

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

Board Priorities Dashboard > Progress Report No. 5 – 2020



Community Wellbeing Transportation & Housing

CONDITION LEGEND	No issues / Proceeding as planned	Potential or emerging issue/problem	Problem/issue has arisen	Timing has changed
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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.				<ul style="list-style-type: none"> ▶ <i>TC Feb. 27, 2019</i> ▶ <i>Board March 13, 2019</i> ▶ <i>EAC June 12, 2019</i> ▶ <i>Board June 12, 2019</i> ▶ <i>TC July 24, 2019</i> ▶ <i>COW Jan. 29, 2020</i> 	MOTI presented their draft Southern Vancouver Island Transportation Plan at the January 29 COW.	<ul style="list-style-type: none"> ▶ MOTI to finalize the Transportation Plan ▶ Continue to investigate grant opportunities and look for project partners 	<ul style="list-style-type: none"> ▶ Q3 2020 ▶ Ongoing
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.				<ul style="list-style-type: none"> ▶ <i>GFC July 3, 2019</i> 		<ul style="list-style-type: none"> ▶ Monitor CRD mayors' request to initiate rail service on E&N 	<ul style="list-style-type: none"> ▶ Ongoing
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.				<ul style="list-style-type: none"> ▶ <i>Board Feb. 13, 2019</i> ▶ <i>Board Sept. 11, 2019</i> ▶ <i>EAC Jan. 8, 2020</i> ▶ <i>Board Jan. 8, 2020</i> ▶ <i>Board Mar. 11, 2020</i> 	<p>Successful consent of electors approval to raise additional funding for Regional Housing First Program.</p> <p>Media Release: CRD Moves Forward with Bylaw Amendments for the Regional Housing First Program.</p> <p>Media Release: CRD Board Approves Bylaw Amendments for the Regional Housing First Program.</p>	<ul style="list-style-type: none"> ▶ Continue to implement Regional Housing First Program ▶ Staff develop a housing strategy for the Southern Gulf Islands Electoral Area ▶ Staff to add implementation of the SGI housing strategy to the 2021 service planning process 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Q3 2020 ▶ Q3 2020

Standing Committee Legend

- ▶ CALWMC = Core Area Liquid Waste Management Committee
- ▶ EAC = Electoral Area Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee
- ▶ PPSC = Planning & Protective Services Committee
- ▶ RAFSC = Regional Arts Facilities Select Committee
- ▶ TC = Transportation Committee

The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.



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Climate Action & Environmental Stewardship

