

CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL PLAN For Years 2022 to 2031 at September 17, 2021										APPENDIX A										Page 1 of 1	
Project Type / Status	Project Description	Year	Facility / Site	CBL Bylaw #	CRHD Share (%)	CRHD Share Total Project (\$)	Total Project Budget (\$)	Estimated Completed at Year-End (\$)	Total Project Remaining Balance (\$)		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total
Major Project - Approved	James Bay Urgent and Primary Care Centre	2020	547 Michigan St.	174	30%	1,500,000	5,000,000	2,300,000	100,000		100,000	-	-	-	-	-	-	-	-	-	100,000
Major Project - Approved	Beacon Community Services Expansion	2020	Victoria - Various	175	30%	1,350,000	4,500,000	4,231,000	269,000		269,000	-	-	-	-	-	-	-	-	-	269,000
Major Project - Approved	Victoria Urgent and Primary Care Centre	2020	Victoria - Pandora Avenue	177	30%	1,500,000	5,000,000	4,650,000	100,000		100,000	-	-	-	-	-	-	-	-	-	100,000
Major Project - Approved	Greater Victoria Urgent and Primary Care	2021	Victoria	182	30%	1,499,592	4,998,639	3,800,000	1,198,639		1,198,639	-	-	-	-	-	-	-	-	-	1,198,639
Major Project - Approved	Greater Victoria Urgent and Primary Care	2021	Esquimalt	181	30%	886,414	2,954,713	2,654,713	300,000		300,000	-	-	-	-	-	-	-	-	-	300,000
Major Project - Approved	Emergency Department <sup>1</sup>	2021	Lady Minto Hospital	183	29%	3,000,000	10,340,000	560,000	9,780,000		2,500,000	7,280,000	-	-	-	-	-	-	-	-	9,780,000
Major Project - Planned	Medical Device Reprocessing Department Expansion	2022	Victoria General Hospital		30%	1,272,000	4,240,000	-	4,240,000		1,212,000	3,000,000	28,000	-	-	-	-	-	-	-	4,240,000
Major Project - Planned	High Acuity Unit	2022	Victoria General Hospital		30%	975,000	3,250,000	-	3,250,000		3,225,000	25,000	-	-	-	-	-	-	-	-	3,250,000
Major Project - Planned	High Acuity Unit	2022	Royal Jubilee Hospital		30%	4,695,000	15,650,000	-	15,650,000		600,000	6,000,000	9,050,000	-	-	-	-	-	-	-	15,650,000
Major Project - Planned	Pneumatic to Electric Controls Conversion	2022	Gorge Road Hospital		30%	883,800	2,946,000	-	2,946,000		147,300	2,356,800	441,900	-	-	-	-	-	-	-	2,946,000
Major Project - Possible	New Long Term Care (306 beds)	2022	South Island - Royal Bay		30%	61,500,000	205,000,000	-	205,000,000		600,000	14,000,000	60,000,000	60,000,000	40,000,000	30,400,000	-	-	-	-	205,000,000
Major Project - Possible	Energy Centre Replacement	2022	Victoria General Hospital		30%	5,505,000	18,350,000	-	18,350,000		1,017,500	7,340,000	7,340,000	1,835,000	817,500	-	-	-	-	-	18,350,000
Major Project - Possible	Routine Capital Investment Project(s)	2023	Royal Jubilee Hospital		30%	9,066,000	30,220,000	-	30,220,000		-	1,000,000	100,000	3,120,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	1,000,000	30,220,000
Major Project - Possible	Routine Capital Investment Project(s)	2023	Victoria General Hospital		30%	11,736,000	39,120,000	-	39,120,000		-	5,000,000	5,000,000	3,120,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	1,000,000	39,120,000
Major Project - Possible	Outpatient Rehabilitation Program	2022	Gorge Road Hospital		30%	900,000	3,000,000	-	3,000,000		600,000	2,400,000	-	-	-	-	-	-	-	-	3,000,000
Major Project - Possible	Mental Health & Substance Use Residential Program	2022	To be determined		30%	600,000	2,000,000	-	2,000,000		900,000	1,100,000	-	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	Pembroke Mental Health Substance Use Center	2022	Victoria Health Unit-Cook Street		30%	6,600,000	22,000,000	-	22,000,000		100,000	400,000	1,500,000	7,000,000	12,000,000	1,000,000	-	-	-	-	22,000,000
Major Project - Possible	Child Youth Mental Health Stabilization Unit	2023	Victoria General Hospital		30%	2,250,000	7,500,000	-	7,500,000		-	250,000	2,750,000	4,000,000	500,000	-	-	-	-	-	7,500,000
Major Project - Possible	Energy Centre Replacement	2023	Saanich Peninsula Hospital		30%	2,400,000	8,000,000	-	8,000,000		-	200,000	1,500,000	4,000,000	2,300,000	-	-	-	-	-	8,000,000
Major Project - Possible	New Long Term Care (50 beds)	2023	Greater Victoria - TBD		30%	9,900,000	33,000,000	-	33,000,000		-	300,000	4,000,000	12,000,000	12,000,000	4,700,000	-	-	-	-	33,000,000
Major Project - Possible	Oak Bay Lodge Redevelopment	2023	Former Oak Bay Lodge Site		30%	90,000,000	300,000,000	-	300,000,000		-	100,000	1,000,000	5,000,000	35,000,000	60,000,000	70,000,000	70,000,000	58,900,000	-	300,000,000
