

# **CAPITAL REGIONAL DISTRICT**

## Service Budget Highlights

Prepared by CRD Financial  
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Service Budget Highlights - Requisition

Regional & Sub-Regional Services +/-2.7% and +/- \$50,000	Requisition		Req.	Req.	Comments
	2020	2019	\$ Change	% Change	
1.010 Legislative & General Government	8,116,191	6,769,004	1,347,187	20%	Largely driven by community needs requests, a portion of inflation, and reduced reserve funding from 2019. Notable increases in Finance & IT for inflation of \$200k, \$290k for Asset Management, \$260k for cyber security and \$110k for system infrastructure replacement; Corporate Services' increase of \$190k includes new Records Manager, inflation and annualization of 2019 costs; First Nations Relations increase of \$190k includes new studies, inflation and annualization of 2019 costs.  Increase related to additional \$5M in CAWTP (excludes costs paid by invoice).  Incremental increase in capital funding of \$215k (net of \$925k Land aquisition transfer); \$265k incremental for new Parks Operations positions; \$280k base salary increases; \$partially offset by \$(40)k increase in fee income.  Covers difference between additional 2020 costs of \$500k, and additional fee/rental income of \$345k. Additional 2020 costs include \$325k in base salary increases; \$115k incremental for new FTEs; \$70k increase in DES heat recovery system.  Covers difference between additional 2020 costs of \$310k, and additional fee/rental income of \$220k. Additional costs include \$155k new FTEs related for Recreational Programming; \$90k in base salary increases; \$50k inflation and other operating costs.  \$50k additional contract costs for Langford Fire dispatch; \$10k for emergency program coordinator and inflation.  Service level adjusted to align with ongoing LWMP amendment proposals.  Largely attributable to movement of function to Regional Planning for research planning.  Lower requisition required for the North West (Macaulay) & North East (Clover Point) Trunks, due to cost savings as a result of wastewater treatment being initiated in 2020.
3.7XX Trk Swrs - debt	9,181,084	8,072,490	1,108,594	14%	
1.280 Regional Parks	9,883,443	9,137,288	746,155	8%	
1.44X Panorama Rec. Center.	4,993,847	4,834,316	159,531	3%	
1.40X SEAPARC	2,859,876	2,769,509	90,367	3%	
1.913 913 Fire Dispatch	695,101	636,420	58,681	9%	
3.750 LWMP	201,179	257,382	-56,202	-22%	
1.330 Regional Growth Strategy	294,109	384,660	-90,551	-24%	
3.71X Trk Swrs & Swge Disp - oper	1,706,603	1,799,446	-92,843	-5%	
Total	37,931,434	34,660,515	3,270,919	9%	
Other (Services not meeting criteria above)	19,356,512	19,147,776	182,030	1%	
Regional & Sub-Regional Services	57,287,946	53,808,291	3,479,655	6%	
Total Electoral Areas Only	14,503,264	13,757,041	746,223	5%	
Total CRD Excluding Municipal Debt	71,791,210	67,565,332	4,225,878	6%	
1.15X Municipalities Own Debt	14,843,225	14,959,487	182,030	-1%	
Total Regional & Sub-Regional Services	86,634,435	82,524,819	4,109,616	5%	
CRHD Capital Regional Hospital District	29,391,232	30,749,979	-1,358,747	-4%	
Total CRD, CRHD & Municipal Debt	116,025,667	113,274,798	2,750,869	2%	