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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.				<ul style="list-style-type: none"> ▶ <i>Board Feb 13, 2019</i> ▶ <i>Board April 10, 2019</i> 	<p>Submitted detailed feedback in response to the Province of BC's proposed Zero-Emissions Vehicles Act Regulations that will regulate the future sale of zero emission vehicles in the CRD, and BC more broadly.</p> <p>Staff continue to advance the CRD Residential (Energy) Retrofit Acceleration Strategy and have increased the number of retrofit rebates. The approach and timeline for the regional neighbourhood pilot program with Transition 2050 partners is being reassessed due to the COVID-19 health emergency.</p> <p>The report on communicating the climate emergency was distributed to local government staff.</p>	<ul style="list-style-type: none"> ▶ Staff working with Provincial and Federal staff on policy initiatives 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i>
2b Work with local governments to further reduce emissions from buildings, transportation and solid waste.				<ul style="list-style-type: none"> ▶ <i>PEC May 22, 2019</i> ▶ <i>Board June 12, 2019</i> 	<p>Hosted Climate Action Inter-Municipal Working Group meeting. Climate Action Inter-Municipal Task Force meeting planned but postponed due to Board COVID-19 response directives.</p> <p>Forgoing a regional forum of community associations on climate change/climate emergency and instead plan to support a regional pilot program with Transition 2050 partners to enable neighbourhood leaders take climate action at home.</p>	<ul style="list-style-type: none"> ▶ Host CRD Climate Action Inter-Municipal Working Group and Task Force meetings ▶ Launch neighbourhood Transition 2050 'Bring It Home' Program 	<ul style="list-style-type: none"> ▶ <i>Quarterly</i> ▶ <i>On-hold due to COVID-19</i>
2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.				<ul style="list-style-type: none"> ▶ <i>Board Mar. 13, 2019</i> ▶ <i>Board May 8, 2019</i> ▶ <i>Board June 12, 2019</i> ▶ <i>Board July 10, 2019</i> ▶ <i>PEC Sept. 4, 2019</i> ▶ <i>Board Sept. 11, 2019</i> ▶ <i>Board Feb. 12, 2020</i> 	<p>The Solid Waste Management Plan 'What We Heard' report has been prepared, which summarized public consultation on the proposed strategies and targets for the new plan.</p> <p>Motion to allow a portion of biosolids produced at the Residuals Treatment Facility to be used at Hartland Landfill during cement factory shutdowns.</p> <p>Media Release: CRD Board Approves Limited Beneficial Use of Biosolids at Hartland Landfill</p> <p>Staff continued to explore options to upgrade to renewable natural gas for sale to Fortis BC or expand capacity to produce more electricity for BC Hydro. A decision on the future of landfill gas utilization will be made in 2020.</p>	<ul style="list-style-type: none"> ▶ Staff to report back on results of public consultation on the proposed strategies and targets for the new Solid Waste Management Plan ▶ Announce Biosolids contract ▶ Announce plans to develop a new agreement on landfill gas utilization 	<ul style="list-style-type: none"> ▶ <i>Q1-2020 Q2 2020</i> ▶ <i>Q1-2020 Q2 2020</i> ▶ <i>Q1-2020 Q3 2020</i>
2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.				<ul style="list-style-type: none"> ▶ <i>Board April 10, 2019</i> ▶ <i>PEC Oct. 23, 2019</i> ▶ <i>COW Oct. 30, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>Board Nov. 13, 2019</i> ▶ <i>Board Mar. 11, 2020</i> ▶ <i>Board Mar. 18, 2020</i> 	<p>Financial Plans approved with several amendments, including a new approach to administering the highly successful Parks Land Acquisition Fund, with an additional \$925,000 each year for capital reserves to fund the refurbishment and replacement of existing assets.</p> <p>Media Release: CRD and CRHD Boards Approve 2020 Financial Plans</p> <p>Media Release: CRD Acquires 30 Hectares of Land Near Money Lake on Saturna Island</p>	<ul style="list-style-type: none"> ▶ Staff to implement the Regional Parks sustainable service delivery report recommendations 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i>
2e Develop model bylaws and best practices for use by municipalities and electoral areas.				<ul style="list-style-type: none"> ▶ <i>PEC July 24, 2019</i> ▶ <i>Board Aug. 14, 2019</i> ▶ <i>COW Oct. 30, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>PEC Nov. 27, 2019</i> 	<p>Capital Region Coastal Flood Inundation Mapping Project work continues.</p> <p>Undertaking regional analysis to understand electric vehicle (EV) charging performance to coordinate local government bylaws.</p>	<ul style="list-style-type: none"> ▶ Staff to report the results of the Province's Plastics Action Plan Policy Consultation Paper when results are available and recommend next steps 	<ul style="list-style-type: none"> ▶ <i>Q2 2020</i>

The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.



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First Nations Reconciliation

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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.				<ul style="list-style-type: none"> ▶ <i>Board June 12, 2019</i> ▶ <i>FNRC Feb. 26, 2020</i> ▶ <i>Board March 11, 2020</i> 	Forum of All Councils event summary and recommendations submitted to the First Nations Standing Committee. Staff reports prepared for First Nations inclusion on CRD Board standing committees and remuneration to support increased First Nations participation.	<ul style="list-style-type: none"> ▶ Report back on implications and draft amendments to the Procedures Bylaw to enable the inclusion of First Nations elected representatives on Committees and appointed bodies of the Board. ▶ Report back on CRD Board Remuneration and Travel Expense policy that outlines remuneration for First Nations elected officials and a draft First Nations Remuneration Policy that establishes compensation for specific cultural, technical or subject matter expertise on CRD projects and initiatives. 	<ul style="list-style-type: none"> ▶ Q2 2020 ▶ Q2 2020
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.				▶ <i>FNRC Sept. 18, 2019</i>	<p>Feasibility Study of First Nations Economic Development Model process underway.</p> <p>Integrated Water Services continue to work towards water and wastewater service agreements with local First Nations.</p>	▶ Report back on work developed with consultant to define scope of services for the Feasibility Study	▶ <i>Q1-2020 Q3 2020</i>
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.				<ul style="list-style-type: none"> ▶ <i>Board Mar. 13, 2019</i> ▶ <i>Board June 12, 2019</i> 	Archaeology protocol policy approved.	▶ Archeology policy and procedures training program implementation	▶ Q3 2020
3d Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.					Service plan initiative to be considered for 2021. Other service plan initiatives prioritized for 2020.		



