

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.



Board Priorities Dashboard ➤ Progress Report No. 11 – Q3 2021

Community Wellbeing
Transportation & Housing

CONDITION LEGEND		No issues / Proceeding as planned		Potential or emerging issue/problem		Problem/issue has arisen		Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.				➤ <i>Board July 14, 2021</i>	The CRD Board endorsed Transportation Committee recommendations to form an advisory group for transportation matters requiring coordination, to take on a mandate to fill identified transportation priority gaps and to implement advocacy and other implementation actions to advance regional transportation priorities. Staff provided letters of support for five of the seven projects that received BC Active Transportation Infrastructure Grants, representing \$2.03M of grant funding received in the region.	➤ Staff to bring forward a Terms of Reference for a transportation working group ➤ Board and staff to advance advocacy and other implementation on priority areas through appropriate channels (e.g. meetings with Minister of Transportation, participation in project and policy working groups)	➤ Q4 2021 ➤ Ongoing
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.					Operationalized. The Province's South Island Transportation Strategy considered the E&N corridor in its findings and will continue to protect it as a transportation corridor. The Board approved an advocacy motion on May 12, 2021 to plan for the long term need by maintaining and upgrading the E&N right of way for future use as a transportation corridor. Reviewing implications of the recent BC Supreme Court decision related to the ongoing use of the E&N corridor on the Board priority		
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.					CRD completed the distribution of \$3.2M though the Reaching Home COVID-19 Emergency Response Program and issued Requests for Proposals for an additional \$1.8M though the Designated Funding Stream and \$1.2M though the Indigenous Finding Stream for projects in 2021/22. Round 2 of the Rapid Housing Initiative committed an additional \$11.3M of funding to help address the needs of vulnerable residents of the Capital Region. CRHC, in partnership with the CRD and Province of B.C., began construction of 58 new units of affordable housing under the Community Housing Fund. Construction is anticipated to be complete in Fall 2022. The SGI Electoral Area Housing Strategy continues to advance and the strategy is expected to be completed in Q4 2021. Actions will be considered in the 2023 service planning process. <i>Media Release:</i> Canada announces support for rapid housing in CRD (July 31, 2021) <i>Media Release:</i> New affordable housing underway in Langford (July 19, 2021)	➤ Continue to implement Regional Housing First Program ➤ Staff to agree partnership agreement for Rapid Housing round two ➤ Staff to report to Hospital & Housing committee on capital investment projects ➤ Staff develop a housing strategy for the Southern Gulf Islands Electoral Area ➤ Staff to consider implementation of actions from the SGI housing strategy to the 2023 service planning process	➤ Ongoing ➤ Q4 2021 ➤ Q4 2021 ➤ Q3 Q4 2021 ➤ Q3 Q2 2022

Standing Committee Legend

- EAC = Electoral Area Committee

➤ EC = Environment Committee

➤ FNRC = First Nations Relations Committee

➤ GFC = Governance & Finance Committee

➤ HHC = Hospitals & Housing Committee

➤ PEC = Parks & Environment Committee
- PPSC = Planning & Protective Services Committee

➤ RAFSC = Regional Arts Facilities Select Committee

➤ RPC = Regional Parks Committee

➤ TC = Transportation Committee

The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.



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Climate Action & Environmental Stewardship

