



## Schedule A

### CAPITAL REGIONAL HOSPITAL DISTRICT 2021 FINAL BUDGET

	2020 BOARD BUDGET	2021 ANNUAL BUDGET	2020-2021 BUDGET VARIANCE
<b><u>REVENUE</u></b>			
Tax Requisition Total	29,383,047	28,138,508	(1,244,539)
Payments in Lieu of Taxes	890,109	879,289	(10,820)
Lease and Other Property Revenue	4,032,420	4,410,678	378,258
Debt Reserve Fund Recovery	244,000	415,000	171,000
Interest Earnings	175,000	50,000	(125,000)
Surplus MCP Expiry	741,897	415,004	(326,893)
Surplus Previous Year	504,998	-	(504,998)
Transfer From Reserve	1,470,000	1,802,877	332,877
<b>TOTAL REVENUE</b>	<b><u>37,441,471</u></b>	<b><u>36,111,356</u></b>	<b><u>(1,330,115)</u></b>
<b><u>EXPENDITURES</u></b>			
Debt Servicing	23,138,485	21,288,654	(1,849,832)
Capital Equipment Grants	2,955,000	2,955,000	-
Non-Traditional Projects Capital Grant	1,360,000	1,360,000	-
Administration	741,986	910,841	168,855
Studies	261,154	263,978	2,824
Property Management	278,997	487,246	208,249
<b>Total Expense</b>	<b><u>28,735,622</u></b>	<b><u>27,265,719</u></b>	<b><u>(1,469,903)</u></b>
<b>Transfer to Reserve</b>			
Transfer to Minor Capital Projects Reserve	3,750,000	3,750,000	-
Transfer to RHFP Reserve	3,750,000	4,216,682	466,682
Transfer to Land Holdings Management Reserve	941,897	200,000	(741,897)
Transfer to Summit Management Reserve	263,952	263,952	-
Transfer Non-Traditional Projects Reserve	-	415,004	415,004
<b>Total Transfer to Reserve</b>	<b><u>8,705,849</u></b>	<b><u>8,845,638</u></b>	<b><u>139,788</u></b>
<b>TOTAL EXPENDITURES</b>	<b><u>37,441,471</u></b>	<b><u>36,111,356</u></b>	<b><u>(1,330,115)</u></b>
<b>Total Net Surplus (Deficit)</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

## Schedule B

### CAPITAL REGIONAL HOSPITAL DISTRICT 2021 CAPITAL EXPENDITURES

Capital Borrowing Bylaw#	Project Description	Cost Share %	Total CRHD Share	Funded in Prior Years	2021 Funding
<u>Island Health Initiatives</u>					
174	James Bay Urgent and Primary Care Centre	30%	1,500,000	564,617	<b>108,000</b>
175	Beacon Community Services Expansion	30%	1,350,000	753,734	<b>596,266</b>
177	Victoria Urgent and Primary Care Centre (Greater Victoria)	30%	1,500,000	196,904	<b>1,303,096</b>
TBD	Greater Victoria Urgent Care/Primary Care (TBD) <sup>1</sup>	30%	1,499,592	-	<b>1,499,592</b>
TBD	Greater Victoria Urgent Care/Primary Care (Esquimalt) <sup>1</sup>	30%	886,414	-	<b>886,414</b>
TBD	Emergency Department (Lady Minto) <sup>2</sup>	30%	3,000,000	-	<b>162,456</b>
			<b>9,736,006</b>	<b>1,515,255</b>	<b>4,555,824</b>
<u>CRHD Initiatives</u>					
N/A	Regional Housing First Program Contribution	100%	10,000,000	-	<b>10,000,000</b>
TBD	Land Acquisition/Long Term Care Facility	100%	8,400,000	-	<b>8,400,000</b>
TBD	Oak Bay Lodge Planning and Redevelopment	100%	10,000,000	-	<b>5,000,000</b>
160	Summit Post-Occupancy Costs	100%	300,000	-	<b>300,000</b>
			28,700,000	-	<b>23,700,000</b>
Capital Expenditure Bylaw#	Project Description	Cost Share %	Total CRHD Share	Funded in Prior Years	2021 Funding
TBD	Sec 20 - 2021 Minor Capital Projects	40%	3,750,000	N/A	<b>3,750,000</b>
TBD	Sec 20 - 2021 Capital Equipment Projects	100%	2,955,000	N/A	<b>2,955,000</b>
			6,705,000		<b>6,705,000</b>
<b>Total 2021 Capital Expenditures</b>			<b>45,141,006</b>	<b>1,515,255</b>	<b>34,960,824</b>

<sup>1</sup>New to the Capital Plan in 2021

<sup>2</sup>Project will be primarily funded by the Hospital Foundation; the CRHD contribution is capped at \$3 million