The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability



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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.				<ul style="list-style-type: none"> ▶ <i>EAC Mar. 13, 2019</i> ▶ <i>EAC July 10, 2019</i> ▶ <i>Board July 10, 2019</i> ▶ <i>EAC Jan. 8, 2020</i> ▶ <i>Board, Jan. 8 2020</i> ▶ <i>Board Feb. 12, 2020</i> 	Staff presented results of Southern Gulf Island Phase 1 Connectivity Strategy community and stakeholder engagement. through community and stakeholder engagement.	<ul style="list-style-type: none"> ▶ Staff be directed to seek partnerships with one or more Internet Service Providers ▶ Pursue funding for the design and implementation of the Southern Gulf Islands Connectivity Plan 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i> ▶ <i>Ongoing</i>
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.				<ul style="list-style-type: none"> ▶ <i>Board Jan. 9, 2019</i> ▶ <i>EAC Mar. 13, 2019</i> ▶ <i>EAC April 10, 2019</i> ▶ <i>EAC July 10, 2019</i> ▶ <i>Board July 10, 2019</i> ▶ <i>EAC Sept. 11, 2019</i> ▶ <i>Board Sept. 11, 2019</i> ▶ <i>Board Feb. 12, 2020</i> 	<p>Submitted a letter of support for the application by TELUS to the Province of British Columbia Network BC Connecting British Columbia program and to the Canadian Radio-television and Telecommunications Commission Broadband Fund for a funding contribution towards the transport and last mile project for Jordan River - Port Renfrew.</p> <p>Advocacy: Electoral Areas Rural Status (January 31, 2020)</p> <p>Advocacy: Telus Resolution (February 13, 2020)</p>	<ul style="list-style-type: none"> ▶ Continue to advocate with partners (BC Transit, BC Ferries and community groups) to define a service model to best serve the transportation needs of SGI ▶ Conduct Salt Spring Island Water Optimization Study public engagement and present results 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i> ▶ <i>Q3 2020</i>
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.					<p>Regional concept of operations circulated to municipal CAOs to approve Memorandum of Understanding on operational protocol. Currently have 12 of 13 municipalities and two First Nations confirmed.</p> <p>Coordinated Response to proposed new modernization of the BC Emergency Act submitted January 31</p>	<ul style="list-style-type: none"> ▶ Awaiting Province to release new Act 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i>
4d Achieve triple bottom-line sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.					Staff working to develop process for transparent, multi-criteria decision making on Initiative Business Case (IBC) review to drive service planning and ultimately financial budgets. Also working to develop measures for adequate reserve balances across services.	<ul style="list-style-type: none"> ▶ Report back on decision making criteria and prioritization through the service planning process ▶ Report back on reserve balance measures and gaps/surpluses 	<ul style="list-style-type: none"> ▶ <i>Q3 2020</i> ▶ <i>Q3 2020</i>
4e Facilitate a discussion of the region's art facility needs and explore partnerships to support 100% participation in the CRD arts function.				<ul style="list-style-type: none"> ▶ <i>GFC July 3, 2019</i> ▶ <i>GFC Oct. 2, 2019</i> ▶ <i>Board Oct. 9, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>RAFSC Jan. 29, 2020</i> 	Request For Proposal for a consultant to facilitate the arts facilities discussion approved and posted.	<ul style="list-style-type: none"> ▶ Hire consultant to commence work related to a community engagement strategy 	<ul style="list-style-type: none"> ▶ <i>Q2 2020</i>
4f Explore how the CRD can best contribute to regional economic development.				<ul style="list-style-type: none"> ▶ <i>GFC July 3, 2019</i> ▶ <i>Board July 10, 2019</i> ▶ <i>GFC Oct. 2, 2019</i> ▶ <i>Board Oct. 9, 2019</i> ▶ <i>Board Mar 11, 2020</i> 	Board Chair recommendation proposed for an Economic Recovery Forum to be held. This proposed forum would be intended to bring together elected officials, business leaders and other stakeholders where we could discuss potential region-wide initiatives.	<ul style="list-style-type: none"> ▶ Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions 	<ul style="list-style-type: none"> ▶ <i>Ongoing</i>



