We envision reduced greenhouse gas emissions, triple bottom line solutions to managing liquid and solid waste, and land use patterns that support sustainable development and protect rural integrity.

Sustainable

BOARD PRIORITY
CORPORATE PRIORITY

CONDITION LEGEND			
✅ No issues / Proceeding as planned	➡️ Potential or emerging issue/problem	❗ Problem/issue has arisen	⚠️ℹ️ Timing has changed

Integrated Resource Management

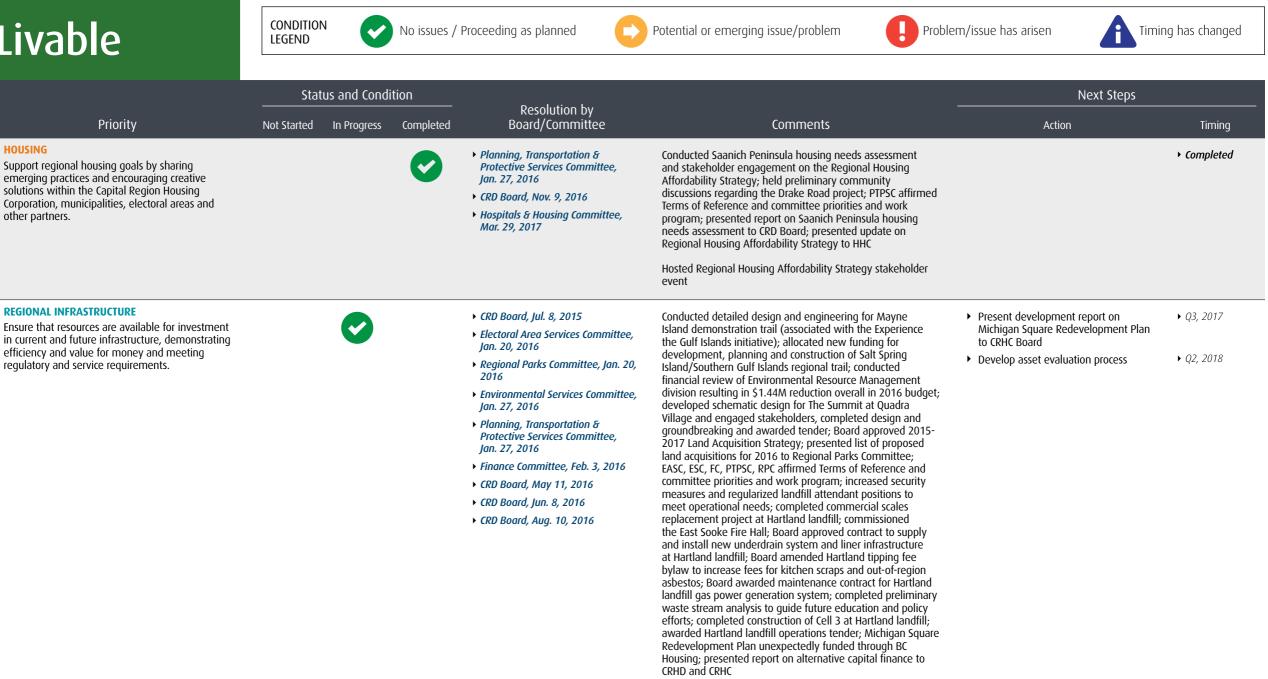| Priority	Status and Condition			Resolution by Board/Committee	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
INTEGRATED WASTE MANAGEMENT Ensure responsible management of wastewater for the entire capital region. Investigate combined liquid and solid waste management plans. Investigate region-wide solutions to liquid and solid waste.			✅	▸ *Electoral Area Services Committee, Jan. 20, 2016* ▸ *Environmental Services Committee, Jan. 27, 2016* ▸ *CRD Board, April 13, 2016* ▸ *CRD Board, May 11, 2016* ▸ *CRD Board, Jun. 8, 2016* ▸ *CRD Board, Aug. 10, 2016* ▸ *CRD Board, Feb. 8, 2017*	Awarded contract for kitchen scraps; delivered workshop for the Committee of the Whole to facilitate discussion on potential integration opportunities; realigned resources and reorganized to form Environmental Planning & Engineering division; completed five-year review of Regional Source Control Program and implementing four-year Regional Source Control Action Plan; completed consultation on upgrades to Magic Lake Estates and Ganges Wastewater Systems; Board established Integrated Resource Management (IRM) Task Force; EASC, ESC affirmed Terms of Reference and committee priorities and work program; monitoring and reporting on effectiveness of wastewater programs; upgrading Ganges Wastewater system; developing Magic Lake Wastewater Asset Management Plan; awarded contract for Chart Drive septic system improvements; issued Request for Expression of Interest (RFEOI) for Schooner Treatment Plant; Board replaced IRM task force with IRM Select Committee and amended IRM Select Committee Terms of Reference following establishment of Project Board; initiated system upgrades to Salt Spring Island liquid waste facility at Burgoyne Bay; received approval to retain procurement specialist to facilitate development of draft RFEOI for IRM pilot; completed equipment procurement contract for Burgoyne Bay