

CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL PLAN For Years 2021 to 2030 Amended at February 3, 2021										APPENDIX A										Page 1 of 1
Project Type / Status	Project Description	Year	Facility / Site	CBL Bylaw #	CRHD Share (%)	CRHD Share Total Project (\$)	Total Project Budget (\$)	Completed to Date (\$)	Total Project Remaining Balance (\$)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	
Major Project - Approved	James Bay Urgent and Primary Care Centre	2020	Victoria - Michigan Street	174	30%	1,500,000	5,000,000	1,524,467	360,000	360,000	-	-	-	-	-	-	-	-	-	
Major Project - Approved	Beacon Community Services Expansion	2020	Victoria - Various	175	30%	1,350,000	4,500,000	2,035,081	1,987,553	1,987,553	-	-	-	-	-	-	-	-	-	
Major Project - Approved	Victoria Urgent and Primary Care Centre	2020	Victoria - Pandora Avenue	177	30%	1,500,000	5,000,000	531,640	4,343,653	4,343,653	-	-	-	-	-	-	-	-	-	
Major Project - Planned	Greater Victoria Urgent and Primary Care	2021	Greater Victoria - TBD		30%	1,499,592	4,998,639	-	4,998,639	4,998,639	-	-	-	-	-	-	-	-	-	
Major Project - Planned	Greater Victoria Urgent and Primary Care	2021	Greater Victoria - Esquimalt		30%	886,414	2,954,713	-	2,954,713	2,954,713	-	-	-	-	-	-	-	-	-	
Major Project - Planned	Emergency Department ²	2021	Lady Minto Hospital		29%	3,000,000	10,340,000	-	10,340,000	560,000	2,500,000	7,280,000	-	-	-	-	-	-	-	
Major Project - Possible	High Acuity Unit	2022	Royal Jubilee Hospital		30%	6,090,000	20,300,000	-	20,300,000	-	1,500,000	10,800,000	8,000,000	-	-	-	-	-	-	
Major Project - Possible	Child Youth Mental Health ²	2022	Victoria General Hospital		30%	2,250,000	7,500,000	-	7,500,000	-	750,000	4,000,000	2,750,000	-	-	-	-	-	-	
Major Project - Possible	New Long Term Care (50 beds)	2022	Greater Victoria - TBD		30%	7,500,000	25,000,000	-	25,000,000	-	8,500,000	10,000,000	6,500,000	-	-	-	-	-	-	
Major Project - Possible	Energy Centre Replacement	2022	Saanich Peninsula Hospital		30%	2,400,000	8,000,000	-	8,000,000	-	1,000,000	3,000,000	3,000,000	1,000,000	-	-	-	-	-	
Major Project - Possible	Residential Care Upgrade & Replacement Projects	2022	South Island - TBD		30%	45,000,000	150,000,000	-	150,000,000	-	10,000,000	30,000,000	30,000,000	30,000,000	30,000,000	20,000,000	-	-	-	
Major Project - Possible	Routine Capital Investment Project(s)	2022	Royal Jubilee Hospital		30%	12,000,000	40,000,000	9,780,000	30,220,000	-	1,000,000	1,000,000	100,000	3,120,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	
Major Project - Possible	Routine Capital Investment Project(s)	2022	Victoria General Hospital		30%	12,000,000	40,000,000	880,000	39,120,000	-	1,000,000	5,000,000	5,000,000	3,120,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	
Major Project - Possible	Rehabilitation Center ²	2023	Gorge Road Hospital		30%	7,500,000	25,000,000	-	25,000,000	-	-	2,500,000	12,500,000	10,000,000	-	-	-	-	-	
Major Project - Possible	High Acuity Unit (Requires Energy Centre Replacement)	2023	Victoria General Hospital		30%	11,700,000	39,000,000	-	39,000,000	-	-	3,900,000	11,700,000	11,700,000	11,700,000	-	-	-	-	
Major Project - Possible	Mount Tolmie Redevelopment	2023	Mount Tolmie Hospital		30%	2,160,000	7,200,000	-	7,200,000	-	-	200,000	3,000,000	3,000,000	1,000,000	-	-	-	-	
Major Project - Possible	Energy Centre Replacement	2023	Victoria General Hospital		30%	5,505,000	18,350,000	-	18,350,000	-	-	1,000,000	6,000,000	6,000,000	5,250,000	100,000	-	-	-	
Major Project - Possible	Electronic Health Record	2024	South Island - TBD		30%	900,000	3,000,000	-	3,000,000	-	-	-	3,000,000	-	-	-	-	-	-	
Major Project - Possible	VGH Intensive Care Unit Renovation	2024	Victoria General Hospital		30%	1,500,000	5,000,000	-	5,000,000	-	-	-	2,500,000	2,500,000	-	-	-	-	-	
Major Project - Possible	Multidisciplinary Pain Clinic	2024	Royal Jubilee Hospital		30%	900,000	3,000,000	-	3,000,000	-	-	-	1,500,000	1,500,000	-	-	-	-	-	
Major Project - Possible	Peninsula Primary Care Centre ²	2024	Saanich Peninsula Hospital		30%	900,000	3,000,000	-	3,000,000	-	-	-	1,500,000	1,500,000	-	-	-	-	-	
Major Project - Possible	SPH Acute Core Renovation ²	2024	Victoria General Hospital		30%	1,500,000	5,000,000	-	5,000,000	-	-	-	2,500,000	2,500,000	-	-	-	-	-	
