

Long-Term Borrowing Framework

RD Service Areas

- Established by bylaw
 - Maximum requisition limit
- Separate financial records for each service
- Balanced, annual 5-year financial plan
 - Expenditures must be authorized by plan
 - Must include debt servicing costs as an expense, with off-setting revenue source

Long-Term Borrowing Approval Process

Loan Authorization (LA)
 Bylaw –
 3rd reading

2. Apply for Statutory Approval



LA Bylaw - Review Process

- Statutory requirements met (CC/LGA)
- Project included in financial plan
- Contingency costs have been considered
- Funding sources/cost recovery mechanism (property tax, parcel tax, fees and charges, DCC's etc.)
- Background reports/information
- Method of elector approval



LA Bylaw – Review Process

 Impact to average tax payer, as well as impact to other property classes evaluated

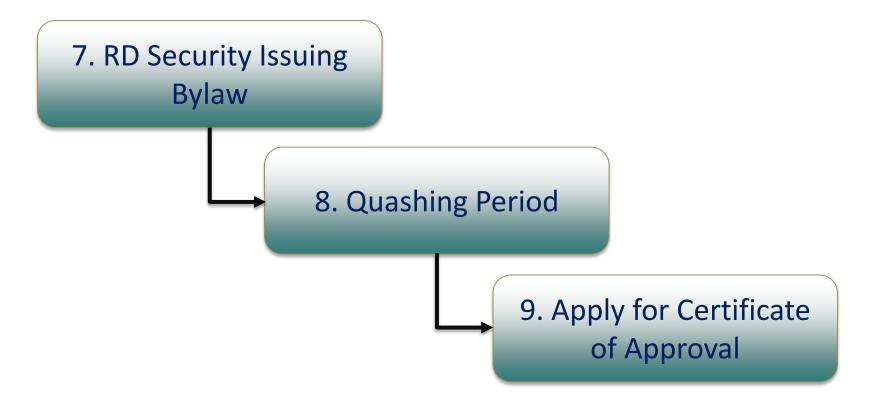
 For municipal borrowing: liability servicing limit information reviewed

 For RD borrowing: service requisition limit reviewed

Long-Term Borrowing Approval Process



Long-Term Borrowing -Security Issuing Process



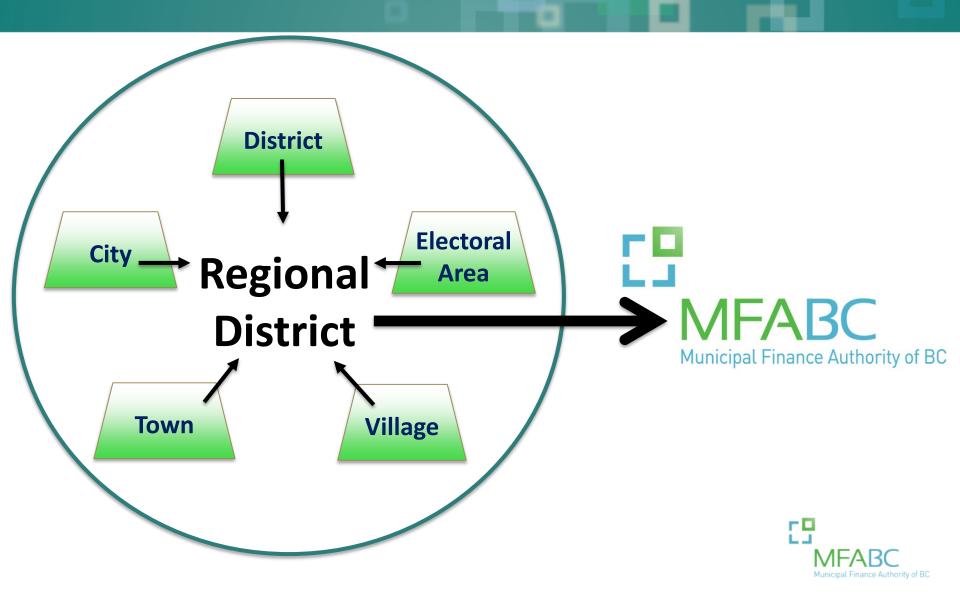


Long-Term Borrowing Approval Process





Joint & Several Liability



Joint & Several Liability

- RD borrows from MFA
- RD on-lends to members
- RD collects payments from members
- MFA collects payments from RD
- If a member has cash flow problem, RD still must pay MFA
- If RD can't pay, then looks to its members
- If not able to cover than use Debt Reserve Fund

