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PPS/HCPS 2019-16

**REPORT TO THE HOSPITALS AND HOUSING COMMITTEE  
MEETING OF WEDNESDAY, OCTOBER 2, 2019**

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**SUBJECT     2019-2022 Health Facility Service Planning**

**ISSUE**

To provide the Hospitals and Housing Committee with an overview of relevant initiatives undertaken in 2019 and planned for 2020 to deliver on approved Board Priorities and the Corporate Plan related to Health Facility Service Planning.

**BACKGROUND**

The Board completed its strategic planning early in 2019 and subsequently approved the *Capital Regional District (CRD) Board Strategic Priorities 2019-2022*. Top priorities included:

1. Community Wellbeing – Transportation & Housing
2. Climate Action & Environmental Stewardship
3. First Nations Reconciliation
4. Advocacy, Governance & Accountability

Following Board confirmation of priorities, staff prepared the 2019-2022 CRD *Corporate Plan* to identify potential initiatives to advance Board Priorities. The Corporate Plan also identified initiatives to deliver on the CRD's established service mandates, approved plans and corporate priorities. Progress on the priorities is reported quarterly under the Corporate Priorities Dashboard.

The Corporate Plan identified three initiatives under Health and Wellbeing. Appendix A provides an overview of the Community Needs Summary – Health Facilities and identifies the core service levels and a list of the new initiatives proposed for 2020.

The Service Planning process gathered information necessary to assemble a provisional budget for Committee and Board review. The purpose of this report is to explain how the Health and Capital Planning Strategies connect to the Board Priorities and Corporate plan.

A staff report (Appendix B) outlines the 2019-2022 Service Planning and Budget Process and was received at the October 2, 2019 Governance and Finance Committee.

**ALTERNATIVES**

*Alternative 1:*

That the Hospitals and Housing Committee recommends to the Capital Regional District Board:

That the new initiative proposed in the Provisional Budget related to the Hospitals and Housing Committee mandate, (Attachment 2019-2022 Community Need Summary - Health Facilities) be advanced to the October 30, 2019 Provisional Budget review process.

*Alternative 2:*

That the new initiative proposed in the Provisional Budget related to the Hospitals and Housing Committee mandate, (Attachment 2019-2022 Community Need Summary - Health Facilities) be referred back to staff for additional information.

**DISCUSSION**

One of the Board's corporate priorities is Health and Wellbeing -- within this priority there are three initiative business cases within the Health and Capital Planning Strategies Division:

1. Health Capital Projects and Funding
2. Public Health Bylaws
3. Health Data and Analytics

Health and Capital Planning Strategies is the administrative division responsible for implementation of the Capital Regional Hospital District (CRHD) and Community Health services. The CRHD is responsible for Health Capital projects and funding. The CRHD provides local contribution of healthcare infrastructure capital in partnership with Island Health under Provincial Statute. The Ten Year Capital Plan is updated annually and aligns with Island Health capital plan for the South Island. A Provisional Budget and Ten Year Capital plan will be brought forward to the CRHD Board for approval on October 30, 2019.

Community Health service is responsible for public health bylaws, and healthy communities planning including health data and analytics. The public health bylaw initiative includes enforcement of Clean Air. Health Data and Analytics builds regional capacity to improve wellbeing through data and analytics.

**IMPLICATIONS**

**Financial Implications**

Public Health Bylaws is requesting an additional \$41,000 to update the Clean Air signage to bring it in alignment with the Clean Air Bylaw amendment that now includes vaping and marijuana. The updated signage will allow Bylaw Officers to enforce the bylaw.

The Aboriginal Coalition to End Homelessness (ACEH) was created through a research effort sponsored by the Greater Victoria Coalition to End Homelessness to explore ways to better serve Indigenous people who are experiencing disproportionate levels of homelessness in the region. The ACEH has submitted a request for core funding of \$150,000 for the next three years. This request is not currently included in the provisional budget and accommodating this request would result in an approximately 31 percent increase in requisition to the community health budget for 2020 and a 0.17 percent increase (as of September 24) in the overall CRD requisition.

**Human Resource Implications**

The human resource requirements are covered under the core service.

**CONCLUSION**

The core service levels within the Health and Capital Planning Strategies Division are funded through existing funding levels with the exception of a onetime funding request to update the Clean Air Bylaw signage to ensure compliance with the amendment to be inclusive of vaping and marijuana.