Major Project - Possible	VGH Pediatric Intensive Care Unit - New	2025	Victoria General Hospital		30%	1,500,000	5,000,000	-	5,000,000	-	-	-	-	500,000	2,000,000	2,000,000	500,000	-	-	
Major Project - Possible	Medical Device Reprocessing Department	2025	Victoria General Hospital		30%	990,000	3,300,000	-	3,300,000	-	-	-	-	330,000	1,650,000	1,320,000	-	-	-	
Major Project - Possible	10G Fibre Expansion (IMIT)	2025	Royal Jubilee Hospital		30%	900,000	3,000,000	-	3,000,000	-	-	-	-	1,500,000	1,500,000	-	-	-	-	
Major Project - Possible	Pre-admission Clinic Consolidation (RJH&VGH)	2027	Royal Jubilee Hospital		30%	600,000	2,000,000	-	2,000,000	-	-	-	-	-	-	1,000,000	1,000,000	-	-	
Major Project - Possible	Begbie Hall Decant/Eric Martin Pavilion Asbestos Abatement	2028	Royal Jubilee Hospital		30%	1,470,000	4,900,000	-	4,900,000	-	-	-	-	-	-	-	2,450,000	2,450,000	-	
Major Project - Possible	VGH Operating Room Upgrade	2028	Victoria General Hospital		30%	1,500,000	5,000,000	-	5,000,000	-	-	-	-	-	-	-	2,500,000	2,500,000	-	
Major Project - Possible	Child Youth and Family Services Redevelopment	2028	Victoria General Hospital		30%	12,600,000	42,000,000	-	42,000,000	-	-	-	-	-	-	-	21,000,000	21,000,000	-	
Major Project - Possible	Pembroke Mental Health Substance Use Center ³	2029	Victoria Health Unit-Cook Street		30%	1,500,000	5,000,000	-	5,000,000	-	-	-	-	-	-	-	-	2,500,000	2,500,000	
ISLAND HEALTH TOTAL*						150,601,006	502,343,352	14,751,188	483,874,559	15,204,559	26,250,000	78,680,000	99,550,000	78,270,000	63,100,000	34,420,000	37,450,000	38,450,000	12,500,000	
CRHD SHARE OF ISLAND HEALTH MAJOR PROJECTS - including inflation in future years										4,555,824	7,992,750	23,960,328	34,382,100	27,870,420	19,308,600	10,532,520	11,459,700	18,705,700	3,825,000	
Minor Project - Requested	Minor Capital Projects Current Budget Year		Various		40%	3,750,000	9,375,000	-	9,375,000	9,375,000	-	-	-	-	-	-	-	-	-	
Minor Project - Anticipated	Minor Capital Projects Future Budget Years		Various		40%	33,750,000	84,375,000	-	84,375,000	-	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	
Minor Equipment Grants	CRHD Section 20 Equipment Grants		Various		100%	29,550,000	29,550,000	-	29,550,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	
Non-Traditional Project	Non-Traditional Projects Grants - (Suspended 2015-2024) - expensed annually	2025	Various		100%	6,000,000	6,000,000	-	6,000,000	-	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
CRHD Project	Hillside/Kings Licensed Residential Care Facility	2022	950 Kings Road		100%	15,000,000	15,000,000	-	15,000,000	-	500,000	2,500,000	6,000,000	6,000,000	-	-	-	-	-	
CRHD Project	Regional Housing First Program (RHFP) Contribution - \$10M contribution from reserve	2021	TBD		100%	10,000,000	10,000,000		10,000,000	10,000,000	-	-	-	-	-	-	-	-	-	
CRHD Project	Land Acquisition/Residential Care Facility - \$6.2M funded from land development reserve and \$2.2M long-term debt	2021	TBD		100%	8,400,000	8,400,000	-	8,400,000	8,400,000	-	-	-	-	-	-	-	-	-	
CRHD Project	Oak Bay Lodge - \$5M (2021) financed over 5 years, \$5M (2022) no impact to debt servicing (capital plan under development)	2021	Oak Bay Lodge		100%	10,000,000	10,000,000	-	10,000,000	5,000,000	5,000,000	-	-	-	-	-	-	-	-	
CRHD Project	Summit Post-Occupancy Costs (funded by project surplus)	2021	Victoria		100%	300,000	300,000		300,000	300,000	-									
CRHD TOTAL						116,750,000	173,000,000	-	173,000,000	36,030,000	17,830,000	14,830,000	18,330,000	19,330,000	13,330,000	13,330,000	13,330,000	13,330,000	13,330,000	
PROJECT TOTAL - before inflation						267,351,006	675,343,352	14,751,188	656,874,559	51,234,559	44,080,000	93,510,000	117,880,000	97,600,000	76,430,000	47,750,000	50,780,000	51,780,000	25,830,000	
Inflation 2.00% - excluding approved/pending Capital Bylaws									9,177,800	-	475,000	1,428,000	1,991,000	1,565,400	1,262,000	688,400	749,000	769,000	250,000	
PROJECT TOTAL - including inflation									666,052,359	51,234,559	44,555,000	94,938,000	119,871,000	99,165,400	77,692,000	48,438,400	51,529,000	52,549,000	26,080,000	
CRHD SHARE TOTAL ESTIMATED ANNUAL CAPITAL CASH FLOW									279,342,942	34,960,824	20,197,750	33,165,328	47,087,100	41,575,420	27,013,600	18,237,520	19,164,700	26,410,700	11,530,000	

