

CAPITAL REGIONAL DISTRICT BOARD
March 11, 2026
Board Room, 625 Fisgard Street, Victoria

BUDGET REVIEW
Part 2

4. Parks, Recreation & Environmental Services

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CAPITAL REGIONAL DISTRICT

2026 BUDGET

PARKS, RECREATION & ENVIRONMENTAL SERVICES

FINAL BUDGET

March 2026

FINAL BUDGET
March 11, 2026
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CAPITAL REGIONAL DISTRICT

2026 BUDGET

Regional Parks

FINAL BUDGET

March 2026

DEFINITION:

To establish an extended service of Regional Parks for all of the Regional District for the purpose of operating Regional Parks. Bylaw No. 1749 (November 1989); Amended Bylaw No. 2419 (October 1996).

Land Acquisition Fund: 2000 to 2009 Requisition increase equates to \$10 per average household each year.
 2010 increased requisition equates to \$12 per average household.
 2011-2014 increased requisition further \$2 per average household in each year.
 2015-2019 requisition equates to \$20 per average household in each year.
 2020 requisition equates to \$20 per average household in each year.
 2021-2025 increased requisition further \$1 per average household in each year

SERVICE DESCRIPTION:

This is a service to administer and coordinate the provision of regional parks and trails systems for residents and visitors to the Capital Region. Services include planning and developing strategies for growth and protection of parks and trails, project management of capital facilities, environmental interpretation, conservation, education, security and parks operations of all regional parks and trails. The land acquisition fund acquires regionally significant natural areas to achieve the vision for future regional parks and trails systems. Land acquisition contributes to environmental, social and economic regional sustainability.

PARTICIPATION:

All member municipalities and electoral areas participate.

MAXIMUM LEVY:

Based on converted hospital assessed values for land and improvements.

CAPITAL BORROWING:

Authorized: Bylaw.4142 - Construction of E&N Trail Phase 3&4	\$ 6,100,000
Borrowed:	\$ (6,100,000)
Remaining	<u>\$ -</u>
Authorized: Bylaw.4506 - Acquiring Land for Regional Parks	\$ 25,000,000
Borrowed:	\$ (5,000,000)
Remaining	<u>\$ 20,000,000</u>
Authorized: Bylaw.4588 - Trestles Renewal, Trails Widening and Lighting	\$ 50,000,000
Borrowed:	\$ -
Remaining	<u>\$ 50,000,000</u>

REGIONAL PARKS SUMMARY	BUDGET REQUEST						FUTURE PROJECTIONS			
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Salaries and Wages	10,022,995	9,552,309	9,705,142	125,000	-	9,830,142	10,278,531	10,564,539	10,812,552	11,066,250
Internal Allocations	562,416	479,215	427,661	-	2,500	430,161	425,560	439,961	449,160	458,549
Standard Overhead Allocation	740,445	740,445	777,527	-	-	777,527	791,522	807,353	823,499	839,970
Human Resources Allocation	354,148	354,148	379,037	-	-	379,037	443,467	464,331	447,014	451,346
Fleet Services Allocation	-	-	261,408	-	-	261,408	267,944	274,643	281,509	288,546
Communications Allocation	-	-	265,744	-	-	265,744	276,540	283,978	294,992	301,760
Insurance Cost	91,460	91,460	89,715	-	-	89,715	94,201	98,911	103,858	109,052
Consultant and Contract for Services	1,255,616	1,116,790	1,199,752	5,000	125,000	1,329,752	1,236,607	1,240,939	1,265,759	1,291,074
Vehicles and Equipment	664,310	645,907	621,566	-	-	621,566	633,997	646,676	659,610	672,802
Parks Maintenance and Repairs	485,416	610,549	538,990	-	-	538,990	549,770	560,763	571,979	583,420
Utilities & Disposal Costs	241,553	280,401	269,858	-	-	269,858	275,254	280,761	286,373	292,102
Operating Supplies	592,614	748,630	623,509	-	-	623,509	574,778	586,276	597,998	609,959
Legal/Licences/Surveys Cost	66,743	59,308	59,688	-	-	59,688	61,013	62,363	63,740	65,143
Telecommunications&Training	182,275	195,944	176,036	-	-	176,036	179,559	183,146	186,810	190,547
Operating Cost - Other	494,309	428,864	479,730	-	-	479,730	489,324	504,111	514,191	524,475
TOTAL OPERATING COSTS	15,754,300	15,303,970	15,875,363	130,000	127,500	16,132,863	16,578,067	16,998,751	17,359,044	17,744,995
*Percentage increase over prior year		-2.9%	0.77%			2.40%	2.76%	2.5%	2.1%	2.2%
<u>CAPITAL / TRANSFER RESERVES</u>										
Transfer to Operating Reserve Fund	15,000	185,000	15,000	-	-	15,000	15,040	15,081	15,122	15,165
Transfer to Capital Fund	275,400	275,400	210,357	-	75,000	285,357	214,564	218,855	223,233	227,697
Land Acquisition Levy	-	-	-	-	-	-	-	-	-	-
Transfer to ERF Reserve	732,830	732,830	746,021	-	-	746,021	871,366	940,974	1,040,813	1,061,629
Transfer to Capital Reserve Fund	3,206,411	3,477,438	2,258,874	-	-	2,258,874	2,303,151	2,348,314	2,394,381	2,441,369
TOTAL CAPITAL / RESERVE TRANSFER	4,229,641	4,670,668	3,230,252	-	75,000	3,305,252	3,404,121	3,523,224	3,673,549	3,745,860
*Percentage increase over prior year		10.4%	-23.63%			-21.86%	2.99%	3.5%	4.3%	2.0%
*Percentage increase over prior year Ops and Cap			-4.40%			-2.73%	2.80%	2.7%	2.5%	2.2%
LAF Debt	574,999	472,543	574,999	7,544	20,000	602,543	791,193	1,019,843	1,344,493	1,734,143
Trail Widening Debt	180,000	20,000	180,000	255,000	100,000	535,000	1,728,251	3,026,502	4,323,003	5,241,253
E&N Trail Debt	571,258	571,258	572,128	-	-	572,128	572,128	572,128	572,128	572,128
Debt Charges	1,326,257	1,063,801	1,327,127	262,544	120,000	1,709,671	3,091,572	4,618,473	6,239,624	7,547,524
TOTAL COSTS	21,310,198	21,038,439	20,432,742	392,544	322,500	21,147,786	23,073,760	25,140,448	27,272,217	29,038,379
*Percentage increase over prior year			-4.12%			-0.76%	9.11%	9.0%	8.5%	6.5%
Internal Recoveries	(77,539)	(77,066)	(2,246,750)	-	-	(2,246,750)	(3,462,795)	(4,784,293)	(6,104,506)	(7,046,944)
OPERATING LESS RECOVERIES	21,232,659	20,961,373	18,185,992	392,544	322,500	18,901,036	19,610,965	20,356,155	21,167,711	21,991,435
<u>FUNDING SOURCES (REVENUE)</u>										
Estimated balance C/F from current to Next year	-	(0)	-	-	-	-	-	-	-	-
Balance C/F from Prior to Current year	(535,000)	(535,000)	-	(17,500)	(322,500)	(340,000)	-	-	-	-
Fee Income	(796,816)	(804,530)	(877,913)	-	-	(877,913)	(892,094)	(906,558)	(921,311)	(936,360)
Rental Income	(106,090)	(113,090)	(108,212)	-	-	(108,212)	(110,376)	(112,584)	(114,835)	(117,132)
Transfer from Operating Reserve Fund	-	-	(20,000)	-	-	(20,000)	(20,000)	-	-	-
Payments - In Lieu of Taxes	(887,899)	(887,899)	(834,615)	-	-	(834,615)	(887,899)	(887,899)	(887,899)	(887,899)
Grants - Other	(60,000)	(114,000)	(60,000)	-	-	(60,000)	-	-	-	-
TOTAL REVENUE	(2,385,805)	(2,454,519)	(1,900,740)	(17,500)	(322,500)	(2,240,740)	(1,910,369)	(1,907,041)	(1,924,045)	(1,941,391)
REQUISITION	(18,846,854)	(18,506,854)	(16,285,252)	(375,044)	-	(16,660,296)	(17,700,596)	(18,449,114)	(19,243,666)	(20,050,044)
*Percentage increase over prior year requisition			-13.59%			-11.60%	6.24%	4.23%	4.31%	4.19%
PARTICIPANTS: Regional. AUTHORIZED POSITIONS:	83.4	83.4	83.4	-4.0	0.0	79.4	79.4	79.4	79.4	79.4

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.280 Regional Parks	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
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EXPENDITURE

Buildings	\$506,000	\$916,000	\$1,250,000	\$1,000,000	\$1,300,000	\$0	\$4,466,000
Equipment	\$0	\$183,000	\$74,000	\$92,000	\$466,000	\$0	\$815,000
Land	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Engineered Structures	\$1,678,300	\$20,310,700	\$20,123,000	\$21,775,000	\$6,770,000	\$4,180,000	\$73,158,700
Vehicles	\$0	\$2,173,000	\$650,000	\$788,000	\$560,000	\$568,000	\$4,739,000
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	\$2,184,300	\$25,582,700	\$24,097,000	\$25,655,000	\$11,096,000	\$6,748,000	\$93,178,700

SOURCE OF FUNDS

Capital Funds on Hand	\$2,184,300	\$2,184,300	\$0	\$0	\$0	\$0	\$2,184,300
Debenture Debt (New Debt Only)	\$0	\$17,000,000	\$18,500,000	\$21,450,000	\$6,500,000	\$6,000,000	\$69,450,000
Equipment Replacement Fund	\$0	\$2,356,000	\$724,000	\$880,000	\$726,000	\$568,000	\$5,254,000
Grants (Federal, Provincial)	\$0	\$500,000	\$598,000	\$300,000	\$0	\$0	\$1,398,000
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$3,542,400	\$4,275,000	\$3,025,000	\$3,870,000	\$180,000	\$14,892,400
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	\$2,184,300	\$25,582,700	\$24,097,000	\$25,655,000	\$11,096,000	\$6,748,000	\$93,178,700

Definitions for the 5-year Capital Plan

Asset Class	<p>Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.</p> <p>L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment</p>
Capital Expenditure Type	<p>Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.</p> <p>Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset</p>
Carryforward	<p>Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.</p>
Funding Source	<p>Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility</p> <p>If there is more than one funding source, additional rows are shown for the project.</p>

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:

1.280

Service Name:

Regional Parks

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
20-03	Renewal	Park Facilities St. John Point	Constructing parking lot, pit toilet, information kiosk, and benches at St. John Point	\$ 163,000	S	Res		30,000	-	-	-	-	\$ 30,000
20-03	Renewal	Park Facilities St. John Point	Constructing parking lot, pit toilet, information kiosk, and benches at St. John Point		S	Cap	120,000	120,000	-	-	-	-	\$ 120,000
20-08	New	Develop Mathew's Point Facilities	Develop visitor facilities at Mathews Point Regional Park as identified in the management plan.	\$ 90,000	S	Res		35,000	-	-	-	-	\$ 35,000.00
20-08	New	Develop Mathew's Point Facilities	Develop visitor facilities at Mathews Point Regional Park as identified in the management plan.		S	Cap	14,700	14,700	-	-	-	-	\$ 14,700.00
22-02	Renewal	Beaver Lake Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report	\$ 1,775,000	S	Res		200,000	-	-	-	-	\$ 200,000
22-02	Renewal	Beaver Lake Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report		S	Debt		-	-	1,250,000	-	-	\$ 1,250,000
22-02	Renewal	Beaver Lake Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report		S	Cap	143,000	143,000	-	-	-	-	\$ 143,000
22-04	Study	Sooke Potholes Lodge Feasibility Study	Feasibility study for removal and design to rehabilitate old lodge site at Sooke Potholes	\$ 200,000	B	Res		100,000	100,000	-	-	-	\$ 200,000
23-01	New	Purchase of New Genset for Mt. McDonald	New backup power supply required for emergency communication equipment on Mt. McDonald.	\$ 300,000	E	Res		-	-	-	300,000	-	\$ 300,000
23-05	New	Design & Construct Salt Spring Island Regional Trail	Feasibility study, design and construct 5km of regional trail on Salt Spring Island.	\$ 4,690,000	S	Res		-	300,000	330,000	-	-	\$ 630,000
23-05	New	Design & Construct Salt Spring Island Regional Trail	Feasibility study, design and construct 5km of regional trail on Salt Spring Island.		S	Debt		-	-	-	3,000,000	1,000,000	\$ 4,000,000
23-11	Renewal	Replace Two Bridges at Witty's Lagoon	Design and Construction of Two Bridges at Witty's Lagoon - Asset IDs 100 and 133	\$ 710,000	S	Res		650,000	-	-	-	-	\$ 650,000
23-11	Renewal	Replace Two Bridges at Witty's Lagoon	Design and Construction of Two Bridges at Witty's Lagoon - Asset IDs 100 and 133		S	Cap	8,900	8,900	-	-	-	-	\$ 8,900
23-14	Replacement	Equipment Replacement	Equipment replacement of outdoor and indoor equipment and furniture.		NA	ERF		183,000	74,000	92,000	166,000	-	\$ 515,000
23-15	New	Potential Land Acquisition Transactions	Potential land acquisition transactions.		NA	L		2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	\$ 10,000,000
24-04	Renewal	Design & Construct Brookleigh Boat Launch	Improvements to the boat launch and dock at Brookleigh Beach with additional site improvements to enhance access, parking, and washrooms accessibility	\$ 750,000	S	Res		-	150,000	-	500,000	-	\$ 650,000
24-04	Renewal	Design & Construct Brookleigh Boat Launch	Improvements to the boat launch and dock at Brookleigh Beach with additional site improvements to enhance access, parking, and washrooms accessibility		S	Cap	125,000	125,000	-	-	-	-	\$ 125,000
24-05	New	Regional Trestle Renewal, Trails Widening and Lighting Project	Design and construct renewal of 3 regional trail trestles and 6 km of trail widening and lighting.	\$ 50,000,000	S	Debt		15,000,000	16,500,000	18,000,000	-	-	\$ 49,500,000
24-05	New	Regional Trestle Renewal, Trails Widening and Lighting Project	Design and construct renewal of 3 regional trail trestles and 6 km of trail widening and lighting.		S	Grant		500,000	-	-	-	-	\$ 500,000
24-07	Renewal	Site Planning for Regional Parks Operations	Development of site plans, design and construction activities at Regional Parks operational facilities	\$ 250,000	B	Res		-	200,000	-	-	-	\$ 200,000
24-07	Renewal	Site Planning for Regional Parks Operations	Development of site plans, design and construction activities at Regional Parks operational facilities		B	Cap	8,000	8,000	-	-	-	-	\$ 8,000
24-11	New	Portal Signs	Replace portal signs or install new portal signs at main regional park and trail access points to align with Corporate Sign Strategy.	\$ 1,055,000	S	Res		285,000	270,000	50,000	-	-	\$ 605,000
24-11	New	Portal Signs	Replace portal signs or install new portal signs at main regional park and trail access points to align with Corporate Sign Strategy.		S	Cap	238,500	238,500	-	-	-	-	\$ 238,500
24-12	Replacement	Weed Harvester	Replace 2006 aquatic weed harvester	\$ 700,000	V	ERF		700,000	-	-	-	-	\$ 700,000
24-13	Renewal	Durance Lake Dam - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report	\$ 3,300,000	S	Res		150,000	150,000	-	-	-	\$ 300,000
24-13	Renewal	Durance Lake Dam - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report		S	Debt		-	-	-	1,500,000	1,500,000	\$ 3,000,000
24-14	Replacement	Light Duty Vehicle Replacement 2024 Carryforward	Vehicle replacement based on a schedule for fleet vehicles- 2024 carryforward	\$ 200,000	V	ERF		200,000	-	-	-	-	\$ 200,000
25-02	Study	Options Analysis of Shoreline Stabilization	Options analysis for shoreline stabilization at Jordan River Regional Park and Island View Beach Regional Park.	\$ 150,000	S	Res		150,000	-	-	-	-	\$ 150,000
25-02	Study	Options Analysis of Shoreline Stabilization	Options analysis for shoreline stabilization at Jordan River Regional Park and Island View Beach Regional Park.		S	Cap		-	-	-	-	-	\$ -
25-05	Replacement	Implement Kiosk Strategy	Implement kiosk strategy for the purpose of replacing ageing information kiosks.	\$ 100,000	S	Res		20,000	20,000	20,000	20,000	-	\$ 80,000
25-06	Study	Beaver Lake Dams - IDSRMP	Develop Interim Dam Safety Risk Management Plan - Beaver Lake Dams	\$ 200,000	S	Res		-	-	-	-	-	\$ -
25-07	New	Coles Bay Shoreline Restoration	Design shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest in Coles Bay.	\$ 1,108,000	S	Res		-	160,000	-	-	-	\$ 160,000
25-07	New	Coles Bay Shoreline Restoration	Design shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest in Coles Bay.		S	Grant		-	598,000	-	-	-	\$ 598,000
25-07	New	Coles Bay Shoreline Restoration	Design shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest in Coles Bay.		S	Cap	292,500	292,500	-	-	-	-	\$ 292,500
25-08	Replacement	Royal Oak Golf Course Site Securement Fund	Replace the culvert between the two lower ponds and Remediate hydrocarbon-contaminated soils in the storage yard, building, and property fund at ROGC	\$ 250,000	S	Res		177,400	-	-	-	-	\$ 177,400
25-08	Replacement	Royal Oak Golf Course Site Securement Fund	Replace the culvert between the two lower ponds and Remediate hydrocarbon-contaminated soils in the storage yard, building, and property fund at ROGC		S	Cap	38,500	38,500	-	-	-	-	\$ 38,500
25-09	Renewal	Upgrading electrical capacity and HVAC at Mill Hill Worksite	Upgrading electrical capacity, Installation of Fleet EV chargers and HVAC system upgrading for the building at Mill Hill worksite.	\$ 800,000	B	Res		-	300,000	-	-	-	\$ 300,000
25-09	Renewal	Upgrading electrical capacity and HVAC at Mill Hill Worksite	Upgrading electrical capacity, Installation of Fleet EV chargers and HVAC system upgrading for the building at Mill Hill worksite.		B	Cap	498,000	498,000	-	-	-	-	\$ 498,000

Service #:

1.280

Service Name:

Regional Parks

Project Number	Capital Expenditure Type	Capital Project Title	PROJECT DESCRIPTION Capital Project Description	PROJECT BUDGET & SCHEDULE										
				Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total	
25-10	New	Spillway alterations and log boom installation	Design and construct Humpback and Thetis spillway log boom installation and Thetis spillway alterations	\$ 200,000	S	Res		-	200,000	-	-	-	-	\$ 200,000
25-10	New	Spillway alterations and log boom installation	Design and construct Humpback and Thetis spillway log boom installation and Thetis spillway alterations		S	Cap	200,000	200,000	-	-	-	-	-	\$ 200,000
25-11	Study	Killarney Lake Dam - Regulatory Compliance, Dam Safety Planning & Analyses	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Killarney Lake Dam. Outcomes from the various studies will inform future capital improvements.	\$ 80,000	S	Res		60,000	-	-	-	-	-	\$ 60,000
25-12	Renewal	Design and construct Hereward, Helmcken and Island Highway Recip	Design and construct Hereward, Helmcken and Island Highway (at 4-Mile) bridges to increase girder shear capacity	\$ 400,000	S	Cap	370,600	370,600						\$ 370,600
25-13	Renewal	Replace Timber curbs and resurface asphalt overlay of Colquitz Creek Road Bridge	Design and construct replacement of timber curbs and resurface asphalt overlay for Colquitz Creek Road Bridge at Filter Beds	\$ 70,000	S	Cap	52,800	52,800						\$ 52,800
25-14	Replacement	Replace Wooden Culvert (Trail Way)	Replace Sooke Hills Wilderness Trail wooden culvert	\$ 230,000	S	Res		200,000	-	-	-	-	-	\$ 200,000
25-15	Replacement	F-450 Dump Truck Replacement	F-450 dump truck replacement based on a schedule for fleet vehicles	\$ 175,000	V	ERF		175,000						\$ 175,000
25-16	Replacement	Light Duty Vehicle Replacement 2025 Carryforward	Vehicle replacement based on a schedule for fleet vehicles	\$ 323,000	V	ERF		323,000						\$ 323,000
26-05	Renewal	Site Paving at Mill Hill Work Site	Site paving and related enhancements at Mill Hill work site.	\$ 200,000	S	Res		-	200,000	-	-	-	-	\$ 200,000
26-06	Renewal	Renewal of Elk Beaver Regional Park road surfacing	Full depth renewal and paving of Beaver Lake Road and new paving at Bear Hill Road	\$ 450,000	S	Res		-	300,000	150,000	-	-	-	\$ 450,000
26-07	Replacement	Design and Construct - Jordan River Regional Park Boardwalk	Design and Construct boardwalk at Jordan River Regional Park.	\$ 275,000	S	Res		75,000	200,000	-	-	-	-	\$ 275,000
26-08	Renewal	Humpback Dam - Deficiency Resolution Program	Ongoing program to address dam safety deficiencies from the Dam Safety Risk Register, which have been identified through the 2023 Dam Safety Review & IDSRMP	\$ 300,000	S	Res		300,000	-	-	-	-	-	\$ 300,000
26-09	Study	Thetis Lake Dams - Regulatory Compliance, Dam Safety Planning & Analyses	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Thetis Lake Dams. Outcomes from the various studies will inform future capital improvements.	\$ 300,000	S	Res		150,000	150,000	-	-	-	-	\$ 300,000
26-10	Decommission	Bear Hill Regional Park Workshop Decommissioning	Decommission Bear Hill Regional Park workshop based on the Asset Retirement Obligation requirements.	\$ 160,000	B	Res		160,000	-	-	-	-	-	\$ 160,000
26-11	New	Fleet EV chargers at 728 Work Site	Installation of Fleet EV chargers at 728 Work Site based on fleet electrification plan	\$ 200,000	S	Res		50,000	150,000	-	-	-	-	\$ 200,000
26-13	Replacement	Thetis Lake West beach parking lot - water drainage improvements and asphalt replacement	Rehabilitation of the existing parking lot experiencing significant asphalt erosion and cracking. Work includes replacement of the existing drainage pipe and installation of new asphalt and line painting	\$ 150,000	S	Res		150,000	-	-	-	-	-	\$ 150,000
26-14	New	Haliburton Creek wetland	Design and construct new wetland habitat to expand and enhance the riparian corridor along Haliburton Creek.	\$ 280,000	S	Res		50,000	30,000	-	-	-	-	\$ 80,000
26-14	New	Haliburton Creek wetland	Design and construct new wetland habitat to expand and enhance the riparian corridor along Haliburton Creek.		S	Grant		-	-	200,000	-	-	-	\$ 200,000
26-15	Replacement	John Deere 6105E Tractor Replacement	Replace 2022 John Deere 6105E Tractor	\$ 325,000	V	ERF		325,000						\$ 325,000
26-16	Replacement	Light Duty Vehicle Replacement	Vehicle replacement based on a schedule for fleet vehicles	\$ 3,016,000	V	ERF		450,000	650,000	788,000	560,000	568,000	3,016,000	\$ 3,016,000
26-17	New	Temporary Facility Upgrades at 728 Work Site	Provide temporary facility upgrades at 728 facility, including installing modular workspace to meet immediate staff accommodation	\$ 150,000	B	Res		150,000						\$ 150,000
27-02	Replacement	Replace pit toilet at Lone Tree Hill	Replace and standardize Lone Tree Hill toilet building that has exceeded its serviceable life span	\$ 150,000	B	Res		-	-	-	150,000	-	-	\$ 150,000
27-03	New	Jordan River and Island View Beach Shoreline Stabilization	Design and Construct shoreline Stabilization at Jordan River Regional Park and Island View Beach Regional Park	\$ 1,500,000	S	Res		-	-	750,000	750,000	-	-	\$ 1,500,000
27-04	Replacement	Spring Simon Place Toilet Upgrades	Replace the existing single wooden pit toilet and old tank at the north end of the campground along with the two-pack wooden toilet building near the cooking shelter	\$ 150,000	S	Res		-	150,000	150,000	-	-	-	\$ 300,000
27-05	Decommission	Francis King Rental Building Decommissioning	Decommission existing rental building at Francis King Regional Park due its age, presence of mold and lack of operational or visitor experience value.	\$ 250,000	B	Res		-	250,000	-	-	-	-	\$ 250,000
27-06	Replacement	Replace pit toilet at Francis King Regional Park	Replace existing double pit toilets at Francis King Regional Park that has exceeded its serviceable life span	\$ 150,000	B	Res		-	150,000	-	-	-	-	\$ 150,000
27-07	Replacement	Pike and Iron Mine Bay Washroom Replacement	Replace and relocate the vault toilets at Pike Road and Iron Mine Bay that has exceeded its serviceable life span	\$ 250,000	S	Res		-	50,000	200,000	-	-	-	\$ 250,000
27-08	Renewal	Gonzales Hill Service Road Paving	Renewal and paving of service road in the park as the asphalt has reached the end on its service life	\$ 75,000	S	Res		-	75,000	-	-	-	-	\$ 75,000
27-09	Replacement	Design and construct Technical Training Area at Mount Work Regional Park	Design and construct technical training area within the Designated Mountain Bike Area at Mount Work Regional Park	\$ 170,000	S	Res		-	70,000	-	-	-	-	\$ 70,000
27-09	Replacement	Design and construct Technical Training Area at Mount Work Regional Park	Design and construct technical training area within the Designated Mountain Bike Area at Mount Work Regional Park		S	Grant		-	-	100,000	-	-	-	\$ 100,000
27-10	Replacement	Thetis Lake Washroom Facility Replacement	Design and construct new accessible washroom facility at Thetis Lake, including demolition of the old washroom and decommissioning of the existing septic system off the dam.	\$ 2,250,000	B	Res		-	250,000	1,000,000	1,000,000	1,000,000	-	\$ 2,250,000
28-01	Renewal	Thetis Lake Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Thetis Lake Dams - Regulatory, Planning & Analysis Program	\$ 150,000	S	Res		-	-	50,000	100,000	-	-	\$ 150,000
28-02	New	Washroom Replacement and Campground Accessibility Improvements at Island View	Remove the existing six-pack vault toilet, construct three new two-pack vault toilets and develop 3-4 accessible campsites to improve accessibility	\$ 550,000	S	Res		150,000	400,000	-	-	-	-	\$ 550,000
28-05	Renewal	Design and Construct- Regional Trail Bridge Renewals (4)	Design and Construct Regional Trail bridge renewals for Wildwood/Matheson, Hereward, Island Highway and Helmcken bridges based on 20-year renewal plan.	\$ 2,175,000	S	Res		-	-	325,000	900,000	-	-	\$ 1,225,000
28-07	Renewal	Renewal of Regional Trail surfacing - Juskun Road to Mt. Newton	Full depth renewal and paving of Lochside Regional Trail section from Juskun Road to Mt. Newton	\$ 1,700,000	S	Debt		-	-	200,000	-	-	1,500,000	\$ 1,700,000

Service #: 1.280
 Service Name: Regional Parks

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
29-01	Replacement	Hamsterly Beach Waterline Replacement	Replace the waterline at Hamsterly Beach	\$ 75,000	S	Cap	73,800	73,800	-	-	-	-	\$ 73,800.00
29-02	Renewal	Renew Sitting Lady Falls Parking	Construct renewal to Witty's Lagoon - Sitting Lady Falls Parking that has exceeded its serviceable life span.	\$ 250,000	S	Res		250,000	-	-	-	-	\$ 250,000
29-03	Replacement	Replace pit toilet at Durrance-Mount Work Regional Park	Replace existing double pit toilets to improve location, accessibility and water protection/infiltration	\$ 150,000	B	Res		-	-	-	150,000	-	\$ 150,000
30-01	New	Sooke Potholes Parking Lot 3 Upgrades	Upgrade the existing gravel road and Parking Lot #3 at Sooke Potholes	\$ 80,000	S	Res		-	-	-	-	80,000	\$ 80,000
30-02	Renewal	Killamey Lake Dam - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Killamey Lake Dam - Regulatory, Planning & Analysis Program.	\$ 100,000	S	Res		-	-	-	-	100,000	\$ 100,000
Grand Total				\$ 84,070,000			\$ 2,184,300	\$ 25,582,700	\$ 24,097,000	\$ 25,655,000	\$ 11,096,000	\$ 6,748,000	\$ 93,178,700

Service: 1.280 Regional Parks

Project Number 19-05 **Capital Project Title** #N/A **Capital Project Description** #N/A
Project Rationale Repairs/replacement Veitch Creek, Bilsten (2), Charters and Interurban bridges on the Galloping Goose Trail. The scope of work for the Interurban bridge is expected to continue through 2025, with an increased budget of \$150,000.

Project Number 20-03 **Capital Project Title** Park Facilities St. John Point **Capital Project Description** Constructing parking lot, pit toilet, information kiosk, and benches at St. John Point
Project Rationale Design and construct parking lot, toilet, benches, and information kiosk The St. John Point to addresses actions identified in the Regional Park Management Plan.

Project Number 20-08 **Capital Project Title** Develop Matthew's Point Facilities **Capital Project Description** Develop visitor facilities at Matthews Point Regional Park as identified in the management plan.
Project Rationale This project is to install facilities at Matthews Point including trail work, signs, kiosk, and toilet building.

Project Number 22-02 **Capital Project Title** Beaver Lake Dams - Upgrades and Improvements Program **Capital Project Description** Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report
Project Rationale This is an ongoing program to be adaptable to addressing projects in the Beaver Lake Dams from the Dam Safety Risk Register. Some key projects in the near term include: Hydrotechnical and geotechnical assessment, Preliminary design of upgrades for Beaver Lake Dams, Beaver Lake Dam Upgrades – detailed design & construction

Project Number 22-04 **Capital Project Title** Sooke Potholes Lodge Feasibility Study **Capital Project Description** Feasibility study for removal and design to rehabilitate old lodge site at Sooke Potholes
Project Rationale This project is to conduct a comprehensive feasibility study focusing on safety measures for the removal and design rehabilitation of the old lodge site which has been abandoned since the 1980s to ensure that all necessary precautions are taken to secure the site and evaluate the best approaches for its rehabilitation.

Service: **1.280** **Regional Parks**

Project Number 23-01 **Capital Project Title** Purchase of New Genset for Mt. McDonald **Capital Project Description** New backup power supply required for emergency communication equipment on Mt. McDonald.

Project Rationale A new backup power supply is required for the emergency communication equipment located on Mount McDonald.

Project Number 23-05 **Capital Project Title** Design & Construct Salt Spring Island Regional Trail **Capital Project Description** Feasibility study, design and construct 5km of regional trail on Salt Spring Island.

Project Rationale This project continues implementation of the Gulf Islands Regional Trail Plan to construct regional trails on each of the Gulf Islands. Grant dependent.

Project Number 23-11 **Capital Project Title** Replace Two Bridges at Witty's Lagoon **Capital Project Description** Design and Construction of Two Bridges at Witty's Lagoon - Asset IDs 100 and 133

Project Rationale Replacement of Two Bridges at Witty's Lagoon (Asset IDs 100 and 133), including detailed design and construction.

Project Number 23-14 **Capital Project Title** Equipment Replacement **Capital Project Description** Equipment replacement of outdoor and indoor equipment and furniture.

Project Rationale Regional Parks maintains an equipment replacement fund in order to replace equipment that is not captured within the vehicle replacement program. This includes office equipment and operational field equipment.

Project Number 23-15 **Capital Project Title** Potential Land Acquisition Transactions **Capital Project Description** Potential land acquisition transactions.

Project Rationale Potential land acquisition transactions estimated at \$2 million per year.

Service: 1.280 Regional Parks

Project Number 24-04 **Capital Project Title** Design & Construct Brookleigh Boat Launch **Capital Project Description** Improvements to the boat launch and dock at Brookleigh Beach with additional site improvements to enhance access, parking, and washrooms accessibility

Project Rationale Improve visitor experience and enhance safe access through improving the boat launch at Brookleigh Beach on Elk Lake so it more easily accommodates the type of boats that frequent the facility. In 2026, the scope will be extended to include site improvements at the Brookleigh boat launch to augment 2025 dock replacement, enhance the visitor experience, and improve accessibility. Proposed works include:
 - Extent boat ramp as trailers are bottoming out during low water
 - pave/formalize the parking to better accommodate trailer/boat launch access and use
 - washroom upgrades to improve accessibility

Project Number 24-05 **Capital Project Title** Regional Trestle Renewal, Trails Widening and Lighting Project **Capital Project Description** Design and construct renewal of 3 regional trail trestles and 6 km of trail widening and lighting.

Project Rationale Design and construct the renewal and enhancement of the Swan, Brett, and Selkirk Trestle, and widen and light 6 km of Regional Trail along priority sections of the Lochside and Galloping Goose Regional Trail.

Project Number 24-07 **Capital Project Title** Site Planning for Regional Parks Operations **Capital Project Description** Development of site plans, design and construction activities at Regional Parks operational facilities

Project Rationale Long-term site planning, design and construction of building and improvements at the 728 work site, including office space capacity, electric service capacity, HVAC system and equipment storage based on 2025 feasibility study

Project Number 24-11 **Capital Project Title** Portal Signs **Capital Project Description** Replace portal signs or install new portal signs at main regional park and trail access points to align with Corporate Sign Strategy.

Project Rationale Install new portal signs at regional park access points to align with Corporate Sign Strategy.

Project Number 24-12 **Capital Project Title** Weed Harvester **Capital Project Description** Replace 2006 aquatic weed harvester

Project Rationale Replace 2006 weed harvester through the vehicle replacement fund as the equipment reaches end of serviceable life.

Service: 1.280 Regional Parks

Project Number 24-13 **Capital Project Title** Durrance Lake Dam - Upgrades and Improvements Program **Capital Project Description** Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report

Project Rationale This is an ongoing program to be adaptable to addressing projects in the Durrance Lake Dam from the Dam Safety Risk Register. Some key projects in the near term include: Design, public engagement, and implementation of the dam alteration plan for Durrance Lake Dam, including submission of the plan to the Provincial Dam Safety Office

Project Number 24-14 **Capital Project Title** Light Duty Vehicle Replacement - 2024 Carryforward **Capital Project Description** Vehicle replacement based on a schedule for fleet vehicles- 2024 carryforward

Project Rationale Replace vehicles using the vehicle replacement fund as reaching the end of their serviceable life

Project Number 25-02 **Capital Project Title** Options Analysis of Shoreline Stabilization **Capital Project Description** Options analysis for shoreline stabilization at Jordan River Regional Park

Project Rationale Options analysis for shoreline stabilization at Jordan River Regional Park, including an environmental study of the proposed options.

Project Number 25-04 **Capital Project Title** #N/A **Capital Project Description** #N/A

Project Rationale Design and Construct Regional Trail bridge renewals, identified as a priority in the 20-year renewal plan. Bridges include the Bilston Creek Bridge #3, Firehall Creek Bridge, Charters Creek Trestle, Interurban Bridge, and Wilkinson Bridge.

Project Number 25-05 **Capital Project Title** Implement Kiosk Strategy **Capital Project Description** Implement kiosk strategy for the purpose of replacing ageing information kiosks.

Project Rationale This is a continuing project to replace ageing information kiosk structures in Regional Parks, project is anticipated to continue through to 2029.

Service: 1.280 Regional Parks

Project Number 25-06 **Capital Project Title** Beaver Lake Dams - IDSRMP **Capital Project Description** Develop Interim Dam Safety Risk Management Plan - Beaver Lake Dams

Project Rationale Develop Interim Dam Safety Risk Management Plan for the Elk/Beaver Lake dams as required by the dam consultant and accepted by the Provincial Dam Safety Office

Project Number 25-07 **Capital Project Title** Coles Bay Shoreline Restoration **Capital Project Description** Design shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest in Coles Bay

Project Rationale Design and Construct shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest in Coles Bay. This is an opportunity to build relationship with the Pauquachin First Nation.

Project Number 25-08 **Capital Project Title** Royal Oak Golf Course Site Securement Fund **Capital Project Description** Replace the culvert between the two lower ponds and Remediate hydrocarbon-contaminated soils in the storage yard, building, and property fund at ROGC

Project Rationale Replace the culvert between the two lower ponds, Remove gate vane, vegetation clearing and remediate hydrocarbon-contaminated soils in the storage yard to ensure compliance with BC Contaminated Site Regulation, building, and property fund at ROGC.

Project Number 25-09 **Capital Project Title** Upgrading electrical capacity and HVAC at Mill Hill Worksite **Capital Project Description** Upgrading electrical capacity, Installation of Fleet EV chargers and HVAC system upgrading for the building at Mill Hill worksite.

Project Rationale Upgrading the electrical capacity to support the EV fleet, HVAC system, and equipment storage and upgrading the building's HVAC system at Mill Hill Worksite to reduce energy consumption and greenhouse gas (GHG) emissions

Project Number 25-10 **Capital Project Title** Spillway alterations and log boom installation **Capital Project Description** Design and construct Humpback and Thetis spillway log boom installation and Thetis spillway alterations

Project Rationale Design and construct Humpback and Thetis spillway log boom installation and Thetis spillway alterations based on Engineer inspection report recommendation

Service: 1.280 Regional Parks

Project Number 25-11 **Capital Project Title** Killarney Lake Dam - Regulatory Compliance, Dam Safety Planning & Analyses **Capital Project Description** Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Killarney Lake Dam. Outcomes from the various studies will inform future capital improvements.

Project Rationale Capital funding will be used to resolve a prioritized list of issues from the Dam Safety Risk Register, identified during dam surveillance activities and Dam Safety Reviews / inspection. The issues to be resolved relate to dam safety analyses, dam safety planning and program work, and regulatory compliance including Breach Study, Inundation Mapping, and Consequence Classification

Project Number 25-14 **Capital Project Title** Replace Wooden Culvert (Trail Way) **Capital Project Description** Replace Sooke Hills Wilderness Trail wooden culvert

Project Rationale Design and construct replacement of Sooke Hills Wilderness Trail Wooden Culvert (Trail Way) . The bridge is closed to vehicles following an engineering assessment.

Project Number 25-15 **Capital Project Title** F-450 Dump Truck Replacement **Capital Project Description** F-450 dump truck replacement based on a schedule for fleet vehicles

Project Rationale Replace F-450 dump truck based on a schedule for fleet vehicles

Project Number 25-16 **Capital Project Title** Light Duty Vehicle Replacement - 2025 Carryforward **Capital Project Description** Vehicle replacement based on a schedule for fleet vehicles

Project Rationale Vehicle replacement based on a schedule for fleet vehicles

Project Number 26-05 **Capital Project Title** Site Paving at Mill Hill Work Site **Capital Project Description** Site paving and related enhancements at Mill Hill work site.