Service Budget Highlights - Gross Expenditures					
Regional & Sub-Regional Services +/- 2.7% and +/- \$50,000	Gross Expenditure 2019	Gross Expenditure 2020	Variance \$	Variance %	COMMENTS
3.7XX Trk Swrs - debt	36,794,107	40,226,545	3,432,438	9%	Due primarily to increase for CAWTP. Most other sewer debt services remained at a similar level to 2019, or saw a decrease.  \$950k for Finance, primarily for financial support costs of various community needs identified in IBCs; \$1.175M primarily related to IT costs of various community needs identified in IBCs and inflation; \$215k for HR primarily related to new Safety Manager FTE and inflation; \$105k for First Nations Relations, primarily for funding of new FN studies, and annualization of 2019 costs; \$120k Corporate Emergency for planning support ; \$105k for Corporate Services, primarily related to Electronic Records Management.  \$1.2M increase in capital funding; \$(500)k reduction in debt, \$695k in labour charges and new FTEs; \$295k labour charges from new FTEs, \$250k increase in agricultural water rate funding; \$225k increased hydrology monitoring and geotechnical support. \$380k increase in capital funding; \$375k increase in bulk water purchases; \$200k increase in base labour charges; \$180k labour charges from new FTEs; \$150k increase in for contract for services for system growth; \$100k associated with new debt. \$790k in base salary increases and inflation; \$250k for 2 new Water Quality FTEs for CAWTP and 1.5 FTEs for Utility Operatons; \$(90)k other operating costs. \$1.3M increased kitchen scrap processing; \$280k increase in labour allocation; \$195k base salary changes; \$(900)k decrease in transfer to reserves. Incremental increase in capital funding of \$215k (net of \$925k Land aquisition transfer); \$265k incremental for new Parks Operations positions; \$280k base salary increases. \$335k increase for bulk water purchases; \$180k increase in capital funding; \$35k increase in base labour charges; \$22k other operating costs. \$325k in base salary increases; \$115k incremental for new FTEs; \$70k increase in DES heat recovery system. \$325k for new FTEs and associated costs with Housing First Program; \$20k increase in base salary costs; \$160k Regional Housing Needs Assessment; \$(45)k other operating costs. \$450k new debt; \$(50)k in reduced transfers. Committed capital grants to be paid in 2020. Due to standard two year capital development cycle, RHTF capital grants are committed but paid in future years - Committed capital grants not paid in 2019. \$155k new FTEs related for Recreational Programming; \$90k in base salary increases; \$50k inflation and other operating costs. \$40k in base salary increases; \$20k increase in capital funding; \$30k inflation and other operating costs. \$50k additional contract costs for Langford Fire dispatch; \$10k for emergency program coordinator and inflation. Service level adjusted to align with ongoing LWMP amendment proposals. Cyclical program funded by operating reserve of 140k in 2019, but not in 2020. The program will repeat again in 2022/2023 also funded by operating reserve. 2019 included one time cost of \$90k for Database upgrade funded by operating reserve; \$35k 2018 surplus carry forward to 2019 for unspent onsite work. These are not in 2020 budget. \$115k moved to Regional Planning for research planner position; 2019 included \$80k in one-time study costs not incurred in 2020. \$25k in inflation and other operating costs. Change due to no carried forward expenses 2020, where it was \$260k in 2019. Cost savings in the North West (Macaulay) & N.East (Clover Point) Trunks as a result of wastewater treatment being initiated in 2020.
1.010 Legislative & General Government	19,629,991	22,382,149	2,752,158	14%	
2.670 Regional Water Supply	32,111,512	34,055,398	1,943,886	6%	
2.680 Juan de Fuca Water Distribution	18,598,435	20,135,341	1,536,906	8%	
1.57X Environmental Services	17,500,172	18,449,888	949,716	5%	
1.521 SWMP -Solid Waste Disposal (Refuse Disposal)	24,001,928	24,905,334	903,406	4%	
1.280 Regional Parks	10,277,391	11,032,065	754,674	7%	
2.610 Saanich Peninsula Water Supply	6,385,469	6,957,371	571,902	9%	
1.44X Panorama Rec. Center.	9,187,399	9,690,732	503,333	5%	
1.310 Land Banking & Housing	2,279,471	2,739,665	460,194	20%	
1.911 911 Systems	2,271,830	2,670,520	398,690	18%	
1.311 Regional Housing Trust Fund	3,162,570	3,556,000	393,430	12%	
1.40X SEAPARC	4,000,703	4,310,976	310,273	8%	
1.10X Facilities Management	2,916,401	3,011,475	95,074	3%	
1.913 913 Fire Dispatch	648,010	706,691	58,681	9%	
3.750 LWMP	458,975	364,917	-94,058	-20%	
3.755 Regional Source Control	1,660,964	1,548,139	-112,825	-7%	
3.707 On Site System Management Program - LWMP	309,302	189,874	-119,428	-39%	
1.330 Regional Growth Strategy	502,240	331,689	-170,551	-34%	
3.700 Septage Disposal - Municipal	406,361	139,887	-266,474	-66%	
3.71X Trk Swrs & Swge Disp - oper	7,646,360	7,077,128	-569,232	-7%	
<b>Total</b>	<b>200,749,591</b>	<b>214,481,784</b>	<b>13,732,193</b>	<b>7%</b>	
Other (Services not meeting criteria above)	24,165,006	24,284,432	119,426	0%	
<b>Total Regional &amp; Sub-Regional Services</b>	<b>224,914,597</b>	<b>238,766,216</b>	<b>13,851,619</b>	<b>6%</b>	
Total Electoral Areas Only	21,900,685	23,199,210	1,298,525	6%	
<b>Total CRD Excluding Municipal Debt</b>	<b>246,815,282</b>	<b>261,965,426</b>	<b>15,150,144</b>	<b>6%</b>	
1.15X Municipalities Own Debt	15,011,947	14,907,745	-104,202	-1%	
<b>Total Regional &amp; Sub-Regional Services</b>	<b>261,827,229</b>	<b>276,873,171</b>	<b>15,045,942</b>	<b>6%</b>	
CRHD Capital Regional Hospital District	33,389,503	35,899,361	2,509,858	8%	
<b>Total CRD, CRHD &amp; Municipal Debt</b>	<b>295,216,732</b>	<b>312,772,532</b>	<b>17,555,800</b>	<b>6%</b>	