facility on Salt Spring Island; CRD Board directed staff to proceed with upgrade to Ganges Wastewater system; developed summary report on IRM pilot; prepared biosolids plan; issued Burgoyne Bay facility installation tender and facility construction o to be completed by October; biosolids plan submitted to B.C. Minister of Environment\n\nImplemented approved IRM work plan		▸ *Operationalized*
LAND USE PLANNING Complete the Regional Growth Strategy (Regional Sustainability Strategy).		⚠️ℹ️ **BEHIND**		▸ *Electoral Area Services Committee, Jan. 20, 2016* ▸ *Planning, Transportation & Protective Services Committee, Jan. 27, 2016* ▸ *CRD Board, Mar. 9, 2016* ▸ *Committee of the Whole, Jun. 29, 2016* ▸ *CRD Board, Jul. 13, 2016* ▸ *Planning, Transportation & Protective Services Committee, Sep. 21, 2016* ▸ *CRD Board, Nov. 23, 2016*	Grant deadline for development of Regional Growth Strategy (RGS) extended to end of 2016; reviewing existing Official Community Plans (OCPs); amended Juan de Fuca (JDF) Soil Bylaw No. 3996; EASC, PTPSC affirmed Terms of Reference and committee priorities and work program; informal referral of the RGS identified conflicting requests for document refinements; Board passed resolution directing staff to collect further input and report back to Committee of the Whole (CoW); Board gave first and second readings to RGS bylaw and evaluated Shirley/Jordan River and East Sooke OCPs for consistency with RGS; completion of sea level rise guidelines awaiting updated provincial guidelines; hosted public meetings on RGS bylaw and presented report to PTPSC; Board referred RGS bylaw for municipal acceptance; receiving referral responses from municipalities and other agencies; RGS not unanimously accepted by municipalities by February deadline; completion of OCPs pending RGS approval; presented report to CRD Board recommending RGS mediator and process; disputing parties' comments will be included in report\n\nMediation scheduled for Q3, 2017; completion of final RGS adoption process and finalization of OCPs delayed from Q3, 2017, to Q1, 2018	▸ Proceed through final adoption process for RGS ▸ Update East Sooke OCP ▸ Update Shirley/Jordan River OCP ▸ Complete JDF sea level rise guidelines ▸ Consolidate and update JDF land use and sub-division services bylaws	▸ *Q1, 2018* ▸ *Q1, 2018* ▸ *Q1, 2018* ▸ *Q1, 2018* ▸ *Q1, 2018*

