

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.



Board Priorities Dashboard > Progress Report No. 3 – 2019



Community Wellbeing  
Transportation & Housing

CONDITION  
LEGEND

No issues / Proceeding as planned

Potential or emerging issue/problem

Problem/issue has arisen

Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.				<div>▶ <i>TC Feb. 27, 2019</i></div> <div>▶ <i>Board March 13, 2019</i></div> <div>▶ <i>EAC June 12, 2019</i></div> <div>▶ <i>Board June 12, 2019</i></div> <div>▶ <i>TC July 24, 2019</i></div>	Staff advancing the establishment of an SGI transportation service in service and budget planning for 2020.  Met with Ministry staff July 2019 on South Vancouver Island Multi-Modal Transportation Plan. Transportation Committee Chair provided updates on transportation issues after meeting with Minister of Transportation and a presentation was delivered at the July Transportation Committee.	<div>▶ Action staff to report on SGI transportation service and budget planning</div> <div>▶ MOTI staff will forward draft South Vancouver Island Multi-Modal Transportation Plan to CRD for input and review.</div>	<div>▶ Q4 2019</div> <div>▶ Q1 2020</div>
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.					<i>Media Release:</i> CRD Recognizes Funders and Partners of E&N Rail Trail to acknowledge over \$20 million in grants towards development (July 23, 2019).	<div>▶ Monitoring CRD mayors request to initiate rail service on E&amp;N</div>	<div>▶ Ongoing</div>
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.				<div>▶ <i>Board Feb. 13, 2019</i></div> <div>▶ <i>Board Sept. 12, 2019</i></div>	<i>Media Release:</i> West Park Lane mixed-income housing development project announced with Province (August 28, 2019).  <i>Media Release:</i> Reaching Home Strategy funding from Federal Government secured (August 30, 2019).	<div>▶ Continue to implement Regional Housing First Program</div> <div>▶ Initiate bylaw to commence consent of electors approval process to raise additional funding for Regional Housing First Program</div>	<div>▶ Ongoing</div> <div>▶ Q1 2020</div>

Standing Committee Legend

- ▶ CALWMC = Core Area Liquid Waste Management Committee
- ▶ EAC = Electoral Area Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee
- ▶ PPSC = Planning & Protective Services Committee
- ▶ TC = Transportation Committee

The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.

Climate Action & Environmental Stewardship



Board Priorities Dashboard > Progress Report No. 3 – 2019



CONDITION  
LEGEND



No issues / Proceeding as planned



Potential or emerging issue/problem



Problem/issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
<b>2a</b> Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.				<ul style="list-style-type: none"><li>▶ <i>Board Feb 13, 2019</i></li><li>▶ <i>Board April 10, 2019</i></li></ul>	Provided supportive funding and Chair Plant participated in the BC Coalition Institute – Planetary Health: Local and Global event held August 8 – 11, 2019 at the University of Victoria.	<ul style="list-style-type: none"><li>▶ Staff working with Provincial and Federal staff on policy initiatives</li></ul>	<ul style="list-style-type: none"><li>▶ <i>Ongoing</i></li></ul>
<b>2b</b> Work with local governments to further reduce emissions from buildings, transportation and solid waste.				<ul style="list-style-type: none"><li>▶ <i>PEC May 22, 2019</i></li><li>▶ <i>Board June 12, 2019</i></li></ul>	Meeting schedule increased for the CRD Climate Action Inter-Municipal Task Force. Additional meetings to determine appropriate format, scope interest and ability to support a regional Forum of Community Associations on Climate Change/Climate Emergency event in 2020.	<ul style="list-style-type: none"><li>▶ Educational workshop on ‘Communicating Climate Change’ planned with Climate Change expert</li></ul>	<ul style="list-style-type: none"><li>▶ <i>Q4 2019</i></li></ul>
<b>2c</b> Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.				<ul style="list-style-type: none"><li>▶ <i>Board Mar. 13, 2019</i></li><li>▶ <i>Board May 8, 2019</i></li><li>▶ <i>Board June 12, 2019</i></li><li>▶ <i>Board July 10, 2019</i></li><li>▶ <i>PEC Sept. 4, 2019</i></li><li>▶ <i>Board Sept. 11, 2019</i></li></ul>	<p>Solid Waste Management Plan proposed strategies and targets approved by Board.</p> <p>Staff preparing detailed business case on landfill gas utilization technology.</p>	<ul style="list-style-type: none"><li>▶ Definitive Plan for Beneficial Use of Biosolids submitted to Province – awaiting approval prior to financial close with the proponent</li><li>▶ Report back on landfill gas utilization technology business case and receive direction on next steps</li><li>▶ Report back on results of public consultation on the proposed strategies and targets for the new Solid Waste Management Plan</li></ul>	<ul style="list-style-type: none"><li>▶ <i>Q4 2019</i></li><li>▶ <i>Q4 2019</i></li><li>▶ <i>Q2 2020</i></li></ul>
<b>2d</b> Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.				<ul style="list-style-type: none"><li>▶ <i>Board April 10, 2019</i></li></ul>		<ul style="list-style-type: none"><li>▶ Service plan &amp; budget initiative to be brought forward for 2020</li></ul>	<ul style="list-style-type: none"><li>▶ <i>Q4 2019</i></li></ul>
<b>2e</b> Develop model bylaws and best practices for use by municipalities and electoral areas.				<ul style="list-style-type: none"><li>▶ <i>PEC July 24, 2019</i></li><li>▶ <i>Board Aug. 24, 2019</i></li></ul>	Notice of motion to reduce expanded Polystyrene Foam Waste presented to committee and board.	<ul style="list-style-type: none"><li>▶ Staff directed to report back with options and implications for creating a model bylaw to ban single use expanded polystyrene waste items including cups and containers.</li><li>▶ Service plan initiative to be brought forward for 2020</li></ul>	<ul style="list-style-type: none"><li>▶ <i>Q4 2019</i></li><li>▶ <i>Q4 2019</i></li></ul>