Major Project - Possible	Relocate SSI MHSU Integrated Team	2023	Salt Spring Island		30%	600,000	2,000,000	-	2,000,000		-	300,000	1,700,000	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	Pre-admission Clinic Consolidation (RJH & VGH)	2024	To be determined		30%	600,000	2,000,000	-	2,000,000		-	300,000	1,700,000	-	-	-	-	-	-	-	2,000,000
Major Project - Possible	Electronic Health Record	2024	South Island - TBD		30%	900,000	3,000,000	-	3,000,000		-	-	3,000,000	-	-	-	-	-	-	-	3,000,000
Major Project - Possible	Peninsula Primary Care Centre <sup>1</sup>	2024	Saanich Peninsula Hospital		30%	900,000	3,000,000	-	3,000,000		-	-	1,500,000	1,500,000	-	-	-	-	-	-	3,000,000
Major Project - Possible	SPH Acute Core Renovation <sup>1</sup>	2024	Saanich Peninsula Hospital		30%	1,500,000	5,000,000	-	5,000,000		-	-	2,500,000	2,500,000	-	-	-	-	-	-	5,000,000
Major Project - Possible	Elevator Refurbishment	2024	Victoria General Hospital		30%	630,000	2,100,000	-	2,100,000		-	-	1,050,000	1,050,000	-	-	-	-	-	-	2,100,000
Major Project - Possible	Convert obsolete 480 distribution system with 600V	2024	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000		-	-	1,000,000	1,000,000	-	-	-	-	-	-	2,000,000
Major Project - Possible	VGH Pediatric Intensive Care Unit	2025	Victoria General Hospital		30%	1,500,000	5,000,000	-	5,000,000		-	-	-	250,000	2,250,000	2,250,000	250,000	-	-	-	5,000,000
Major Project - Possible	10G Fibre Expansion (IMIT)	2025	Royal Jubilee Hospital		30%	900,000	3,000,000	-	3,000,000		-	-	-	1,500,000	1,500,000	-	-	-	-	-	3,000,000
Major Project - Possible	RJH DT Cooling System Replacement	2025	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000		-	-	-	250,000	1,250,000	500,000	-	-	-	-	2,000,000
Major Project - Possible	QAC Electrical Distribution \$2m	2025	Queen Alexandra		30%	600,000	2,000,000	-	2,000,000		-	-	-	200,000	1,200,000	600,000	-	-	-	-	2,000,000
Major Project - Possible	Endoscopy - create 4th Procedure Room	2025	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000		-	-	-	200,000	1,200,000	600,000	-	-	-	-	2,000,000
Major Project - Possible	Surgical Day Care Unit Renovation	2026	Victoria General Hospital		30%	3,180,000	10,600,000	-	10,600,000		-	-	-	-	100,000	500,000	5,000,000	5,000,000	-	-	10,600,000
Major Project - Possible	Intensive Care & High Acuity Unit Redevelopment <sup>3</sup>	2026	Victoria General Hospital		30%	11,700,000	39,000,000	-	39,000,000		-	-	-	-	250,000	2,500,000	15,000,000	15,000,000	6,000,000	250,000	39,000,000
Major Project - Possible	Restorative Health Center	2026	To be determined		30%	60,000,000	200,000,000	-	200,000,000		-	-	-	-	250,000	2,500,000	25,000,000	50,000,000	50,000,000	50,000,000	177,750,000
Major Project - Possible	Morgue Expansion	2026	Victoria General Hospital		30%	600,000	2,000,000	-	2,000,000		-	-	-	-	150,000	1,500,000	350,000	-	-	-	2,000,000
Major Project - Possible	Memorial Pavilion Mechanical System Upgrade	2026	Royal Jubilee Hospital		30%	3,000,000	10,000,000	-	10,000,000		-	-	-	-	150,000	3,000,000	3,000,000	3,000,000	850,000	-	10,000,000
Major Project - Possible	Electrical Infrastructure Upgrade	2026	Lady Minto Hospital		30%	3,000,000	10,000,000	-	10,000,000		-	-	-	-	150,000	3,000,000	3,000,000	3,000,000	850,000	-	10,000,000
Major Project - Possible	Westshore Mental Health Team	2027	Westshore		30%	974,700	3,249,000	-	3,249,000		-	-	-	-	-	100,000	1,800,000	1,349,000	-	-	3,249,000
Major Project - Possible	Phase 2 of ED Redevelopment: Imaging Suite	2028	Lady Minto Hospital		30%	1,500,000	5,000,000	-	5,000,000		-	-	-	-	-	-	150,000	2,000,000	2,000,000	850,000	5,000,000
Major Project - Possible	Endoscopy - create 4th Procedure Room	2028	Victoria General Hospital		30%	600,000	2,000,000	-	2,000,000		-	-	-	-	-	-	150,000	1,500,000	350,000	-	2,000,000
Major Project - Possible	Child Youth and Family Services Redevelopment	2028	To be determined		30%	30,000,000	100,000,000	-	100,000,000		-	-	-	-	-	-	250,000	12,500,000	25,000,000	25,000,000	62,750,000
Major Project - Possible	Administrative Building Decant/Eric Martin Pavilion Asbestos Abatement	2028	Royal Jubilee Hospital		30%	1,470,000	4,900,000	-	4,900,000		-	-	-	-	-	-	150,000	1,500,000	1,750,000	1,500,000	4,900,000
Major Project - Possible	Long Term Care (50 beds)	2029	Lady Minto Hospital		30%	15,000,000	50,000,000	-	50,000,000		-	-	-								

CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL PLAN For Years 2022 to 2031 at September 17, 2021										APPENDIX A											Page 1 of 1
Project Type / Status	Project Description	Year	Facility / Site	CBL Bylaw #	CRHD Share (%)	CRHD Share Total Project (\$)	Total Project Budget (\$)	Estimated Completed at Year-End (\$)	Total Project Remaining Balance (\$)	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total	
Minor Project - Requested	Minor Capital Projects Current Budget Year	2022	Various		40%	3,750,000	9,375,000	-	9,375,000	9,375,000	-	-	-	-	-	-	-	-	-	9,375,000	
Minor Project - Anticipated	Minor Capital Projects Future Budget Years	2023-2031	Various		40%	33,750,000	84,375,000	-	84,375,000	-	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	84,375,000	
Minor Equipment Grants	CRHD Section 20 Equipment Grants	2022-2031	Various		100%	29,550,000	29,550,000	-	29,550,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	29,550,000	
Non-Traditional Project	Non-Traditional Projects Grants (Suspended 2015-2024) - expensed annually	2025-2031	Various		100%	7,000,000	7,000,000	-	7,000,000	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	7,000,000	
CRHD Project	Hillside/Kings Licensed Residential Care Facility	2022	950 Kings Rd.		100%	15,000,000	15,000,000	-	15,000,000	-	500,000	2,500,000	6,000,000	6,000,000	-	-	-	-	-	15,000,000	
CRHD Project	Regional Housing First Program (RHFP) Contribution - \$10M contribution from reserve	2021	TBD		100%	10,000,000	10,000,000	-	10,000,000	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000	
CRHD Project	Oak Bay Lodge - Demolition	2021	2251 Cadboro Bay Rd.	178	100%	4,266,501	4,266,501	3,761,268	505,233	505,233	-	-	-	-	-	-	-	-	-	505,233	
CRHD Project	Summit Scheduled Capital Replacements	2022	955 Hillside Ave.	160	100%	1,200,000	1,200,000	-	1,200,000	400,000	200,000	200,000	200,000	200,000	-	-	-	-	-	1,200,000	
CRHD TOTAL							104,516,501	160,766,501	3,761,268	157,005,233	23,235,233	13,030,000	15,030,000	19,530,000	19,530,000	13,330,000	13,330,000	13,330,000	13,330,000	157,005,233	
PROJECT TOTAL - before inflation							467,510,007	1,371,084,853	21,956,981	1,346,277,872	36,104,672	64,381,800	120,189,900	128,055,000	140,597,500	136,480,000	147,430,000	188,629,000	172,080,000	102,430,000	1,236,377,872
Inflation <sup>2</sup>	2.00%	- excluding approved/pending Capital Bylaws							16,634,980	-	29,000	434,000	669,000	1,165,000	1,635,000	2,482,000	3,305,980	2,975,000	1,742,000	14,436,980	
PROJECT TOTAL - including inflation									1,362,912,852	36,104,672	64,410,800	120,623,900	128,724,000	141,762,500	138,115,000	149,912,000	191,934,980	175,055,000	104,172,000	1,250,814,852	
CRHD SHARE TOTAL ESTIMATED ANNUAL CAPITAL CASH FLOW									428,601,297	21,446,315	22,547,168	41,083,170	46,663,200	50,574,750	45,140,500	48,679,600	61,286,494	56,222,500	34,957,600	428,601,297	