Project Rationale Site paving and related enhancements at the Mill Hill work site.

Service: 1.280 Regional Parks

Project Number 26-06 **Capital Project Title** Renewal of Elk Beaver Regional Park road surfacing **Capital Project Description** Full depth renewal and paving of Beaver Lake Road and new paving at Bear Hill Road

Project Rationale Full depth renewal and paving of the Elk Beaver Lake Regional Park road.

Project Number 26-07 **Capital Project Title** Design and Construct - Jordan River Regional Park Boardwalk **Capital Project Description** Design and Construct boardwalk at Jordan River Regional Park.

Project Rationale Design and Construct boardwalk that is approaching end of life at Jordan River Regional Park.

Project Number 26-08 **Capital Project Title** Humpback Dam - Deficiency Resolution Program **Capital Project Description** Ongoing program to address dam safety deficiencies from the Dam Safety Risk Register, which have been identified through the 2023 Dam Safety Review & IDSRMP

Project Rationale This is an ongoing program to be adaptable to addressing projects in the Humpback Dam from the Dam Safety Risk Register, which have been identified through the 2023 Dam Safety Review

Project Number 26-09 **Capital Project Title** Thetis Lake Dams - Regulatory Compliance, Dam Safety Planning & Analyses **Capital Project Description** Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Thetis Lake Dams. Outcomes from the various studies will inform future capital improvements.

Project Rationale Capital funding will be used to resolve a prioritized list of issues from the Dam Safety Risk Register, identified during dam surveillance activities, Dam Safety audits, and legislated Dam Safety Reviews. The issues to be resolved relate to dam safety analyses, dam safety planning and program work, and regulatory compliance.

Service: 1.280 Regional Parks

Project Number 26-10 **Capital Project Title** Bear Hill Regional Park Workshop Decommissioning **Capital Project Description** Decommission Bear Hill Regional Park workshop based on the Asset Retirement Obligation requirements.

Project Rationale Decommission Bear Hill Regional Park workshop based on the Asset Retirement Obligation requirements.

Project Number 26-11 **Capital Project Title** Fleet EV chargers at 728 Work Site **Capital Project Description** Installation of Fleet EV chargers at 728 Work Site based on fleet electrification plan

Project Rationale Installation of Fleet EV chargers at 728 Work Site based on fleet electrification plan. Phases are as follows:
 2026 - Design for the installation of six (6) level 2 chargers.
 2027 - Installation of six (6) level 2 chargers on existing electrical infrastructure.

Project Number 26-12 **Capital Project Title** #N/A **Capital Project Description** #N/A

Project Rationale Supply and install replacement water fountains for 10 locations on the Regional Trails and 5 locations within Regional Parks. Current fountains are end of life with no sourcing for replacement parts. Source water fountains to meet accessible standards.

Project Number 26-13 **Capital Project Title** Thetis Lake West beach parking lot - water drainage improvements and asphalt replacement **Capital Project Description** Rehabilitation of the existing parking lot experiencing significant asphalt erosion and cracking. Work includes replacement of the existing drainage pipe and installation of new asphalt and line painting

Project Rationale The asphalt surface on the existing parking lot is eroded and cracking in many areas. This project would involve the removal of the existing pipe and collecton chambers, replacement of these components, backfilling, removal of the parking area asphalt and replacement with new asphalt and line painting.

Service: 1.280 Regional Parks

Project Number 26-14 **Capital Project Title** Haliburton Creek wetland **Capital Project Description** Design and construct new wetland habitat to expand and enhance the riparian corridor along Haliburton Creek.

Project Rationale Design and construction of new wetland habitat to expand and enhance the riparian corridor along Haliburton Creek where it enters EBLRP from the highway. This work aligns with the Elk/Beaver Lake Watershed Management Plan. Wetland design would begin in 2026, with construction in 2028.

Project Number 27-02 **Capital Project Title** Replace pit toilet at Lone Tree Hill **Capital Project Description** Replace and standardize Lone Tree Hill toilet building that has exceeded its serviceable life span

Project Rationale Replace and standardize Lone Tree Hill toilet building that has exceeded its serviceable life span.

Project Number 27-03 **Capital Project Title** Jordan River and Island View Beach Shoreline Stabilization **Capital Project Description** Design and Construct shoreline Stabilization at Jordan River Regional Park and Island View Beach Regional Park

Project Rationale Design and Construct shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest at Jordan River Regional Park and Island View Beach Regional Park

Project Number 27-04 **Capital Project Title** Spring Slamon Place Toilet Upgrades **Capital Project Description** Replace the existing single wooden pit toilet and old tank at the north end of the campground along with the two-pack wooden toilet building near the cooking shelter

Project Rationale Replace the existing single wooden pit toilet and old tank with a new universal pit toilet at the north end of the campground. Additionally, replace the existing two-pack wooden toilet building near the cooking shelter with a new universal pit toilet building. Both toilet buildings are in poor condition, and upgrading them would enhance the visitor experience at the campground.

Project Number 27-05 **Capital Project Title** Francis King Rental Bulding Decommissioning **Capital Project Description** Decommission existing rental bulding at Francis King Regional Park due its age, presence of mold and lack of operational or visitor experience value.

Project Rationale This project would involve the demolition of the existing rental bulding at Francis King Regional Park. This building is showing signs of mold and has no operational or visitor expernece value to the location. Once removed, the location of the building will be filled and graded to provide additional parking spots and improved parking lot spacing for visitors to the park.

Service: 1.280 Regional Parks

Project Number 27-06 **Capital Project Title** Replace pit toilet at Francis King Regional Park **Capital Project Description** Replace existing double pit toilets at Francis King Regional Park that has exceeded its serviceable life span

Project Rationale The existing double toilet has exceeded its serviceable life span and showing deterioration. The project would involve removal of the old toilets and construction of a new set of pump-out toilets near the same area.

Project Number 27-07 **Capital Project Title** Pike and Iron Mine Bay Washroom Replacement **Capital Project Description** Replace and relocate the vault toilets at Pike Road and Iron Mine Bay that has exceeded its serviceable life span

Project Rationale This project aims to replace the vault toilets at Pike Road and Iron Mine Bay, as ongoing slope stabilization issues threaten their long-term integrity. The project includes an archaeological impact assessment for Iron Mine Bay, the construction of two new vault toilets, the deconstruction of the existing ones, and site restoration at both locations. There is a possibility of salvaging and reusing both of the existing tanks.

Project Number 27-08 **Capital Project Title** Gonzales Hill Service Road Paving **Capital Project Description** Renewal and paving of service road in the park as the asphalt has reached the end on its service life

Project Rationale This project is to renew the 60 m long service road in the park as the asphalt has reached the end on its service life. The project will start at the property line and extend up to the water service building, and will include the 3 stall parking area.

Project Number 27-09 **Capital Project Title** Design and construct Technical Training Area at Mount Work Regional Park **Capital Project Description** Design and construct technical training area within the Designated Mountain Bike Area at Mount Work Regional Park

Project Rationale Design and construction of a technical training area within the Designated Mountain Bike Area at Mount Work Regional Park. Area design to include community engagement through the South Island Mountain Bike Society, intergration of current risk management best practices and consideration for rider development.

Service: 1.280 Regional Parks

Project Number 27-10 **Capital Project Title** Thetis Lake Washroom Facility Replacement **Capital Project Description** Design and construct new accessible washroom facility at Thetis Lake, including demolition of the old washroom and decommissioning of the existing septic system off the dam.

Project Rationale This project involves the construction of a new washroom facility at Thetis Lake Regional Park to improve accessibility and visitor experience. The scope includes the full demolition of the existing aging washroom facility and the decommissioning of the associated septic system located off the dam. The new facility will be designed to meet current building codes and accessibility standards. The new washroom facility will be connected to sewer and hydro services and will include staff office space and staff EV chargers

Project Number 28-01 **Capital Project Title** Thetis Lake Dams - Upgrades and Improvements Program **Capital Project Description** Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Thetis Lake Dam Regulatory Planning

Project Rationale Budget to address capital improvements identified through the Dam Safety Risk Register

Project Number 28-02 **Capital Project Title** Washroom Replacement and Campground Accessibility Improvements at Island View Beach **Capital Project Description** Remove the existing six-pack vault toilet, construct three new two-pack vault toilets and develop 3-4 accessible campsites to improve accessibility

Project Rationale To improve visitor experience and accessibility at a park with high visitation that attracts a diverse range of users. This project include : Replacement of the six pack vault toilet on the Coast Loop Trail with 1 x 2 pack vault toilets. Construction of 2 x 2 pack vault toilets within the campground. Creation of 3-4 sites within the campground that meet accessibility standards, this includes but is not limited to; paving between the sites and the vault toilets and water tank, resurfacing of site, installation of accessible picnic tables, installation of updated signage.

Project Number 28-03 **Capital Project Title** #N/A **Capital Project Description** #N/A

Project Rationale Assess and repair Regional Trails culvert infrastructure.

Project Number 28-04 **Capital Project Title** #N/A **Capital Project Description** #N/A

Project Rationale Upgrade the section of Galloping Goose Regional Trail, from Wale Road to Aldene Road, from gravel surface to paved surface, a priority section identified in the Regional Trails Management Plan.

Service: 1.280 Regional Parks

Project Number 28-05

Capital Project Title Design and Construct- Regional Trail Bridge Renewals (4)

Capital Project Description Design and Construct Regional Trail bridge renewals for Wildwood/Matheson, Hereward, Island Highway and Helmeken bridges based on 20-year renewal plan.

Project Rationale Design and Construct Regional Trail bridge renewals, identified as a priority in the 20-year renewal plan. Bridges include the the Wildwood/Matheson Creek Bridge, Hereward Bridge, Island Highway Bridge and Helmeken Bridge.

Project Number 28-07

Capital Project Title Renewal of Regional Trail surfacing - Juskun Road to Mt. Newton

Capital Project Description Full depth renewal and paving of Lochside Regional Trail section from Juskun Road to Mt. Newton

Project Rationale Full asphalt renewal of approximately 1,300m of trail between Juskun Road to Mt. Newton. Some sections may require full depth replacement. Considerations may include: trail widening (currently 2.5m), re-alignment over culverts to reduce safety risk.

Project Number 29-01

Capital Project Title Hamsterly Beach Waterline Replacement

Capital Project Description Replace the waterline at Hamsterly Beach

Project Rationale Replace the waterline at Hamsterly Beach

Project Number 29-02

Capital Project Title Renew Sitting Lady Falls Parking

Capital Project Description Construct renewal to Witty's Lagoon - Sitting Lady Falls Parking that has exceeded its serviceable life span.

Project Rationale Construct renewal to Witty's Lagoon - Sitting Lady Falls Parking that has exceeded its serviceable life span.

Service: 1.280 Regional Parks

Project Number 29-03

Capital Project Title Replace pit toilet at Durrance- Mount Work Regional Park

Capital Project Description Replace existing double pit toilets to improve location, accessibility and water protection/infiltration

Project Rationale Budget to address capital improvements identified through the Dam Safety Risk Register

Project Number 30-01

Capital Project Title Sooke Potholes Parking Lot 3 Upgrades

Capital Project Description Upgrade the existing gravel road and Parking Lot #3 at Sooke Potholes

Project Rationale Upgrade the existing gravel road and Parking Lot #3 at Sooke Potholes, extending to the Spring Salmon Place Campground gatehouse turnaround, from gravel to asphalt surfacing. Lot #3 upgrades will also include installing a two-pack vault toilet building. These improvements will enhance visitor experience, improve access, and increase accessibility within the park.

Project Number 30-02

Capital Project Title Killarney Lake Dam - Upgrades and Improvements Program

Capital Project Description Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Killarney Lake Dam - Regulatory, Planning & Analysis Program.

Project Rationale This is an ongoing program to be adaptable to addressing projects in the Killarney Lake Dam from the Dam Safety Risk Register. Some key projects include: Design, public engagement, and implementation of the dam alteration plan, including submission of the plan to the Provincial Dam Safety Office

**1.280 Regional Parks
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Regional Parks

Established by Bylaw No. 4145 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule - FC 105500

Operating Reserve Schedule Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	123,948	144,677	142,677	137,717	152,798	167,920
Planned Purchase	-	(20,000)	(20,000)	-	-	-
Transfer from Ops Budget	15,000	15,000	15,040	15,081	15,122	15,165
Interest Income*	5,729	3,000				
Total projected year end balance	144,677	142,677	137,717	152,798	167,920	183,085

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

**1.280 Regional Parks
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Regional Parks

Established by Bylaw No. 4145 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Summary

Reserve/Fund Summary	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Projected year end balance						
Operating Reserve	144,677	142,677	137,717	152,798	167,920	183,085
Operating Reserve - Legacy Fund	19,866	20,566	20,566	20,566	20,566	20,566
Total projected year end balance	164,543	163,243	158,283	173,364	188,486	203,651

See attached reserve schedules for projected annual cash flows.

**1.280 Regional Parks Legacy Fund
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Regional Parks Legacy Fund

Established by Bylaw No. 4103. Money received for specific purposes through bequests, charitable donations, or otherwise given will paid into this specified Legacy reserve fund.

Operating Reserve Schedule - FC 105102

Operating Reserve Schedule Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	19,031	19,866	20,566	20,566	20,566	20,566
Planned Purchase						
Donation Received	-					
Interest Income*	835	700				
Total projected year end balance	19,866	20,566	20,566	20,566	20,566	20,566

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

**1.280 Regional Parks
Asset and Reserve Summary Schedule
2026 - 2030 Financial Plan**

Asset Profile

Regional Parks

Regional Parks and Trails consists of 31 parks and reserves with 400 km of hiking trails and 3 regional trails (100 km). Assets held by the Regional park service consist of lands, buildings, public washrooms as well as various park equipment and vehicles.

Summary

Regional Parks Reserve/Fund Summary Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
- Land Acquisition Levy	2,639,620	2,739,620	2,739,620	2,739,620	2,739,620	2,739,620
- Infrastructure/SSI&SGI Trail/Dams	8,790,044	6,931,518	4,959,669	4,282,983	2,807,364	5,068,733
Total Capital Reserve Fund	11,429,664	9,671,138	7,699,289	7,022,603	5,546,984	7,808,353
Parks Statutory Land Acquisition Reserve	10,059	10,059	10,059	10,059	10,059	10,059
Equipment Replacement Fund	2,382,037	779,558	926,924	987,898	1,302,711	1,796,340
Total projected year end balance	13,821,760	10,460,755	8,636,272	8,020,560	6,859,754	9,614,752

See attached reserve schedules for projected annual cash flows.

**1.280 Regional Parks
Capital Reserve Fund Schedule
2026 - 2030 Financial Plan**

Capital Reserve Fund Schedule

Reserve Fund: 1.280 Regional Parks Capital Reserve Fund (Bylaw No. 2313)

- Capital Reserve Fund for Regional Parks Service was established in 1995 under Bylaw No. 2313.
- These reserves can only be used to fund capital expenditure.
- Funding for this reserve may be paid from "the current revenue or, as available, from general revenue surplus, or as otherwise provided in the Municipal Act".

**Cost Centre: 101469 (PLO)
Land Acquisition Levy Portion**

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	2,528,739	2,639,620	2,739,620	2,739,620	2,739,620	2,739,620
Land Acquisition Expenditure	-	-	-	-	-	-
LAF Levy Net Contribution	-	-	-	-	-	-
Other proceeds Interest Income*	110,881	100,000				
Ending Balance \$ - Land Acquisition Levy Portion	2,639,620	2,739,620	2,739,620	2,739,620	2,739,620	2,739,620
Restricted	2,000,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000
Unrestricted Balance	639,620	489,620	489,620	489,620	489,620	489,620

Assumptions/Background:

- A Regional Park Land Acquisition Requisition was established in 2000 for a ten year period (2000-2009) at a rate of \$10 per average residential household assessment. In 2010, the requisition was extended for another ten years(2010-2019) at a rate of \$12 per average residential household assessment starting in 2010 and increasing by \$2 per year to a maximum of \$20 in 2015 and then remaining at this rate until 2019. Program renewed for an additional 10 year 2020-2029 at \$20 per average residential household assessment. Beginning in 2021 the rate is to increase by \$1 per year until 2025. In 2022 the program was suspended in favor of debt financing for land acquisition.

1.280 Regional Parks
 Capital Reserve Fund Schedule
 2026 - 2030 Financial Plan

Capital Reserve Fund Schedule

Infrastructure Portion	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	7,582,362	8,790,044	6,931,518	4,959,669	4,282,983	2,807,364
Planned Capital Expenditure (Based on Capital Plan)	(3,149,395)	(3,542,400)	(4,275,000)	(3,025,000)	(3,870,000)	(180,000)
Transfer to Regional Transportation Service		(775,000)				
Transfer from Operating Budget						
--Other Infrastructure	2,655,504	895,697	935,210	975,514	1,016,625	1,059,064
--SSI/SGI Trails	233,507	238,177	242,941	247,800	252,756	257,305
--Dam/Bridge/Trestle	200,000	200,000	200,000	200,000	200,000	200,000
--Infrastructure Renewal Special	925,000	925,000	925,000	925,000	925,000	925,000
Interest Income*	343,065	200,000	-	-	-	-
Ending Balance \$ - Infrastructure Portion	8,790,044	6,931,518	4,959,669	4,282,983	2,807,364	5,068,733

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

1.280 Regional Parks
 Capital Reserve Fund Schedule
 2026 - 2030 Financial Plan

Capital Reserve Fund Schedule

Reserve Fund: 1.280 Regional Parks Land Acquisition Reserve Fund (Bylaw No. 1831)

Cost Centre: 101375 (PLO)

Parks Statutory Land Acquisition Reserve

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,251,452	10,059	10,059	10,059	10,059	10,059
Park Land Acquisition	(1,275,000)	-	-	-	-	-
Proceeds from Sale of Surplus Park Land						
Interest Income	33,607					
Ending Balance \$ - Parks Statutory Land Acquisition Reserve	10,059	10,059	10,059	10,059	10,059	10,059

1.280 Regional Parks
 Equipment Replacement Fund Schedule (ERF)
 2026 - 2030 Financial Plan

Equipment Replacement Fund Schedule (ERF)

ERF Fund: 1.280 Regional Parks ERF (Bylaw No. 945)

Cost Centre: 101423 (PLO)

Equipment Replacement Fund

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,901,196	2,382,037	779,558	926,924	987,898	1,302,711
Planned Purchase (Based on Capital Plan)	(308,607)	(2,356,000)	(724,000)	(880,000)	(726,000)	(568,000)
Transfer from Operating Budget	732,830	746,021	871,366	940,974	1,040,813	1,061,629
Disposal Proceeds	39,590	-	-	-	-	-
Interest Income*	17,029	7,500				
Ending Balance \$	2,382,037	779,558	926,924	987,898	1,302,711	1,796,340

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Panorama Recreation

FINAL BUDGET

March 2026

Service: 1.44X Panorama Recreation

Commission: Peninsula Recreation

DEFINITION:

To operate an ice arena, swimming pool and recreation and community use service for the Municipalities of Sidney, North Saanich and Central Saanich combined as Saanich Peninsula Recreation Service (Bylaw No. 3008 - October 9, 2002).

