TOTAL SOURCES OF FUNDING FROM OFERATIONS	(7,109,999)	(7,091,200)	(7,517,025)	-	-	(7,517,025)	(7,010,204)	(0,215,099)	(0,077,713)	(9,100,322)
SOURCES OF FUNDING-REQUISITION										
PROPERTY TAX REQUSITION FOR DEBT TOTAL REQUSITION	-	-	-	-	-	-	-	-	-	-
TRANSFER FROM PRIOR YEAR	-	-	-	-	-	-	-	-	-	-
TRANSFER TO FOLLOWING YEAR										
TOTAL CARRY FORWARD (SURPLUS)/ DEFICIT	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF ALL FUNDING	(7,169,999)	(7,691,280)	(7,517,025)			(7,517,025)	(7,818,204)	(8,215,699)	(8,677,715)	(9,188,322)
	(7,109,999)	(7,091,200)	(1,511,023)	-	-	(7,317,025)	(1,010,204)	(0,210,099)	(0,077,713)	(3,100,322)
Percentage increase over prior year's board budget			4.84%			4.84%	4.01%	5.08%	5.62%	5.88%

SAANICH PENINSULA WATER SUPPLY

2022 Demand Estimate

Retail Demand

		Actual	Budgeted
		Demand	Demand
	Years	cu.metre	cu.metre
	0047		6 270 000
	2017	6,549,588	6,270,000
	2018	7,044,786	6,300,000
	2019	6,928,173	6,500,000
	2020	6,860,322	6,800,000
	2021	7,300,000	6,800,000
2022 Demand Estimate		6,900,000	

* Projected consumption for 2021

SAANICH PENINSULA WATER SUPPLY

Summary of Supply Water Rates to Participating Municipalities

	2018	2019	2020	2021	2022	Change	% change
Retail (direct) water rate							
Sannich Peninsula Retail cost per cu.m.	\$0.9621	\$0.9815	\$1.0223	\$1.0536	\$1.0886	\$0.0350	3.3%
Agricultural Research Station cost per cu.m.	\$0.9973	\$1.0167	\$1.0575	\$1.0888	\$1.1238	\$0.0350	3.2%

Summary of Bulk Water Purchase Rates from Regional Water Supply

	2018	2019	2020	2021	2022	Change	% change
CRD Bulk water purchase cost per cu.m.	\$0.6644	\$0.6775	\$0.6968	\$0.7148	\$0.7332	\$0.0184	2.6%

SAANICH PENINSULA WATER SUPPLY

Summary of Supply Water Rates to Participating Municipalities

	-	2018	2019	2020	2021	2022	(Change	% change
Retail (direct) water rate Unit cost per cu.m.	\$	0.9621	\$ 0.9815	\$ 1.0223	\$ 1.0536	\$ 1.0886	\$	0.0350	3.3%

Retail Water Rate Increase Impact on Participating Municipalities Water Bill

Average consumption: 235.0 cubic meters

2022 Annual Annual Charge for Twelve Months Consumption Year charge Change \$ Average Consumption 2021 \$ 247.60 2022 \$ 255.82 \$ 8.22 Half Average Consumption 2021 \$ 123.80 127.91 \$ 2022 \$ 4.11 Twice Average Consumption 2021 \$ 495.19 511.64 \$ \$ 16.46 2022

Schedule A Asset Useful Life Assignments - PSAB

<u>CI</u>	asses:	<u>Code</u>	Asset Categories	Useful Life, Years
La	nd	LAND	Land & Rights of Way * (Note 1)	N/A
Bu	uilding	BLDG	Building, Permanent	50
		BLOT	Building, Temporary/ Portable	20
		BLFX	Building fixture (<i>sprinklers</i>)	20
Fo	quipment	BOAT	Boats & Marine Equipment	10
-4	alphient	COMP	Computer Equipment (<i>includes software</i>)	5
		ELEC	Electronic Equipment(hydromet, weather stn eqpt)	5
		FIRE	Fire & Safety Equipment	10
		GENT	Generator	20
		HYDR	Hydrants and Standpipes	20
		HYDY	Hydrology	10
		MTRS	Meters	20
		OFFE	Office Equipment	5
		OFFF	Office Furniture	10
		SCDA	SCADA Equipment	10
		SCRN	Intake Screens/Membranes (stop logs)	20
		SHOP	Shop Equipment	10
		TELE	Telecommunication Eqpt (radios, phone systems)	10
		WEQP	Water Works Eqpt(W.Quality lab, Wshed eqpt)	10
		NEW GRP	Weather stn & communication tower	15
	hicle	VEHC	Vehicles	8
	ngineering	BRDG	Bridge	50
St	ructure	CANL	Canal	50
		DAMS	Dam Structures	100
		PIPE	Pipelines, includes Vaults, Kiosks, Valve chambers	75
		PIPF	Pipelines, fittings	20
		PLPV	Parking lot paved	40
		PSEQ	Pump Station Equipment	20
		PSHS	Pump Station Housing	50
		PRVS	Valves, Flushes & PRV's	20
		RDGR	Roads gravel	20
		RDPV	Roads paved	40
		RESS	Reservoirs (steel & concrete)	50
		REST TANK	Reservoirs (tower/tank)	35
		TELP	Storage tank	40 50
		TUNN	Telephone and Power Lines Tunnel, Culvert and Diversions	50 50
		WATP	Water Treatment Plant	25
		WELL	Water freatment Flant	23 50
	her Assets			5
	1101 A33613	FENC	Capital Management Studies Fences	5 15
				20
Note 1: Land is	s not deproci		Land & Yard Improvements eful life assignment is not applicable	20
INULE I. LAHUIS	s not depiech	ai c u su a USt	sion me assignment is not applicable	