**CONDITION
LEGEND**



No issues / Proceeding as planned



Potential or emerging issue/problem



Problem/issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.					Staff continue to work with utilities, municipal, provincial and federal staff on policy and programming initiatives. Staff completed a draft renewed Climate Action Strategy. Advocacy: Climate Action Revenue Incentive Program (CARIP) (July 21 , 2021)	► CRD Climate Action Strategy to be presented to Board for approval	► Q4 2021
2b Work with local governments to further reduce emissions from buildings, transportation and solid waste.					Hosted both Climate Action Inter-Municipal Working Group and Task Force quarterly meeting. Completed both phases of the regional retrofit program business case. Led co-application for Natural Resources Canada Zero Emission Vehicle Awareness Initiative Continue to support promotion of provincial home heating fuel switching rebate programs with municipal partners. Support Bring It Home 4 the Climate Program.	► Host CRD Climate Action Inter-Municipal Working Group and Task Force meetings ► Present regional retrofit program business case to Board for information ► Complete next phase design study for potential financing offer as part of retrofit program	► Quarterly ► Q4 2021 ► Q4 2021
2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.				► Board, July 14, 2021 ► ESC July 21, 2021	Staff submitted the final draft Solid Waste Management Plan to the Province for approval in August and determined priority areas for the first three years of the plan. The short-term solid waste work plan was presented to Environmental Services Committee in September. The BC Utilities Commission approved the Terms of Agreement for the Renewable Natural Gas Initiative with FortisBC in June. After shortlisting industry submissions, staff will now initiate an invitational Request for Proposals process for the design, construction and operation of a new facility that will upgrade the biogas generated at Hartland Landfill to renewable natural gas beginning in 2023. Advocacy: Short-Term Management of CRD Biosolids (July 30 , 2021)	► Present short-term solid waste work plan to the Board ► Begin implementation of the short term work plan according to priority area timeline ► Award the contract to design, build, operate and maintain (for a 5 year period) a biogas upgrading facility	► Q4 2021 ► Q4 2021 ► Q2 2022
2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.				► Board, July 14, 2021	Engaging First Nations through the Land Altering Works MOU with the WSANEC Leadership Council. Contract awarded for design and construction of the oxygenation system at Elk and Beaver Lakes. Media Release: E&N Rail Trail Atkins Avenue and Savory School Complete (July 30, 2021)	► Commence review and update process for Regional Parks Strategic Plan 2021-2024 ► Award contract for detailed design and construction of the oxygenation system at Elk and Beaver Lakes ► Report back on the short-term actions to support the Mountain Biking Advisory Committee report	► Q3 Q1 2022 ► Q3 2021 ► Q4 2021
2e Develop model bylaws and best practices for use by municipalities and electoral areas.					Shared results of Regional Electric Vehicle (EV) Charging Roadmap with Board and hosted stakeholder webinar.	► Host Zero Emission Vehicle Transportation workshop ► Support local policy coordination on GHG intensity in new development (as related to BC Energy Step Code) ► Develop guidance documents to support public and multi-unit building EV charging	► Q4 2021 ► Q2 2022 ► Q2 2022

The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.



Board Priorities Dashboard ➤ Progress Report No. 11 – Q3 2021



First Nations Reconciliation

CONDITION LEGEND

No issues / Proceeding as planned

Potential or emerging issue/problem

Problem/issue has arisen

Timing has changed

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3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.					<p>Staff are continuing with outreach to local First Nations that may have interest in participating on CRD committee tables. The Tsartlip First Nation has nominated a Councillor and Alternate to join the CRD committee tables. Discussions with First Nations are ongoing regarding how to further government-to-government decision-making and planning systems. There are now bi-annual meetings between the Pacheedaht First Nation, Board Chair, and staff.</p> <p>Staff distributed a survey to CRD Directors to assist in the development of an Intercultural Skills Training session to support the creation of a program to build positive, respectful and reciprocal working relationships with First Nations that participate in CRD Board committees.</p> <p>Staff have reached out to established Cultural Training providers to obtain quotes and program outlines for the development of a Cultural Safety Training Program for both CRD staff and CRD Directors.</p>	<ul style="list-style-type: none">▶ Continue to meet with First Nations to address requests for new decision-making systems▶ Contract a facilitator to provide intercultural skills training for CRD Directors▶ Contract a provider to establish a Cultural Confidence Training Program for CRD staff▶ Organize Nation-specific cultural awareness events for staff, Directors and commissioners	<ul style="list-style-type: none">▶ Q3 & Q4 2021▶ Q4 2021▶ Q4 2021▶ Q1 2022
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.					<p>Ongoing work in progress, as recommended by the Economic Partnership Model from The Indigenomics Institute, to establish a First Nations Economic Opportunity Portal, advance procurement opportunities for First Nations, and support First Nations employment through an Indigenous Internship Program.</p> <p>Staff have revised the approach to the Indigenous internship program, based on lessons learned from similar programs. Staff anticipate retaining a consultant to scope a program that will support cultural safety for Indigenous interns, meet the needs of the local First Nations, and support service delivery, and that aligns with requirements of the collective agreement. The resulting scenarios will be assessed and brought forward for 2023 service planning.</p>	<ul style="list-style-type: none">▶ Create web content outlining requirements and process for ‘working with the CRD’, to support Indigenous-led businesses to bid on CRD projects▶ Contract a provider to scope and recommend scenarios for a CRD Indigenous Internship Program▶ Continue to meet with First Nations to update service agreements	<ul style="list-style-type: none">▶ Q3 Q4 2021▶ Q4 2021▶ Ongoing
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.				▶ FNR Sept. 22, 2021	<p>Corporate wide training to support the new Protection and Conservation of Heritage Sites Policy, and the BC Archaeology Branch’s Remote Access to Archaeological Data (RAAD) tool are underway including additional archaeology and cultural awareness training opportunities offered to SGI Commissioners.</p> <p>Statement: National Day for Truth & Reconciliation (Sept. 23 , 2021)</p>	<ul style="list-style-type: none">▶ Coordinate regular corporate wide training to support the Protection and Conservation of Heritage Sites Policy, Chance Find Training and the BC Archaeology Bran’s Remote Access to Archaeological Data (RAAD) training	<ul style="list-style-type: none">▶ Ongoing
3d Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.				▶ FNR Sept. 22, 2021	<p>Recommendation approved at First Nations Relations Committee that staff proceed with ongoing, existing projects and activities that identify and proactively value ecological features in the region and support strategic engagement of First Nations regarding ecosystem values, taking care of land and water, Indigenous languages and place names.</p>	<ul style="list-style-type: none">▶ Ask First Nations if they would like to share Indigenous understandings of ecological values and guiding principles for taking care of land and water at the next Forum of All Councils	<ul style="list-style-type: none">▶ Q1 2022