We envision healthy and active residents, an increased supply of attainable and affordable housing, programs that benefit the region's economy, and infrastructure that meets the needs of the region.

Livable

📋 Priorities Dashboard ➤ Progress Report No. 7 – Q3, 2017

BOARD PRIORITY
CORPORATE PRIORITY

CONDITION LEGEND	✔ No issues / Proceeding as planned	➡ Potential or emerging issue/problem	❗ Problem/issue has arisen	⚠ Timing has changed

Priority	Status and Condition			Resolution by Board/Committee	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
HOUSING Support regional housing goals by sharing emerging practices and encouraging creative solutions within the Capital Region Housing Corporation, municipalities, electoral areas and other partners.			✔	▸ *Planning, Transportation & Protective Services Committee, Jan. 27, 2016* ▸ *CRD Board, Nov. 9, 2016* ▸ *Hospitals & Housing Committee, Mar. 29, 2017*	Conducted Saanich Peninsula housing needs assessment and stakeholder engagement on the Regional Housing Affordability Strategy; held preliminary community discussions regarding the Drake Road project; PTPSC affirmed Terms of Reference and committee priorities and work program; presented report on Saanich Peninsula housing needs assessment to CRD Board; presented update on Regional Housing Affordability Strategy to HHC Hosted Regional Housing Affordability Strategy stakeholder event		▸ *Completed*
REGIONAL INFRASTRUCTURE Ensure that resources are available for investment in current and future infrastructure, demonstrating efficiency and value for money and meeting regulatory and service requirements.		✔		▸ *CRD Board, Jul. 8, 2015* ▸ *Electoral Area Services Committee, Jan. 20, 2016* ▸ *Regional Parks Committee, Jan. 20, 2016* ▸ *Environmental Services Committee, Jan. 27, 2016* ▸ *Planning, Transportation & Protective Services Committee, Jan. 27, 2016* ▸ *Finance Committee, Feb. 3, 2016* ▸ *CRD Board, May 11, 2016* ▸ *CRD Board, Jun. 8, 2016* ▸ *CRD Board, Aug. 10, 2016*	Conducted detailed design and engineering for Mayne Island demonstration trail (associated with the Experience the Gulf Islands initiative); allocated new funding for development, planning and construction of Salt Spring Island/Southern Gulf Islands regional trail; conducted financial review of Environmental Resource Management division resulting in $1.44M reduction overall in 2016 budget; developed schematic design for The Summit at Quadra Village and engaged stakeholders, completed design and groundbreaking and awarded tender; Board approved 2015-2017 Land Acquisition Strategy; presented list of proposed land acquisitions for 2016 to Regional Parks Committee; EASC, ESC, FC, PTPSC, RPC affirmed Terms of Reference and committee priorities and work program; increased security measures and regularized landfill attendant positions to meet operational needs; completed commercial scales replacement project at Hartland landfill; commissioned the East Sooke Fire Hall; Board approved contract to supply and install new underdrain system and liner infrastructure at Hartland landfill; Board amended Hartland tipping fee bylaw to increase fees for kitchen scraps and out-of-region asbestos; Board awarded maintenance contract for Hartland landfill gas power generation system; completed preliminary waste stream analysis to guide future education and policy efforts; completed construction of Cell 3 at Hartland landfill; awarded Hartland landfill operations tender; Michigan Square Redevelopment Plan unexpectedly funded through BC Housing; presented report on alternative capital finance to CRHD and CRHC Presentation of development report on Michigan Square Redevelopment Plan scheduled for October 3	▸ Present development report on Michigan Square Redevelopment Plan to CRHC Board ▸ Develop asset evaluation process	▸ *Q3, 2017* ▸ *Q2, 2018*