SERVICE DESCRIPTION:

This is a service for the provision of community recreation opportunities for Central Saanich, North Saanich, and Sidney through the operation, maintenance, and programming of: Panorama Recreation Centre (2 hockey arenas, 2 pools, 6 tennis courts, 2 squash courts, fitness rooms, weight room, multi-purpose rooms), Greenglade Community Centre in Sidney, Central Saanich Community and Cultural Centre and North Saanich Middle School.

PARTICIPATION:

50% by population and 50% on hospital assessments. North Saanich and Sidney.
Central Saanich added as a participant in 1996, Bylaw No. 2363.

MAXIMUM LEVY:

The greater of \$11,220,000 or \$1.134 / \$1,000 on net taxable value of land and improvements.

CAPITAL DEBT:

Authorized: Bylaw No. 4116 - Replacement of Arena Floor	\$	1,080,000
Borrowed:	\$	1,080,000
Remaining:	\$	-
Authorized: Bylaw No. 4546 - Centennial Park Multi-Sport Box	\$	2,900,000
Borrowed:	\$	-
Remaining:	\$	2,900,000
Authorized: Bylaw No. 4547 - Panorama Heat Recovery System	\$	2,453,000
Borrowed:	\$	-
Remaining:	\$	2,453,000

COMMISSION:

Peninsula Recreation Commission
Established by Bylaw # 2397 (May 1996), amended by Bylaw # 2480 (1997), Bylaw # 2759 (2000) and Bylaw # 3142 (2004).
Originally established in 1976 (Bylaw # 314).

FUNDING:

PANORAMA RECREATION

OPERATING COSTS:

	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
Salaries and Wages	6,456,805	6,461,954	6,822,371	5,000	-	6,827,371	7,001,614	7,180,354	7,341,325	7,505,876
Utilities	625,400	625,400	634,625	-	-	634,625	647,320	660,260	673,460	686,920
Recreation Programs and Special Events	605,088	606,388	551,028	-	200,000	751,028	566,050	581,370	597,000	612,930
Operating Supplies	471,209	470,210	527,408	-	-	527,408	537,950	548,690	559,660	570,880
Maintenance and Repairs	560,114	577,114	577,488	-	-	577,488	589,030	600,810	612,820	625,080
Standard Overhead Allocation	466,007	466,007	499,908	-	-	499,908	508,907	519,085	529,466	540,056
Human Resources Allocation	225,975	225,975	244,175	-	-	244,175	285,680	299,121	287,966	290,757
Communications Allocation	-	-	-	132,872	-	132,872	138,270	141,989	147,496	150,880
Other Internal Allocations	23,047	23,047	14,106	-	10,812	24,918	14,517	14,939	15,307	15,686
Licences/Surveys/Legal/Meeting	250,432	382,558	342,049	-	-	342,049	328,190	334,740	341,430	348,230
Advertising/Printing/Brouchures/Signs	42,980	43,180	51,479	-	-	51,479	52,510	53,570	54,640	55,730
Telephone/IT & Network Systems	68,430	68,429	66,912	-	-	66,912	68,260	69,620	71,000	72,420
Vehicles, Travel and Training	111,334	118,034	117,151	-	-	117,151	119,490	121,860	124,260	126,720
Insurance	100,950	100,950	105,450	-	-	105,450	110,724	116,261	122,073	128,177
TOTAL OPERATING COSTS	10,007,771	10,169,246	10,554,150	137,872	210,812	10,902,834	10,968,512	11,242,669	11,477,903	11,730,342

*Percentage increase over prior year

CAPITAL / RESERVE

Transfer to Operating Reserve Fund	-	-	-	-	-	-	20,000	20,400	20,810	21,230
Transfer to Capital Reserve Fund	688,000	777,625	700,760	-	-	700,760	714,780	729,070	743,650	758,520
Transfer to Equipment Replacement Fund	414,000	414,000	450,300	-	-	450,300	459,310	468,490	477,870	487,430
TOTAL CAPITAL / RESERVES	1,102,000	1,191,625	1,151,060	-	-	1,151,060	1,194,090	1,217,960	1,242,330	1,267,180

*Percentage increase over prior year

DEBT CHARGES	399,218	166,308	328,748	-	53,530	382,278	1,027,923	1,542,773	2,710,680	2,710,680
TOTAL COSTS	11,508,989	11,527,179	12,033,958	137,872	264,342	12,436,172	13,190,525	14,003,402	15,430,913	15,708,202

*Percentage increase over prior year

Internal Recoveries	-	-	-	-	-	-	-	-	-	-
Recoveries - Other	-	-	-	-	-	-	-	-	-	-
OPERATING LESS RECOVERIES	11,508,989	11,527,179	12,033,958	137,872	264,342	12,436,172	13,190,525	14,003,402	15,430,913	15,708,202

FUNDING SOURCES (REVENUE)

Estimated balance C/F from current to Next year	-	-	-	-	-	-	-	-	-	-
Balance C/F from Prior to Current year	(52,000)	(52,000)	-	-	-	-	-	-	-	-
Fee Income	(3,795,284)	(3,808,474)	(4,318,195)	-	-	(4,318,195)	(4,404,560)	(4,492,660)	(4,582,520)	(4,674,160)
Rental Income	(1,156,599)	(1,161,599)	(1,252,767)	-	-	(1,252,767)	(1,277,810)	(1,303,390)	(1,329,460)	(1,356,040)
Sponsorships	(29,380)	(29,380)	(29,050)	-	-	(29,050)	(29,640)	(30,240)	(30,850)	(31,470)
Transfer from Operating Reserve Fund	(41,517)	(41,517)	-	-	(200,000)	(200,000)	-	-	-	-
Payments - In Lieu of Taxes	(169,950)	(169,950)	(187,747)	-	-	(187,747)	(169,950)	(169,950)	(169,950)	(169,950)
Grants - Other	(366,295)	(366,295)	(370,989)	-	-	(370,989)	(378,410)	(385,980)	(393,700)	(401,570)
TOTAL REVENUE	(5,611,025)	(5,629,215)	(6,158,748)	-	(200,000)	(6,358,748)	(6,260,370)	(6,382,220)	(6,506,480)	(6,633,190)

*Percentage increase over prior year

REQUISITION	(5,897,964)	(5,897,964)	(5,875,210)	(137,872)	(64,342)	(6,077,424)	(6,930,155)	(7,621,182)	(8,924,433)	(9,075,012)
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*Percentage increase over prior year

PARTICIPANTS: North Saanich, Sidney, Central Saanich	-	-	-	-	-	-	-	-	-	-
AUTHORIZED POSITIONS:	-	-	-	-	-	-	-	-	-	-
Salaried	39.75	39.75	39.75	-1.00	0.00	38.75	38.75	38.75	38.75	38.75
Converted Auxiliaries	0.50	0.50	0.50	0.00	0.00	0.50	0.50	0.50	0.50	0.50

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.44x Panorama Recreation	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
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EXPENDITURE

Buildings	\$623,400	\$4,523,400	\$21,780,000	\$555,000	\$150,000	\$1,065,000	\$28,073,400
Equipment	\$5,000	\$1,148,109	\$360,400	\$755,207	\$706,845	\$505,313	\$3,475,874
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$42,000	\$512,000	\$350,000	\$0	\$40,000	\$0	\$902,000
Vehicles	\$0	\$126,000	\$0	\$0	\$0	\$0	\$126,000
	\$670,400	\$6,309,509	\$22,490,400	\$1,310,207	\$896,845	\$1,570,313	\$32,577,274

SOURCE OF FUNDS

Capital Funds on Hand	\$670,400	\$670,400	\$0	\$0	\$0	\$0	\$670,400
Debenture Debt (New Debt Only)	\$0	\$340,000	\$21,520,000	\$0	\$0	\$0	\$21,860,000
Equipment Replacement Fund	\$0	\$669,909	\$260,400	\$715,207	\$706,845	\$405,313	\$2,757,674
Grants (Federal, Provincial)	\$0	\$800,000	\$0	\$0	\$0	\$0	\$800,000
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$3,829,200	\$710,000	\$595,000	\$190,000	\$1,165,000	\$6,489,200
	\$670,400	\$6,309,509	\$22,490,400	\$1,310,207	\$896,845	\$1,570,313	\$32,577,274

Definitions for the 5-year Capital Plan

Asset Class	<p>Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.</p> <p>L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment</p>
Capital Expenditure Type	<p>Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.</p> <p>Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset</p>
Carryforward	<p>Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.</p>
Funding Source	<p>Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility</p> <p>If there is more than one funding source, additional rows are shown for the project.</p>

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:

1.44x

Service Name:

Panorama Recreation

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE										
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total	
17-08	Renewal	Arena concourse (lobby) roof	renew arena concourse (lobby) roof due to leakage	\$ 130,000	B	Cap	81,000	81,000					\$ 81,000	
18-02	New	Install Plant Maintenance SAP Program	Plant Maintenance SAP Program for PRC maintenance projects	\$ 150,000	E	Res	→	150,000					\$ 150,000	
18-03	Replacement	DDC Replacement (direct digital controls)	Installation of new software controls, additional wiring and upgrading of present DDC controllers and hardware.	\$ 150,000	B	Res	→	150,000					\$ 150,000	
18-09	Replacement	Replace Pool change room HVAC Air handling Unit	Replace Pool room HVAC Air handling Unit due to end of life	\$ 50,000	B	Res	→	50,000					\$ 50,000	
19-15	New	Heat Recovery Plant	Construct heat recovery plant	\$ 4,171,000	B	Debt		-					\$ -	
19-15	New	Heat Recovery Plant	Construct heat recovery plant		B	Cap	18,000	18,000					\$ 18,000	
19-15	new	Heat Recovery Plant	Construct heat recovery plant		B	Res		900,000					\$ 900,000	
19-15	new	Heat Recovery Plant	Construct heat recovery plant		B	Grant		800,000					\$ 800,000	
22-02	Replacement	Replace Daktronic/Electronic Road Sign	Replace Daktronic/Electronic Road Sign due to end of life	\$ 70,000	S	Res	→	70,000					\$ 70,000	
23-01	Renewal	LED Lighting - Arenas, Pool, GG, Parking lot & general facility	Change lighting in all areas to LED (other than Tennis bldg)	\$ 325,000	B	Cap	304,000	304,000					\$ 304,000	
23-01	Renewal	LED Lighting - Arenas, Pool, GG, Parking lot & general facility	Change lighting in all areas to LED (other than Tennis bldg)		B	Grant	→						\$ -	
23-07	Replacement	Replace Chevrolet Passenger car	Replace Chevrolet Passenger car due to end of life	\$ 46,000	V	ERF	→	46,000					\$ 46,000	
23-14	Renewal	Arena Changerooms & Support Spaces enhancement	Design and consultant for Arena Changerooms & Support Spaces enhancement	\$ 20,000	B	Cap	6,200	6,200					\$ 6,200	
23-17	New	Centennial Park Multi-Sport Box	Covered sport box in Centennial Park, Central Saanich	\$ 4,972,908	S	Debt	→	340,000					\$ 340,000	
23-17	New	Centennial Park Multi-Sport Box	Covered sport box in Centennial Park, Central Saanich		S	Grant							\$ -	
23-17	New	Centennial Park Multi-Sport Box	Covered sport box in Centennial Park, Central Saanich		S	Res	→	60,000					\$ 60,000	
24-01	Replacement	Arena A&B insulation	Replace and install insulation Arena A&B ceiling and walls due to end of life	\$ 110,000	B	Res	→	110,000					\$ 110,000	
24-09	New	Preschool Space Furnishing	Preschool Space Furnishing	\$ 45,300	E	Cap	5,000	5,000					\$ 5,000	
24-11	New	Truck (gas) (IBC)	truck for notice in motion new service area	\$ 80,000	V	ERF	→	80,000					\$ 80,000	
25-04	Replacement	Replace lap pool heater	Replacement of 2 gas boilers - pool	\$ 100,000	E	Res			100,000				\$ 100,000	
25-06	Renewal	Re-tile pool	Re-tile pool	\$ 300,000	B	Res			150,000	150,000			\$ 300,000	
25-07	Renewal	Upgrade flooring in GG	Upgrade flooring throughout the facility classrooms and hallways	\$ 125,000	B	Cap	116,000	116,000					\$ 116,000	
25-09	Renewal	GG HVAC Upgrade	GG HVAC replacement design & consult	\$ 290,000	E	Res	→	290,000					\$ 290,000	
25-10	New	Boardroom IT upgrade	Boardroom IT upgrade	\$ 10,000	E	Res	→	10,000					\$ 10,000	
25-12	Replacement	PRC main boiler storage tanks	PRC main boiler storage tanks	\$ 60,000	E	ERF	→	60,000					\$ 60,000	
25-15	Replacement	Outdoor Tennis Court Stairs	Outdoor Tennis Court Stairs replacement	\$ 50,000	S	Cap	42,000	42,000					\$ 42,000	
25-16	Renewal	WiFi upgrades PRC Centre	WiFi upgrades throughout the PRC complex	\$ 100,000	E	Res	→	100,000					\$ 100,000	
25-18	New	Hearing Loops at GG & PRC	Hearing Loops at GG & PRC	\$ 9,200	E	Res	→	9,200					\$ 9,200	
25-18	New	Hearing Loops at GG & PRC	Hearing Loops at GG & PRC		E	Grant							\$ -	
26-01	Replacement	Equipment Replacement (pooled)	Annual replacement of equipment in pooled account	\$ 483,909	E	ERF		483,909					\$ 483,909	

Service #:

1.44x

Service Name:

Panorama Recreation

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE										
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total	
26-03	Replacement	Replace sound system in Arena A&B	Replace sound system in Arena A&B	\$ 32,000	E	ERF				32,000			\$ 32,000	
26-05	Replacement	HVAC equipment replacement	HVAC equipment replacement link building, weight room, arena lobby, fitness studio and courts	\$ 100,000	B	Res		100,000					\$ 100,000	
26-07	Replacement	Replace squash court floors	Replace squash court floors	\$ 30,000	B	Res				30,000			\$ 30,000	
26-08	Renewal	Upgrade pool chlorination system	Upgrade/replace pool chlorination system	\$ 230,000	B	Res		230,000					\$ 230,000	
26-09	Replacement	Fire Doors	Fire safety doors throughout Panorama Rec	\$ 60,000	B	Res		60,000					\$ 60,000	
26-10	New	CO ₂ tanks for the pools	Upgrade CO ₂ system to control the pool pH	\$ 20,000	B	Res		20,000					\$ 20,000	
26-11	Renewal	ARC Room Renos	ARC Room Renos	\$ 30,000	B	Res		30,000					\$ 30,000	
26-12	Renewal	Weight Room Structure Upgrades	Weight Room Structure Upgrades	\$ 50,000	B	Res		50,000					\$ 50,000	
26-13	New	Greenglade Pre-school Yard	Greenglade Pre-school Yard Enhancements	\$ 40,000	E	Res		40,000					\$ 40,000	
26-14	New	DCS Recreation Facility	Recreation Facility included in the DCS Municipal Services Facility	\$ 15,200,000	B	Res		1,000,000					\$ 1,000,000	
26-14	New	DCS Recreation Facility	Recreation Facility included in the DCS Municipal Services Facility		B	Debt			14,200,000				\$ 14,200,000	
27-01	Replacement	Equipment Replacement (pooled)	Annual replacement of equipment in pooled account	\$ 260,400	E	ERF			260,400				\$ 260,400	
27-02	Renewal	Panorama exterior painting	Panorama exterior painting	\$ 150,000	S	Res			150,000				\$ 150,000	
27-03	Renewal	Panorama lower parking lot renewal	Panorama lower parking lot renewal	\$ 200,000	S	Res			200,000				\$ 200,000	
27-04	Replacement	Resurface/line painting (outdoor Tennis courts	Resurface/line painting (outdoor) Tennis courts due to end of life	\$ 40,000	S	Res					40,000		\$ 40,000	
28-01	Replacement	Equipment Replacement (pooled)	Annual replacement of equipment in pooled account	\$ 363,207	E	ERF				363,207			\$ 363,207	
28-02	Renewal	Arena renovation	Arena changerooms, washrooms and support spaces enhancement design & renovation	\$ 3,385,000	B	Res		400,000					\$ 400,000	
28-02	Renewal	Arena renovation	Arena changerooms, washrooms and support spaces enhancement design & renovation		B	Debt			7,320,000				\$ 7,320,000	
28-02	Renewal	Arena renovation	Arena changerooms, washrooms and support spaces enhancement design & renovation		B	Cap	98,200	98,200					\$ 98,200	
28-03	Renewal	Arena B rubber floor replacement	Arena B rubber floor replacement (part of 28-02)	\$ 110,000	B	Res			110,000				\$ 110,000	
28-04	Replacement	Pool air handling unit	replace pool air handling unit due to end of life	\$ 250,000	B	Res				100,000			\$ 100,000	
28-05	Replacement	Link building roof replacement	replace link building roof due to end of life	\$ 200,000	B	Res				200,000			\$ 200,000	
28-06	Replacement	LCD Arena B screen (Hockeyville)	replace LCD screen in arena B (Hockeyville)	\$ 100,000	E	ERF				100,000			\$ 100,000	
28-07	Replacement	Refinish indoor tennis surface	Refinish indoor tennis surface due to end of life	\$ 75,000	B	Res				75,000			\$ 75,000	
28-08	Renewal	Dehumidifier Socks	Upgrade Dehumidifier Socks Pool	\$ 40,000	E	Res				40,000			\$ 40,000	
29-01	Replacement	Equipment Replacement (pooled)	Annual replacement of equipment in pooled account	\$ 324,845	E	ERF					324,845		\$ 324,845	
29-02	Replacement	Replace Ice Resurfacer #1	Olympia ice resurfacer (electric units replace 7 yrs)	\$ 220,000	E	ERF				220,000			\$ 220,000	
29-03	Replacement	Replace Ice Resurfacer #2	Olympia ice resurfacer (electric units replace 7 yrs)	\$ 220,000	E	ERF					220,000		\$ 220,000	
29-07	Replacement	Replace Passenger Bus	24 passenger bus (used) (2007 Model)	\$ 132,000	E	ERF					132,000		\$ 132,000	
29-04	Replacement	Replace Autoscrubber	Autoscrubber - Ride on (old comp room)	\$ 30,000	E	ERF					30,000		\$ 30,000	
29-05	Renewal	Arena A rubber floor replacement	Arena A rubber floor replacement	\$ 100,000	B	Res					100,000		\$ 100,000	
29-06	Renewal	Arena A Concrete Pads	Replace concrete pads in Ice Resurfacer area in Arena A	\$ 50,000	B	Res					50,000		\$ 50,000	
30-01	Replacement	Equipment Replacement (pooled)	Annual replacement of equipment in pooled account	\$ 405,313	E	ERF						405,313	\$ 405,313	
30-02	Replacement	Main Lobby Doors	Auto open doors Concourse main Lobby	\$ 30,000	B	Res						30,000	\$ 30,000	

Service #: 1.44x
 Service Name: Panorama Recreation

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
30-03	Replacement	Arena Doors	Arena A & B interior doors from Concourse	\$ 45,000	B	Res						45,000	\$ 45,000
30-04	Replacement	Slide Replacement	Waterside replacement	\$ 850,000	B	Res						850,000	\$ 850,000
30-05	Replacement	Rec software system replacement	Rec software system replacement	\$ 100,000	E	Res						100,000	\$ 100,000
30-06	New	Island Room Development	Island Room dev - Food Services	\$ 65,000	B	Res						65,000	\$ 65,000
30-07	Replacement	Floor/tile Replacement link building	Floor/tile Replacement link building	\$ 75,000	B	Res						75,000	\$ 75,000
			Grand Total	\$ 35,461,082			\$ 670,400	\$ 6,309,509	\$ 22,490,400	\$ 1,310,207	\$ 896,845	\$ 1,570,313	\$ 32,577,274