**RECOMMENDATION**

That the Hospitals and Housing Committee recommends to the Capital Regional District Board:

That the new initiative proposed in the Provisional Budget related to the Hospitals and Housing Committee mandate, (Attachment 2019-2022 Community Need Summary - Health Facilities) be advanced to the October 30, 2019 Provisional Budget review process.

|               |  |
|---------------|--|
| Submitted by: | Michael Barnes, MPP, Senior Manager, Health & Capital Planning Strategies  |
| Concurrence:  | Kevin Lorette, P.Eng., MBA, General Manager Planning & Protective Services |
| Concurrence:  | Nelson Chan, MBA, CPA, CMA, Chief Financial Officer                        |
| Concurrence:  | Robert Lapham, MCIP, RPP, Chief Administrative Officer                     |

Attachments: Appendix A - Community Need Summary - Health Facilities  
Appendix B - Staff Report 2019-2022 Service Planning and Budget Process

# COMMUNITY NEED SUMMARY

## Health Facilities

### Strategy

#### Target Outcome

We envision effectively contributing to improved community health and well-being.

#### Related Strategies

- [Regional Housing Affordability Strategy](#)
- [Regional Growth Strategy](#)

#### Core Service Levels

##### Capital Regional Hospital District (CRHD)

Acute care facilities planning.

Deliver capital projects.

Strategic property acquisition and planning of property development research, analyze and coordinate with VIHA in preparation of the CRHD's Ten Year Capital Plan and individual project capital funding requests.

Monitor expenditures and administration of payments to VIHA and other partners, including oversight of expenditure patterns of multiple capital and equipment projects to ensure CRD funds are spent according to approved project scope, schedule and budget.

##### Community Health

###### Public Health:

Enact and enforce public health bylaws.

Contract with the Medical Health office of Island Health to conduct research, education and enforcement in support of existing or planned health-related bylaws, e.g., Clean Air (non-smoking), Tanning, Tattoo, and Vehicle Idling Control. Provide oversight of public health bylaws enforcement.

### Community Health:

Healthy communities planning through data and analytics, including coordination of ROM Collaborative and regular maintenance of and updates to Community Map. Capacity-building and public engagement through consulting, coordination, liaison, hosting of forums and workshops, and provision of tools and resources as needed.

| #     | Initiatives                                  | Description  | Implement-<br>ation Year | New<br>FTEs For<br>2020 | Budget<br>Impact                         |
|-------|--|--|--------------------------|-------------------------|--|
| 14a-1 | Health<br>Capital<br>Projects and<br>Funding | Work with Island Health to identify capital improvements & respond to funding requests for acute care, residential care & hospital equipment | 2020                     |                         | Already<br>funded                        |
| 14b-1 | Public<br>Health<br>Bylaws                   | Work with Island Health to develop & enforce public health bylaws  | 2020                     |                         | Included<br>in<br>Provision<br>al Budget |
| 14c-1 | Health Data<br>and<br>Analytics              | As part of the ROM Collaborative, determine appropriate baseline data & analytics to improve community health & well-being                   | 2020                     |                         | Already<br>funded                        |

\* New - Initiatives not in the 2019-2022 Corporate Plan

## Business Model

| Value Proposition   |
|---|
| <b>Health &amp; Capital Planning</b><br><br>The Health & Capital Planning Services division supports the health and well-being of residents by expanding, improving and maintaining healthcare facilities in the CRD. |

## Who Contributes

- Capital Regional Hospital District (CRHD): All municipalities, electoral areas, First Nations, non-profit providers, community, Island health, school districts, and other community planning and funding partners and numerous community foundations.
- Community Health: All municipalities, electoral areas, First Nations, non-profit, community, Island Health, school districts, and other community planning and funding partners such as the United Way and numerous community foundations.

## Metrics

### Metric #1

**Target:** Update 10 year capital plan annually.

**Current Status:** Ongoing

### Metric #2

**Target:** Manage Capital projects on time and on budget to meet anticipate health infrastructure needs for the region.

**Current Status:** Ongoing

### Metric #3

**Target:** Identify baseline data and indicators for all 10 Regional Outcomes Monitoring (ROM) Collaborative goal areas for the regional district.

**Current Status:** 7 out of 10 goal areas complete