We envision diverse and accessible recreational opportunities, coordinated multi-modal transportation systems, and a culture that supports and encourages artistic and agricultural enterprises.

Vibrant

🎨 **Priorities Dashboard** ➤ Progress Report No. 7 – Q3, 2017

CONDITION LEGEND			
✅ No issues / Proceeding as planned	➡️ Potential or emerging issue/problem	❗ Problem/issue has arisen	ℹ️ Timing has changed

Priority	Status and Condition			Resolution by Board/Committee	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
ACTIVE & MULTI-MODAL TRANSPORTATION Further investigate Southern Gulf Islands and Salt Spring Island water-based passenger services.		✅		▸ *Electoral Area Services Committee, Jan. 20, 2016* ▸ *Electoral Area Services Committee, Mar. 15, 2017*	Created Southern Gulf Islands Economic Development Service Plan; dock service and infrastructure may need to be considered as part of water-based passenger service; EASC affirmed Terms of Reference and committee priorities and work program; accessed grant for Integrated Service Review provided for community bus and inter-island projects; no response to request for proposals on community bus and inter-island projects; presented feasibility study on water-based passenger service to EASC; presented report on SGI community bus service requirements to EASC	▸ Prepare work plan for implementing inter-island passenger ferry pilot project	▸ *Q3, 2017*
ACTIVE & MULTI-MODAL TRANSPORTATION Pursue CRD transportation service role (includes public transit and regional trails).		ℹ️ BEHIND		▸ *CRD Board, Aug. 12, 2015* ▸ *Transportation Select Committee, Mar. 2, 2016* ▸ *CRD Board, Mar. 9, 2016* ▸ *Transportation Select Committee, Jun. 25, 2016* ▸ *Transportation Select Committee, Oct. 5, 2016* ▸ *CRD Board, Jan. 11, 2017*	Board passed resolution to pursue creation of a CRD transportation service; TSC affirmed Terms of Reference and committee priorities and work program; submitted staff report on process to establish a CRD transportation service; CRD Board directed staff to prepare transportation service bylaw and accompanying requisition policy; presented draft bylaw to TSC; TSC directed staff to prepare report on transportation service approval process; presented staff report on transportation service approval process to TSC; presented report on municipal response; received Provincial Integration Service Delivery study Presentation of draft transportation service bylaw delayed from Q3 to Q4, 2017	▸ Present draft transportation service bylaw to CRD Board	▸ *Q4, 2017*
AGRICULTURAL LAND & FOOD SECURITY Develop a regional agricultural land banking solution. Develop policies to support agri-tourism. Establish additional incentives and new policies to promote and encourage farming in the region. Work with partners to find a solution to lack of abattoir, and other related farming infrastructure, in the region or on the Island.		✅		▸ *Electoral Area Services Committee, Jan. 20, 2016* ▸ *Planning, Transportation & Protective Services Committee, Jan. 27, 2016* ▸ *CRD Board, July 13, 2016* ▸ *Planning, Transportation & Protective Services Committee, Nov. 23, 2016* ▸ *CRD Board, Dec. 14, 2016* ▸ *CRD Board, Apr. 12, 2017*	Completed water-demand model, agriculture land use inventory and preliminary community engagement on Southern Gulf Islands (SGI) Food & Agriculture Strategy; completed draft Food & Agriculture Strategy and presented to community-based project steering committee for review; EASC, PTPSC affirmed Terms of Reference and committee priorities and work program; conducted focus groups on Southern Gulf Islands Food & Agriculture Strategy; presented draft Food & Agriculture Strategy to PTPSC; October Forum of Councils on Food & Agriculture Strategy cancelled due to low attendance; PTPSC recommended Food & Agriculture Strategy for approval; CRD Board approved Food & Ag Strategy and established a Regional Food & Agriculture Task Force; CRD Board approved draft SGI Food & Agriculture Strategy Report to CRD Board on prioritization of Food & Ag Strategy recommendations scheduled for September meeting	▸ Present report on prioritization of Food & Ag Strategy recommendations to Board	▸ *Q3, 2017*
RECREATION, ARTS & CULTURE Support increased access to community arts and recreation through programming and strategic investments.			✅	▸ *Electoral Area Services Committee, Jan. 20, 2016* ▸ *Electoral Area Services Committee, June 21, 2017* ▸ *CRD Board, July 12, 2017*	Completed development plan for Experience the Gulf Islands initiative and prepared RFP for tourism consultant; revised framework for arts grants application evaluations; continuously updating online-accessible regional inventory of public art in collaboration with municipalities; purchased De Mamiel Creek Golf Course and held referendum and began operations; participating in Sooke Community Centre Advisory Committee process; implemented computer and babysitting course at Tsartlip First Nation; exploring partnership with Peninsula Arts Council for delivery of arts programs at Greenglade Community Centre; EASC affirmed Terms of Reference and committee priorities and work program; completed building upgrades at Portlock Park on Salt Spring Island; presented staff report on Sooke Fine Arts Society partnership to Sooke & Electoral Area Parks & Recreation Commission; developed new parking and trailhead site for Sheringham Point Community Park in Shirley; new site selected for Salt Spring Island administration building and completing building plans; received $10,000 grant from Provincial Rural Dividend Program to develop tourism trail proposal for Port Renfrew; began Arena B floor replacement project at Panorama Submitted Experience the Gulf Islands concept plan to EASC		▸ *Operationalized*
REGIONAL PARKS Increase access to recreational trails within park boundaries and consider opening new park reserve lands.			✅	▸ *Regional Parks Committee, Jan. 20, 2016*	Received $650,000 grant from Trans Canada Trail organizations to assist with construction; RPC affirmed Terms of Reference and committee priorities and work program; constructing the Great Trail (formerly known as the Trans Canada Trail)/Sooke Hills Wilderness Trail Completed construction of the Great Trail (formerly known as the Trans Canada Trail)/Sooke Hills Wilderness Trail		▸ *Completed*
REGIONAL PARKS Prepare and update park management plans.		ℹ️ BEHIND		▸ *Regional Parks Committee, Jan. 20, 2016* ▸ *CRD Board, Nov. 9, 2016* ▸ *Regional Parks Committee, Nov. 16, 2016* ▸ *CRD Board, Dec. 14, 2016* ▸ *Regional Parks Committee, Jan. 18, 2017*	Completed draft Island View Beach Management Plan and public consultation; completed draft Regional Trails Management Plan and public consultation; RPC affirmed Terms of Reference and committee priorities and work program; Board approved 2016 Regional Trails Management Plan; RPC recommended Island View Beach Regional Park Management Plan for approval; presented Island View Beach plan to CRD Board in December, and plan referred back to committee Submission of revised Island View Beach Management Plan delayed from Q2 to Q4, 2017, as additional stakeholder consultations continue	▸ Submit revised Island View Beach Management Plan to Board	▸ *Q4, 2017*