Service: 1.44x Panorama Recreation

Project Number 17-08 **Capital Project Title** Arena concourse (lobby) roof **Capital Project Description** renew arena concourse (lobby) roof due to leakage
Project Rationale ***2020 Update*** Roof is at end of life. Project on hold due until energy recovery project is complete as dehumidification equipment will be relocated from this roof. ***2021 Update*** waiting on heat recovery project. ***2022 Update*** roof will be replaced once dehumidifier replacement is complete

Project Number 18-02 **Capital Project Title** Install Plant Maintenance SAP Program **Capital Project Description** Plant Maintenance SAP Program for PRC maintenance projects
Project Rationale SAP Plant Maintenance (PM) project focused on maintaining the already purchased, built and/or installed assets. Support departments' enhanced asset management activities to manage lifecycles and to plan and schedule maintenance activities as well as monitor job costs.***2018 Update*** update through David Hennigan. I.T. does not have the resources to initiate this project at this time. Will readdress as staffing availability and I.T. priorities change *** 2019 Update*** No change ***2020 Update*** No change ***2021 Update*** no change ***2024 Update*** preliminary project work began in 2023. expected to come online in 2025

Project Number 18-03 **Capital Project Title** DDC Replacement (direct digital controls) **Capital Project Description** Installation of new software controls, additional wiring and upgrading of present DDC controllers and hardware.
Project Rationale Installation of new software controls, additional wiring and upgrading of present DDC controllers and hardware. The present DDC system were installed in 1977. The software and hardware is nearing the end of its life cycle and requires upgrades to the software and controllers in order to fully automate the facilities. Integration will tie into the new Perfect Mind software which will ensure the two systems communicate, offering seamless bookings, control the HVAC, lighting and automated building controls. Houle Electric has provided a quote for this work. This will extend the automation controls for an additional 15 years. Budget includes contingency, hazmat, other unknown costs. ***2018 update*** project to initiate after energy recovery study and/or project construction. There are likely recommendations from the study to help guide the needs of the DDC system upgrade ***2019 Update*** waiting energy recover project approval. This project should directly follow energy recovery in 2021, If energy recovery project does not move forward project should happen in 2020 ***2020 Update*** heat recovery project approved combining funding for this project. Approval contingent on securing a minimum of \$700k in grant funding ***2021 Update*** waiting on decision on ICIP grant ***2024 Update*** to begin after energy recovery

Project Number 18-09 **Capital Project Title** Replace Pool change room HVAC Air handling Unit **Capital Project Description** Replace Pool room HVAC Air handling Unit due to end of life
Project Rationale Replace existing air handler unit installed in 2003 as it has received its end of life. This unit supplies tempered air to all pool change rooms. Quote from Island Temperature Controls has been received for replacement of existing unit. Budget includes contingency, hazmat and engineering support. ***2018 Update*** project likely to tie in to energy recovery project. On hold until study is complete. ***2019 Update*** awaiting energy recovery project approval. This unit near end of life. IF energy recovery does not get approved this unit should be replaced immediately+***2024 Update*** to begin as part of energy recovery project

Project Number 19-15 **Capital Project Title** Heat Recovery Plant **Capital Project Description** Construct heat recovery plant
Project Rationale Total Project Budget 2.8M. assumed 700k grant funded, dehumidifier replacement project (320k) and weight room HVAC (50k) all part of 2.453M. ***2020 Update*** project approved for \$2.4M contingent on \$700k grant funding. Also to utilize remaining funding from projects 17-04 and 18-09 ***2021 Update*** waiting on decision on ICIP grant ***2022 Update*** ICIP Unsuccessful, new energy recovery design without dehumidification will follow . ****2024 update***** project design has began in 2023. Completion expected in 2025

Service: 1.44x Panorama Recreation

Project Number 22-02 **Capital Project Title** Replace Daktronic/Electronic Road Sign **Capital Project Description** Replace Daktronic/Electronic Road Sign due to end of life
Project Rationale Replacement of existing Electric Road Signage due to end of life ***2024 Update*** Defer to 2025

Project Number 23-01 **Capital Project Title** LED Lighting - Arenas, Pool, GG, Parking lot & general facility **Capital Project Description** Change lighting in all areas to LED (other than Tennis bldg)
Project Rationale ***2020 Update*** Pooled LED conversion projects from multiple years ***2021 Update*** project likely to start in 2022. ***2023 Update*** project in process 2022. *** 2024 Update*** project stalled due to staff capacity. Expected to start in 2024 with new Hydro account manager and incentives.*** Defer to 2025

Project Number 23-07 **Capital Project Title** Replace Chevrolet Passenger car **Capital Project Description** Replace Chevrolet Passenger car due to end of life
Project Rationale end of lifecycle ***2019 update*** project moved to 2021, for electification ***2021 Update*** waiting on decision on level 2 charger grant ***2024 Update*** vehicle request form submitted in 2023 *** Waiting to see if vehicle received in 2024

Project Number 23-17 **Capital Project Title** Centennial Park Multi-Sport Box **Capital Project Description** Covered sport box in Centennial Park, Central Saanich
Project Rationale Covered sport box in Centennial Park, Central Saanich, Project expected to be completed Q1 2025

Project Number 24-01 **Capital Project Title** Arena A&B insulation **Capital Project Description** Replace and install insulation Arena A&B ceiling and walls due to end of life
Project Rationale Replace and install insulation Arena A&B ceiling and walls due to end of lifecycle and Increase building efficiency

Project Number 24-11 **Capital Project Title** Truck (gas) (IBC) **Capital Project Description** truck for notice in motion new service area
Project Rationale Vehicle transportation required to support expended community service

Project Number 25-04 **Capital Project Title** Replace lap pool heater **Capital Project Description** Replacement of 2 gas boilers - pool
Project Rationale replace boilers for back up pool heat due to end of life cycle

Service: 1.44x Panorama Recreation		
Project Number 25-06	Capital Project Title Re-tile pool	Capital Project Description Re-tile pool
Project Rationale replace pool tile liner due to end of life		
Project Number 25-07	Capital Project Title Upgrade flooring in GG	Capital Project Description Upgrade flooring throughout the facility classrooms and hallways
Project Rationale Upgrade flooring throughout the Greenglade facility classrooms and hallways		
Project Number 25-09	Capital Project Title GG HVAC Upgrade	Capital Project Description GG HVAC replacement design & consult
Project Rationale GG HVAC replacement design & consult - update old systems put in by school district on that building		
Project Number 25-10	Capital Project Title Boardroom IT upgrade	Capital Project Description Boardroom IT upgrade
Project Rationale Upgrade the technology in our boardrooms to improve functionality of hybrid meetings and recording		
Project Number 25-12	Capital Project Title PRC main boiler storage tanks	Capital Project Description PRC main boiler storage tanks
Project Rationale Replace PRC main boiler storage tanks due to end of life		
Project Number 25-16	Capital Project Title WIFI upgrades PRC Centre	Capital Project Description WIFI upgrades throughout the PRC complex
Project Rationale WIFI upgrades throughout the PRC complex to cover dead-zone areas and instability of service		
Project Number 25-18	Capital Project Title Hearing Loops at GG & PRC	Capital Project Description Hearing Loops at GG & PRC
Project Rationale Increase accessible for the hearing impaired with installation of an Assistive Listening System, Window Intercom system and Induction Loop Amplifier		

Service: 1.44x Panorama Recreation

Project Number 26-01 **Capital Project Title** Equipment Replacement (pooled) **Capital Project Description** Annual replacement of equipment in pooled account
Project Rationale Annual replacement of equipment in pooled account due to end of life cycle

Project Number 26-03 **Capital Project Title** Replace sound system in Arena A&B **Capital Project Description** Replace sound system in Arena A&B
Project Rationale replace due to end of life cycle

Project Number 26-05 **Capital Project Title** HVAC equipment replacement **Capital Project Description** HVAC equipment replacement link building, weight room, arena lobby, fitness studio and courts
Project Rationale replacement due to end of life cycle

Project Number 26-07 **Capital Project Title** Replace squash court floors **Capital Project Description** Replace squash court floors
Project Rationale refinish squash court floor due to end of life

Project Number 26-08 **Capital Project Title** Upgrade pool chlorination system **Capital Project Description** Upgrade/replace pool chlorination system
Project Rationale Upgrade/replace pool chlorination system to new more efficient salt water chlorination system. Parts for old system becoming cost prohibitive.

Project Number 26-09 **Capital Project Title** Fire Doors **Capital Project Description** Fire safety doors throughout Panorama Rec
Project Rationale Fire Marshall has deemed the doors necessary. They have been inactive for 13 years. Once tested if they fail test they are legally required to be replaced.

Service: 1.44x Panorama Recreation

Project Number 26-10 **Capital Project Title** CO2 tanks for the pools **Capital Project Description** Upgrade CO2 system to control the pool pH
Project Rationale Cost saving measure. Expected 1-2 year payback on capital cost. Current delivery service is unreliable.

Project Number 26-11 **Capital Project Title** ARC Room Renos **Capital Project Description** ARC Room Renos
Project Rationale Should the arena expansion project not go through we are looking at renovating this room to have a couple office spaces in it to have a better staff presence in the arenas as well we are at capacity for offices.

Project Number 26-12 **Capital Project Title** Weight Room Structure Upgrades **Capital Project Description** Weight Room Structure Upgrades
Project Rationale As the weight room was originally a viewing area for the pool, the Back wall of the weight room is not solid enough for the activities that take place. The wall moves with the slightest pressure applied and the drywall is cracked and chipping off.

Project Number 26-13 **Capital Project Title** Greenglade Pre-school Yard **Capital Project Description** Greenglade Pre-school Yard Enhancements
Project Rationale Looking to install shade sails for the playground outside. The summer days are proving too hot for the little kids that spend hours outside.

Project Number 27-01 **Capital Project Title** Equipment Replacement (pooled) **Capital Project Description** Annual replacement of equipment in pooled account
Project Rationale Annual replacement of equipment in pooled account due to end of life cycle

Project Number 27-02 **Capital Project Title** Panorama exterior painting **Capital Project Description** Panorama exterior painting
Project Rationale renew exterior painting at Panrorama due to end of lifecycle

Service: 1.44x Panorama Recreation

Project Number 27-03 **Capital Project Title** Panorama lower parking lot renewal **Capital Project Description** Panorama lower parking lot renewal
Project Rationale refinish lower parking lot due to end of lifecycle

Project Number 27-04 **Capital Project Title** Resurface/line painting (outdoor) Tennis courts **Capital Project Description** Resurface/line painting (outdoor) Tennis courts due to end of life
Project Rationale refinish and resurface outdoor tennis court surface and lines due to end of lifecycle

Project Number 28-01 **Capital Project Title** Equipment Replacement (pooled) **Capital Project Description** Annual replacement of equipment in pooled account
Project Rationale Annual replacement of equipment in pooled account due to end of life cycle

Project Number 28-02 **Capital Project Title** Arena renovation **Capital Project Description** Arena changerooms, washrooms and support spaces enhancement design & renovation
Project Rationale Arena changerooms, washrooms, reception area and support spaces enhancement design & renovation - original design started in 2017 during Hockeyville but plan to continue deferred until later date and funding could be secured

Project Number 28-03 **Capital Project Title** Arena B rubber floor replacement **Capital Project Description** Arena B rubber floor replacement (part of 28-02)
Project Rationale to be completed with Arena changeroom and support spaces enhancements

Project Number 28-04 **Capital Project Title** Pool air handling unit **Capital Project Description** replace pool air handling unit due to end of life
Project Rationale replace pool air handling unit due to end of life

Service: 1.44x Panorama Recreation

Project Number 28-05 **Capital Project Title** Link building roof replacement **Capital Project Description** replace link building roof due to end of life
Project Rationale replace link building roof due to end of life

Project Number 28-06 **Capital Project Title** LCD Arena B screen (Hockeyville) **Capital Project Description** replace LCD screen in areana B (Hockeyville)
Project Rationale IT recommended end of life

Project Number 28-07 **Capital Project Title** Refinish indoor tennis surface **Capital Project Description** Refinish indoor tennis surface due to end of life
Project Rationale Refinish indoor tennis surface due to end of life

Project Number 28-08 **Capital Project Title** Dehumidifer Socks **Capital Project Description** Upgrade Dehumidifer Socks Pool
Project Rationale Replace Dehumidifier socks at same time as Pool air handling unit replacement [28-04]

Project Number 29-01 **Capital Project Title** Equipment Replacement (pooled) **Capital Project Description** Annual replacement of equipment in pooled account
Project Rationale Annual replacement of equipment in pooled account due to end of life cycle

Project Number 29-02 **Capital Project Title** Replace Ice Resurfacer #1 **Capital Project Description** Olympia ice resurfacer (electric units replace 7 yrs)
Project Rationale End of Life replacement - last purchased in 2022

Service: 1.44x Panorama Recreation

Project Number 29-03 **Capital Project Title** Replace Ice Resurfacer #2 **Capital Project Description** Olympia ice resurfacer (electric units replace 7 yrs)
Project Rationale End of Life replacement - last purchased in 2022

Project Number 29-04 **Capital Project Title** Replace Autoscrubber **Capital Project Description** Autoscrubber - Ride on (old comp room)
Project Rationale End of Life replacement

Project Number 29-05 **Capital Project Title** Arena A rubber floor replacement **Capital Project Description** Arena A rubber floor replacement
Project Rationale Replace rubber flooring surface due to end of life

Project Number 29-06 **Capital Project Title** Arena A Concrete Pads **Capital Project Description** Replace concrete pads in Ice Resurfacer area in Arena A
Project Rationale Replace concrete pad in Arena A in ice resurfacer bay

Project Number 30-01 **Capital Project Title** Equipment Replacement (pooled) **Capital Project Description** Annual replacement of equipment in pooled account
Project Rationale Annual replacement of equipment in pool account due to end of life

Project Number 30-02 **Capital Project Title** Main Lobby Doors **Capital Project Description** Auto open doors Concourse main Lobby
Project Rationale Replacement due to end of life

Service: 1.44x Panorama Recreation

Project Number 30-03 **Capital Project Title** Arena Doors **Capital Project Description** Arena A & B interior doors from Concourse
Project Rationale Replacement due to end of life

Project Number 30-04 **Capital Project Title** Slide Replacement **Capital Project Description** Waterslide replacement
Project Rationale Replacement due to end of life

Project Number 30-05 **Capital Project Title** Rec software system replacement **Capital Project Description** Rec software system replacement
Project Rationale Replacement / Upgrade of software

Project Number 30-06 **Capital Project Title** Island Room Development **Capital Project Description** Island Room dev - Food Services
Project Rationale Development of under utilized space to potentially include a food services.

Project Number 30-07 **Capital Project Title** Floor/tile Replacement link building **Capital Project Description** Floor/tile Replacement link building
Project Rationale Replacement due to end of life

**1.44X Panorama Recreation
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Panorama Recreation

Established by Bylaw No. 4145 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule - FC 105302

Operating Reserve Schedule Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	456,942	476,978	284,978	304,978	325,378	346,188
Planned Purchase	(41,517)	(200,000)	-	-	-	-
Transfer from Ops Budget	41,517	-	20,000	20,400	20,810	21,230
Interest Income*	20,036	8,000				
Total projected year end balance	476,978	284,978	304,978	325,378	346,188	367,418

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

**1.44X Panaroama Recreation
 Asset and Reserve Summary Schedule
 2026 - 2030 Financial Plan**

Asset Profile

Saanich Peninsula Recreation

Assets held by the Panaroama Recreation service consist of pools, arenas, administration building, courts (request, squash and tennis) and various vehicles and equipment to support service delivery.

Summary

Reserve/Fund Summary Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Capital Reserve	5,105,124	2,176,684	2,181,464	2,315,534	2,869,184	2,462,704
Equipment Replacement Fund	953,755	741,146	940,056	693,339	464,364	546,481
Total projected year end balance	6,058,879	2,917,830	3,121,520	3,008,873	3,333,548	3,009,185

1.44X Panorama Recreation
 Capital Reserve Fund Schedule
 2026 - 2030 Financial Plan

Capital Reserve Fund Schedule

Reserve Fund: 1.44X Saanich Peninsula Recreation Service Capital Reserve Fund (Bylaw No. 3038)

1.44X Saanich Peninsula Recreation Service Capital Reserve Fund CASH FLOW

Capital Reserve Fund	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	5,402,084	5,105,124	2,176,684	2,181,464	2,315,534	2,869,184
Planned Capital Expenditure (Based on Capital Plan)	(1,431,911)	(3,829,200)	(710,000)	(595,000)	(190,000)	(1,165,000)
Transfer from Operating Budget*	896,971	700,760	714,780	729,070	743,650	758,520
Donations \$ other Sponsorships						
Interest Income**	237,980	200,000	-	-	-	-
Ending Balance \$	5,105,124	2,176,684	2,181,464	2,315,534	2,869,184	2,462,704

** Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

1.44X Panaroama Recreation
 Equipment Replacement Fund Schedule (ERF)
 2026 - 2030 Financial Plan

Equipment Replacement Fund Schedule (ERF)

ERF Fund: 1.44X Saanich Peninsula Recreation Service Equipment Replacement Fund

Equipment Replacement Fund	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,192,697	953,755	741,146	940,056	693,339	464,364
Planned Purchase (Based on Capital Plan) Transfer to Capital Fund	(666,858)	(669,909)	(260,400)	(715,207)	(706,845)	(405,313)
Transfer from Operating Budget	414,000	450,300	459,310	468,490	477,870	487,430
Equipment and Vehicle Disposal Proceeds	5,509					
Interest Income*	8,407	7,000				
Ending Balance \$	953,755	741,146	940,056	693,339	464,364	546,481

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

SEAPARC

FINAL BUDGET

March 2026

Service: 1.40X SEAPARC - Arena and Pool Facilities and Recreation

Commission: Sooke Electoral Area Parks & Rec

DEFINITION:

The service provides recreation programs and facilities under the authority of Bylaw No. 4029. This Bylaw No. 4029 was established in order to combine two Sooke and Electoral Area recreation services formerly operating under Bylaw No.152 and No.2598 respectively. Bylaw No.4029 merges the maximum requisitions from the former bylaw No.152 and No.2598 into one.

Bylaw history for reference purposes:

Bylaw No. 4029 (July 13, 2016; replaces Bylaw No. 152 and Bylaw No. 2598) Amended by Bylaw No. 4362 (2020)

Bylaw No. 152 (November 28, 1973); Amended Bylaw No. 195 (1975), Bylaw No. 338 (1977), Bylaw No. 412 (1977), Bylaw No. 1073 (1982), Bylaw No. 1558 (1987) and Bylaw No. 3344 (2006).

Bylaw No. 2598 (June, 1998); Amended by Bylaw No. 3345 (2006).

SERVICE DESCRIPTION:

A service established to provide recreational community programs, to construct, equip, operate and maintain recreation facilities including but not necessarily limited to the ice arena, the swimming pool, the golf course and multi-purpose/community use rooms, and to authorize acquisition of recreation-related real property.

PARTICIPATION:

The District of Sooke and the Electoral Area of Juan de Fuca (portions) are the participating area for this service. Cost apportionment is 100% by population.

