The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

Community Wellbeing
Transportation & Housing

Board Priorities Dashboard > Progress Report No. 4 – 2019

Making a difference...together

CONDITION LEGEND

- No issues / Proceeding as planned
- Potential or emerging issue/problem
- Problem/issue has arisen
- Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.		✓		▸ *TC Feb. 27, 2019* ▸ *Board March 13, 2019* ▸ *EAC June 12, 2019* ▸ *Board June 12, 2019* ▸ *TC July 24, 2019*	Follow-up meeting on South Vancouver Island Multi-Modal Transportation Plan held in November. Change of direction related to Southern Gulf Islands transportation service and budget planning.	▸ MOTI staff will forward draft South Vancouver Island Multi-Modal Transportation Plan to CRD for input and review. A status update will be presented to the COW in January 2020. ▸ Continue to investigate grant opportunities and look for project partners	▸ *Q1 2020* ▸ *Ongoing*
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.		✓		▸ *GFC July 3, 2019*		▸ Monitor CRD mayors' request to initiate rail service on E&N	▸ *Ongoing*
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.		✓		▸ *Board Feb.13, 2019* ▸ *Board Sept. 11, 2019*	***Media Release***: New affordable homes for seniors coming to Salt Spring Island.	▸ Continue to implement Regional Housing First Program ▸ Initiate bylaw to commence consent of electors approval process to raise additional funding for Regional Housing First Program	▸ *Ongoing* ▸ *Q1 2020*

Standing Committee Legend

- CALWMC = Core Area Liquid Waste Management Committee
- EAC = Electoral Area Committee
- FNRC = First Nations Relations Committee
- GFC = Governance & Finance Committee
- HHC = Hospitals & Housing Committee
- PEC = Parks & Environment Committee
- PPSC = Planning & Protective Services Committee
- TC = Transportation Committee

The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.

Climate Action & Environmental Stewardship

Board Priorities Dashboard > Progress Report No. 4 – 2019

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CONDITION LEGEND

- No issues / Proceeding as planned
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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.		✓		▸ ***Board Feb 13, 2019*** ▸ ***Board April 10, 2019***		▸ Staff working with Provincial and Federal staff on policy initiatives	▸ *Ongoing*
2b Work with local governments to further reduce emissions from buildings, transportation and solid waste.		✓		▸ ***PEC May 22, 2019*** ▸ ***Board June 12, 2019***	Meeting schedule increased for the CRD Climate Action Inter-Municipal Task Force. Additional meetings to determine appropriate format, scope, interest and ability to support a regional Forum of Community Associations on Climate Change/Climate Emergency event in 2020. Delivered an educational workshop on 'Communicating Climate Change' with Climate Change expert.	▸ Distribute report on Communicating the Climate Emergency to local government staff	▸ *Q1 2020*
2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.		✓		▸ ***Board Mar. 13, 2019*** ▸ ***Board May 8, 2019*** ▸ ***Board June 12, 2019*** ▸ ***Board July 10, 2019*** ▸ ***PEC Sept. 4, 2019*** ▸ ***Board Sept. 11, 2019***	Staff conducted first round of public consultation on the proposed strategies and targets for the new Solid Waste Management Plan. ***Media Release***: CRD Seeks Input for a New Solid Waste Management Plan. Province provided conditional approval for the Definitive Plan for Beneficial Use of Biosolids. Received direction on next steps for landfill gas utilization technology business case.	▸ Staff to report back on results of public consultation on the proposed strategies and targets for the new Solid Waste Management Plan ▸ Announce Biosolids contract ▸ Staff to finalize agreement on landfill gas utilization	▸ *Q1 2020* ▸ *Q1 2020* ▸ *Q1 2020*
2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.		✓		▸ ***Board April 10, 2019*** ▸ ***PEC Oct. 23, 2019*** ▸ ***COW Oct. 30, 2019*** ▸ ***Board Oct. 30, 2019*** ▸ ***Board Nov. 13, 2019***	***Media Release***: CRD Board Approves Extension of the Land Acquisition Fund. Decision to renew the Land Acquisition Fund for an additional 10 years (2020-2029) at a levy of $20/household and that land acquisitions be funded with an averaged contribution from community partners at an additional 25% and that an additional $925,000 be requisitioned each year for capital reserves to fund the refurbishment and replacement of existing assets.	▸ Staff will report back on strategies to ensure that sufficient funding is in place in future years to sustain the Regional Parks service.	▸ *Q1 2020*
2e Develop model bylaws and best practices for use by municipalities and electoral areas.		✓		▸ ***PEC July 24, 2019*** ▸ ***Board Aug. 14, 2019*** ▸ ***COW Oct. 30, 2019*** ▸ ***Board Oct. 30, 2019*** ▸ ***PEC Nov. 27, 2019***	Staff reported back on the notice of motion to reduce expanded Polystyrene Foam Waste with options and implications for creating a model bylaw to ban single use expanded polystyrene waste items including cups and containers. Initiated Capital Region Coastal Flood Inundation Mapping Project to provide future sea level rise mapping that may inform local government flood construction level-related policies. Began development of CRD Residential (Energy) Retrofit Acceleration Strategy.	▸ Staff to report the results of the Province's Plastics Action Plan Policy Consultation Paper when results are available and recommend next steps	▸ *Q2 2020*