Food & Agriculture Strategy

We envision more open government, regional partnerships that increase our ability to meet the needs of the region's residents, and responsive and coordinated delivery of our core services.

Serve

📋 Priorities Dashboard ➤ Progress Report No. 7 – Q3, 2017

CONDITION LEGEND

✅ No issues / Proceeding as planned ⮕ Potential or emerging issue/problem ❗ Problem/issue has arisen ℹ️ Timing has changed

Priority	Status and Condition			Resolution by Board/Committee	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
CORPORATE DEVELOPMENT Ensure CRD service delivery is effectively supported through the development of best practices.		ℹ️ BEHIND		▸ *Finance Committee, Feb. 3, 2016*	Developed Enterprise Risk Management Framework and risk register; developed grants dashboard; evaluating and monitoring demographic and labour force trends; developed and implemented email management guidelines; FC affirmed Terms of Reference and committee priorities and work program; realigned Succession & Workforce Planning Strategy; recruited new Chief Financial Officer; aligned functions within Technology & Initiatives department Completed initial assessment of physical space requirements for non-electronic records and did not engage consultant; hired new Manager, Information Services who will continue assessment; feasibility assessment of electronic document records management system delayed from Q3 to Q4, 2017	▸ Assess physical space requirements of non-electronic records ▸ Assess feasibility of electronic document records management system	▸ *Q3, 2017* ▸ *Q4, 2017*
GOVERNANCE Establish regular two-way engagement opportunities (with the public and) within the organization using innovative approaches and technologies.		ℹ️ BEHIND		▸ *CRD Board, Nov. 18, 2015* ▸ *Governance Committee, Mar. 2, 2016*	Encouraged public feedback on Board initiatives using a dedicated "Get Involved" web presence and social media to drive to email feedback for the 2016 Financial Plan; Board approved recommended consultation plan on the 2016 preliminary financial plan; GC affirmed Terms of Reference and committee priorities and work program; implemented citizen engagement module (survey software); investigated and implemented portal for elected officials and public ahead of schedule Implementation of e-comment module for agenda system delayed from Q3 to Q4, 2017	▸ Implement e-comment module for agenda system	▸ *Q4, 2017*
GOVERNANCE Recognize and support the self-governance and equality of the three electoral areas.			✅	▸ *Governance Committee, Mar. 2, 2016* ▸ *CRD Board, Dec. 14, 2016*	Received $50,000 Union of BC Municipalities (UBCM) Strategic Priorities grant for development of Salt Spring Island/ Southern Gulf Islands integrated service plan project; GC affirmed Terms of Reference and committee priorities and work program; in negotiations with potential contractor for SSI/SGI service plan project; hired contractor for SSI/SGI service plan project and implementing project; UBCM passed CRD resolution requesting provincial and federal governments to recognize rural nature of Juan de Fuca, Salt Spring Island and Southern Gulf Islands electoral areas; completed SSI Incorporation Study; presented CRD grants update and grants dashboard to Board; reviewing electoral area committees and commissions	▸ Complete review of all local area committees and commissions	▸ *Q3, 2017*
PROTECTIVE SERVICES Collaborate with partners to prepare for, respond to and recover from emergencies.			✅	▸ *CRD Board, Dec. 9, 2015* ▸ *Electoral Area Services Committee, Jan. 20, 2016* ▸ *Planning, Transportation & Protective Services Committee, Jan. 27, 2016* ▸ *Electoral Area Services Committee, May 18, 2016* ▸ *CRD Board, Jun. 8, 2016* ▸ *CRD Board, Sep. 14, 2016* ▸ *CRD Board, Nov. 9, 2016*	Developing fire services playbook; prepared animal care plan for emergencies and disasters, integrated it into operational standards and conducted emergency tabletop exercise with key partners to validate plan components; initiated audit of emergency radio sites as part of communications infrastructure resilience and presented report on emergency radio sites audit to PTPSC; completed review of emergency radio sites and determined configuration; purchased mass notification system and completed privacy impact assessment on mass notification system; Board approved establishment of Regional Emergency Management partnership (REMP); EASC, PTPSC affirmed Terms of Reference and committee priorities and work program; entered into Memorandum of Understanding for REMP at provincial level but Emergency Management BC (EMBC) was delayed in moving forward which pushed out expected timelines; EMBC has since posted and interviewed for their senior manager position for the project and has identified the provincial reps for the REMP Steering Committee; presented report on 911 amalgamation to Board; tested implementation plan for mass notification system in Q3 and continuing to roll out; Board approved Tsunami Warning System protocol Received outline of requirements from the Office of the Fire Commissioner for fire services playbook; development of fire training plans for report underway	▸ Present report on fire services playbook	▸ *Q4, 2017*
PROTECTIVE SERVICES Oversee compliance with applicable building regulations.			✅	▸ *Electoral Area Services Committee, Jan. 20, 2016*	Amending CRD Building Bylaw to incorporate changes from 2012 BC Building Code; waiting for new legislation to be enacted to amend bylaw; EASC affirmed Terms of Reference and committee priorities and work program Building Bylaw undergoing review by lawyers	▸ Present amended Building Bylaw to EASC	▸ *Q4, 2017*