MAXIMUM LEVY:

The greater of \$5,158,000 or \$1.60/\$1000 on the net taxable value of land and improvements.

COMMISSION:

Sooke and Electoral Area Parks and Recreation Commission

Established by bylaw to oversee this function. (Bylaw No. 2788 - April 2000, Amended by Bylaw No. 3242 - 2004, Bylaw No. 3416 - 2007 & Bylaw 4049 - 2015).

CAPITAL DEBT:

Bylaw No. 4052 - \$750,000 (for DeMamiel Golf Course Acquisition), \$660,000 issued).

Bylaw No. 4634 - \$3,150,000 (for SEAPARC recreation upgrades), \$0 issued).

SEAPARC - ALL SERVICE AREAS	BUDGET REQUEST						FUTURE PROJECTIONS			
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
OPERATING COSTS:										
Salaries and Wages	3,597,210	3,503,243	3,812,421	-	-	3,812,421	3,909,878	4,009,854	4,099,825	4,191,768
Electricity & Utilities	248,210	243,050	259,190	-	-	259,190	264,360	269,640	275,030	280,530
Operating Supplies & Promotion	401,380	367,273	381,262	-	-	381,262	388,910	396,690	404,630	412,740
Maintenance and Repairs	208,615	209,965	200,300	-	-	200,300	204,310	208,400	212,570	216,810
Standard Overhead Allocation	233,490	233,490	253,135	-	-	253,135	257,691	262,845	268,102	273,464
Human Resources Allocation	123,363	123,363	126,146	-	-	126,146	147,588	154,532	148,769	150,211
Internal Allocations	12,662	12,662	1,907	-	10,812	12,719	1,964	2,023	2,084	2,146
Contract for Services	82,350	104,117	94,000	-	-	94,000	95,880	97,780	99,730	101,720
Vehicles and Travel	26,775	24,567	26,000	-	-	26,000	26,520	27,050	27,590	28,140
Operating - Other	80,047	99,675	92,541	-	-	92,541	94,380	96,240	98,130	100,060
Insurance Cost	48,360	48,360	46,740	-	-	46,740	49,078	51,532	54,110	56,816
TOTAL OPERATING COSTS	5,062,462	4,969,765	5,293,642	-	10,812	5,304,454	5,440,559	5,576,586	5,690,570	5,814,405
Percentage increase over prior year		-1.8%	4.57%			4.78%	2.57%	2.5%	2.0%	2.2%
CAPITAL / TRANSFER RESERVES										
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
Transfer to Capital Reserve Fund	362,100	384,698	369,342	-	-	369,342	376,730	384,260	391,950	399,790
Transfer to Equipment Replacement Fund	217,300	277,300	221,646	-	-	221,646	226,080	230,600	235,210	239,910
Capital Equipment Purchases	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	579,400	661,998	590,988	-	-	590,988	602,810	614,860	627,160	639,700
		14.3%	2.00%			2.00%	2.00%	2.0%	2.0%	2.0%
DEBT CHARGES	69,196	69,196	69,236	75,000	-	144,236	221,186	353,686	353,686	353,686
TOTAL COSTS	5,711,058	5,700,959	5,953,866	75,000	10,812	6,039,678	6,264,555	6,545,132	6,671,416	6,807,791
		-0.18%	4.25%			5.75%	3.72%	4.48%	1.93%	2.04%
FUNDING SOURCES (REVENUE)										
Balance C/F from Prior to Current year	(25,000)	(25,000)	-	-	-	-	-	-	-	-
Fee Income	(1,793,510)	(1,743,893)	(1,829,390)	-	-	(1,829,390)	(1,865,970)	(1,903,270)	(1,941,350)	(1,980,170)
Rental Income	(389,566)	(429,084)	(447,561)	-	-	(447,561)	(456,520)	(465,650)	(474,970)	(484,460)
Transfer from Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
Payments - In Lieu of Taxes	(10,155)	(10,155)	(20,936)	-	-	(20,936)	(10,155)	(10,155)	(10,155)	(10,155)
TOTAL REVENUE	(2,218,231)	(2,208,132)	(2,297,887)	-	-	(2,297,887)	(2,332,645)	(2,379,075)	(2,426,475)	(2,474,785)
			3.59%			3.59%	1.51%	2.0%	2.0%	2.0%
REQUISITION	(3,492,827)	(3,492,827)	(3,655,979)	(75,000)	(10,812)	(3,741,791)	(3,931,910)	(4,166,057)	(4,244,941)	(4,333,006)
Percentage increase over prior year requisition			4.67%			7.13%	5.08%	5.96%	1.89%	2.07%
PARTICIPANTS: Sooke and JDF AUTHORIZED POSITIONS:										
Salaried	20.60	20.60	20.60	-	-	20.60	20.60	20.60	20.60	20.60

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.40X SEAPARC	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
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EXPENDITURE

Buildings	\$217,150	\$2,852,150	\$275,000	\$351,000	\$560,500	\$2,283,000	\$6,321,650
Equipment	\$88,250	\$638,000	\$132,700	\$188,850	\$533,500	\$265,430	\$1,758,480
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$30,000	\$865,750	\$35,000	\$36,800	\$36,500	\$38,500	\$1,012,550
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$335,400	\$4,355,900	\$442,700	\$576,650	\$1,130,500	\$2,586,930	\$9,092,680

SOURCE OF FUNDS

Capital Funds on Hand	\$335,400	\$335,400	\$0	\$0	\$0	\$0	\$335,400
Debenture Debt (New Debt Only)	\$0	\$2,910,000	\$0	\$45,000	\$426,000	\$1,850,000	\$5,231,000
Equipment Replacement Fund	\$0	\$434,750	\$116,700	\$127,350	\$107,500	\$248,430	\$1,034,730
Grants (Federal, Provincial)	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$525,750	\$326,000	\$404,300	\$597,000	\$488,500	\$2,341,550
	\$335,400	\$4,355,900	\$442,700	\$576,650	\$1,130,500	\$2,586,930	\$9,092,680

Definitions for the 5-year Capital Plan

Asset Class	<p>Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.</p> <p>L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment</p>
Capital Expenditure Type	<p>Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.</p> <p>Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset</p>
Carryforward	<p>Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.</p>
Funding Source	<p>Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility</p> <p>If there is more than one funding source, additional rows are shown for the project.</p>

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.40X
Service Name: SEAPARC

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE										
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total	
20-09	Replacement	Domestic Hot Water Replacement	Replacement of hot water storage tanks and update system	\$ 100,000	E	Cap	78,400	78,400					\$ 78,400	
22-02	Renewal	Pool Roof Replacement	Pool Roof Replacement	\$ 500,000	B	Res		85,000					\$ 85,000	
22-02	Renewal	Pool Roof Replacement	Pool Roof Replacement		B	Cap	22,500	22,500					\$ 22,500	
22-13	Renewal	Weight room upgrade	Accessibility and Weight Room upgrades	\$ 15,000	B	Cap	7,150	7,150					\$ 7,150	
23-03	Replacement	Skate Park Renewal	Skate Park Renewal	\$ 1,125,000	S	Debt	→	800,000					\$ 800,000	
23-04	Renewal	Building Assessment and Renewal	Building assessment and repairs	\$ 250,000	B	Res		50,000	50,000	50,000	50,000	50,000	\$ 250,000	
23-04	Renewal	Building Assessment and Renewal	Building assessment and repairs		B	Cap	15,000	15,000					\$ 15,000	
23-07	Renewal	Parking Lot Renewal	Renewal parking lot	\$ 173,750	S	Res		35,750	35,000	36,800	36,500	38,500	\$ 182,550	
23-07	Renewal	Parking Lot Renewal	Renewal parking lot		S	Cap	30,000	30,000					\$ 30,000	
24-04	Renewal	Roof Repairs	General Roof Repairs	\$ 37,500	B	Res		-	7,500	7,500	7,500	7,500	\$ 30,000	
24-04	Renewal	Roof Repairs	General Roof Repairs		B	Cap	7,500	7,500					\$ 7,500	
24-05	Renewal	Recoat Pool Medal Roof	Recoat Pool Medal Roof	\$ 30,000	B	Cap	30,000	30,000					\$ 30,000	
24-06	Renewal	Replace Ventilation Fans	Replace Ventilation Fans	\$ 7,000	B	Res			7,500				\$ 7,500	
24-08	Renewal	Bldg Automation Software	Bldg Automation Software	\$ 20,000	E	Cap	9,850	9,850					\$ 9,850	
24-13	Renewal	Arena Compressor Overhaul	Refrigeration plant compressor overhaul	\$ 48,000	E	Res			16,000	16,500			\$ 32,500	
24-14	Replacement	Heating System Replacement-Thrup Rd House	Replace heating system at Thrup Rd house	\$ 17,500	E	ERF		17,500					\$ 17,500	
24-15	Replacement	IT Equipment Replacement	Replacement of IT equipment and computers	\$ 73,600	E	ERF		13,600	34,600	3,600	14,100		\$ 65,900	
25-01	Renewal	Implement Heat Recovery System Phase 1	Implementation of phase 1 of heat recovery system	\$ 2,200,000	B	Debt	→	2,050,000					\$ 2,050,000	
25-01	Renewal	Implement Heat Recovery System Phase 1	Implementation of phase 1 of heat recovery system		B	Grant							\$ -	
25-01	Renewal	Implement Heat Recovery System Phase 1	Implementation of phase 1 of heat recovery system		B	Grant		150,000					\$ 150,000	
25-02	Replacement	Ice resurfacers	Ice resurfacers	\$ 200,000	E	ERF		200,000					\$ 200,000	
25-03	Renewal	Recoat Arena Purlins & Frames	Recoat Arena Purlins & Frames	\$ 40,000	B	Res			40,000				\$ 40,000	
25-05	Replacement	Replace Sewage & Storm Pump System	Replace Sewage & Storm Pump System	\$ 20,000	B	ERF		20,000					\$ 20,000	
25-07	Study	Thermal Evaluation of Electrical System	Thermal Evaluation of Electrical System	\$ 7,750	B	Res				4,000			\$ 4,000	
25-11	Renewal	Paint Pool & Arena Exterior	Paint Pool & Arena Exterior	\$ 120,000	B	Cap	90,000	90,000					\$ 90,000	
25-13	Renewal	Lighting Controls	Renewal of lighting controls	\$ 80,000	B	Res		35,000					\$ 35,000	
25-13	Renewal	Lighting Controls	Renewal of lighting controls		B	Cap	45,000	45,000					\$ 45,000	
26-06	Replacement	Equipment Replacement (pooled)	Equipment Replacement	\$ 138,900	E	ERF		138,900					\$ 138,900	

Service #: 1.40X
 Service Name: SEAPARC

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
26-08	Renewal	Duct cleaning	Duct cleaning	\$ 37,000	B	Res		22,000			25,000		\$ 47,000
26-09	Replacement	Pool Lectronator System	Replacement of lectronator cells and components	\$ 85,000	E	ERF		19,750	21,000	21,750	22,750	24,000	\$ 109,250
26-10	Study	Infrastructure Growth Plan	Plan to guide new infrastructure needs	\$ 150,000	B	Res		150,000					\$ 150,000
26-10	Study	Infrastructure Growth Plan	Plan to guide new infrastructure needs		B	Grant							\$ -
26-11	Renewal	Irrigation allowance	Repair & replacement of irrigation components	\$ 25,000	E	ERF		5,000	5,000	5,000	5,000	5,000	\$ 25,000
26-12	New	Electric Key Entry System	Install electric key entry system	\$ 68,000	B	Res		48,000	20,000				\$ 68,000
26-13	New	Cellular Service Upgrade	Cellular Service Upgrade	\$ 40,000	E	Res		40,000					\$ 40,000
26-14	Study	Pool Change Room Renovation	Pool Change Room Renovation (design/scope)	\$ 25,000	B	Res		25,000					\$ 25,000
26-15	Replacement	Mower replacement - golf	Replace rough mower - golf course	\$ 35,000	E	Res		35,000					\$ 35,000
26-16	Renewal	Pool Circulation Pump renewal	Pool Circulation Pump renewal (allowance)	\$ 100,000	E	ERF		20,000	22,000	22,000	22,000	22,000	\$ 108,000
26-17	Replacement	Turf aerator - golf	Replace greens aerator - golf	\$ 60	E	Debt		60,000					\$ 60,000
27-03	Renewal	Replace Arena Rubber Mat Flooring	Replace Arena Rubber Mat Flooring	\$ 150,000	B	Res			150,000				\$ 150,000
27-04	Replacement	Equipment Replacement (pooled)	Equipment Replacement	\$ 34,100	E	ERF			34,100				\$ 34,100
28-01	Renewal	Recoat Arena Change Room & Pool Interior Roof	Locally recoat arena interior change room roof steel deck & pool interior roof deck, purlins and beams	\$ 84,500	B	Res				84,500			\$ 84,500
28-02	Renewal	Repaint Fitness Facility Exterior	Repaint Fitness Facility Exterior	\$ 25,000	B	Res				25,000			\$ 25,000
28-03	Renewal	Recoat Arena Metal Roof	Recoat Arena Metal Roof	\$ 720,000	B	Res				20,000	400,000		\$ 420,000
28-04	Renewal	Pool Change Room Renovation	Pool Change Room Renovation	\$ 170,000	B	Res				160,000			\$ 160,000
28-05	Replacement	Electrification of Pool Boilers	Replacement of secondary pool boilers (oil to electric)	\$ 471,000	E	Debt				45,000	426,000		\$ 471,000
28-06	Replacement	Equipment Replacement (pooled)	Equipment Replacement	\$ 75,000	E	ERF				75,000			\$ 75,000
29-01	Renewal	Sauna renewal	Renovate sauna room	\$ 30,000	B	Res					30,000		\$ 30,000
29-02	Study	Electrification of Arena Dehumidifier	Design and replacement of low-temperature dehumidifiers with heat recovery tie-in	\$ 30,000	B	Res					30,000		\$ 30,000
29-03	Renewal	Storm & Sewer repair allowance	Buried services repair allowance (storm & sanitary)	\$ 18,000	B	Res					18,000		\$ 18,000
29-05	Replacement	Equipment Replacement (pooled)	Equipment Replacement	\$ 53,250	E	ERF					43,650		\$ 43,650
30-01	Renewal	Replace Arena In-Slab Refrigeration	Replace Arena Ice Rink and In-Slab Refrigeration	\$ 1,850,000	B	Debt						1,850,000	\$ 1,850,000
30-02	Renewal	Arena Change Room Renovation	Renovation of original (1976) arena change rooms	\$ 150,000	B	Res						150,000	\$ 150,000
30-03	Renewal	Pool Window Wall Repair Allowance	Pool Window Wall Repair Allowance	\$ 7,500	B	Res						7,500	\$ 7,500
30-04	Replacement	Replace Arena Dehumidifier	Replace Arena Dehumidifier	\$ 110,000	B	Res						110,000	\$ 110,000
30-05	Replacement	Replace Ventilation Fans	Replace Ventilation Fans - allowance	\$ 8,000	B	Res						8,000	\$ 8,000
30-06	Study	Energy Recovery - phase 2	Technical design of energy recovery - phase 2	\$ 100,000	B	Res						100,000	\$ 100,000
30-07	Renewal	Arena Compressor Overhaul	Refrigeration plant compressor overhaul	\$ 17,000	E	Res						17,000	\$ 17,000
30-08	Replacement	Radio Replacements	Radio system replacement	\$ 40,000	E	ERF						40,000	\$ 40,000

Service #: 1.40X
 Service Name: SEAPARC

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
30-09	Replacement	IT Equipment Replacement	Replacement of IT equipment and computers	\$ 13,480	E	ERF						13,480	\$ 13,480
30-10	Replacement	Equipment Replacement (pooled)	Equipment Replacement	\$ 143,950	E	ERF						143,950	\$ 143,950
			Grand Total	\$ 10,069,840			\$ 335,400	\$ 4,355,900	\$ 442,700	\$ 576,650	\$ 1,130,500	\$ 2,586,930	\$ 9,092,680

Service: 1.40X SEAPARC

Project Number 20-09 **Capital Project Title** Domestic Hot Water Replacement **Capital Project Description** Replacement of hot water storage tanks and update system
Project Rationale Service life is ended for DHW storage tanks for the arena as well as for the pool/gym. This project will consider heat recovery implications in design and implementation.

Project Number 22-02 **Capital Project Title** Pool Roof Replacement **Capital Project Description** Pool Roof Replacement
Project Rationale Building envelope evaluation was conducted and replacement of various sections of roofing was identified to be replaced on a multi year plan based on condition and estimated remaining life. Continuing project to ensure integrity of building envelope.

Project Number 23-04 **Capital Project Title** Building Assessment and Renewal **Capital Project Description** Building assessment and repairs
Project Rationale Aging facilities. Arena built in 1975, Pool in 2000. Increasing issues with building envelope and finishings.

Project Number 23-07 **Capital Project Title** Parking Lot Renewal **Capital Project Description** Renewal parking lot
Project Rationale Regular repairs required to parking lot including paving, line painting and oil separator clean out.

Project Number 24-04 **Capital Project Title** Roof Repairs **Capital Project Description** General Roof Repairs
Project Rationale Annual roof repair allowance.

Service: 1.40X SEAPARC

Project Number 24-06 **Capital Project Title** Replace Ventilation Fans **Capital Project Description** Replace Ventilation Fans
Project Rationale At or nearing end of life

Project Number 24-13 **Capital Project Title** Arena Compressor Overhaul **Capital Project Description** Refrigeration plant compressor overhaul
Project Rationale Overhaul of arena compressors(alternating) to ensure continuity of service. Recommended maintenance by CIMCO.

Project Number 24-15 **Capital Project Title** IT Equipment Replacement **Capital Project Description** Replacement of IT equipment and computers
Project Rationale CRD IT's infrastructure renewal plan

Project Number 25-01 **Capital Project Title** Implement Heat Recovery System Phase 1 **Capital Project Description** Implementation of phase 1 of heat recovery system
Project Rationale A number of pool mechanical systems approaching end of life. Heat recovery system would address replacement of these systems and benefit with reduced GHG emissions to meet climate targets.

Project Number 25-03 **Capital Project Title** Recoat Arena Purlins & Frames **Capital Project Description** Recoat Arena Purlins & Frames
Project Rationale To prolong service life of roof supporting steel components in the arena.

Service: 1.40X SEAPARC

Project Number 25-05 **Capital Project Title** Replace Sewage & Storm Pump System **Capital Project Description** Replace Sewage & Storm Pump System
Project Rationale Condition assessment indicates areas at or nearing end of life

Project Number 25-07 **Capital Project Title** Thermal Evaluation of Electrical System **Capital Project Description** Thermal Evaluation of Electrical System
Project Rationale Code requirement

Project Number 25-13 **Capital Project Title** Lighting Controls **Capital Project Description** Renewal of lighting controls
Project Rationale System failure. Replacement will incorporate energy efficiency in collaboration with BC Hydro.

Project Number 26-06 **Capital Project Title** Equipment Replacement (pooled) **Capital Project Description** Equipment Replacement
Project Rationale Annual small equipment replacement schedule

Project Number 26-08 **Capital Project Title** Duct cleaning **Capital Project Description** Duct cleaning
Project Rationale Regular maintenance of duct system.

Service: 1.40X SEAPARC

Project Number 26-09 **Capital Project Title** Pool Lectronator System **Capital Project Description** Replacement of lectronator cells and components
Project Rationale Annual replacement of lectronator system components.