CAPITAL REGIONAL DISTRICT

FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2022 to 2026

Service No.	2.610 Saanich Peninsula Water Supply	Carry Forward from 2021	2022	2023	2024	2025	2026	TOTAL
	EXPENDITURE							
	Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Equipment	\$20,000	\$304,000	\$0	\$150,000	\$0	\$0	\$454,000
	Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Engineered Structures	\$2,240,000	\$3,973,028	\$2,820,000	\$5,770,000	\$5,324,000	\$510,000	\$18,397,028
	Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$2,260,000	\$4,277,028	\$2,820,000	\$5,920,000	\$5,324,000	\$510,000	\$18,851,028
	SOURCE OF FUNDS							
	Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debenture Debt (New Debt Only)	\$0	\$0	\$2,550,000	\$5,550,000	\$4,500,000	\$300,000	\$12,900,000
	Equipment Replacement Fund	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
	Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserve Fund	\$2,260,000	\$4,217,028	\$210,000	\$310,000	\$764,000	\$150,000	\$5,651,028
		\$2,260,000	\$4,277,028	\$2,820,000	\$5,920,000	\$5,324,000	\$510,000	\$18,851,028

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2022 - 2026

Project Number Project number format is "yy=##" "yy" is the last two digits of the year the project is planned to start. "##" is a numberical value. For example, 22-01 is a project planned to start in 2022.	, , ,	nent of a 40 year old roof above the swimming pool area; current energy standards, designed to minimize	Carcyforward from 2021 Project Drivers Input the carryforward amount frin tge 2021 capital plan that is remaining to be spent. Forecast this spending in 2022 to 2026. Project Drivers Maintain Level of Service = Project maintains existing or improved level of servin. Advance Board or Corporate Prloitty = Project is a Board or Corporate priority. Emergency = Project is required for health or safety reasons. Cost Benefit = Economic benefit to the organization.				
For projects in previous capital plans, use the same project numbers previously Capital Expenditure Type Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service	Total Project Budget Provide the total project budget, even if it extends beyond the 5 years of this capital plan.	Eunding Source Codes Debt = Debenture Debt (new debt only) ERF = Equipment Replacement Fund Grant = Grants (Federal, Provincial) Cap = Capital Funds on Hand Other = Donations / Third Party Funding Res = Reserve Fund	condition, risk, replacement costs as well as external impacts.	Delivery Plan = Integrated plan that identifies asset replacements based on level of service, criticality, mal impacts. placements based primarily on asset age or asset material/type.			
ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset Capital troject Title Input title of project. For example "Asset Name - Roof Replacement", "Main Water Pipe Replacement".	Asset Class L - Land S - Engineering Structure B - Buildings V - Vehicles	STLoan - Short Term Loans WU - Water Utility If there is more than one funding source, use additional rows for the project.	Cost Estimate Class Class A (±10-15%) = Estimate based on final drawings and specifications; used to evaluate tenders. Class B (±15-25%) = Estimate based on investigations, studies or prelimminary design; used for budget planning. Class C (±25-40%) = Estimate based on limited site information; used for program planning. Class D (±50%) = Estimate based on limited site information; used for long-term planning.				

