

Capital Regional District
 2019 - Quarter 4 - Capital Plan Report
 Projects Greater than \$500,000 (including budget amendments)

	As planned or better than plan
	Changes to quarter forecast, no revision to annual plan
	Project issue
R	Changes to project plan (may result in 2019 Budget Amendment or included in 2020 Capital Plan)

Department	Service Description	Capital Project Title
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Quarter 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Variance (over) / under	Variance % (over) / under	Q4 Variance Explanation (if necessary)

Total 2019				
Total 2019 Amended Budget (as per approved budget)	Total 2019 Forecast	Total 2019 Actuals	Total Variance (over) / under	Total Forecast Variance % (over) / under

Status of Total Project Plan			
Scope	Timing	Budget	Notes

CRD		
Integrated Water Services	CAWTP	Wastewater Treatment Plant
	Regional Water Supply	Butchart Dam No. 5 Remediation
	Regional Water Supply	Sooke Intake Screens Condition Assessment & Replacement
	Regional Water Supply	Lubbe Dam No. 4 Remediation
	Regional Water Supply	Sooke Lake Dam - Instrumentation System Improvements
	Regional Water Supply	Implications from Sooke Dam Safety Review
	JDF Water Distribution	McCallum Pump Station
	JDF Water Distribution	Sooke Rd Ph. 1 - 1,200m of 600m Pipe - Wishart to Cecil Blogg
	JDF Water Distribution	Sooke Rd Ph. 2 - 1,000m of 600m Pipe - Cecil Blogg to Jacklin
	JDF Water Distribution	Asbestos Cement Pipe Replacement Program
	JDF Water Distribution	Sun River Reservoir Rehabilitation
	JDF Water Distribution	East Sooke Water Main Interconnection
	Saanich Peninsula Wastewater	Turgoose Pump Station Upgrade

58,401,168	67,681,899	51,675,762	16,006,137	24%	\$14.8M variance arising from actual contractor billing and projected use of contingency being less than budget. Remaining \$1.2M variance as a result of project support costs being less than planned.
1,580,000	30,000	8,462	21,539	72%	Design expenditures are within planned design budget. Project to be re-started in Q1 2020 following completion of Lubbe Dam No. 4. in Q4 2019. Project to be tendered in Q1 2020 with construction in Q2.
955,000	1,500,000	518,012	981,988	65%	Start of construction delayed to later in Q4 than forecasted. Project schedule revised; completion delayed until 2020.
-	450,000	315,905	134,095	30%	Construction completed in Q3 and Q4 vs Q2. Project completed under budget due to lower material and construction costs.
187,500	5,000	16,984	(11,984)	-240%	Project deferred to Q1 2020 due to resources and re-prioritization of other projects.
143,750	100,000	1,675	98,325	98%	Project deferred to Q1 2020 due to resources and re-prioritization of other projects.
1,100,000	-	-	-	0%	Due to received tenders, decision to delay project and to package with future DCC projects.
-	-	-	-	0%	Project has been deferred into 2021 due to market conditions.
-	-	-	-	0%	Project has been deferred into 2021 due to market conditions.
-	122,000	516,992	(394,992)	-324%	Change in project scope required in Q4 to address multiple pipe failures. Spend is in line with multi-year program budget and actual 2018 remaining unspent.
575,000	-	-	-	0%	Legal proceedings complete. Project has been rescope for 2020.
563,000	15,000	13,007	1,993	13%	Project completed ahead of time within total budget and within scope.
654,000	300,000	2,309	297,692	99%	Delay in final design drawings. Timing revised to 2020 completion due to delays with developer.

260,247,940	234,884,109	218,877,972	16,006,137	7%
3,200,000	150,999	129,461	21,539	14%
2,055,000	1,660,092	678,104	981,988	59%
1,581,000	1,235,370	1,101,275	134,095	11%
750,000	23,377	35,361	(11,984)	-51%
575,000	113,153	14,828	98,325	87%
2,210,000	7,877	7,877	-	0%
1,100,000	-	-	-	0%
1,080,000	8,547	8,547	-	0%
950,000	982,877	1,377,869	(394,992)	-40%
650,000	27,651	27,651	-	0%
563,000	530,665	528,672	1,993	0%
654,000	305,142	7,451	297,692	98%