Previously Completed & Operationalized

BOARD PRIORITY
CORPORATE PRIORITY

Sustainable: of 16 priorities, 6 are completed and 6 are operationalized

Priority	Resolution by Board/Committee	Comments	Status
BIODIVERSITY & ECOSYSTEM HEALTH Advocate to provincial and federal governments to maintain and fulfil their roles to protect biodiversity.	▸ *Board, Jan. 13, 2016* ▸ *GC, Mar. 2, 2016*	Added to standing committee mandate	▸ *Completed*
BIODIVERSITY & ECOSYSTEM HEALTH Determine future CRD role in regional wildlife management (fallow deer, bullfrogs, geese, etc.).	▸ *Board, Aug. 12, 2015* ▸ *EASC, Jan. 20, 2016* ▸ *RPC, Jan. 20, 2016* ▸ *ESC, Jan. 27, 2016* ▸ *PTPSC, Jan. 27, 2016* ▸ *RWSC, Feb. 17, 2016*	Management continues within operational mandate	▸ *Operationalized*
BIODIVERSITY & ECOSYSTEM HEALTH Showcase best practices for managing invasive species on CRD lands.	▸ *RPC, Jan. 20, 2016* ▸ *ESC Jan. 27, 2016* ▸ *RWSC, Feb. 17, 2016*	Invasive species removal continues within operational mandate	▸ *Operationalized*
BIODIVERSITY & ECOSYSTEM HEALTH Strategically acquire protected areas which contribute to climate mitigation and adaptation goals.	▸ *Board, Jul. 8, 2015* ▸ *RPC, Jan. 20, 2016* ▸ *RPC, Jun. 15, 2016*	Land acquisition continues within operational mandate according to Land Acquisition Strategy	▸ *Operationalized*
BIODIVERSITY & ECOSYSTEM HEALTH Work with partners to open the Sea to Sea Park.	▸ *RPC, Jan. 20, 2016*	Sea to Sea Park opening in phases	▸ *Completed*
CLIMATE CHANGE Accelerate corporate mitigation and adaptation activities.	▸ *ESC, Jan. 27, 2016* ▸ *Board, Nov. 9, 2016*	Corporate mitigation and adaptation activities continue within operational mandate	▸ *Operationalized*
CLIMATE CHANGE Advocate to senior levels of government for programs and regulations to reduce emissions and/or prepare for climate change.	▸ *Board, Dec. 9, 2015* ▸ *ESC, Jan. 27, 2016* ▸ *GC, Mar. 2, 2016* ▸ *Board, Jun. 8, 2016*	Added to standing committee mandate	▸ *Completed*
CLIMATE CHANGE Provide a climate lens for Board decision-making.	▸ *FC, Feb. 3, 2016* ▸ *Board, Jul. 13, 2016* ▸ *Board, Nov. 9, 2016*	Climate lens included within operational mandate	▸ *Operationalized*
CLIMATE CHANGE Pursue strategic partnerships to help achieve community mitigation and adaptation targets.	▸ *ESC, Jan. 27, 2016* ▸ *ESC, Oct. 26, 2016* ▸ *Board, Nov. 9, 2016* ▸ *Board, Apr.12, 2017*	CRD Board approved Regional Climate Action Strategy	▸ *Completed*
ENVIRONMENTAL PROTECTION Undertake monitoring, education and remediation programs to support decision-making and management of natural resources.	▸ *RPC, Jan. 20, 2016* ▸ *ESC, Jan. 27, 2016*	Monitoring, education and remediation programs continue within operational mandate	▸ *Operationalized*
INTEGRATED WASTE MANAGEMENT Acquire additional expertise on technologies and solutions (including centralized/decentralized approaches and gasification) to liquid and solid waste treatment.	▸ *Board, May 25, 2016* ▸ *Board Special Meeting, Sep. 14, 2016*	Acquired consultant to provide expertise	▸ *Completed*
INTEGRATED WASTE MANAGEMENT Establish a systematic process of evaluation for all liquid waste and solid waste decisions.	▸ *Board, Jan. 13, 2016* ▸ *Board, Mar. 9, 2016* ▸ *Board, Apr. 13, 2016* ▸ *Board, Jun. 8, 2016* ▸ *Board, Jan. 11, 2017*	Established Integrated Resource Management Advisory Committee Terms of Reference	▸ *Completed*

Board/Committee Legend

- ▸ AC = Arts Committee
- ▸ Board = Capital Regional District Board
- ▸ CRHC = Capital Region Housing Corporation Board
- ▸ EASC = Electoral Area Services Committee
- ▸ ESC = Environmental Services Committee
- ▸ FC = Finance Committee
- ▸ GC = Governance Committee
- ▸ HHC = Hospitals & Housing Committee
- ▸ PTPSC = Planning, Transportation & Protective Services Committee
- ▸ RPC = Regional Parks Committee
- ▸ RWSC = Regional Water Supply Commission
- ▸ TSC = Transportation Select Committee

Previously Completed & Operationalized

BOARD PRIORITY
CORPORATE PRIORITY

Board/Committee Legend

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Livable: of 14 priorities, 5 are completed and 7 are operationalized