The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.



Board Priorities Dashboard ▶ Progress Report No. 3 – 2019



First Nations  
Reconciliation

CONDITION  
LEGEND

No issues / Proceeding as planned

Potential or emerging issue/problem

Problem/issue has arisen

Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.				▶ <i>Board June 12, 2019</i>	Discussions with ministry staff ongoing. Suggestion to also engage via UBCM in addition to continued dialogue between CRD staff and ministry staff. Upcoming Forum of All Councils to explore opportunity to support more inclusive decision-making with First Nations as outlined in CRD Statement of Reconciliation.	▶ Follow up with ministry staff in Fall 2019 ▶ Planning underway for Forum of All Councils	▶ Q4 2019 ▶ Q4 2029
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.				▶ <i>FNRC Sept. 18, 2019</i>	Feasibility Study of First Nations Economic Development Model process underway.  CRD is working with Victoria Native Friendship Program IMDEES by offering job shadow opportunities for individuals that have had challenges entering the workforce.  CRD, along with Canada Summer Jobs, has engaged an Indigenous community member as Recycling Outreach Assistant through Summer/Fall 2019 to build accountable relationship with communities and better understand needs and barriers related to waste management.  IWS working towards water and wastewater service agreements with local First Nations.	▶ Report back on work developed with consultant to define scope of services for the Feasibility Study	▶ Q1 2020
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.				▶ <i>Board Mar. 13, 2019</i> ▶ <i>Board June 12, 2019</i>	Archeology services retained through creation of Standing Offer List to support CRD-led projects.	▶ Training and implementation of archeology policy and procedures	▶ Ongoing
3d Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.						▶ Service plan initiative to be brought forward for 2020	▶ Q4 2019