Project Number 26-10 **Capital Project Title** Infrastructure Growth Plan **Capital Project Description** Plan to guide new infrastructure needs
Project Rationale Action from Strategic plan to guide recreation infrastructure growth required by the community

Project Number 26-11 **Capital Project Title** Irrigation allowance **Capital Project Description** Repair & replacement of irrigation components
Project Rationale Annual allowance for repairs

Project Number 26-12 **Capital Project Title** Electric Key Entry System **Capital Project Description** Install electric key entry system
Project Rationale Improve facility security and access.

Project Number 26-13 **Capital Project Title** Cellular Service Upgrade **Capital Project Description** Cellullar Service Upgrade
Project Rationale For safety and patron convenience.

Service: 1.40X SEAPARC

Project Number 26-14 **Capital Project Title** Pool Change Room Renovation **Capital Project Description** Pool Change Room Renovation (design/scope)
Project Rationale Determine scope and pricing for 2028 project

Project Number 27-03 **Capital Project Title** Replace Arena Rubber Mat Flooring **Capital Project Description** Replace Arena Rubber Mat Flooring
Project Rationale Flooring at end of life.

Project Number 27-04 **Capital Project Title** Equipment Replacement (pooled) **Capital Project Description** Equipment Replacement
Project Rationale Annual small equipment replacement schedule

Project Number 28-01 **Capital Project Title** Recoat Arena Change Room & Pool Interior Roof **Capital Project Description** Locally recoat arena interior change room roof steel deck & pool interior roof deck, purlins and beams
Project Rationale Recoating of swimming pool interior roof deck, purlins, beams as well as arena interior change room roof steel deck. Project to prolong service life of roof supporting structures.

Project Number 28-02 **Capital Project Title** Repaint Fitness Facility Exterior **Capital Project Description** Repaint Fitness Facility Exterior
Project Rationale Maintain aesthetics and extend service life.

Service: 1.40X SEAPARC

Project Number 28-03 **Capital Project Title** Recoat Arena Metal Roof **Capital Project Description** Recoat Arena Metal Roof
Project Rationale Extend roof service life.

Project Number 28-04 **Capital Project Title** Pool Change Room Renovation **Capital Project Description** Pool Change Room Renovation
Project Rationale Supported via Strategic Plan

Project Number 28-05 **Capital Project Title** Electrification of Pool Boilers **Capital Project Description** Replacement of secondary pool boilers (oil to electric)
Project Rationale Oil tank for the secondary boiler is past end of life. Oil tank to be decommissioned and oil boiler replaced with electric boiler. Electrical upgrades required as part of this project.

Project Number 28-06 **Capital Project Title** Equipment Replacement (pooled) **Capital Project Description** Equipment Replacement
Project Rationale Annual small equipment replacement.

Project Number 29-01 **Capital Project Title** Sauna renewal **Capital Project Description** Renovate sauna room
Project Rationale End of life.

Project Number 29-02 **Capital Project Title** Electrification of Arena Dehumidifier **Capital Project Description** Design and replacement of low-temperature dehumidifiers with heat recovery tie-in
Project Rationale Design and replacement of low-temperature dehumidifiers with heat recovery tie in. 2 year project

Service: 1.40X SEAPARC

Project Number 29-03 Capital Project Title Storm & Sewer repair allowance Capital Project Description Buried services repair allowance (storm & sanitary)
Project Rationale Regular repair allowance.

Project Number 29-05 Capital Project Title Equipment Replacement (pooled) Capital Project Description Equipment Replacement
Project Rationale Annual small equipment replacement.

Project Number 30-01 Capital Project Title Replace Arena In-Slab Refrigeration Capital Project Description Replace Arena Ice Rink and In-Slab Refrigeration
Project Rationale End of life

Project Number 30-02 Capital Project Title Arena Change Room Renovation Capital Project Description Renovation of original (1976) arena change rooms
Project Rationale Asset management plan and strategic plan need.

Project Number 30-03 Capital Project Title Pool Window Wall Repair Allowance Capital Project Description Pool Window Wall Repair Allowance
Project Rationale Repairs due to leakage

Project Number 30-04 Capital Project Title Replace Arena Dehumidifier Capital Project Description Replace Arena Dehumidifier
Project Rationale End of life

Service: 1.40X SEAPARC

Project Number 30-05 **Capital Project Title** Replace Ventilation Fans **Capital Project Description** Replace Ventilation Fans - allowance
Project Rationale End of life

Project Number 30-06 **Capital Project Title** Energy Recovery - phase 2 **Capital Project Description** Technical design of energy recovery - phase 2
Project Rationale To align with end of life for various mechanical components and climate goals

Project Number 30-07 **Capital Project Title** Arena Compressor Overhaul **Capital Project Description** Refrigeration plant compressor overhaul
Project Rationale Regular renewal schedule

Project Number 30-08 **Capital Project Title** Radio Replacements **Capital Project Description** Radio system replacement
Project Rationale End of life

Project Number 30-09 **Capital Project Title** IT Equipment Replacement **Capital Project Description** Replacement of IT equipment and computers
Project Rationale End of life

Project Number 30-10 **Capital Project Title** Equipment Replacement (pooled) **Capital Project Description** Equipment Replacement
Project Rationale Annual small equipment replacement.

**1.40X SEAPARC
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

SEAPARC

Established by Bylaw No. 4145 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule - FC 105301

Operating Reserve Schedule Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	35,815	37,386	38,386	38,386	38,386	38,386
Planned Purchase	-	-	-	-	-	-
Transfer from Ops Budget	-	-	-	-	-	-
Interest Income*	1,570	1,000				
Total projected year end balance	37,386	38,386	38,386	38,386	38,386	38,386

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

**1.40X SEAPARC Legacy Fund
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

SEAPARC Legacy Fund

Established by Bylaw No. 4103. Money received for specific purposes through bequests, charitable donations, or otherwise given will paid into this specified Legacy reserve fund.

Operating Reserve Schedule - FC 105101

Operating Reserve Schedule Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	2,210	2,307	2,397	2,397	2,397	2,397
Planned Purchase						
Transfer from Ops Budget	-					
Interest Income*	97	90				
Total projected year end balance	2,307	2,397	2,397	2,397	2,397	2,397

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

**1.40X SEAPARC Recreation Combined
 Asset and Reserve Summary Schedule
 2026 - 2030 Financial Plan**

Asset Profile

SEAPARC Recreation (1.401 & 1.403 Combined)

Assets held by the Sooke Parks and Recreation service consist of a pool, an arena, ball field, skate park and various vehicles and equipment to support service delivery.

Summary

Reserve/Fund Summary Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Capital Reserve	703,264	566,856	617,586	597,546	392,496	303,786
Equipment Replacement Fund	218,823	6,469	115,849	219,099	346,809	338,289
Total projected year end balance	922,087	573,325	733,435	816,645	739,305	642,075

**1.40X SEAPARC Recreation Combined
Capital Reserve Fund Schedule
2026 - 2030 Financial Plan**

Capital Reserve Fund Schedule

Reserve Fund: 1.40X SEAPARC Recreation and Pool Combined Capital Reserve Fund

Capital Reserve Fund	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	873,101	703,264	566,856	617,586	597,546	392,496
Planned Capital Expenditure (Based on Capital Plan)	(588,988)	(525,750)	(326,000)	(404,300)	(597,000)	(488,500)
Transfer from Operating Budget	386,064	369,342	376,730	384,260	391,950	399,790
Interest Income*	33,087	20,000				
Ending Balance \$	703,264	566,856	617,586	597,546	392,496	303,786

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

1.40X SEAPARC Recreation Combined
 Equipment Replacement Fund Schedule (ERF)
 2026 - 2030 Financial Plan

Equipment Replacement Fund Schedule (ERF)

ERF Fund: 1.40X Combined SEAPARC Recreation and Pool ERF

Equipment Replacement Fund	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	270,540	218,823	6,469	115,849	219,099	346,809
Planned Purchase (Based on Capital Plan)	(271,383)	(434,750)	(116,700)	(127,350)	(107,500)	(248,430)
Transfer from Operating Budget	217,300	221,646	226,080	230,600	235,210	239,910
Equipment Disposal						
Interest Income*	2,366	750				
Ending Balance \$	218,823	6,469	115,849	219,099	346,809	338,289

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

GM - Parks, Recreation & Environmental Services

FINAL BUDGET

March 2026

Service: 1.028 GM - Parks, Recreation & Environmental Services

Committee: Environmental Services

DEFINITION:

The oversight of Parks, Recreation & Environmental Services for the Capital Regional District Board

SERVICE DESCRIPTION:

The General Manager provides overall direction and supporting administrative oversight for all Parks, Recreation & Environmental Services. The department and its divisions report to the Board, Hospital District Board, the Environmental Services Committee and the Regional Parks Committee.

PARTICIPATION:

All municipalities and electoral areas.

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

N/A

FUNDING:

Requisition

1.028 - GM - Parks, Recreation & Environmental Services	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	2026 ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries and Wages	404,894	407,964	445,715	-	-	445,715	458,519	471,683	482,908	494,393
Contract for Services	3,279	-	10,000	-	-	10,000	10,202	3,412	3,480	3,549
Allocation - Standard Overhead	54,452	54,452	52,370	-	-	52,370	51,478	52,508	53,558	54,629
Allocation - Human Resources	15,726	15,726	15,312	-	-	15,312	17,914	18,757	18,058	18,233
Allocation - Building Occupancy	26,609	26,609	25,570	-	-	25,570	26,790	27,969	28,420	28,883
Insurance	720	720	660	-	-	660	695	731	768	807
TOTAL OPERATING COSTS	505,680	505,471	549,627	-	-	549,627	565,598	575,060	587,192	600,495
*Percentage Increase over prior year		0.0%	8.7%	0.0%	0.0%	8.7%	2.9%	1.7%	2.1%	2.3%
Recovery for First Aid Officer	(102)	(102)	(104)	-	-	(104)	(106)	(108)	(110)	(112)
NET COSTS	505,578	505,369	549,523	-	-	549,523	565,492	574,952	587,082	600,383
*Percentage increase over prior year Net Costs		0.0%	8.7%	0.0%	0.0%	8.7%	2.9%	1.7%	2.1%	2.3%
AUTHORIZED POSITIONS: Salaried	2.0	2.0	2.0	-	-	2.0	2.0	2.0	2.0	2.0

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Environmental Administration Services

FINAL BUDGET

March 2026

Service: 1.575 Environmental Administration Services

Committee: Environmental Services

DEFINITION:

To provide administrative and clerical support services to the Environmental Protection, Environmental Innovation, and Environmental Resource Management Divisions.

PARTICIPATION:

All Functions administered by Environmental Services

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

N/A

COMMISSION:

N/A

COST RECOVERY:

Allocations to Environmental Protection, Environmental Innovation and Environment Resource Management Divisions.

OTHER:

The Legislative and General Government requisition covers costs associated with the General Manager's services to the Board.

1.575 - Env Services - Administration	BUDGET REQUEST						2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL				
<u>OPERATING COSTS:</u>										
Salaries and Wages	93,854	89,496	96,784	-	-	96,784	99,544	102,382	104,810	107,294
Allocations	76,590	76,590	68,486	-	-	68,486	67,887	70,468	71,711	73,191
Operating - Other Costs - Summary	47,790	48,439	55,531	-	-	55,531	59,239	61,941	63,079	64,249
TOTAL OPERATING COSTS	218,233	214,525	220,801	-	-	220,801	226,670	234,791	239,600	244,734
*Percentage Increase over prior year		-1.7%	1.2%	0.0%	0.0%	1.2%	2.7%	3.6%	2.0%	2.1%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	3,141	3,247	3,582	-	-	3,582	4,444	3,256	5,589	7,811
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	3,141	3,247	3,582	-	-	3,582	4,444	3,256	5,589	7,811
TOTAL COSTS	221,374	217,772	224,383	-	-	224,383	231,114	238,047	245,189	252,545
*Percentage Increase over prior year		-1.6%	1.4%	0.0%	0.0%	1.4%	3.0%	3.0%	3.0%	3.0%
Internal Recoveries	(217,772)	(217,772)	(224,382)	-	-	(224,382)	(231,114)	(238,047)	(245,189)	(252,544)
OPERATING COSTS LESS INTERNAL RECOVERIES	-	-	-	-	-	-	-	-	-	-
<u>FUNDING SOURCES (REVENUE)</u>										
Surplus / (Deficit)										
Balance C/F from current to Next year	-	-	-	-	-	-	-	-	-	-
Transfer from Ops Reserve Fund	(3,604)	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	(3,604)	-	-	-	-	-	-	-	-	-
REQUISITION	-	-	-	-	-	-	-	-	-	-
*Percentage Increase over prior year										
PARTICIPANTS: Costs recovered internally										
AUTHORIZED POSITIONS:										
Salaried	1.00	1.00	1.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Term	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

**CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030**

Service No.	1.575 Environmental Administration Serv	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
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EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$5,000	\$8,700	\$6,000	\$4,500	\$4,500	\$28,700	\$28,700
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$5,000	\$8,700	\$6,000	\$4,500	\$4,500	\$28,700	\$28,700

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$5,000	\$8,700	\$6,000	\$4,500	\$4,500	\$28,700	\$28,700
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$5,000	\$8,700	\$6,000	\$4,500	\$4,500	\$28,700	\$28,700

Definitions for the 5-year Capital Plan

Asset Class	<p>Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.</p> <p>L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment</p>
Capital Expenditure Type	<p>Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.</p> <p>Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset</p>
Carryforward	<p>Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.</p>
Funding Source	<p>Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility</p> <p>If there is more than one funding source, additional rows are shown for the project.</p>

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.575

Service Name: Environmental Administration Services

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
20-01	Replacement	Office Furniture	ERF replacement of desks, chairs, shelves	\$ 19,570	E	ERF		\$ 3,000	\$ 3,000	\$ 3,000	\$ 1,500	\$ 1,500	\$ 12,000
20-02	Replacement	Office Equipment	ERF replacement of computers, printers	\$ 25,843	E	ERF		\$ 2,000	\$ 5,700	\$ 3,000	\$ 3,000	\$ 3,000	\$ 16,700
													\$ -
													\$ -
			Grand Total	\$ 45,413			\$ -	\$ 5,000	\$ 8,700	\$ 6,000	\$ 4,500	\$ 4,500	\$ 28,700

Service: **1.575** **Environmental Administration Services**

Project Number 20-01 **Capital Project Title** Office Furniture **Capital Project Description** ERF replacement of desks, chairs, shelves
Project Rationale 2026-2030 - miscellaneous furniture required by ES-HQ, as needed (shelving, chairs, tables, desks).

Project Number 20-02 **Capital Project Title** Office Equipment **Capital Project Description** ERF replacement of computers, printers
Project Rationale NOTE: Env Admin purchased a new MFP (ESD-30) in 2022 for \$13,000. There is no equipment replacement scheduled for the MFP. It will be replaced only when broken, though this might change when IT revisits the MFP deployment and maintenance strategy.) The same is true for the shared printer (Luisa) and Wanda's printer -- only to be replaced if not working/fixable. Added computer replacements based on the four-year replacement cycle as per IT.

**1.575 ES HQ Administration
ERF Reserve Summary
2026 - 2030 Financial Plan**

ERF Reserve Cash Flow (Equipment Portion)

ERF: Environmental HQ/Administration support Senior Budget - ERF for Equipment

Equipment Replacement Fund Fund: 1022 Fund Center: 101449	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	153,619	154,055	152,637	148,381	145,637	146,726
Planned Purchase (Based on Capital Plan)	(11,337)	(5,000)	(8,700)	(6,000)	(4,500)	(4,500)
Transfer from Operating Budget	10,534	3,582	4,444	3,256	5,589	7,811
Interest Income*	1,239	-	-	-	-	-
Total projected year end balance	154,055	152,637	148,381	145,637	146,726	150,037

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Assumptions/Background:

**1.575 ES HQ Administration
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105523	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	82,055	93,653	93,653	93,653	93,653	93,653
Planned Purchase	-					
Transfer from Ops Budget	8,000	-	-	-	-	-
Interest Income*	3,598	-	-	-	-	-
Total projected year end balance	93,653	93,653	93,653	93,653	93,653	93,653

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Environmental Innovation

FINAL BUDGET

March 2026

Service: 1.574 Environmental Innovation

Committee: Environmental Services

DEFINITION:

To provide support services to the the Environmental Innovation Division.

PARTICIPATION:

All Functions administered by Environmental Innovation

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

N/A

COMMISSION:

N/A

COST RECOVERY:

Allocations to Climate Action Programs, Environmental Resource Programs, and Environmental Programs.

1.574 - Environmental Innovation	BUDGET REQUEST									
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Salaries and Wages	-	-	1,374,748	-	-	1,374,748	1,331,324	1,340,978	1,372,805	1,391,558
Allocations	-	-	90,886	-	-	90,886	101,736	100,416	101,405	103,511
Operating - Other Costs - Summary	-	-	128,200	-	-	128,200	130,764	133,379	136,047	138,768
TOTAL OPERATING COSTS	-	-	1,593,834	-	-	1,593,834	1,563,824	1,574,773	1,610,258	1,633,836
*Percentage Increase over prior year		#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	-1.9%	0.7%	2.3%	1.5%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	-	-	10,000	-	-	10,000	17,843	36,361	43,331	117,761
Transfer to Operating Reserve Fund	-	-	10,000	-	-	10,000	17,843	36,361	43,331	117,761
TOTAL CAPITAL / RESERVES	-	-	20,000	-	-	20,000	35,685	72,721	86,661	235,522
TOTAL COSTS	-	-	1,613,834	-	-	1,613,834	1,599,509	1,647,494	1,696,919	1,869,358
*Percentage Increase over prior year		#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	-0.9%	3.0%	3.0%	10.2%
Internal Recoveries	-	-	(1,613,834)	-	-	(1,613,834)	(1,599,509)	(1,647,494)	(1,696,919)	(1,869,358)
OPERATING COSTS LESS INTERNAL RECOVERIES	-	-	-	-	-	-	-	-	-	-
<u>FUNDING SOURCES (REVENUE)</u>										
Surplus / (Deficit)										
Balance C/F from current to Next year	-	-	-	-	-	-	-	-	-	-
Transfer from Ops Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-	-	-	-
REQUISITION	-	-	-	-	-	-	-	-	-	-
*Percentage Increase over prior year										
PARTICIPANTS: Costs recovered internally										
AUTHORIZED POSITIONS:										
Salaried	0.00	0.00	7.00	0.00	0.00	7.00	7.00	7.00	7.00	7.00
Term	0.00	0.00	2.00	0.00	0.00	2.00	2.00	1.00	1.00	1.00

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.574 Environmental Innovation	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
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EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000

Definitions for the 5-year Capital Plan

Asset Class	<p>Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.</p> <p>L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment</p>
Capital Expenditure Type	<p>Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.</p> <p>Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset</p>
Carryforward	<p>Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.</p>
Funding Source	<p>Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility</p> <p>If there is more than one funding source, additional rows are shown for the project.</p>

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.574

Service Name: Environmental Innovation

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE										
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total	Cost Estimate Class
26-01	Replacement	Office Furniture	ERF replacement of desks, chairs, shelves	\$ 15,000	E	ERF		\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 15,000	
26-02	Replacement	Computer Equipment	ERF replacement of computers, printers	\$ 15,000	E	ERF		\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 15,000	
													\$ -	
													\$ -	
			Grand Total	\$ 30,000			\$ -	\$ 6,000	\$ 30,000					

Service: 1.574 Environmental Innovation

Project Number	26-01	Capital Project Title	Office Furniture	Capital Project Description	ERF replacement of desks, chairs, shelves
Project Rationale	2026-2030 - miscellaneous furniture required by Env Innovation, as needed (shelving, chairs, tables, desks).				