R		R	S - on plan (revised) T - on plan B - on plan (revised)
	R		S - on plan T - tendering and construction deferred until 2020 B - no change to total budget
	R		S - on plan T - revised to 2020 vs 2019 B - on plan
			S - on plan T - complete in 2019 B - on plan
	R		S - on plan T - revised to 2020 vs 2019 B - no change in budget
	R		S - on plan T - revised to 2020 vs 2019 B - no change in budget
R	R	R	S - rescope with additional DCC projects T - rescheduled to 2020 B - revision to estimates
	R	R	S - on plan T - revised to 2021 vs 2019 B - revision to estimates
	R	R	S - on plan T - revised to 2021 vs 2019 B - revision to estimates
R		R	S - revised with additional pipe replacement projects T - on plan B - revision to estimates
R	R	R	S - legal proceedings complete T - revised to 2020 vs 2019 B - revision to estimates
			S - on plan T - on plan B - better than plan
	R		S - on plan T - completion in 2020 vs 2019 B - on plan

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Department	Service Description	Capital Project Title
Local Services	Ganges Sewer Utility (SSI)	Ganges sewer system rehabilitation
	Community Transportation (SSI)	North Ganges Transportation Plan
	South Galiano Fire	South Galiano Fire Hall
	SGI Small Craft Harbour Facilities	Anson Road
Parks & Environmental Services	Regional Parks	Potential Land Acquisition Transactions
	Regional Parks	Construct E&N Rail Trail Phases 3 & 4
	Regional Parks	Engineering - Todd Creek Trestle
	Regional Parks	Construct Elk/Beaver Lake Washrooms
	Regional Parks	Develop Visitor Facilities for Sea to Sea and Sooke Hills Wilderness Regional Parks
	SEAPARC	Seaparc Facility Expansion
	Millstream Site Remediation	Millstream Meadows Remediation
	Environmental Resource Management	Aggregate Production for Internal Use
	Environmental Resource Management	Landfill Gas Utilization
	Environmental Resource Management	Gas & Leachate Collection Pipe Extension
Planning & Protective Services	Land Banking and Housing	RHFP - acquire 132 Housing Units Millstream Ridge (CRD/CMHC/CRHC)
		Total Projects >\$500k
		Total Projects <\$500k
		Total Projects

Quarter 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Variance (over) / under	Variance % (over) / under	Q4 Variance Explanation (if necessary)
862,500	60,000	136,570	(76,570)	-128%	Project is within its overall budget. Substantial completion in 2019, final completion in early 2020.
379,735	50,000	8,431	41,569	83%	Delay due to archaeological permit requirement, received in Dec 2019. Finalizing the design and prepare for tender the project in early 2020.
98,650	100,000	99,747	253	0%	Foundation contract 95% complete by end of Q4. Project is expected to be complete within budget in 2020.
431,000	35,000	15,369	19,631	56%	Permit requirements have delayed completion of project into 2020.
-	-	-	-	0%	Project completed ahead of time within total budget and within scope.
1,363,750	750,000	208,040	541,960	72%	Late start on construction resulted in lower Q4 expenditures, with completion in 2020.
291,864	600,000	314,700	285,300	48%	Refurbishment started later in Q4 than forecast; completion in 2020.
500,889	424,085	272,745	151,340	36%	Project substantially complete in Q4. Minor deficiencies in construction being addressed in Q1 2020.
300,000	100,000	64,015	35,985	36%	Continued work on planned trails within project in Q4, focus on Sooke Hills Wilderness parking as project moves into 2020.
592,670	1,600,000	1,406,120	193,880	12%	Construction ongoing in Q4, with completion in Q1 2020.
333,690	320,000	464,420	(144,420)	-45%	Variance due to additional drilling work delayed from Q3 to Q4. Final remediation work will be completed in 2020.
-	5,000	25,441	(20,441)	-409%	Residual costs from Q3 occurred in Q4 and some additional costs for tree clearing for aggregate storage.
-	-	37,467	(37,467)	-100%	Project analysis work in Q4 to deliver an update to the Board for Q1 2020. Project contingent on Board direction.
243,000	373,067	176,467	196,600	53%	Installation contract came in under budget and ahead of schedule. Pipe installation was completed under budget in Q4.
-	-	-	-	0%	Purchase completed Q1. Total budget variance due to closing costs covered by prepaid lease (CRHC) not lessor (CRD).
69,557,166	74,621,051	56,298,638	18,322,413	25%	