General Notes

¹Rules for debt borrowing period (amortization) are based on total project cost: \$2-5M 5yrs; \$5-12.5M 10yrs; >\$12.5M 15yrs

²Project will be primarily funded by the Hospital Foundation

³Project will be part of a larger project with BC Housing and CRD

⁴Potential start dates depend on annual prioritization process and funding availability from Ministry of Health, CRHD and other funding sources. As a result, start dates are preliminary and may change.

⁵Inflation is calculated at a rate of 2% for years 2022-2030 and applied to forecasted projects if applicable (approved bylaws, 2021 projects land acquisition are not subject to inflation)

Project Type / Status Legend:

Major Project - Approved	Capital Borrowing Bylaw has been approved; project values greater than \$2 million
Major Project - Planned	Island Health has received approval from Ministry of Health; project values greater than \$2 million
Major Project - Possible	Island Health is planning to proceed subject to necessary approvals; project values greater than \$2 million
Major Project - Other	Projects not yet identified; to recognize health care needs and technology are continuously changing
Minor Project - Requested/Anticipated	Current and future year minor projects with values in the range of \$100,000 to \$2 million, up to maximum of \$9.375 million
Non-Traditional Projects	Non-traditional project funding
Minor Equipment Grants	HD Act Section 20 minor equipment grants
CRHD Project	CRHD capital initiatives