

**REPORT TO INTEGRATED RESOURCE MANAGEMENT ADVISORY COMMITTEE
MEETING OF WEDNESDAY, DECEMBER 13, 2017**

SUBJECT Integrated Resource Management – Key Procurement Criteria

ISSUE

To determine the Committee's preferred assumptions relating to the key Integrated Resource Management (IRM) procurement criteria.

BACKGROUND

At the November 8, 2017 IRM Advisory Committee (IRMAC) meeting, HDR Consulting presented an IRM Consolidation and Project Criteria Development report. This report provided case studies of IRM facilities throughout Europe and North American and identified key procurement criteria that HDR considers to be important factors in the successful procurement and development of such facilities.

Developing IRM Procurement criteria is the next step for the CRD to enable a successful procurement process. At the December 13, 2017 IRM Advisory Committee meeting, HDR will facilitate a discussion on a number of procurement criteria and seek feedback from the Committee. The consultants will lead the Committee through a presentation that includes procurement and risk considerations and that poses a series of questions that Directors will provide input and response to through a facilitated "dot-mocracy" exercise.

The feedback received from the IRMAC will form the basis for a January staff report to the Environmental Services Committee, recommending the initial IRM procurement criteria and project assumptions to the Board. Upon approval, staff will conduct initial public consultation on the IRM project, including procurement criteria and project objectives.

The IRM procurement assumptions and public feedback will inform the next step in the IRM procurement process, namely the Request for Qualifications, anticipated to be released in the second quarter of 2018. The results from the RFQ will inform the preliminary IRM business case analysis, to be reviewed and endorsed by the Board prior to issuing the IRM Request for Proposals.

RECOMMENDATION

That the Integrated Resource Management Advisory Committee receive this report for information.

Submitted by:	Russ Smith, Senior Manager, Environmental Resource Management
Concurrence:	Larisa Hutcheson, P.Eng., General Manager, Parks & Environmental Services
Concurrence:	Robert Lapham, MCIP, RPP, Chief Administrative Officer

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