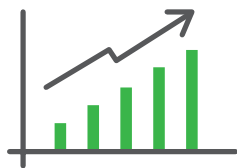


BUILDING INFRASTRUCTURE

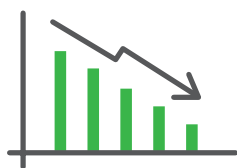


Investment on capital is **8.9x** the rate of depreciation

This is the amount of capital invested in infrastructure for every dollar that assets depreciate each year. In 2018, the investment in capital will be \$213.7M* compared to an amortization of \$24.4M*.

**Amortization based on net book value as per the audited financial statements from the preceding year*

MANAGING DEBT



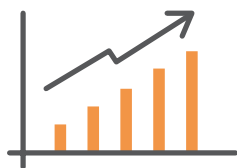
Debt servicing costs are **11.5%** of revenue

This is the amount of annual revenue committed to debt repayment for existing and new capital. In 2018, debt servicing costs will account for \$22.4M* out of total revenue of \$194.6M.**

**This excludes municipal borrowing.*

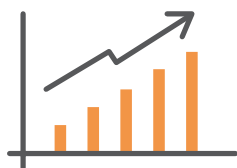
***This excludes municipal debt (14.7M), internal allocations (34.2M), and surplus carryforward (4.9M)*

SAVING FOR THE FUTURE



Reserve transfers make up **5.6%** of the operating budget

This is the amount of total reserve contributions compared to the total CRD operating budget. In 2018, reserve transfers will total \$13.9M while the operating budget will total \$248.4M.*



Reserve transfers make up **1.5%** of the depreciated value of assets

This is the amount of total reserve contributions compared to the total net book value of CRD assets. In 2018, reserve transfers will total \$13.9M while the net book value will total \$954.2M.