Priority	Resolution by Board/Committee	Comments	Status
DRINKING WATER Invest in the renewal and replacement of aging infrastructure to deliver an adequate supply of safe, reliable drinking water.	▸ *Board, Nov. 18, 2015* ▸ *RWSC, Feb. 17, 2016* ▸ *Board, Apr. 13, 2016*	Implemented capital plan for regional water supply infrastructure projects	▸ *Completed*
DRINKING WATER Protect and maintain an adequate supply of safe, reliable drinking water.	▸ *EASC, Jan. 20, 2016* ▸ *RWSC, Feb. 17, 2016* ▸ *Board, Jun. 8, 2016*	Management of drinking water system continues within operational mandate	▸ *Operationalized*
ECONOMIC DEVELOPMENT Advocate to senior levels of government to support major multi-modal transportation projects which encourage economic development.	▸ *Board, Dec. 9, 2015* ▸ *EASC, Jan. 20, 2016* ▸ *RPC, Jan. 20, 2016* ▸ *PTPSC, Jan. 27, 2016* ▸ *GC, Mar. 2, 2016* ▸ *TSC, Mar. 2, 2016*	Added to standing committee mandate	▸ *Completed*
ECONOMIC DEVELOPMENT Explore a funding mechanism to support existing agencies like the Greater Victoria Economic Development Agency.	▸ *FC, Feb. 3, 2016*	Monitoring progress of the South Island Prosperity Project continues within operational mandate	▸ *Operationalized*
ECONOMIC DEVELOPMENT Work with municipalities, electoral areas and partners to develop a comprehensive arts and culture strategy.	▸ *Board, Jan. 13, 2016* ▸ *AC, Jan. 13, 2016* ▸ *FC, Feb. 3, 2016*	Development of CRD Arts Strategic Plan continues within operational mandate	▸ *Operationalized*
HEALTH & WELL-BEING (CHANGING DEMOGRAPHICS) Complete the Community Health & Well-Being Plan and determine appropriate roles for the CRD in its implementation.	▸ *PTPSC, Jan. 27, 2016* ▸ *PTPSC, Jun. 22, 2016*	Implementation of Community Health & Well-Being Action Plan continues within operational mandate	▸ *Operationalized*
HOUSING Complete the Capital Region Housing Corporation Long-Term Financial & Asset Management Plan.	▸ *PTPSC, Jan. 27, 2016* ▸ *CRHC, May 24, 2016*	Completed Capital Region Housing Corporation Long-Term Financial & Asset Management Plan and Housing Sustainability Strategy	▸ *Completed*
Housing First Initiative / **HOUSING** Develop a standardized regional definition of "affordable" and "attainable." / Examine an increase in the size of the Regional Housing Trust Fund and encourage participation by all municipalities, electoral areas and First Nations. / Leverage equity in all CRD assets (CRD, CRHC, CRHD) to develop creative solutions to providing new housing.	▸ *Board, Dec. 9, 2015* ▸ *PTPSC, Jan. 27, 2016* ▸ *Board, Apr. 20, 2016*	Implementation of Housing First Policy and Program Framework continues within operational mandate	▸ *Operationalized*
HOUSING Establish the CRD as the overarching planning and coordinating body.	▸ *Board, Dec. 9, 2015* ▸ *GC, Mar. 2, 2016* ▸ *Board, Apr. 20, 2016* ▸ *Board, Sep. 14, 2016*	Board approved Regional Housing First Implementation Plan	▸ *Completed*
REGIONAL INFRASTRUCTURE Develop and implement asset management planning framework and tools to continue proactive and responsible management of assets and infrastructure, both natural and engineered.	▸ *PTPSC, Jan. 27, 2016* ▸ *FC, Feb. 3, 2016*	Hired asset manager	▸ *Completed*

Vibrant: of 14 priorities, 2 are completed and 3 are operationalized

Priority	Resolution by Board/Committee	Comments	Status
ACTIVE & MULTI-MODAL TRANSPORTATION Advocate for regional transit priorities to the Victoria Regional Transit Commission.	▸ *Board, Dec. 9, 2015* ▸ *PTPSC, Jan. 27, 2016* ▸ *GC, Mar. 2, 2016* ▸ *TSC, Mar. 2, 2016*	Added to standing committee mandate	▸ *Completed*
ACTIVE & MULTI-MODAL TRANSPORTATION Design and manage regional trails as transportation corridors for users now and in the future.	▸ *Board, Nov. 4, 2015* ▸ *RPC, Jan. 20, 2016* ▸ *Board, Nov. 9, 2016*	Design and management of regional trails continues within operational mandate	▸ *Operationalized*
ACTIVE & MULTI-MODAL TRANSPORTATION Enable the CRD, local governments and other agencies to advance active transportation infrastructure and programming (including active and safe routes to school).	▸ *Board, Nov. 18, 2015* ▸ *EASC, Jan. 20, 2016* ▸ *PTPSC, Jan. 27, 2016*	Advancement of active transportation infrastructure and programming continues within operational mandate	▸ *Operationalized*
AGRICULTURAL LAND & FOOD SECURITY Enable others and advocate for supportive agricultural programs and policies by provincial and federal governments	▸ *Board, Dec. 9, 2015* ▸ *PTPSC, Jan. 27, 2016* ▸ *GC, Mar. 2, 2016*	Added to standing committee mandate	▸ *Completed*
AGRICULTURAL LAND & FOOD SECURITY Establish educational programming to promote local food and its benefits.	▸ *ESC, Jan. 27, 2016* ▸ *PTPSC, Jan. 27, 2016*	Educational programming on local food continues within operational mandate	▸ *Operationalized*

Previously Completed & Operationalized

📋 Priorities Dashboard ➤ Progress Report No. 7 – Q3, 2017

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▸ RPC = Regional Parks Committee
▸ RWSC = Regional Water Supply Commission
▸ TSC = Transportation Select Committee

