

CAPITAL REGIONAL HOSPITAL DISTRICT CAPITAL PLAN For Years 2021 to 2030 at August 10, 2020										APPENDIX A										Page 1 of 1
Project Type / Status	Project Description	Year	Facility / Site	CRHD Share (%)	CRHD Share Total Project (\$)	Debt Term (Yrs)	Total Project Budget (\$)	Completed to Date (\$)	Total Project Remaining Balance (\$)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	
Major Project - Planned	Victoria Urgent and Primary Care Centre	2020	Greater Victoria	30%	1,500,000	5	5,000,000	-	5,000,000	2,500,000	-	-	-	-	-	-	-	-	-	
Major Project - Planned	Greater Victoria Urgent Care/Primary Care	2021	Greater Victoria	30%	900,000	5	3,000,000	-	3,000,000	3,000,000	-	-	-	-	-	-	-	-	-	
Major Project - Planned	Greater Victoria Urgent Care/Primary Care	2021	Esquimalt	30%	600,000	5	2,000,000	-	2,000,000	2,000,000	-	-	-	-	-	-	-	-	-	
Major Project - Planned	Electronic Health Record	2021	South Island	30%	7,500,000	15	25,000,000	-	25,000,000	750,000	5,000,000	5,000,000	5,000,000	5,000,000	4,250,000	-	-	-	-	
Major Project - Possible	Emergency Department <sup>2</sup>	2021	Lady Minto	30%	3,000,000	10	10,000,000	-	10,000,000	750,000	4,500,000	4,750,000	-	-	-	-	-	-	-	
Major Project - Possible	High Acuity Unit	2021	Royal Jubilee Hospital	30%	3,600,000	10	12,000,000	-	12,000,000	750,000	4,500,000	4,750,000	2,000,000	-	-	-	-	-	-	
Major Project - Possible	Child Youth Mental Health <sup>2</sup>	2021	Victoria General Hospital	30%	1,500,000	5	5,000,000	-	5,000,000	100,000	3,000,000	-	1,900,000	-	-	-	-	-	-	
Major Project - Possible	New Long Term Care (50 beds)	2021	Greater Victoria	30%	7,500,000	15	25,000,000	-	25,000,000	350,000	8,500,000	10,000,000	5,000,000	1,150,000	-	-	-	-	-	
Major Project - Possible	Rehabilitation Center Phase 1 <sup>2</sup>	2022	Gorge Road Hospital	30%	1,200,000	5	4,000,000	-	4,000,000	-	2,000,000	2,000,000	-	-	-	-	-	-	-	
Major Project - Possible	Energy Centre Replacement	2022	Saanich Peninsula Hospital	30%	2,400,000	10	8,000,000	-	8,000,000	-	1,000,000	3,000,000	3,000,000	1,000,000	-	-	-	-	-	
Major Project - Possible	Residential Care Upgrade & Replacement Projects	2022	South Island	30%	45,000,000	15	150,000,000	-	150,000,000	-	10,000,000	30,000,000	30,000,000	30,000,000	30,000,000	20,000,000	-	-	-	
Major Project - Possible	Routine Capital Investment Project(s)	2022	Royal Jubilee Hospital	30%	12,000,000	15	40,000,000	9,780,000	30,220,000	-	1,000,000	1,000,000	100,000	3,120,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	
Major Project - Possible	Routine Capital Investment Project(s)	2022	Victoria General Hospital	30%	12,000,000	15	40,000,000	880,000	39,120,000	-	1,000,000	5,000,000	5,000,000	3,120,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	
Major Project - Possible	High Acuity Unit	2023	Victoria General Hospital	30%	4,800,000	15	16,000,000	-	16,000,000	-	-	2,500,000	6,000,000	6,000,000	1,500,000	-	-	-	-	
Major Project - Possible	Rehabilitation Center Phase 2 <sup>2</sup>	2023	Gorge Road Hospital	30%	3,800,000	15	13,000,000	-	13,000,000	-	-	1,000,000	5,000,000	6,000,000	1,000,000	-	-	-	-	
Major Project - Possible	Mount Tolmie Redevelopment	2023	Mount Tolmie	30%	2,160,000	10	7,200,000	-	7,200,000	-	-	200,000	3,000,000	3,000,000	1,000,000	-	-	-	-	
Major Project - Possible	VGH Intensive Care Unit Renovation	2024	Victoria General Hospital	30%	1,500,000	5	5,000,000	-	5,000,000	-	-	-	2,500,000	2,500,000	-	-	-	-	-	
Major Project - Possible	Multidisciplinary Pain Clinic	2024	Royal Jubilee Hospital	30%	900,000	5	3,000,000	-	3,000,000	-	-	-	1,500,000	1,500,000	-	-	-	-	-	
Major Project - Possible	Energy Centre Replacement	2024	Victoria General Hospital	30%	5,505,000	15	18,350,000	-	18,350,000	-	-	-	1,000,000	6,000,000	6,000,000	5,250,000	100,000	-	-	
Major Project - Possible	Peninsula Primary Care Centre <sup>2</sup>	2024	Saanich Peninsula Hospital	30%	900,000	5	3,000,000	-	3,000,000	-	-	-	1,500,000	1,500,000	-	-	-	-	-	
Major Project - Possible	SPH Acute Core Renovation <sup>2</sup>	2024	Victoria General Hospital	30%	1,500,000	5	5,000,000	-	5,000,000	-	-	-	2,500,000	2,500,000	-	-	-	-	-	
