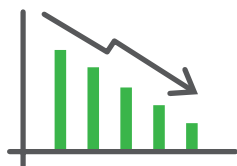


CRD 2021 Financial Indicators

BUILDING INFRASTRUCTURE

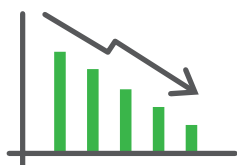


Investment on capital is **10.9x** the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2021, the investment in capital will be \$284.2M* compared to an amortization of \$26.1M*.

**Amortization based on net book value as per the audited financial statements from the preceding year*

MANAGING DEBT



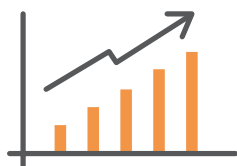
Debt servicing costs are **11.0%** of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2021, debt servicing costs will account for \$25.0M* out of total revenue of \$227.6M.**

**This excludes municipal borrowing.*

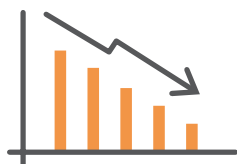
***This excludes municipal debt (15.0M), internal allocations (44.6M), and surplus carryforward (9.0M).*

SAVING FOR THE FUTURE



Reserve transfers make up **8.9%** of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2021, reserve transfers will total \$26.5M while the operating budget will total \$296.1M.



Reserve transfers make up **1.8%** of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2021, reserve transfers will total \$26.4M while the net book value will total \$1,467.2M.*

**Based on net book value as per the audited statements from the preceeding year.*

Arrow direction shown above reflects increase/decrease from prior year