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## REPORT TO THE CAPITAL REGIONAL DISTRICT BOARD MEETING OF WEDNESDAY, SEPTEMBER 13, 2017

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**SUBJECT**     **Board Strategic Priorities and Corporate Plan Initiatives – Priorities Dashboard Progress Report No. 3, 2017**

### **ISSUE**

To provide the third progress report on the Board and Corporate priorities for the period up to September 12, 2017.

### **BACKGROUND**

In May 2015, the Board approved the *CRD Board Strategic Priorities 2015-2018* (the “*Board Priorities*”) that identifies 12 strategic areas and 52 priority actions to be initiated over a four-year term. The *CRD Corporate Plan 2015-2018* (the “*Corporate Plan*”) was subsequently developed and introduced corporate strategies and actions that are aimed at achieving the Board Priorities.

Staff have developed a Priorities Dashboard to track progress on the strategic priorities and presented quarterly updates of the Dashboard to the Board in 2016. The third quarterly update of 2017 is attached as Appendix A.

Consistent with the previous Priorities Dashboard updates, priorities that have been identified as completed or operationalized in update No. 2, 2017 have been moved to the back of the Dashboard. Other initiatives that have been completed or operationalized since that time are highlighted in the first part of the document. An operationalized item is a priority that has been initiated and is now part of the operations of a department (for example, an award of contract signifies that a priority has been initiated and is underway and operationalized).

The Dashboard also denotes the status (i.e., not started, in progress or completed) of an initiative. The condition (i.e., no issues/proceeding as planned/potential or emerging issue/problem, problem/issue has arisen or timing has changed) is also identified within each of these categories. It should be noted that the full third quarter 2017 is not captured as part of this update as a result of the timing of the report.

### **ALTERNATIVES**

#### *Alternative 1:*

That the Priorities Dashboard Progress Report No. 3 – 2017 as attached in Appendix A be confirmed.

#### *Alternative 2:*

That the Priorities Dashboard Progress Report No. 3 – 2017 be referred back to staff for additional information.

### **IMPLICATIONS**

Progress on the Board Priorities and Corporate Plan initiatives from the fall of 2015 to date is

reflected in Progress Report No. 3 – 2017. The “Comments” section provides a summary of completed actions as well as any issues or problems that have arisen that may impact progress on the priority. The “Next Steps” section identifies future planned actions and associated timing.

As of September 12, four Board and Corporate Priorities have been completed or operationalized in the third quarter:

- Integrated Resource Management: Ensure responsible management of wastewater for the entire capital region; investigate combined liquid and solid waste management plans; investigate region-wide solutions to liquid and solid waste (*operationalized*)
- Housing: Support regional housing goals by sharing emerging practices and encouraging creative solutions within the Capital Region Housing Corporation, municipalities, electoral areas and other partners (*completed*)
- Recreation, Arts & Culture: Support increased access to community arts and recreation through programming and strategic investments (*operationalized*)
- Regional Parks: Increase access to recreational trails within park boundaries and consider opening new park reserve lands (*completed*)

The following Board and Corporate Priorities are also scheduled to be completed or operationalized in Q3 but have not been identified as such on Progress Report No. 3, 2017, as the actions are scheduled to be completed or operationalized after the Board meeting:

- Active & Multi-Modal Transportation: Further investigate Southern Gulf Islands and Salt Spring Island water-based passenger services
- Agricultural Land & Food Security: Develop a regional land banking solution; develop policies to support agri-tourism; establish additional incentives and new policies to promote and encourage farming in the region; work with partners to find a solution to lack of abattoir, and other related farming infrastructure, in the region and on the island
- Governance: Recognize and support the self-governance and equality of the three electoral areas

Following Q3, seven Board and Corporate Priorities will remain outstanding (not completed or operationalized).

Workplans have been adjusted and resources allocated to those priorities that have been operationalized and the work is ongoing. Any new or additional priorities would need to be evaluated on a case-by-case basis to determine any workplan and resource implications.

## **CONCLUSION**

The Priorities Dashboard Progress Report No. 3, 2017, provides a status update on Board and Corporate priorities to September 13, 2017.

## **RECOMMENDATION**

That the Priorities Dashboard Progress Report No. 3 – 2017 as attached in Appendix A be confirmed.

Submitted by:	Robert Lapham, MCIP, RPP, Chief Administrative Officer
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Attachments: Appendix A – Priorities Dashboard Progress Report No. 3, 2017