Major Project - Possible	VGH Pediatric Intensive Care Unit - New	2025	Victoria General Hospital	30%	1,500,000	5	5,000,000	-	5,000,000	-	-	-	-	500,000	2,000,000	2,000,000	500,000	-	-	
Major Project - Possible	Medical Device Reprocessing Department	2025	Victoria General Hospital	30%	990,000	5	3,300,000	-	3,300,000	-	-	-	-	330,000	1,650,000	1,320,000	-	-	-	
Major Project - Possible	10G Fibre Expansion (IMT)	2025	Royal Jubilee Hospital	30%	900,000	5	3,000,000	-	3,000,000	-	-	-	-	1,500,000	1,500,000	-	-	-	-	
Major Project - Possible	Pre-admission Clinic Consolidation (R/H&VGH)	2027	Royal Jubilee Hospital	30%	600,000	5	2,000,000	-	2,000,000	-	-	-	-	-	-	1,000,000	1,000,000	-	-	
Major Project - Possible	Begbie Hall Decant/Eric Martin Pavilion Asbestos Abatement	2028	Royal Jubilee Hospital	30%	1,470,000	5	4,900,000	-	4,900,000	-	-	-	-	-	-	-	2,450,000	2,450,000	-	
Major Project - Possible	VGH Operating Room Upgrade	2028	Victoria General Hospital	30%	1,500,000	5	5,000,000	-	5,000,000	-	-	-	-	-	-	-	2,500,000	2,500,000	-	
Major Project - Possible	Child Youth and Family Services Redevelopment	2028	Victoria General Hospital	30%	12,600,000	15	42,000,000	-	42,000,000	-	-	-	-	-	-	-	21,000,000	21,000,000	-	
Major Project - Possible	Pembroke Mental Health Substance Use Center <sup>3</sup>	2029	Victoria Health Unit	30%	1,500,000	5	5,000,000	-	5,000,000	-	-	-	-	-	-	-	-	2,500,000	2,500,000	
ISLAND HEALTH TOTAL *					149,171,196		493,800,491	23,692,489	470,108,002	10,200,000	40,500,000	69,200,000	75,000,000	74,720,000	58,900,000	39,570,000	37,550,000	38,450,000	12,500,000	
Minor Project - Requested	Minor Capital Projects Current Budget Year - 40% CRHD Share (\$3.75M expensed)		Various	40%	3,750,000	N/A	9,375,000	-	9,375,000	9,375,000	-	-	-	-	-	-	-	-	-	
Minor Project - Anticipated	Minor Capital Projects Future Budget Years - 40% CRHD Share (\$3.75M expensed)		Various	40%	33,750,000	N/A	84,375,000	-	84,375,000	-	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	9,375,000	
Minor Equipment Grants	CRHD Section 20 Equipment Grants - 100% CRHD Share expensed annually		Various	100%	29,550,000	N/A	29,550,000	-	29,550,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	2,955,000	
Non-Traditional Project	Non-Traditional Projects Grants - 100% CRHD Share (Suspended 2015-2024) - expensed annually		Various	100%	6,000,000	N/A	6,000,000	-	6,000,000	-	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
CRHD Project	Hillside/Kinos Licensed Residential Care Facility	2022	950 Kinos Rd.	100%	15,000,000	15	15,000,000	-	15,000,000	-	500,000	2,500,000	6,000,000	6,000,000	-	-	-	-	-	
CRHD Project	Regional Housing First Program (RHFP) Health Projects Contribution - \$10M contribution from reserve	2021	TBD	100%	10,000,000	N/A	10,000,000	-	10,000,000	10,000,000	-	-	-	-	-	-	-	-	-	
CRHD Project	Land Acquisition/Residential Care Facility - \$6M funded from land development reserve and \$4M long-term debt	2021	TBD	100%	10,000,000	5	10,000,000	-	10,000,000	10,000,000	-	-	-	-	-	-	-	-	-	
CRHD Project	Oak Bay Lodge - \$5M (2021) financed over 5 years, \$5M (2022) no impact to debt servicing (capital plan under development)	2021	Oak Bay Lodge	100%	10,000,000	5	10,000,000	-	10,000,000	5,000,000	5,000,000	-	-	-	-	-	-	-	-	
CRHD TOTAL					118,050,000		174,300,000	-	174,300,000	37,330,000	17,830,000	14,830,000	18,330,000	19,330,000	13,330,000	13,330,000	13,330,000	13,330,000	13,330,000	
PROJECT TOTAL - before inflation					267,221,196		668,100,491	23,692,489	644,408,002	47,530,000	58,330,000	84,030,000	83,330,000	84,050,000	72,230,000	52,900,000	50,880,000	51,780,000	25,830,000	
Inflation	2.00%	- excluding approved/pending Capital Bylaws							7,441,800	-	300,000	894,000	1,222,000	1,371,400	1,093,000	791,400	751,000	769,000	250,000	
PROJECT TOTAL - including inflation									651,849,802	47,530,000	58,630,000	84,924,000	84,552,000	85,421,400	73,323,000	53,691,400	51,631,000	52,549,000	26,080,000	
CRHD SHARE TOTAL ESTIMATED ANNUAL CAPITAL CASH FLOW									260,986,540	34,765,000	21,232,000	30,233,200	35,571,600	36,532,420	25,702,900	19,813,420	19,195,300	26,410,700	11,530,000	