The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability



Board Priorities Dashboard ▶ Progress Report No. 3 – 2019



CONDITION LEGEND		No issues / Proceeding as planned		Potential or emerging issue/problem		Problem/issue has arisen		Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.				<ul style="list-style-type: none"><li>▶ EAC Mar. 13, 2019</li><li>▶ EAC July 10, 2019</li><li>▶ Board July 10, 2019</li></ul>	<p>Continuing to advance Southern Gulf Island Phase 1 connectivity strategy through community and stakeholder engagement.</p> <p>In July Board authorized the submission of an application to the BC Rural Dividend Program for Southern Gulf Islands Connectivity Design Strategy and confirmed support for this project through its duration. In October the Provincial government canceled this grant opportunity.</p>	<ul style="list-style-type: none"><li>▶ Present results of community and stakeholder engagement on connectivity strategy.</li><li>▶ Continue to investigate grant opportunities for funding for connectivity planning</li></ul>	<ul style="list-style-type: none"><li>▶ Q1 2020</li><li>▶ Ongoing</li></ul>
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.				<ul style="list-style-type: none"><li>▶ Board Jan. 9, 2019</li><li>▶ EAC Mar. 13, 2019</li><li>▶ EAC April 10, 2019</li><li>▶ EAC July 10, 2019</li><li>▶ Board July 10, 2019</li><li>▶ EAC Sept. 11, 2019</li><li>▶ Board Sept. 11 2019</li></ul>	<p>Establishment of a Southern Gulf Islands transportation service in service and budget planning for 2020.</p> <p>Reviewing service establishment bylaws to better align service delivery needs with each Electoral Area.</p> <p><b>Advocacy:</b> Correspondence sent regarding the application for Salt Spring Island Water Service Optimization Study (July 17, 2019).</p> <p><b>Media Release:</b> Salt Spring Island water study receives provincial support.</p> <p>Bylaw No. 4325 Bylaw to establish community safety service on Salt Spring Island introduced and staff directed to conduct an alternative approval process for Bylaw 4325.</p>	<ul style="list-style-type: none"><li>▶ Continue to advocate with partners (BC Transit, BC Ferries and community groups) to define a service model to best serve the transportation needs of SGI</li><li>▶ Service plan initiative to be brought forward for 2020</li></ul>	<ul style="list-style-type: none"><li>▶ Ongoing</li><li>▶ Q4 2019</li></ul>
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.					Shared concept operations papers with several First Nations about how to work to advocate to work together in the case of a regional emergency.	<ul style="list-style-type: none"><li>▶ Regional concept of operations circulated to municipal CAOs to approve Memorandum of Understanding on operational protocol</li></ul>	<ul style="list-style-type: none"><li>▶ Ongoing</li></ul>
4d Achieve triple bottom-line sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.						<ul style="list-style-type: none"><li>▶ Service plan initiative to be brought forward for 2020</li></ul>	<ul style="list-style-type: none"><li>▶ Q4 2019</li></ul>
4e Facilitate a discussion of the region’s art facility needs and explore partnerships to support 100% participation in the CRD arts function.				<ul style="list-style-type: none"><li>▶ GFC July 3, 2019</li><li>▶ GFC Oct. 2, 2019</li></ul>	SGFC supported two recommendations: to establish a Select Committee to facilitate a discussion of regional arts facilities; and to have the Arts Commission and Royal & McPherson Theatres Services Advisory Committee report on the potential for full participation in their respective Services.	<ul style="list-style-type: none"><li>▶ GFC to forward recommendations to CRD Board</li></ul>	<ul style="list-style-type: none"><li>▶ Q4 2019</li></ul>
4f Explore how the CRD can best contribute to regional economic development.				<ul style="list-style-type: none"><li>▶ GFC July 3, 2019</li><li>▶ Board July 10, 2019</li></ul>	<p>Advocacy plan presented to Committee and Board and approved.</p> <p><b>Media Release:</b> CRD and the Community Economic Development Commission (CEDC) have received a Rural Dividend grant.</p>	<ul style="list-style-type: none"><li>▶ Staff co-presenting with Ministry of Citizen Services on economic resilience across BC’s rural islands at the Rural Islands Economic Forum (RIEF) in November 2019</li><li>▶ Develop and present draft advocacy dashboard</li></ul>	<ul style="list-style-type: none"><li>▶ Q4 2019</li><li>▶ Q4 2019</li></ul>







## Accountability

CONDITION  
LEGEND

No issues / Proceeding as planned



Potential or emerging issue/problem



Problem/issue has arisen



Timing has changed

Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
<b>Business capacity &amp; continuity:</b> Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.						<ul style="list-style-type: none"><li>▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team</li><li>▶ Additional Service Plan initiatives to be brought forward as part of 2020 service planning process</li></ul>	<ul style="list-style-type: none"><li>▶ Quarterly</li><li>▶ Q4 2019</li></ul>
<b>Fiscal responsibility:</b> Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.				▶ <i>Board March 13, 2019</i>		<ul style="list-style-type: none"><li>▶ Report back on implications needed prior to implementing Asset Management Strategy</li></ul>	<ul style="list-style-type: none"><li>▶ Q1 2020</li></ul>
<b>Transparency:</b> Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.					Service Planning complete. Work underway for budget review.	<ul style="list-style-type: none"><li>▶ Service plan templates to be prepared and presented as part of 2020 service planning process</li></ul>	<ul style="list-style-type: none"><li>▶ Q4 2019</li></ul>
<b>Efficiency &amp; collaboration:</b> Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					Continue to advance initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, First Nations and Wildfire response.	<ul style="list-style-type: none"><li>▶ Assemble agreements to prepare directory</li></ul>	<ul style="list-style-type: none"><li>▶ Q4 2019</li></ul>
<b>Customer service:</b> Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.				<ul style="list-style-type: none"><li>▶ <i>Board May 8, 2019</i></li><li>▶ <i>Board June 12, 2019</i></li></ul>	Transparency initiatives endorsed by the Board, including a rise and report webpage and a monthly Board Highlights report.	<ul style="list-style-type: none"><li>▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team</li><li>▶ Roll out Board Highlights reporting process</li></ul>	<ul style="list-style-type: none"><li>▶ Quarterly</li><li>▶ Q4 2019</li></ul>

For a summary of completed actions on progress visit:

[www.crd.bc.ca/reporting](http://www.crd.bc.ca/reporting)

For more information on advocacy, including the CRD advocacy strategy and detailed correspondence list visit:

[www.crd.bc.ca/about/board-committees/board-advocacy](http://www.crd.bc.ca/about/board-committees/board-advocacy)