The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability



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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.					Operationalized. The SGI Connectivity Plan was completed in April. The report summarizes current levels of connectivity in the region and provides a vision for the future that is mindful of the challenges and opportunities for improving broadband service for the SGI. The report describes alternatives and provides recommendations and cost estimates. SGI EA Administration continues to support third party proposals for internet service infrastructure improvements and consider partnerships agreements with Connected Coast.		
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.					Operationalized. The SSI Water Optimization Study is complete. The water improvement district is now considering options. Provincial direction may be sought in due course.		
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.					The training for super users will be completed by end of Q3. The software roll out is expected to be finalized by end of October, in line with plans. The CRD has been issuing notices through the new Public Alert Notification system since May 2021, the system has been performing as expected. Media Release: Salt Spring Island Fire Protection District and CRD announce new working relationship (July 2, 2021)	<ul style="list-style-type: none">▶ Emergency Management Software roll-out▶ Transition to new Fire Dispatch provider▶ Administer EOC and training grant	<ul style="list-style-type: none">▶ Q4 2021▶ Q4 2021▶ Q2 2022
4d Achieve sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.					Operationalized. Reserve guidelines established and reported back through Finance Committee to CRD Board on July 14th, 2021. The Guideline establishes a practice to assess capital reserve health and appropriate levels of borrowing better balancing costs of service delivery over time and over asset lifecycles.		
4e Facilitate a discussion of the region’s art facility needs and explore partnerships to support 100% participation in the CRD arts function.				<ul style="list-style-type: none">▶ PAFSC, Sept. 8, 2021▶ Board Sept. 8, 2021	The Performing Arts Facilities Select Committee reviewed an establishing bylaw for a new region-wide Performing Arts Facilities Service and approval processes. PAFSC recommended the new service to the CRD Board with an accompanying region-wide Alternative Approval Process. The CRD Board passed motions to approve the establishing bylaw, but defeated a motion to proceed by way of region-wide Alternative Approval Process. Media Release: Creativity and resilience of regional arts sector highlighted in Arts & Culture Progress Report (July 14, 2021)	<ul style="list-style-type: none">▶ Staff to review the outcomes of the CRD Board decisions and report back to the CRD Board with options on how to proceed.	<ul style="list-style-type: none">▶ Q4 2021
4f Explore how the CRD can best contribute to regional economic development.					Operationalized. Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions. SSI EA Administration contract with REIP is ongoing and regular reporting to the commission will take place as work progresses The SGI Economic Recovery and Resiliency Program worked through community partners to share information, identify challenges, and identify resources to support businesses and non-profit organizations to navigate the challenges of COVID-19 closures.		



Accountability

**CONDITION
LEGEND**


No issues / Proceeding as planned








Potential or emerging issue/problem



Problem/issue has arisen



Timing has changed

Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
Business capacity & continuity: Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.					Operationalized. The Organization Development Plan continues to be implemented and actions rolled out annually to advance work. CRD has implemented its Communicable Disease Plan, in accordance with regulatory requirements		
Fiscal responsibility: Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.					Life-cycle policy and procedures work on track and expected to be completed within scheduled timeline.	▶ Develop life-cycle policy & procedures	▶ Q4 2021
Transparency: Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.					Operationalized. Executing service planning and annual check-in program.		
Efficiency & collaboration: Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					Operationalized. Partnerships directory and guidelines in place. Continue to advance existing initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations and identify new partnerships to advance priorities and initiatives.		
Customer service: Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.					Website, social media and media channels fully engaged to report out information as the COVID-19 pandemic evolves. Signage and other measures taken to convey updated health and safety requirements. Launched new engagement platform getinvolved.crd. bc.ca to provide more ways for the public to participate in consultation opportunities virtually.	▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team ▶ Hartland webcam installation to better inform the public about public area wait times	▶ Quarterly ▶ Q4 2021

For a summary of completed actions on progress visit: www.crd.bc.ca/reporting

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit:
www.crd.bc.ca/about/board-committees/board-advocacy