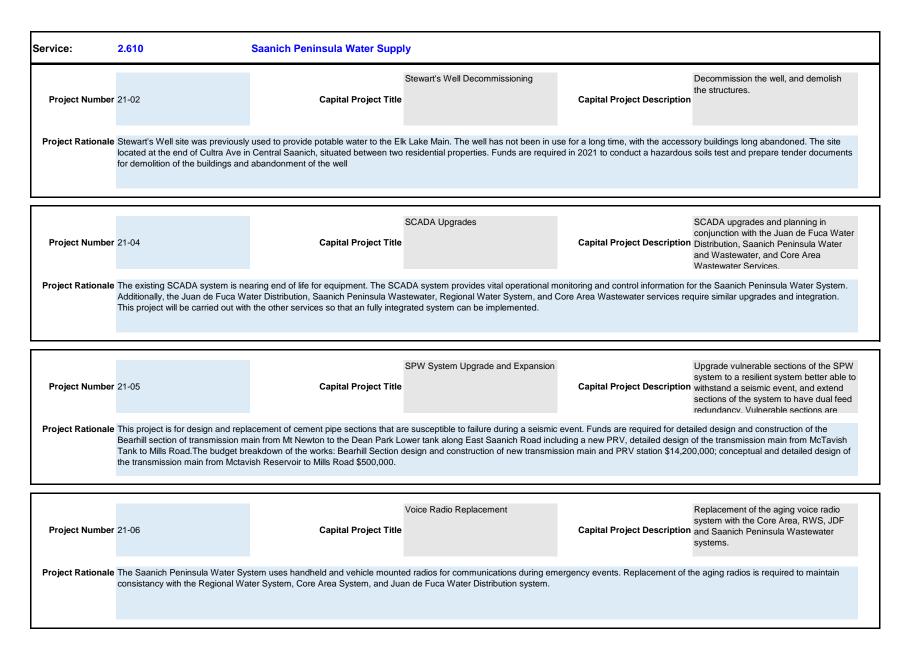
Service #: 2.610

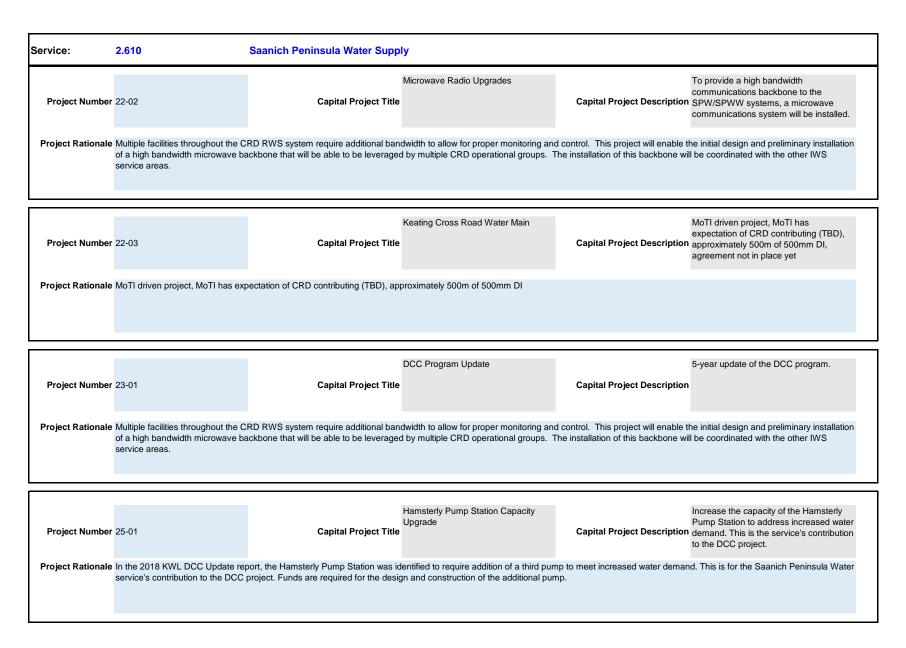
Saanich Peninsula Water Supply

Service Name:

	and Budge	t											
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description		Asset Class	Funding Source	Carryforward from 2021	2022	2023	2024	2025	2026	5 - Year Total
YSTEM UP	PGRADES AN	DREPLACEMENTS											
18-04	New	Post Disaster Emergency Water Supply	Identify and procure emergency systems for post disaster preparedeness	\$1,050,000	S	Res	\$50,000	\$200,000	\$150,000	\$150,000	\$150,000	\$150,000	\$800,000
19-01	Renewal	Corrosion Protection Program	Carry out an investigation and monitoring program in conjunction with other services to prevent infrastructure failure due to corrosion	\$110,000	s	Res	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$40,000
20-02	New	Hamsterly Pump Station Backup Power Generator	Addition of a backup power generator at the Hamsterly Pump Station	\$335,000	S	Res	\$340,000	\$720,000	\$0	\$0	\$0	\$0	\$720,000
21-01	New	Level of Service Agreement	Determine and develop appropriate level of service agreements with the participating municipalities for water supply.	\$75,000	S	Res	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$75,000
21-02	Renewal	Stewart's Well Decommissioning	Decommission the well, and demolish the structures.	\$175,000	s	Res	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
21-04	Renewal	SCADA Upgrades	SCADA upgrades and planning in conjunction with the Juan de Fuca Water Distribution, Saanich Peninsula Water and Wastewater, and Core Area Wastewater Services.	\$350,000	E	Res	\$20,000	\$270,000	\$0	\$0	\$0	\$0	\$270,000
21-05	Renewal	SPW System Upgrade and Expansion	Upgrade vulnerable sections of the SPW system to a resilient system better able to withstand a seismic event, and extend sections of the system to have dual feed redundancy. Vulnerable sections are cement pipe material which are susceptible to failure during a seismic event. This is part of a project in partner with the RWS system.	\$14,700,000	s	Res	\$1,775,000	\$1,775,000	\$0	\$0	\$0	\$0	\$1,775,000
21-05					S	Debt	\$0	\$0	\$2,550,000	\$5,550,000	\$4,500,000	\$300,000	\$12,900,000
21-06	Renewal	Voice Radio Replacement	Replacement of the aging voice radio system with the Core Area, RWS, JDF and Saanich Peninsula Wastewater systems.	\$67,000	E	Res	\$0	\$34,000	\$0	\$0	\$0	\$0	\$34,000
22-02	New	Microwave Radio Upgrades	To provide a high bandwidth communications backbone to the SPW/SPWW systems, a microwave communications system will be installed.	\$150,000	E	Res	\$0	\$0	\$0	\$150,000	\$0	\$0	\$150,000
22-03	New	Keating Cross Road Water Main	MoTI driven project, MoTI has expectation of CRD contributing (TBD), approximately 500m of 500mm DI, agreement not in place yet	\$1,000,000	s	Res	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
23-01	New	DCC Program Update	5-year update of the DCC program.	\$500	S	Res	\$0	\$0	\$500				\$500
25-01	New	Hamsterly Pump Station Capacity Upgrade	Increase the capacity of the Hamsterly Pump Station to address increased water demand. This is the service's contribution to the DCC project.	\$6,040	S	Res	\$0	\$0	\$0	\$0	\$6,040	\$0	\$6,040
		des and Replacements		\$18,018,540			\$2,260,000	\$4,184,000	\$2,710,500	\$5,860,000	\$4,666,040	\$450,000	\$17,870,540
NNUAL PR	ROVISIONAL	IEMS											\$0
17-02	Renewal	Provisional Equipment Replacements	Funds to conduct emergency and unplanned repairs outside of normal Operations.	\$300,000	S	ERF	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
		HARGE (DCC) PROGRAM	The data the estimate of a sheet to forfame for one could a seal through the branches definition of a	\$33.028	-	Dee	\$0	\$33.028	\$0	\$0	\$0	\$0	\$0 \$33.028
22-01 23-01	New	Water Strategic Plan Update	Update the strategic plan to inform future works and identify hydraulic deficiencies. 5-year update of the DCC program.	\$33,028 \$49,500	S	Res Res	\$0 \$0	\$33,028	\$0 \$49.500	\$0 \$0	\$0 \$0	\$0 \$0	\$33,028 \$49,500
23-01	New	DCC Program Update Hamsterly Pump Station Capacity Upgrade	S-year update of the DCC program. Increase the capacity of the Hamsterly Pump Station to address increased water demand.	\$49,500 \$597,960	S	Res	\$0	\$0	\$49,500 \$0	\$0	\$0 \$597,960	\$0	\$49,500 \$597,960
ub-Total D	Development (Cost Charge (DCC) Program	domana.	\$680,488			\$0	\$33.028	\$49.500	\$0	\$597.960	\$0	\$680,488
		·····	GRAND TOTAL	\$18,999,028	1		\$2.260.000	\$4.277.028	\$2.820.000	\$5.920.000	\$5.324.000	\$510.000	\$18.851.028

Service:	2.610	Saanich Peninsula Water Supp	ıly		
Project Number	18-04		Post Disaster Emergency Water Supply 9		Identify and procure emergency systems for post disaster preparedeness
-	the public. This item will see the s	study of the issue in 2017 and 2018 with	urce, treat (if required) and distribute drinki the anticipated purchase of one or more e CRD should be investing in. Additional fu	e emergency distribution systems ir	n 2018 and beyond. Initial investigation has
Project Number	19-01	Capital Project Title	Corrosion Protection Program	Capital Project Description	Carry out an investigation and monitoring program in conjunction with other services to prevent infrastructure failure due to corrosion
			including steel. An investigation and mon assess and aid in developing a monitoring		to prevent infrastructure failure due to
Project Number	20-02		Hamsterly Pump Station Backup Power Generator 9		Addition of a backup power generator at the Hamsterly Pump Station
	From the 2018 DCC Update, KWI Hamsterly Pump Station.	L identified that the addition of backup p	power at the Hamsterly Pump Station is re	equired. Funds are required to des	ign and construct backup power for the
Project Number	21-01	Capital Project Title	Level of Service Agreement	Capital Project Description	Determine and develop appropriate level of service agreements with the participating municipalities for water supply.
	The SPW Service has numerous municipalities for water suppply.	transfer points with the participating mur	unicipalities. Funding is required to determ	nine the pressure and flow at trans	fer points with the participating