General Notes

\*Rules for debt borrowing period (amortization) are based on total project cost: \$2-5M 5yrs; \$5-12.5M 10yrs; >\$12.5M 15yrs

\*\*Potential start dates depend on annual prioritization process and funding availability from Ministry of Health, CRHD and other funding sources. As a result, start dates are preliminary and may change.

<sup>1</sup>Project will be primarily funded by the Hospital Foundation

<sup>2</sup>Inflation is calculated at a rate of 2% for years 2022-2031 and applied to forecasted projects if applicable (approved bylaws, current year projects and land acquisitions are not subject to inflation)

<sup>3</sup>If this project does not proceed, a renovation to the Intensive Care Unit will be required

VIHA Project Type / Status Legend:	
Major Project - Approved	Capital Borrowing Bylaw has been approved; project values greater than \$2 million
Major Project - Planned	Island Health has received approval from Ministry of Health; project values greater than \$2 million
Major Project - Possible	Island Health is planning to proceed subject to necessary approvals; project values greater than \$2 million
Major Project - Other	Projects not yet identified; to recognize health care needs and technology are continuously changing
Minor Project - Requested/Anticipated	Current and future year minor projects with values in the range of \$100,000 to \$2 million, up to maximum of \$9.375 million
Non-Traditional Projects	Non-traditional project funding
Minor Equipment Grants	HD Act Section 20 minor equipment grants
CRHD Project	CRHD capital initiatives