

**REPORT TO THE GOVERNANCE AND FINANCE COMMITTEE
MEETING OF WEDNESDAY, OCTOBER 07, 2020**

SUBJECT 2019-2022 Arts & Culture Service Planning

ISSUE SUMMARY

To provide the Governance and Finance Committee with an overview of relevant initiatives undertaken by Arts & Culture to deliver on approved Board Priorities and the Corporate Plan. Services and initiatives will be delivered in 2021 using core funding only.

BACKGROUND

The CRD Board completed its strategic planning early in 2019 and approved the CRD Board Strategic Priorities 2019-2022.

The four priorities are:

1. Community Wellbeing – Transportation & Housing;
2. Climate Action & Environmental Stewardship;
3. First Nations Reconciliation; and
4. Advocacy, Governance & Accountability.

The priorities were confirmed at the annual check-in on May 13, 2020.

The 2019-2022 CRD Corporate Plan is aligned to the Board direction. It highlights the initiatives the CRD needs to deliver over the Board's four-year term to address the region's most important needs. The Corporate Plan identified one initiative under Arts & Culture that falls under the Governance and Finance Committee's mandate.

Through the Royal & McPherson Theatres Society Advisory Committee (RMTSAC) the Governance & Finance Committee also has oversight of the services that provide funding to the Royal Theatre and the McPherson Playhouse.

Appendix A *Community Need Summary - Arts & Culture 2021* is a summary of the planned activities for 2021. It contains details about core service levels, new initiatives proposed and performance metrics.

Appendix B *Arts & Culture - Initiatives Progress Report* provides insights into what has been delivered through the following initiative that was approved last year, for delivery in 2020:

- 12a-1 Art Facility Needs and Partnerships

The Service Planning process gathered information necessary to assemble a provisional budget for Committee and Board review. The purpose of this report is to explain how the Arts & Culture divisional program of work connects to the Board Priorities, Corporate Plan and provisional budget.

ALTERNATIVES

Alternative 1

The Governance and Finance Committee recommends to the Capital Regional District Board: That Appendix A Community Need Summary - Arts & Culture be approved as presented and advanced to the October 28, 2020 provisional budget review process.

Alternative 2

The Governance and Finance Committee recommends to the Capital Regional District Board: That Appendix A Community Need Summary - Arts & Culture be approved as amended and advanced to the October 28, 2020 provisional budget review process.

IMPLICATIONS

Financial Implications

Initiatives identified in the Corporate Plan (including Board Priorities) cannot be undertaken without resourcing. The Board determines resourcing through its annual review and approval of financial plans. To support the Board's decision-making, staff, through the service planning process, provide recommendations on funding, timing and service levels.

Service Delivery Implications

The Community Need Summary provides an overview of all work that needs to be undertaken in order to meet our regulatory requirements, satisfy Board direction and meet the needs of the communities we serve.

Staff are advancing a directive from the RMTSAC to examine the contribution agreements for the Royal Theatre and McPherson Playhouse to ensure that the venues are resourced at an appropriate level.

Alignment with Board & Corporate Priorities

Staff have not identified any new initiatives for 2021.

Initiative 12a-1 is expected to be complete in 2020.

CONCLUSION

Staff have been progressing initiatives and actions identified in the Corporate Plan, including Board Priorities. The Board determines resourcing through its annual review and approval of financial plans. As per previous years, to support the Board's decision-making, staff are providing recommendations on funding, timing and service levels through the service and financial planning processes.

RECOMMENDATION

The Governance and Finance Committee recommends to the Capital Regional District Board:
That Appendix A Community Need Summary - Arts & Culture be approved as presented and advanced to the October 28, 2020 provisional budget review process.

Submitted by:	James Lam, Manager, Arts & Culture Support Service
Concurrence:	Nelson Chan, MBA, CPA, CMA, Chief Financial Officer
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

ATTACHMENT(S)

Appendix A: Community Need Summary - Arts & Culture
Appendix B: Arts & Culture - Initiatives Progress Report