Debt Reserve Fund

- MFA retains 1% of all long-term debt proceeds (currently +\$108M)
- Returned to borrower at the end of the loan
- MFA taxation authority on all taxable land and improvements in B.C. to replenish the fund



Summary

- Robust, legislated financial planning, reporting and debt approval process
- Requisition and/or liability limits
- Joint and several liability
- Debt Reserve Fund (+ tax authority)





MFA Pooled Funds
Socially Responsible Investing
An Update – May 2019

TIMELINE

• City of New Westminster requests the MFA divest of

in its Pooled Investment

Funds

fossil fuel related investments

- MFA announces that it does not intend to divest of fossil fuel related investments.
 - UBCM passes Resolution B77, calling for the MFA to create a new fossil fuel free Pooled Investment Fund.

- MFA conducts a survey of all municipalities and regional districts in BC to gauge their interest in participating in a new SRI Fund.
- Survey response rate of 55%, with indicative interest across the Province of approximately \$60 million.

July 2015

March 2016

Sept 2017

May to June 2017

Sept 2017

- District of Tofino council passes a resolution calling for creation of a fossil fuel free Pooled Investment Fund.
- MFA announces that it intends to evaluate its clients' interest in establishing a new Socially Responsible Pooled Investment Fund ("SRI Fund").
- MFA announces that it plans to put the launch of the new SRI Fund on hold until at least \$100 million of demand exists.



POTENTIAL NEW MFABC POOLED FUND: SOCIALLY RESPONSIBLE INVESTING FUND

- Over the last several years, many public institutions, including the MFA, have been pressured by certain groups to divest of fossil-fuel related investments.
 - the MFA is opposed to the narrow approach of fossil-fuel divestment, but is supportive of a broader Socially Responsible Investing (SRI) approach.
- From May to June 2017, the MFA surveyed its members to gauge their interest in establishing a new SRI-based pooled investment fund.
 - In order for a new SRI-based fund to be viable, several matters would need to be addressed:
 - a resolution of the investing body (City Council, Regional District, etc.) demonstrating an understanding of the potential increased risk and higher fees;
 - a commitment to invest a minimum amount of capital for a period of no less than three years; and
 - a commitment to participation in the development of SRI-based screening criteria and various policies to set up and administer the proposed fund.



POTENTIAL ESG FACTOR SCREENS







Environment

- Greenhouse gas emissions
- Climate change impacts
- Renewable energy
- Energy efficiency
- Resource depletion
- Chemical pollution
- Waste management

Social

- Fair trade products
- Workplace health and safety
- Labour standards
- Child labour
- Employee relations
- Diversity
- Freedom of association

Governance

- Executive compensation
- Bribery and corruption
- Shareholder rights
- Business ethics
- Board structure
- Risk management

Source: PRI Association





Green Bond Financing

Green Bonds

<u>Debt financing</u> used by private or government entities for an environmentally friendly project or initiative

Would the MFA ever do a Green Bond?

could not be done as a regular issue – with economies of scale



What would the process be?

- 1. Same bylaw approval process as regular borrowing
- 2. LG would develop Green Bond Framework



3. LG would contract for second party opinion – credibility



4. LG would work with MFA on Offering Circulars



Additional Requirements & Costs

Green Bond Framework - LG or consultant - (~\$20,000)

- 1. Use of proceeds
- 2. Process for project evaluation and selection
- 3. Management of the proceeds
- 4. Reporting annual over life of the bond

Contract third party – verification - (~\$15,000)

MFA – additional legal and disclosures – (~\$10,000)

Borrowing \geq \$100 million



Green Bond - Summary

- MFA would issue a Green Bond appropriate size and capacity
- Local government additional expenses
- Local government strict reporting requirements
- MFA additional legal and disclosure requirements
- Would the local government do the "green project" anyway?
- Other less costly ways to draw attention to the project
 - Investor awareness vs. community awareness