Service:	2.610	Saanich Peninsula Water Supp	ly		
Project Number	17-02	Capital Project Title	Provisional Equipment Replacements		Funds to conduct emergency and unplanned repairs outside of normal Operations.
	Replace various system equipme capital budgets.	nt that may fail during the year that is no	t specifically identified and funded through the the through the through the through the t	he operating and	
Project Number	22-01	Capital Project Title	Water Strategic Plan Update		Update the strategic plan to inform future works and identify hydraulic deficiencies.
	A water distribution system chang ensure the level of service.	es with development demand. A periodi	c update of the strategic plan to identify hyd	Iraulic deficiencies and inform fi	uture works is periodically required to
Project Number	23-01	Capital Project Title	DCC Program Update	Capital Project Description	5-year update of the DCC program.
Project Rationale	Funds are required to retain a cor	nsultant to complete the 5-year updated	of the DCC program.		
Project Number	25-01		Hamsterly Pump Station Capacity Upgrade	Capital Project Description	Increase the capacity of the Hamsterly Pump Station to address increased water demand. This is the service's contribution to the DCC project.
	In the 2018 KWL DCC Update rep and construction of the additional		entified to require addition of a third pump to	o meet increased water deman	d. DCC funds are required for the design

2.610 Saanich Peninsula Water Summary Schedule 2022 - 2026 Financial Plan

Asset Profile

Saanich Peninsula Water

One of the 16 CRD drinking water systems across the region, Saanich Peninsula Water Supply obtains treated drinking water from the Regional Water Supply System and is responsible for the bulk trunk water supply systems for Central Saanich, Sidney & North Saanich. Assets include land, 46 kilometres of water supply mains, nine balancing reservoirs, nine pumping stations, two pressure reducing stations, nine supply meters and two rechlorination stations.

Reserve/Fund Summary

	Actual	Estimate			Budget		
	2020	2021	2022	2023	2024	2025	2026
DCC Reserve Account	2,036,836	2,076,836	2,043,808	1,994,308	1,994,308	1,396,348	1,396,348
Equipment Replacement Fund	1,809,620	1,814,620	1,804,620	1,794,620	1,784,620	1,774,620	1,764,620
Capital Reserve	5,651,881	5,303,964	1,919,964	2,609,464	2,999,464	3,233,424	3,483,424
Total	9,498,337	9,195,420	5,768,392	6,398,392	6,778,392	6,404,392	6,644,392

2.610 Saanich Peninsula Water Development Cost Charges 2022 - 2026 Financial Plan

Development Cost Charges Reserve Schedule

Reserve Fund: Saanich Peninsula Water Development Cost Charges (Bylaw # 3208)

Fund: 1009 Fund Center: 101353- DCC Water System only	Actual Estimate		Budget											
	2020	2021	2022	2023	2024	2025	2026							
Beginning Balance	2,092,293	2,036,836	2,076,836	2,043,808	1,994,308	1,994,308	1,396,348							
Transfers to Reserve Transfers from Reserve based on DCC-capital plan	(95,000)	-	(33,028)	(49,500)	-	(597,960)	-							
DCC's received from Member Municipalities Interest Income*	39,543	40,000												
Ending Balance \$	2,036,836	2,076,836	2,043,808	1,994,308	1,994,308	1,396,348	1,396,348							

General Comments:

Saanich Peninsula Water Development Cost Charges (DCC's) was adopted in 2005 for the purpose of providing funds to assist with the capital costs of providing, constructing, altering or expanding the Districts water & wastewater systems that services the Member Municipalites.

The above cash flow only reflects DCC Reserve information for Water System only (Wastewater's information will be provided in the Wastewater budgets). These Reserve funds are received from member municipalities as Development Cost Charges (DCC's) to provide for the capital costs of water capacity system improvements within the service areas.