\*The Island Health projects listed in 2021 are at the planned stage and have not yet been approved

General Notes

<sup>1</sup>Rules for debt borrowing period (amortization) are based on total project cost: \$2-5M 5yrs; \$5-12.5M 10yrs; >\$12.5M 15yrs

<sup>2</sup>Project will be primarily funded by the Hospital Foundation

<sup>3</sup>Project will be part of a larger project with BC Housing and CRD

<sup>4</sup>Potential start dates depend on annual prioritization process and funding availability from Ministry of Health, CRHD and other funding sources. As a result, start dates are preliminary and may change.

<sup>5</sup>Inflation is calculated at a rate of 2% for years 2022-2030 and applied to forecasted projects if applicable (approved bylaws, 2021 projects land acquisition are not subject to inflation)

Project Type / Status Legend:

Major Project - Approved Capital Borrowing Bylaw has been approved; project values greater than \$2 million

Major Project - Planned Island Health has received approval from Ministry of Health; project values greater than \$2 million

Major Project - Possible Island Health is planning to proceed subject to necessary approvals; project values greater than \$2 million

Major Project - Other Projects not yet identified; to recognize health care needs and technology are continuously changing

Minor Project - Requested/Anticipated Current and future year minor projects with values in the range of \$100,000 to \$2 million, up to maximum of \$9,375,000

Non-Traditional Projects Non-traditional project funding

Minor Equipment Grants HD Act Section 20 minor equipment grants

CRHD Project CRHD capital initiatives