

**REPORT TO HOSPITALS AND HOUSING COMMITTEE  
MEETING OF WEDNESDAY, OCTOBER 07, 2020**

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**SUBJECT**     **Lady Minto Hospital Foundation Fund Request**

**ISSUE SUMMARY**

The Vancouver Island Health Authority (Island Health) on behalf of the Lady Minto Hospital Foundation is requesting that the Capital Regional Hospital District (CRHD) cost share 30% of the Lady Minto Hospital Emergency Room Upgrade project.

**BACKGROUND**

The Lady Minto Hospital Foundation is a registered charity dedicated to raising funds which enhance services and facilities of the hospital on Salt Spring Island. Lady Minto Hospital is a primary care hospital in the Vancouver Island Health Authority serving the residents of Salt Spring and the outer Gulf Islands. Governed by a volunteer Board of Directors, the Foundation awards grants for equipment, health education, and major renovations. The role of the Board is to manage the Foundation funds prudently, and to raise funds that will ensure the long term preservation of quality health care on the Islands while meeting short term needs of providing medical professionals with the tools that they need to do their jobs.

The Lady Minto Hospital is located at 135 Crofton Road, Salt Spring Island. The existing emergency department is located within the hospital and was built approximately 60 years ago. The proposed redevelopment includes a new emergency department (stage 1) and a dedicated area for a medical imaging department (stage 2). The emergency department expansion will be located to the south of the current extended health care wing taking over a portion of the existing south-west parking lot. The department is organized into multiple components including patient/family arrival, ambulance arrival, clinical and staff support space, and emergency zones (such as Ambulatory, Pediatric, and Mental Health and Substance use).

Island Health on behalf of the Lady Minto Hospital Foundation is requesting that CRHD cost share 30% on this capital project. A letter of support from Island Health is attached as Appendix A.

**ALTERNATIVES**

*Alternative 1*

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District (CRHD) Board:

That CRHD cost share at 30 percent with the Lady Minto Hospital Foundation on the Lady Minto Hospital Emergency Room Upgrade project.

*Alternative 2*

That the Capital Regional Hospital District decline the funding request from the Lady Minto Hospital Foundation.

*Alternative 3*

That the Lady Minto Hospital Foundation report be referred back to staff for additional information based on Hospitals and Housing Committee direction.

## **IMPLICATIONS**

### *Financial Implications*

The Lady Minto Emergency Room Upgrade project has been identified in the various CRHD capital plans since 2013. The current approved 2020-2029 CRHD Capital Plan, amended on March 18, 2020, includes the Lady Minto Emergency Room Upgrade project at a total project cost of \$4.8 million (M) with a footnote that 70% may be funded by the Lady Minto Hospital Foundation and 30% or \$1.4M from CRHD.

The project has now completed the schematic design phase and total project costs have escalated to a revised total project cost of \$9.9M. A 30% contribution from CRHD would equate to \$3.0M and could be included in the upcoming 2021-2030 CRHD Capital Plan. The cost increase is due to refined construction cost estimates, the completion of the Schematic Design phase, and a decision to include in the project site preparation for an eventual Imaging Department to be added onto the Emergency Department wing.

To date, the Lady Minto Hospital Foundation has raised \$4.0M and plans a fundraising campaign in November with a target of the \$3.0M balance. Design, development and construction documentation phases are anticipated to be complete by March 2021 and construction complete by September 2022.

### *Intergovernmental Implications*

Typically, the CRHD only cost shares on major capital projects with Island Health as the primary funding partner. This request would see CRHD alter this funding model to cost share with a Foundation. Island Health is still an important partner on this project and is guaranteeing operating resources for the facility. Island Health will not be contributing capital dollars to the project and will be requiring the foundation to raise the entire balance of the capital cost.

## **CONCLUSION**

The Lady Minto Emergency Department Upgrade project was included in 2020 of the 2020-2029 CRHD Capital Plan. With approval of a 30% contribution, the Lady Minto Hospital Foundation can proceed with upgrades to accommodate long term preservation of quality health care on the Islands.

## **RECOMMENDATION**

The Hospitals and Housing Committee recommends to the Capital Regional Hospital District (CRHD) Board:

That CRHD cost share at 30 percent with the Lady Minto Hospital Foundation on the Lady Minto Hospital Emergency Room Upgrade project.

Submitted by:	Michael Barnes, MPP, Senior Manager, Health & Capital Planning Strategies
Concurrence:	Kevin Lorette, P. Eng., MBA, General Manager, Planning & Protective Services
Concurrence:	Nelson Chan, MBA, CPA, CMA, Chief Financial Officer
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

## **ATTACHMENT(S)**

Appendix A: Island Health Letter of Support