In December 2018 the bylaw was ammended to remove Develoment Cost Charges on new projects to recognize that the fund's balance exceeded the total of current development projects.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

2.610 Saanich Peninsula Water Equipment Replacement Reserve Schedule 2022 - 2026 Financial Plan

Equipment Replacement Reserve Schedule

Reserve Fund: Saanich Peninsula Water-Equipment Replacement Reserve (covered by CRD-ERF Bylaw)

Fund: 1022 Fund Center: 101452	Actual	Estimate	Budget											
	2020	2021	2022	2023	2024	2025	2026							
Beginning Balance	1,751,473	1,809,620	1,814,620	1,804,620	1,794,620	1,784,620	1,774,620							
Equipment purchases (Based on Capital Plan)	(7,810)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)							
Transfer from Operating Budget Interest Income*	50,000 15,956	50,000 15,000	50,000	50,000	50,000	50,000	50,000							
Ending Balance \$	1,809,620	1,814,620	1,804,620	1,794,620	1,784,620	1,774,620	1,764,620							

General Comments: The fund is used to replace water system infrastructure throughout the system as failing components are identified and not funded through operating budgets.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Capital Reserve Fund Schedule

Reserve Fund: Saanich Peninsula Water Capital Reserve Fund (Bylaw #1397)

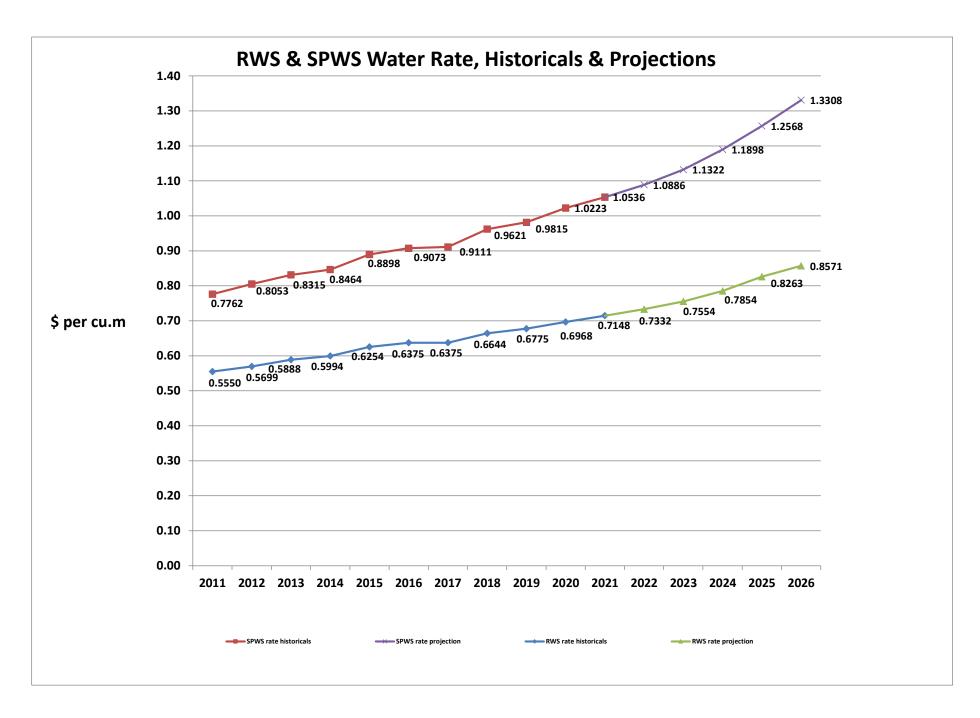
Fund: 1009 Fund Center: 102159	Actual	Estimate	Budget										
	2020	2021	2022	2023	2024	2025	2026						
Beginning Balance	5,552,657	5,651,881	5,303,964	1,919,964	2,609,464	2,999,464	3,233,424						
Transfers from Reserve based on capital plan	(780,000)	(1,283,000)	(4,184,000)	(160,500)	(310,000)	(166,040)	(150,000)						
Transfer from Operating Budget	785,749	885,083	800,000	850,000	700,000	400,000	400,000						
Interest Income*	93,475	50,000											
Ending Balance \$	5,651,881	5,303,964	1,919,964	2,609,464	2,999,464	3,233,424	3,483,424						

General Comments:

Saanich Peninsula Water Capital Reserve Fund was adopted in 1985 for the purpose of capital payments including planning, engineering and legal costs for providing, latering or expanding water system infrastructure related to the Saanich Peninsula Water Supply System.

The fund is used for the purpose of funding the Service Capital infrastructure related directly or indirectly to water facilities, (excluding DCC) capital expenditures.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.