The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.

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CONDITION LEGEND: No issues / Proceeding as planned | Potential or emerging issue/problem | Problem/issue has arisen | Timing has changed

First Nations Reconciliation

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.		✓		▸ *Board June 12, 2019*	Participated in inter-governmental meeting November 19, 2019 to discuss Bill 41 and the implications on local government Hosted Forum of All Councils November 30 to explore opportunities to support more inclusive decision-making with First Nations as outlined in CRD Statement of Reconciliation.	▸ Forum of All Councils event summary and recommendations report will be submitted to First Nations Standing Committee	▸ *Q1 2020*
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.		✓		▸ *FNRC Sept. 18, 2019*	Feasibility Study of First Nations Economic Development Model process underway. Integrated Water Services continue to work towards water and wastewater service agreements with local First Nations.	▸ Report back on work developed with consultant to define scope of services for the Feasibility Study	▸ *Q1 2020*
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.		✓		▸ *Board Mar. 13, 2019* ▸ *Board June 12, 2019*	Meetings with WSANEC leadership and cultural monitors to develop archaeology protocol.	▸ Training in and implementation of archeology policy and procedures	▸ *Ongoing*
3d Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.	ℹ				Service plan initiative to be considered for 2021. Other service plan initiatives prioritized for 2020.		

The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability

Board Priorities Dashboard > Progress Report No. 4 – 2019

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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.		✓		▸ *EAC Mar. 13, 2019* ▸ *EAC July 10, 2019* ▸ *Board July 10, 2019*	Continue to advance Southern Gulf Island Phase 1 Connectivity Strategy through community and stakeholder engagement. ***Media Release:*** CRD Seeks Feedback for Internet Connectivity Plan for the Southern Gulf Islands	▸ Present results of community and stakeholder engagement on connectivity strategy ▸ Continue to investigate other grant opportunities	▸ *Q1 2020* ▸ *Ongoing*
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.		✓		▸ *Board Jan. 9, 2019* ▸ *EAC Mar. 13, 2019* ▸ *EAC April 10, 2019* ▸ *EAC July 10, 2019* ▸ *Board July 10, 2019* ▸ *EAC Sept. 11, 2019* ▸ *Board Sept. 11, 2019*	***Media Release:*** Alternative Approval Process Begins for Salt Spring Island Community Safety Service. At the close of the deadline date of December 9, 2019 for receipt of elector responses, it was determined that more than 910 elector response forms had been received and therefore elector approval by alternative approval process has not been obtained. ***Advocacy***: Inclusion of the Southern Gulf Islands in Community Futures (October 7, 2019). ***Advocacy***: Request for Order in Council - CRD Electoral Areas (November 13, 2019). Salt Spring Water Optimization Study Terms of Reference completed and contractor selected to carry out study.	▸ Continue to advocate with partners (BC Transit, BC Ferries and community groups) to define a service model to best serve the transportation needs of SGI ▸ Conduct Salt Spring Island Water Optimization Study public engagement and present results	▸ *Ongoing* ▸ *Q3 2020*
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.		✓			Regional concept of operations circulated to municipal CAOs to approve Memorandum of Understanding on operational protocol. Currently have 12 of 13 municipalities and two First Nations confirmed. Minister of Public Safety and Solicitor General proposed new Modernization of BC's Emergency Act.	▸ CRD staff are coordinating a response with input from REMP, LGEPAC and CRD operating divisions	▸ *Q1 2020*
4d Achieve triple bottom-line sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.	✓				Staff working to develop process for transparent, multi-criteria decision making on Initiative Business Case (IBC) review to drive service planning and ultimately financial budgets. Also working to develop measures for adequate reserve balances across services.	▸ Report back on decision making criteria and prioritization through the service planning process ▸ Report back on reserve balance measures and gaps/surpluses	▸ *Q3 2020* ▸ *Q3 2020*
4e Facilitate a discussion of the region's art facility needs and explore partnerships to support 100% participation in the CRD arts function.		✓		▸ *GFC July 3, 2019* ▸ *GFC Oct. 2, 2019* ▸ *Board Oct. 9, 2019* ▸ *Board Oct. 30, 2019*	Regional Arts Facilities Select Committee first meeting held. Terms of Reference approved.	▸ Bring back Request for Proposals for external resource to support committee work	▸ *Q1 2020*
4f Explore how the CRD can best contribute to regional economic development.		✓		▸ *GFC July 3, 2019* ▸ *Board July 10, 2019* ▸ *GFC Oct. 2, 2019* ▸ *Board Oct. 9, 2019*	Developed and presented advocacy dashboard and will continue to present on a quarterly basis. Staff presented with Ministry of Citizen Services on Broadband Connectivity across BC's rural islands at the Rural Islands Economic Forum (RIEF) in November 2019.	▸ Continue to advance advocacy initiatives identified by the SGI and SSI community economic development commissions	▸ *Ongoing*