Collaborate: of 9 priorities, 2 are completed and 7 are operationalized

Priority	Resolution by Board/Committee	Comments	Status
CHANGING DEMOGRAPHICS Advocate to senior levels of government for age-friendly programs and policies.	▸ *Board, Dec. 9, 2015* ▸ *PTPSC, Jan. 27, 2016* ▸ *GC, Mar. 2, 2016* ▸ *PTPSC, Jun. 22, 2016*	Added to standing committee mandate	▸ *Completed*
CHANGING DEMOGRAPHICS CRD to work with partners to establish a universally accepted definition of "seniors" for purposes of recreational programming alignment.	▸ *Board, Dec. 9, 2015* ▸ *PTPSC, Jan. 27, 2016*	Work continues within operational mandate	▸ *Operationalized*
FIRST NATIONS Explore feasibility of establishing a First Nations hunting protocol in CRD lands in recognition of the Douglas Treaty	▸ *RPC, Jan. 20, 2016* ▸ *RWSC, Feb.17, 2016* ▸ *Board, Mar. 9, 2016*	Established Traditional Use Access Agreement with T'Sou-ke Nation for use of Leech Watershed Area	▸ *Completed*
FIRST NATIONS Investigate ways to best support First Nations' economic development activities in co-operation with local government partners.	▸ *GC, Mar. 2, 2016* ▸ *Board, Apr. 13, 2016*	Partnership development continues within operational mandate	▸ *Operationalized*
FIRST NATIONS Organize Board training and education on First Nations' traditions, culture, history and approaches.	▸ *GC, Mar. 2, 2016* ▸ *Board, Apr. 13, 2016*	Training and education continues within operational mandate	▸ *Operationalized*
PUBLIC ENGAGEMENT & COMMUNICATIONS Deploy comprehensive communication strategies to encourage two-way dialogue with the public on major Board decisions and bylaw changes	▸ *GC, Mar. 2, 2016*	Public engagement on Board decisions continues within operational mandate	▸ *Operationalized*
PUBLIC ENGAGEMENT & COMMUNICATIONS Establish regular two-way engagement opportunities with the public (and within the organization) using innovative approaches and technologies. Set targets and measure effectiveness of CRD engagement activities. Share stories of collaboration and accomplishments across the organization and region.	▸ *FC, Feb. 3, 2016*	Public engagement and communications continues within operational mandate	▸ *Operationalized*

Public Engagement

Serve: of 15 priorities, 3 are completed and 7 are operationalized

Priority	Resolution by Board/Committee	Comments	Status
CORPORATE DEVELOPMENT Enhance and ensure effective financial and audit reporting practices.	▸ *FC, Feb. 3, 2016* ▸ *Board, Mar. 30, 2016* ▸ *FC, Jun. 1, 2016* ▸ *Board, Jun. 8, 2016*	Financial and audit reporting practices continue within operational mandate	▸ *Operationalized*
CORPORATE DEVELOPMENT Evaluate the use of innovative technologies and corporate support systems for continuous improvement and effective service delivery.	▸ *RPC, Jan. 20, 2016* ▸ *PTPSC, Jan. 27, 2016*	Application of innovative technologies and systems continues within operational mandate	▸ *Operationalized*
CORPORATE DEVELOPMENT Support continued investments in workforce education, training and development.	▸ *FC, Feb. 3, 2016*	Implemented aligned Training Plan	▸ *Completed*
EDUCATION, OUTREACH & INFORMATION Demonstrate transparency and increase visibility through the provision of accessible, relevant, timely and usable data and information.	▸ *PTPSC, Jan. 27, 2016* ▸ *FC, Feb. 3, 2016*	Provision of data and information continues within operational mandate	▸ *Operationalized*
EDUCATION, OUTREACH & INFORMATION Expand on successful education partnerships and program delivery to include innovative in-person outreach and educational programs.	▸ *RPC, Jan. 20, 2016* ▸ *ESC, Jan. 27, 2016* ▸ *RWSC, Feb. 17, 2016* ▸ *Board Jul. 13, 2016*	Education partnerships and program delivery continues within operational mandate	▸ *Operationalized*
GOVERNANCE Complete the work of the Special Task Force on First Nations Engagement.	▸ *Board, Dec. 9, 2015* ▸ *GC, Mar. 2, 2016*	First Nations engagement continues within operational mandate	▸ *Operationalized*
GOVERNANCE Determine the role of the CRD in current governance conversations.	▸ *GC, Mar. 2, 2016* ▸ *Board, Dec. 14, 2016*	Participated in Province's Capital Integrated Services & Governance Initiative	▸ *Completed*
GOVERNANCE Establish a Board self-evaluation process.	▸ *Board, Sept. 9, 2015* ▸ *GC, Mar. 2, 2016* ▸ *GC, Sep. 7, 2016*	GC voted by consensus not to pursue self-evaluation process	▸ *Completed*
GOVERNANCE Review and establish a governance model which encourages exemplary decision-making and includes regular Board education and inter-jurisdictional collaboration.	▸ *Board, Dec. 9, 2015* ▸ *GC, Mar. 2, 2016*	Annual review of standing committee structure and TOR continues within operational mandate	▸ *Operationalized*
GOVERNANCE Support regional and sub-regional dialogues between the general public, municipalities, electoral areas, First Nations and the CRD.	▸ *GC, Mar. 2, 2016*	Regional and sub-regional dialogue continues within operational mandate	▸ *Operationalized*