REGIONAL WATER SUPPLY COMMISSION

Agricultural Water Rate Funding Comparisons 2011 - 2020

	No. of	No. of	AR	AG	Avg AR	Avg AG		Agri Rate		ri Fixed		Total	Avg Agri %age					Rate Differen		
	AR	AG	Volume	Volume	Volume	Volume	Co	nsumption		Charge		ri Subsidy		Cost	of	M	lunicipal		gri	Muni-CRD
	Accounts	Accounts	m3	m3	m3 (Vol/Accts)	m3		Costs		Costs		Paid out ns + Fixed)	(Pai	\$ id/Accts)	Total Paid out		Rate m3		ate n3	Diff m3
					(100710010)						(00)	ne · i ixeuj	1		. ulu out		A		В	A - B
Western Communities & Sooke *																				
2020 2019	84 86	15 14	42,432 36,598	51,118 50,277	505 426	3,408 3,591	\$ \$	187,605 165,297	\$ \$	-	\$ \$	187,605 165,297	\$ \$	1,895 1,653	11.9% 11.1%	\$ \$).2105).2105	\$ 2.0054 \$ 1.9027
2019 2018	95	14	40,657	19,669	426	1,093	ծ \$	112,411	ֆ Տ		э S	112,411	э \$	995	7.9%	э \$).2105	\$ 1.9027 \$ 1.8634
2018	81	10	33,458	11,628	413	1,057	\$	76,754	\$	-	\$	76,754	\$	834	5.6%	\$).2105	\$ 1.7024
2016	80	11	41,248	8,652	516	787	\$	84,950	\$	-	\$	84,950	\$	934	5.9%	\$.2105	\$ 1.7024
2015	79	11	33,537	7,078	425	643	\$	64,968	\$	-	\$	64,968	\$	722	5.1%	\$	1.8101	\$ 0	.2105	\$ 1.5996
2014	79	11	29,419	9,074	372	825	\$	60,769	\$	-	\$	60,769	\$	675	5.6%	\$).2105	\$ 1.5787
2013	80	11	25,532	5,578	319	507	\$	46,438	\$	-	\$	46,438	\$	510	4.7%	\$			0.2105	\$ 1.4927
2012 2011	79 75	13 11	23,617 27,910	5,932 4,893	299 372	456 445	\$ \$	40,828 43,641	\$ \$	-	\$ \$	40,828 43,641	\$ \$	444 507	4.3% 5.2%	\$).2105).2126	\$ 1.3817 \$ 1.3283
	10		27,510	4,000	072	440	Ψ	40,041	Ψ		Ŷ	40,041	Ψ	007	0.2 /0	ľ	1.0400	ψŪ	.2120	φ 1.0200
Central Saanich 2020	278	49	375,646	233,214	1,351	4,759	\$	873,579	\$	6,768	\$	880,347	\$	2,692	56.0%	\$	1 8047	¢ ∩	2105	\$ 1.5942
2020 2019	276	49	421,804	233,214 210,499	1,528	4,759 4,479	ծ \$	862,430	э \$	2,162	э \$	864,592	э \$	2,692	58.0%	э \$).2105	\$ 1.5942 \$ 1.5155
2013	278	49	378,593	297,433	1,362	6,070	\$	866,699	\$	7,003	\$	873,702	\$	2,672	61.3%	\$).2105	\$ 1.4245
2017	296	49	398,087	298,522	1,345	6,092	\$	792,125	\$	7,003	\$	799,128	\$	2,316	58.7%	\$.2105	\$ 1.3470
2016	297	51	446,241	303,419	1,502	5,949	\$	879,396	\$	7,191	\$	886,587	\$	2,548	61.1%	\$.2105	\$ 1.3034
2015	294	51	412,060	246,292	1,402	4,829	\$	739,282	\$	7,144	\$	746,426	\$	2,164	58.4%	\$.2105	\$ 1.2477
2014	294	49	361,801	190,895	1,231	3,896	\$	596,515	\$	6,808	\$	603,323	\$	1,759	55.7%	\$			0.2105	\$ 1.1928
2013 2012	296 280	45 41	321,518 325,663	194,848 210,906	1,086 1,163	4,330 5,144	\$ \$	542,837 518,454	\$ \$	4,186 5,658	\$ \$	547,023 524,112	\$ \$	1,604 1,633	55.7% 55.6%	\$ \$).2105).2105	\$ 1.0525 \$ 0.9662
2012 2011	210	38	312,702	169,206	1,103	4,453	ې \$	462,183	э \$	5,244	چ \$	467,427	s S	1,885	56.1%	\$).2105	\$ 0.9667
				,	.,	.,	•	,	Ť	-,	•	,	•	.,		ľ				•
North Saanich ** 2020	102	16	57,433	108,453	563	6,778	\$	223,532	\$		s	223,532	\$	1,894	14.2%	\$	1.5580	¢ (2105	\$ 1.3475
2020	94	15	58,278	95,030	620	6,335	э \$	223,332	э \$	-	ŝ	223,332	s S	1,894	13.5%	\$).2105	\$ 1.3475
2018	100	16	97,574	70,666	976	4,417	\$	220,982	\$	-	ŝ	220,982	ŝ	1,905	15.5%	\$.2105	\$ 1.3135