Accountability

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Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
Business capacity & continuity: Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.				<ul style="list-style-type: none"> ▶ <i>Board Mar. 18, 2020</i> 	<p>Significant focus on the COVID-19 pandemic. Staff and Board members have been closely monitoring the COVID-19 situation and reviewing its essential services, decision-making processes and health and safety requirements to ensure business continuity during the COVID-19 pandemic.</p> <p>Media Release*: CRD Maintains Essential Services During COVID-19 Health Emergency *Many media releases have been distributed as a result of COVID-19. For a full list click here.</p> <p>Submitted application for Certificate of Recognition (CoR) for audit but this work is currently on-hold due to the COVID-19 pandemic. Successfully recruited Occupational Health and Safety Manager.</p>	<ul style="list-style-type: none"> ▶ Continue to monitor, assess and adapt in response to COVID-19 pandemic ▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team ▶ Requirements review for implementation of HRIS 	<ul style="list-style-type: none"> ▶ Ongoing ▶ Quarterly ▶ Q2 2020
Fiscal responsibility: Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.				<ul style="list-style-type: none"> ▶ <i>Board Mar. 13, 2019</i> ▶ <i>GFC Oct. 2, 2019</i> ▶ <i>PEC Oct. 23, 2019</i> ▶ <i>COW Oct. 30, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>Board Mar. 11, 2020</i> 	<p>The multi-year Asset Management Initiative Business Case project continues to be implemented, with work on the Core Area Wastewater Service underway. Sustainable Service Delivery Plans are being developed across multiple service areas.</p> <p>Regional Parks Sustainable Service Delivery approved by Board.</p>	<ul style="list-style-type: none"> ▶ Service plan initiatives to be considered for 2021 	<ul style="list-style-type: none"> ▶ Q4 2020
Transparency: Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.				<ul style="list-style-type: none"> ▶ <i>COW Oct. 30, 2019</i> ▶ <i>Board Oct. 30, 2019</i> ▶ <i>Board Mar. 18, 2020</i> 	<p>Staff completed a review of the 2019 service planning process and based on lessons learned, while ensuring work is aligned with the 2019-2022 Board Priorities and the 2019-2022 Corporate Business Plan have adjusted the service planning process for 2020.</p>	<ul style="list-style-type: none"> ▶ Complete 2021 service planning and develop organizational KPIs 	<ul style="list-style-type: none"> ▶ Q3 2020
Efficiency & collaboration: Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					<p>Continue to advance initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations.</p> <p>Continue work to seek new partnerships and transition informal partnerships to formal.</p>	<ul style="list-style-type: none"> ▶ Identify potential new or existing informal partnerships to transition into formal partnerships to enhance and advance priorities and initiatives 	<ul style="list-style-type: none"> ▶ Ongoing
Customer service: Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.				<ul style="list-style-type: none"> ▶ <i>Board May 8, 2019</i> ▶ <i>Board June 12, 2019</i> ▶ <i>Board Dec. 11, 2019</i> ▶ <i>Board Mar. 18, 2020</i> 	<p>Website, social media and media channels fully engaged to report out information as the COVID-19 pandemic evolves. Staff developing signage to convey new health and safety requirements and operational impacts as directed by the Public Health Officer.</p> <p>EA email accounts have been activated for residents to send questions and comments to the CRD for response in a timely manner.</p>	<ul style="list-style-type: none"> ▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team 	<ul style="list-style-type: none"> ▶ Quarterly

For a summary of completed actions on progress visit: www.crd.bc.ca/reporting

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit: www.crd.bc.ca/about/board-committees/board-advocacy