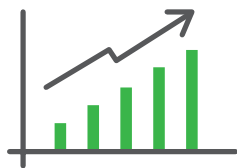


BUILDING INFRASTRUCTURE

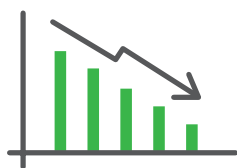


Investment on capital is **14.0x** the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2020, the investment in capital will be \$360.2M* compared to an amortization of \$25.7M*.

**Amortization based on net book value as per the audited financial statements from the preceding year*

MANAGING DEBT



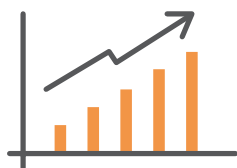
Debt servicing costs are **11.6%** of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2020, debt servicing costs will account for \$25.4M* out of total revenue of \$220.0M.**

**This excludes municipal borrowing.*

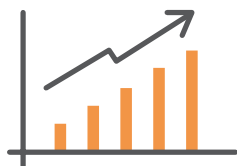
***This excludes municipal debt (14.9M), internal allocations (37.2M), and surplus carryforward (4.7M).*

SAVING FOR THE FUTURE



Reserve transfers make up **6.0%** of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2020, reserve transfers will total \$16.6M while the operating budget will total \$276.8M.



Reserve transfers make up **1.4%** of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2020, reserve transfers will total \$16.6M while the net book value will total \$1,192.7M.*

**Based on net book value as per the audited statements from the preceeding year.*