2017	100	13	151,773	53,551	1,518	4,119	\$	245,456	\$	-	\$	245,456	\$	2,172	18.0%	\$.2105	\$ 1.2538
2016	100	12	148,450	36,774	1,485	3,065	\$	230,697	\$	-	\$	230,697	\$	2,060	15.9%	\$.2105	\$ 1.2455
2015	106	14	151,656	38,066	1,431	2,719	\$	230,948	\$	-	\$	230,948	\$	1,925	18.1%	\$.2105	\$ 1.2173
2014	98	14	133,853	30,372	1,366	2,169	\$	194,919	\$	-	\$	194,919	\$	1,740	18.0%	\$			0.2105	\$ 1.1869
2013 2012	102 99	13 13	141,845 117,497	30,647 45,227	1,391 1,187	2,357 3,479	\$ \$	200,004 188,679	\$ \$	-	\$ \$	200,004 188,679	\$ \$	1,739 1,685	20.4% 20.0%	\$).2105).2105	\$ 1.1595 \$ 1.1595
2012	101	13	106,393	34,921	1,053	2,686	\$	163,558	\$	-	\$	163,558	\$	1,435	19.6%	\$				\$ 1.1574
Saanich																				
2020	68	53	40,416	144,443	594	2,725	\$	268,877	\$	10,867	\$	279,745	\$	2,312	17.8%	\$	1.6650	\$ 0	.2105	\$ 1.4545
2019	68	51	37,086	140,512	545	2,755	\$	249,436	\$	10,278	\$	259,714	\$	2,182	17.4%	\$.2105	\$ 1.4045
2018	70	49	37,503	111,896	536	2,284	\$	208,786	\$	9,996	\$	218,782	\$	1,839	15.3%	\$.2105	\$ 1.3805
2017	80	50	38,201	132,092	478	2,642	\$	229,604	\$	9,719	\$	239,324	\$	1,841	17.6%	\$.2105	\$ 1.3495
2016	71	53	36,409	139,764	513	2,637	\$ \$	237,745 226,276	\$	10,056	\$	247,802	\$	1,998	17.1%	\$.2105	\$ 1.3495 \$ 1.3315
2015 2014	75 72	51 53	74,841 46,230	129,225 177,633	998 642	2,534 3,352	ծ \$	226,276 213,981	\$ \$	9,727 9,883	\$ \$	236,003 223,863	\$ \$	1,873 1,791	18.5% 20.7%	\$ \$).2105).2105	\$ 1.3315 \$ 1.2455
2013	65	50	35,745	122,456	550	2,449	\$	179,004	ŝ	9,655	ŝ	188,659	ŝ	1,641	19.2%	ŝ).2105	\$ 1.1315
2012	68	47	38,212	138,455	562	2,946	\$	180,466	\$	9,235	\$	189,701	\$	1,650	20.1%	\$.2105	\$ 1.0215
2011	71	46	101,235	121,896	1,426	2,650	\$	149,584	\$	9,118	\$	158,703	\$	1,356	19.0%	\$	1.1530	\$ 0	.2126	\$ 0.9404
Totals 2020	532	133	515,927	537,228	970	4,039	\$	1,553,594	\$	17,635	\$	1,571,229	\$	2,363	100%					
2019	524	127	553,766	496,318	1,057	3,908		1,478,533	\$	12,440	ŝ	1,490,973	\$	2,290	100%					
2018	543	132	554,327	499,664	1,021	3,785	\$	1,408,879	\$	16,999	\$	1,425,878	\$	2,112	100%					
2017	557	123	621,519	495,793	1,116	4,031		1,343,940	\$	16,722	\$	1,360,663	\$	2,001	100%					
2016	548	127	672,348	488,609	1,227	3,847		1,432,788	\$	17,247	\$	1,450,036	\$	2,148	100%					
2015	554	127	672,094 571,304	420,661	1,213	3,312 3,212		1,261,474 1,066,184	\$	16,871 16,691	\$ \$	1,278,344 1,082,874	\$ \$	1,877 1,616	100% 100%					
2014 2013	543 543	127 119	571,304 524,640	407,973 353,529	1,052 966	3,212 2,971	\$ \$	968,283	\$ \$	16,691	\$ \$	982,124	ъ \$	1,616	100%					
2013	526	114	504,989	400,520	960	3,513	\$	928,426	ŝ	14,893	\$	943,320	ŝ	1,404	100%					
2011	457	108	548,240	330,916	1,200	3,064	\$	818,967		14,362		833,329	\$	1,475	100%					
																1				

Western Communities do not charge a fixed charge

** North Saanich charges the fixed charge on property taxes

AR - Agriculture/Residential customers receive a rebate on consumption over 455 cubic meters annual as the meter feeds both premise and land. AG - Agriculture customers receive a rebate on the entire consumption annually as the meter is dedicated only for land.