Total 2019				
Total 2019 Amended Budget (as per approved budget)	Total 2019 Forecast	Total 2019 Actuals	Total Variance (over) / under	Total Forecast Variance % (over) / under
3,450,000	809,894	886,464	(76,570)	-9%
1,518,940	75,714	34,145	41,569	55%
1,200,000	292,952	292,699	253	0%
575,000	80,066	60,435	19,631	25%
6,690,000	6,645,076	6,645,076	-	0%
5,923,500	1,062,981	521,021	541,960	51%
2,101,864	769,124	483,824	285,300	37%
1,540,889	1,375,689	1,224,349	151,340	11%
650,000	181,859	145,874	35,985	20%
2,802,670	2,759,947	2,566,066	193,880	7%
1,865,235	1,469,677	1,614,097	(144,420)	-10%
1,521,196	1,298,579	1,319,020	(20,441)	-2%
750,000	-	37,467	(37,467)	0%
700,000	688,450	491,850	196,600	29%
44,500,000	42,300,195	42,300,195	-	0%
351,405,234	299,740,062	281,417,649	18,322,413	6%
32,859,230				
384,264,464				

Status of Total Project Plan			
Scope	Timing	Budget	Notes
	R		S - on plan T - completion in 2020 vs 2019 B - on plan, majority of variance already spent in 2018
			S - on plan T - revised to 2020 vs 2019 B - on plan
			S - on plan T - completion in 2020 vs 2019 B - on plan
	R		S - on plan T - completion in 2020 vs 2019 B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - completion in 2020 vs 2019 B - on plan
			S - on plan T - on plan B - better than plan
			S - on plan T - completion in 2020 vs 2019 B - revised in 2020 capital plan
	R		S - on plan T - completion in 2020 vs 2019 B - on plan (revised)
	R		S - on plan T - completion in 2020 vs 2019 B - on plan
			S - on plan T - on plan B - better than plan
			S - on plan T - pending Board direction B - on plan
			S - on plan T - on plan B - better than plan
			S - on plan T - on plan B - on plan

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Quarter 4					Q4 Variance Explanation (if necessary)
Q4 Budget	Q4 Forecast	Q4 Actuals	Variance (over) / under	Variance % (over) / under	

Total 2019				
Total 2019 Amended Budget (as per approved budget)	Total 2019 Forecast	Total 2019 Actuals	Total Variance (over) / under	Total Forecast Variance % (over) / under

Status of Total Project Plan			
Scope	Timing	Budget	Notes

CRHD		
Planning & Protective Services	Capital Regional Hospital District	Summit at Quadra Village
		Total Projects >\$500k
		Total Projects <\$500K
		Total Projects

7,047,532	10,119,409	8,398,157	1,721,252	17%	Timing differences on actual furniture, fittings and equipment delivery and install. Completion Q1 2020.
7,047,532	10,119,409	8,398,157	1,721,252	17%	

33,638,793	32,155,747	30,434,495	1,721,252	5%
33,638,793	32,155,747	30,434,495	1,721,252	5%
21,871,868				
55,510,661				

	R		S - on plan T - completion 2020 vs 2019 B - on plan
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CRHC		
Planning & Protective Services	Regional Housing	UOA/ILBC/NOA Existing Housing Properties
		Westview Apartment Building
		Michigan Redevelopment Housing
		Caledonia Redevelopment Housing
		Carey Lane Building Envelope
		Millstream Ridge Prepaid Lease
		Total Projects >\$500k
Total Projects <\$500K		
Total Projects		

725,390	1,612,928	1,420,178	192,750	12%	Routine upgrades of housing townhouses and apt buildings are affected by tenant moveouts, trades availability and weather.
3,732,684	2,624,572	2,923,337	(298,765)	-11%	Q4 variance due to timing differences on trades scheduling. Project on schedule and budget for May 2020.
235,000	31,000	47,087	(16,087)	-52%	Q4 variance relates to PM fees incurred in December. Waiting on municipal approval process before engaging remaining consultants and advancing design.
226,250	69,950	154,613	(84,663)	-121%	Q4 variance relates to PM fees incurred in December. Waiting on municipal approval process before engaging remaining consultants and advancing design.
840,000	-	-	-	0%	Project delayed to secure funding.
-	-	-	-	0%	Project was completed in Q1.
5,759,324	4,338,450	4,545,215	- 206,765	-5%	

3,722,460	3,034,027	2,862,468	171,559	6%
12,442,281	8,225,060	8,523,825	(298,765)	-4%
940,000	164,724	165,811	(1,087)	-1%
905,000	322,570	392,233	(69,663)	-22%
2,400,000	-	-	-	0%
44,640,000	35,499,183	35,505,950	(6,767)	0%
65,049,741	47,245,563	47,450,286	- 204,723	0%
250,000				
65,299,741				

	R		S - on plan T - completion in 2020 vs 2019 B - on plan
	R		S - on plan T - minor delay B - on plan
	R		S - on plan T - delayed to 2020 vs 2019 B - on plan
	R		S - on plan T - delayed to 2020 vs 2019 B - on plan
	R		S - on plan T - deferred to 2021 vs 2019 B - on plan
			S - on plan T - on plan B - on plan