

The following charts summarize the change in operating and capital plans, year over year, after final adjustments to the 2021 budget.

Operating Expenditures (in \$ millions)

Expenditure Type	2021 Final	2020 Final ¹	\$ Change	% of Total Change
Operations	208.2	181.4	26.8	9.6%
Debt Servicing	40.0	42.1	-2.1	-0.8%
Capital Funding	21.5	32.8	-11.3	-4.0%
Transfers to Reserves	26.4	24.0	2.4	0.8%
Total	\$296.1	\$280.3	\$15.8	5.6%

¹2020 Final amounts as shown in Bylaw 4396

Operating Revenues (in \$ millions)

Revenue Source	2021 Final	2020 Final ¹	\$ Change	% of Total Change
Sale of services	138.3	132.2	6.1	2.2%
Requisitions ²	88.6	86.0	2.6	0.9%
Allocation to other services	44.5	38.0	6.5	2.3%
Rentals and other revenue	7.4	8.4	-1.0	-0.4%
Surplus	9.0	7.4	1.6	0.6%
Grants and PILT	5.9	4.5	1.4	0.5%
Transfer from reserve for capital	2.4	3.8	-1.4	-0.5%
Total	\$296.1	\$280.3	\$15.8	5.6%

¹2020 Final amounts as shown in Bylaw 4396

²Includes Municipal Debt

Requisitions (in \$ millions)

Description	2021 Final	2020 Final	\$ Change	% Change
Total Electoral Areas Only	14.7	14.5	0.2	1.4%
Regional / Sub Regional	58.9	56.7	2.2	3.9%
Total Before Municipal Debt	73.6	71.2	2.4	3.4%
Municipal Debt	15.0	14.8	0.2	1.4%
Total	\$88.6	\$86.0	\$2.6	3.0%

Capital Expenditures (in \$ millions)

Description	2021 Final (a)	2021 Prelim (b)	2020 Final ¹ (c)	Change (a-c)	% of Total Change
CAWTP	128.7	35.6	225.2	-96.5	-24.2%
Engineered Structures	77.8	75.9	66.9	10.9	2.7%
Buildings	46.0	42.9	90.0	-44.0	-11.0%
Equipment	14.3	13.4	9.2	5.1	1.3%
Land	14.5	14.4	5.2	9.3	2.3%
Vehicles	2.9	2.5	3.1	-0.2	-0.1%
Ending Balance	\$284.2	\$184.7	\$399.6	-\$115.4	-28.9%

¹2020 Final amounts as shown in Bylaw 4396

Capital Revenues (in \$ millions)

Description	2021 Final (a)	2021 Prelim (b)	2020 Final ¹ (c)	Change (a-c)	% of Total Change
Current Operating and WIP	52.2	47.4	78.6	-26.4	-6.6%
Grants	104.2	13.0	179.7	-75.5	-18.9%
Debt Issuance	49.2	46.2	40.0	9.2	2.3%
Donations & Third Party Funding	28.9	29.6	62.4	-33.5	-8.4%
Reserve Funding	49.7	48.5	38.9	10.8	2.7%
Ending Balance	\$284.2	\$184.7	\$399.6	-\$115.4	-28.9%

¹2020 Final amounts as shown in Bylaw 4396

Reserves - Capital (in \$ millions)

Reserve Activity - Forecast	2021 Final	2020 Final ¹	\$ Change	% Change
Opening Reserve Balance Actual	78.0	82.2	-4.2	-5.1%
Transfer to/from Operating	24.8	19.9	4.9	24.6%
Interest Income	1.6	1.3	0.3	23.1%
Transfer to Fund Capital Projects	-49.8	-25.4	-24.4	96.1%
Ending Balance	\$54.6	\$78.0	-\$23.4	-30.0%

¹2020 opening balance updated to align with 2019 audited Financial Statements