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Accountability

CONDITION LEGEND

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Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
Business capacity & continuity: Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.		✓			Ensure CRD systems and policies are aligned to significantly improve workplace decision-making and business tracking, including alignment with business continuity requirements. Significant focus on the review and implementation of a comprehensive Human Resource Information System (HRIS), aligned to our current Enterprise Resource System (SAP), and continued review of OHS safety elements tied to certificate of recognition.	▸ Progress on implementation to be reviewed quarterly by the Executive Leadership Team ▸ Application for Certificate of Recognition (CoR) Program submitted for audit ▸ Recruitment of Occupational Health and Safety Manager ▸ Requirements review for implementation of HRIS	▸ *Quarterly* ▸ *Q1 2020* ▸ *Q1 2020* ▸ *Q2 2020*
Fiscal responsibility: Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.		✓		▸ ***Board Mar. 13, 2019*** ▸ ***GFC Oct. 2, 2019*** ▸ ***PEC Oct. 23, 2019*** ▸ ***COW Oct. 30, 2019*** ▸ ***Board Oct. 30, 2019***	Asset Management Initiative Business Case reviewed at GFC and COW, approved in provisional budget with a prioritized multi-year phased implementation starting with the Core Area Sewer Service. Incremental impacts included in provisional budget; 2 FTEs and a one-time costs of $125k. Regional Parks Sustainable Service Delivery Plan Report Card approved by PEC and Board.	▸ Service plan initiatives to be considered for 2021	▸ *Q4 2020*
Transparency: Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.		✓		▸ ***COW Oct. 30, 2019*** ▸ ***Board Oct. 30, 2019***	Service plans presented as part of 2020 service planning process.	▸ Staff currently reviewing lessons learned to improve service planning tools and will develop KPIs through 2020	▸ *Q3 2020*
Efficiency & collaboration: Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.		✓			Continue to advance initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, Wildfire response and First Nations. Partnerships guidelines prepared and existing formal partnerships captured in directory.	▸ Identify potential new or existing informal partnerships to transition into formal partnerships to enhance and advance priorities and initiatives	▸ *Ongoing*
Customer service: Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.		✓		▸ ***Board May 8, 2019*** ▸ ***Board June 12, 2019*** ▸ ***Board Dec. 11, 2019***	***Media Release:*** CRD Launches Transparency Initiatives The Board Highlights monthly e-newsletter (launched December 2019) sends a summary of key agenda items and Board decisions directly to your inbox, with links to related materials and webcasts for in-depth review. The rise and report section of the CRD website (launched December 2019) publishes decisions that were made in-camera once they are ready for public release.	▸ Progress on implementation to be reviewed quarterly by the Executive Leadership Team	▸ *Quarterly*

For a summary of completed actions on progress visit: ***www.crd.bc.ca/reporting***

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit: ***www.crd.bc.ca/about/board-committees/board-advocacy***