Project Number	26-02	Capital Project Title	Computer Equipment	Capital Project Description	ERF replacement of computers, printers
Project Rationale	2026-2030 - computer equipment required by Env Innovation				

**1.574 Environmental Innovation
ERF Reserve Summary
2026 - 2030 Financial Plan**

ERF Reserve Cash Flow (Equipment Portion)

ERF: Environmental Innovation Senior Budget - ERF for Equipment

Equipment Replacement Fund Fund: 1022 Fund Center: 101647	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance		-	4,000	15,843	46,203	83,534
Planned Purchase (Based on Capital Plan)		(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Transfer from Operating Budget		10,000	17,843	36,361	43,331	117,761
Interest Income*		-	-	-	-	-
Total projected year end balance	-	4,000	15,843	46,203	83,534	195,295

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Assumptions/Background:

**1.574 Environmental Innovation
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105522	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance		-	10,000	27,843	64,203	107,534
Planned Purchase	-					
Transfer from Ops Budget		10,000	17,843	36,361	43,331	117,761
Interest Income*		-	-	-	-	-
Total projected year end balance	-	10,000	27,843	64,203	107,534	225,295

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Climate Action and Adaptation

FINAL BUDGET

March 2026

DEFINITION:

Establishment Bylaw No. 3510 (Jan 2009), as amended by Bylaw No. 4058 (Feb 2016) and Bylaw No. 4468 (Jan 2022), to establish and to operate the service of regional climate action coordination, including:

- Collaboration and cooperation with members on climate action and adaptation, including carbon neutrality commitments
- Information dissemination and public education
- Seek funding from other regional levels of government to support regional climate action programs
- Monitoring and reporting on air quality, energy consumption and greenhouse gas emissions

SERVICE DESCRIPTION:

The service facilitates climate change action throughout the region, provides support for emission reduction and adaptation strategies to the corporation and municipal governments, and delivers outreach and education programs to the public.

PARTICIPATION:

All municipalities and electoral areas

MAXIMUM LEVY:

The greater of \$1,737,635 or \$0.0130 / \$1,000 of taxable value of land and improvements.

MAXIMUM CAPITAL DEBT:

N/A

FUNDING:

Property value tax
Cost apportionment: 50% RPS population and 50% converted assessments

1.309 - CLIMATE ACTION AND ADAPTATION			BUDGET REQUEST							
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
OPERATING COSTS:										
Salaries and Wages	710,111	716,952	-	-	-	-	-	-	-	-
Allocations - Environmental Innovation & Others	120,555	120,555	917,623	-	2,500	920,123	878,118	904,254	930,849	958,237
Allocations - Environmental Protection	13,608	13,608	14,084	-	-	14,084	14,507	14,942	15,390	15,852
Contract For Services	731,519	525,000	853,290	-	-	853,290	909,571	824,918	801,839	809,613
Operating - Other Costs	391,203	379,586	268,037	-	-	268,037	202,488	204,728	217,008	219,348
Insurance Costs	3,530	3,530	3,460	-	-	3,460	3,634	3,816	4,007	4,207
TOTAL OPERATING COSTS	1,970,527	1,759,231	2,056,495	-	2,500	2,058,995	2,008,318	1,952,658	1,969,093	2,007,257
*Percentage Increase over prior year		-10.7%	4.4%	0.0%	0.1%	4.5%	-2.5%	-2.8%	0.8%	1.9%
Transfer to General Capital Fund	1,043,257	309,649	460,470	-	-	460,470	1,179,611	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
Transfer to Equipment Replacement Fund	68,065	68,065	72,396	-	-	72,396	76,610	76,610	76,610	76,610
TOTAL CAPITAL / RESERVES	1,111,322	377,714	532,866	-	-	532,866	1,256,221	76,610	76,610	76,610
TOTAL COSTS	3,081,849	2,136,945	2,589,361	-	2,500	2,591,861	3,264,539	2,029,268	2,045,703	2,083,867
*Percentage Increase over prior year		-30.7%	-16.0%	0.0%	0.1%	-15.9%	26.0%	-37.8%	0.8%	1.9%
Internal Recoveries										
OPERATING COSTS LESS INTERNAL RECOVERIES	3,081,849	2,136,945	2,589,361	-	2,500	2,591,861	3,264,539	2,029,268	2,045,703	2,083,867
*Percentage Increase over prior year	0.00%	-30.66%	-15.98%	0.00%	0.08%	-15.90%	25.95%	-37.84%	0.81%	1.87%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(83,841)	(83,841)	(76,994)	-	-	(76,994)	(75,874)	(75,874)	(75,874)	(75,874)
Grants - Federal/Provincial/Other	(862,521)	(403,500)	(784,680)	-	-	(784,680)	(1,165,629)	(20,000)	-	-
User Fee Revenue -EV	(25,347)	(5,000)	(25,347)	-	-	(25,347)	(67,653)	(67,653)	(67,653)	(67,653)
Transfer From Own Funds	(465,536)	-	(6,297)	-	-	(6,297)	(123,982)	-	-	-
TOTAL REVENUE	(1,437,245)	(492,341)	(893,318)	-	-	(893,318)	(1,433,138)	(163,527)	(143,527)	(143,527)
REQUISITION	(1,644,604)	(1,644,604)	(1,696,043)	0	(2,500)	(1,698,544)	(1,831,401)	(1,865,741)	(1,902,176)	(1,940,340)
*Percentage Increase over prior year		0.0%	3.1%	0.0%	0.2%	3.3%	7.8%	1.9%	2.0%	2.0%
PARTICIPANTS: All Municipalities and Electoral Areas										

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.309 Climate Action and Adaptation	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
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EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$868,886	\$868,886	\$1,453,138	\$0	\$0	\$0	\$0	\$2,322,023
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$868,886	\$868,886	\$1,453,138	\$0	\$0	\$0	\$0	\$2,322,023

SOURCE OF FUNDS

Capital Funds on Hand	\$231,706	\$231,706	\$387,508	\$0	\$0	\$0	\$0	\$619,214
Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants (Federal, Provincial)	\$637,180	\$637,180	\$1,065,629	\$0	\$0	\$0	\$0	\$1,702,809
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$868,886	\$868,886	\$1,453,138	\$0	\$0	\$0	\$0	\$2,322,023

Definitions for the 5-year Capital Plan

Asset Class	<p>Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.</p> <p>L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment</p>
Capital Expenditure Type	<p>Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.</p> <p>Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset</p>
Carryforward	<p>Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.</p>
Funding Source	<p>Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility</p> <p>If there is more than one funding source, additional rows are shown for the project.</p>

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.309

Service Name: Climate Action and Adaptation

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE										
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total	Cost Estimate Class
23-01	New	Regional electric vehicle charging infrastructure	146 level 2 electric vehicle charging stations	\$ 721,938	E	Cap	\$ 231,705.75	\$ 231,705.75	\$ 387,508.23				\$ 619,214	Class B (±15-25%)
23-01	New	Regional electric vehicle charging infrastructure	146 level 2 electric vehicle charging stations	\$ 1,984,991	E	Grant	\$ 637,179.94	\$ 637,179.94	\$ 1,065,629.48				\$ 1,702,809	Class B (±15-25%)
													\$ -	
													\$ -	
			Grand Total	\$ 2,706,929			\$ 868,886	\$ 868,886	\$ 1,453,138	\$ -	\$ -	\$ -	\$ 2,322,023	

Service: 1.309 Climate Action and Adaptation

Project Number	23-01	Capital Project Title	Regional electric vehicle charging infrastructure	Capital Project Description	146 level 2 electric vehicle charging stations
Project Rationale	Grant supporterd: Project intends to install approximately 152 level 2 EV charging stations as part of regional network. Stations will be installed/owned/operated by CRD, some by municipal partners. TBD amount at this point. This spreadsheet assumes 152, amount will be reduced once grant confirmed and negotiations occur with municipalities as project progresses.. Climate ACTION total funding: \$725,000 Clean BC Grant funding: \$ \$2,561,729 Approved via 2022 climate action service planning as part of regional electric vehicle infrastructure program. Leveraging provincial/federal Clean BC Investing in Canada grant to develop regional electric vehicle charging network.				

**1.309 Climate Action and Adaptation
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Climate Action and Adaptation

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105503 Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,418,695	1,480,902	1,474,605	1,350,623	1,350,623	1,350,623
Planned Project						-
Transfer to/from Ops Budget		(6,297)	(123,982)	-		
Interest Income*	62,207	-	-	-	-	-
Total projected year end balance	1,480,902	1,474,605	1,350,623	1,350,623	1,350,623	1,350,623

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Assumptions/Background:

Reserve balance retained for projects to be co-funded by grants.

**1.309 Climate Action and Adaptation
Equipment Reserve Summary
2026 - 2030 Financial Plan**

Profile

Climate Action and Adaptation

The service facilitates climate change action throughout the region, provides support for emission reduction and adaptation strategies to the corporation and municipal governments, and delivers outreach and education programs to the public.

Equipment Reserve Schedule

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Equipment Replacement Fund						
Fund: 1022 Fund Center: 102274						
Projected year end balance						
Beginning Balance	10,040	68,342	140,738	217,348	293,958	370,568
Planned Purchase (Based on Capital Plan)						
Transfer to/from Ops Budget	57,866	72,396	76,610	76,610	76,610	76,610
Interest Income*	436	-	-	-	-	-
Total projected year end balance	68,342	140,738	217,348	293,958	370,568	447,178

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Assumptions/Background:

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Other Legislative & General - Climate

FINAL BUDGET

March 2026

Service: 1.012 Other Legislative & General - Climate

Committee: Environmental Services

DEFINITION:

Authorized by Letters Patent to provide for legislative expenditures of the Board.

PARTICIPATION:

All municipalities and electoral area.

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

N/A

COMMITTEE:

N/A

FUNDING:

Requisition

1.012 OTHER LEGISLATIVE & GENERAL - CLIMATE	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	2026 ONGOING	ONE-TIME	TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Salaries and Wages	117,557	100,000	-	-	-	-	-	-	-	-
Allocations - Environmental Innovation & Others	901	901	120,963	-	901	121,864	124,592	128,330	132,180	136,145
Other Operating Expenses	-	5,272	-	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	118,458	106,173	120,963	-	901	121,864	124,592	128,330	132,180	136,145
*Percentage Increase over prior year		-10.4%	2.1%	0.0%	0.8%	2.9%	2.2%	3.0%	3.0%	3.0%
<u>CAPITAL / RESERVE</u>										
Transfer to Operating Reserve Fund	106,090	106,090	109,273	-	-	109,273	111,458	113,687	115,961	118,280
TOTAL CAPITAL / RESERVES	106,090	106,090	109,273	-	-	109,273	111,458	113,687	115,961	118,280
TOTAL COSTS	224,548	212,263	230,236	-	901	231,137	236,050	242,017	248,141	254,425
*Percentage increase over prior year requisition		-5.5%	2.5%	0.0%	0.4%	2.9%	2.1%	2.5%	2.5%	2.5%
REVENUE										
Climate Action Grant	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-	-	-	-
NET COSTS	224,548	212,263	230,236	-	901	231,137	236,050	242,017	248,141	254,425
*Percentage increase over prior year Net Costs		-5.5%	2.5%	0.0%	0.0%	2.9%	2.1%	2.5%	2.5%	2.5%

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Environmental Resource Management

FINAL BUDGET

March 2026

PARTICIPATION:

All costs recovered through tipping fees & Sale of Goods and Services.

MAXIMUM LEVY:

No requisition

MAXIMUM CAPITAL DEBT:

Authorized:	LA Bylaw 3518	12,270,000
Borrowed:	SI Bylaw 3547	(2,000,000)
	SI Bylaw 3677	(2,500,000)
	SI Bylaw 3769	(2,200,000)
		<hr/>
Remaining:	Expired May 14, 2013	<u><u>\$5,570,000</u></u>

Total debt outstanding (LA3518) at [Dec 31, 2025 \\$188,501](#)
 Final debt payments (LA3518) in [2026](#).

Authorized:	LA Bylaw 4515	36,000,000
Borrowed:	SI Bylaw 4562	(7,450,000)
	SI Bylaw 4597	(4,300,000)
	SI Bylaw 4621	(5,500,000)
	SI Bylaw 4659	(4,900,000)
	SI Bylaw 4701	(3,500,000)
		<hr/>
Remaining:		<u><u>\$10,350,000</u></u>

Total debt outstanding (LA4515) at [Dec 31, 2025 \\$24,359,696](#)
 Final debt payments (LA4515) in 2040

COMMISSION:

OPERATING COSTS - REFUSE DISPOSAL:

To be recovered through user fees & sale of goods and services

RESERVE FUND:

Solid Waste Refuse Disposal Reserve Fund, Bylaw No. 2164 (Sept. 8, 1993).
 Waste Reduction Sustainability Operating Reserve Fund Bylaw No. 3867 (Nov 14, 2012).

1.521 & 1.525 - Environmental Resource Management			BUDGET REQUEST							
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>GENERAL PROGRAM EXPENDITURES:</u>										
Diversion Services	28,643,375	25,881,174	28,288,353	-	-	28,288,353	27,541,660	27,592,448	27,882,555	28,179,803
Landfilling Services	14,989,719	14,715,691	16,154,293	480,000	2,500	16,636,793	16,851,057	17,212,399	17,552,810	17,904,068
Energy Recovery Services	3,679,863	2,972,309	4,995,853	-	-	4,995,853	5,054,005	5,119,220	5,183,053	5,249,044
TOTAL OPERATING COSTS	47,312,957	43,569,174	49,438,499	480,000	2,500	49,920,999	49,446,722	49,924,067	50,618,418	51,332,915
*Percentage Increase over prior year		-7.9%	4.5%	1.0%	0.0%	5.5%	-1.0%	1.0%	1.4%	1.4%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	204,000	204,000	204,000	-	-	204,000	204,000	204,000	204,000	204,000
Transfer to Operating Reserve Fund	419,048	419,048	420,000	-	-	420,000	420,000	420,000	420,000	420,000
Transfer to General Capital Reserve Fund	3,783,990	2,625,871	474,000	-	-	474,000	474,000	474,000	504,000	474,000
Transfer to Landfill Closure Capital Reserve Fund	464,222	464,222	464,222	-	-	464,222	473,506	482,977	492,636	502,489
Transfer to Millstream Remediation Debt	9,129	9,129	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	4,880,389	3,722,270	1,562,222	-	-	1,562,222	1,571,506	1,580,977	1,620,636	1,600,489
Debt Expenditures	2,026,178	1,976,526	2,737,521	-	-	2,737,521	3,211,420	3,354,322	3,413,919	3,417,419
TOTAL COSTS	54,219,524	49,267,971	53,738,241	480,000	2,500	54,220,741	54,229,648	54,859,366	55,652,973	56,350,823
*Percentage Increase over prior year		-9.1%	-0.9%	0.9%	0.0%	0.0%	0.0%	1.2%	1.4%	1.3%
Allocation Recovery	(232,000)	(232,000)	-	-	-	-	-	-	-	-
OPERATING COSTS LESS INTERNAL RECOVERIES	53,987,524	49,035,971	53,738,241	480,000	2,500	54,220,741	54,229,648	54,859,366	55,652,973	56,350,823
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year										
Sale of Renewable Natural Gas	(6,666,938)	(4,025,000)	(6,817,254)	-	-	(6,817,254)	(6,953,599)	(7,092,671)	(7,234,524)	(7,379,215)
Revenue - Other	(13,629,520)	(15,047,120)	(16,187,680)	-	-	(16,187,680)	(16,444,630)	(16,727,120)	(17,015,260)	(17,309,150)
Transfer from Operating Reserve	(3,877,066)	(966,270)	(781,309)	(480,000)	-	(1,261,309)	(439,820)	(738,185)	(1,241,809)	(1,690,887)
TOTAL REVENUE	(24,173,524)	(20,038,390)	(23,786,243)	(480,000)	-	(24,266,243)	(23,838,049)	(24,557,976)	(25,491,593)	(26,379,252)
TIPPING FEE (based on inflation)	(29,844,000)	(29,000,000)	(29,952,000)		(2,500)	(29,954,500)	(30,391,600)	(30,301,390)	(30,161,380)	(29,971,570)
PROJECTED TONNAGE (General Refuse)	158,000	150,000	155,000			155,000	150,000	145,000	140,000	135,000
*Percentage Increase over prior year		-2.8%	0.4%	0.0%	0.0%	0.4%	1.5%	-0.3%	-0.5%	-0.6%
AUTHORIZED POSITIONS:										
On-going	34.20	34.20	30.70			30.70	30.70	30.70	30.70	30.70
Term										

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.521 Environmental Resource Manager	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
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EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$75,000	\$460,000	\$385,000	\$385,000	\$385,000	\$385,000	\$385,000	\$2,000,000
Land	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
Engineered Structures	\$13,311,399	\$25,691,399	\$9,680,000	\$5,680,000	\$1,855,000	\$2,980,000	\$45,886,399	\$45,886,399
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$13,386,399	\$26,151,399	\$11,065,000	\$6,065,000	\$2,240,000	\$3,365,000	\$48,886,399	

SOURCE OF FUNDS

Capital Funds on Hand	\$11,428,125	\$12,353,125	\$0	\$0	\$75,000	\$850,000	\$13,278,125	\$13,278,125
Debenture Debt (New Debt Only)	\$0	\$7,330,000	\$1,680,000	\$530,000	\$1,780,000	\$2,130,000	\$13,450,000	\$13,450,000
Equipment Replacement Fund	\$75,000	\$610,000	\$535,000	\$785,000	\$385,000	\$385,000	\$2,700,000	\$2,700,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$1,883,274	\$5,858,274	\$8,850,000	\$4,750,000	\$0	\$0	\$19,458,274	\$19,458,274
	\$13,386,399	\$26,151,399	\$11,065,000	\$6,065,000	\$2,240,000	\$3,365,000	\$48,886,399	

Definitions for the 5-year Capital Plan

Asset Class	<p>Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.</p> <p>L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment</p>
Capital Expenditure Type	<p>Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.</p> <p>Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset</p>
Carryforward	<p>Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.</p>
Funding Source	<p>Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility</p> <p>If there is more than one funding source, additional rows are shown for the project.</p>

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.521
Service Name: Environmental Resource Management

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2,026	2027	2028	2029	2030	5 - Year Total
16-06	Renewal	Replacing of Small Equipments	Replacing of Small Equipments	\$ 1,430,000	E	ERF	75,000	345,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,425,000
17-01	Renewal	Gas & Leachate Collection Pipe Extension	Gas & Leachate Collection Pipe Extension	\$ 2,550,000	S	Res	423,192	923,192	\$ 550,000	\$ 550,000			\$ 2,023,192
17-01	Renewal	Gas & Leachate Collection Pipe Extension	Gas & Leachate Collection Pipe Extension		S	Debt					\$ 550,000	\$ 550,000	\$ 1,100,000.00
17-02	Renewal	Aggregate Production for Internal Use	Aggregate Production for Internal Use	\$ 15,135,000	S	Res		500,000	\$ 850,000	\$ 850,000			\$ 2,200,000
17-02	Renewal	Aggregate Production for Internal Use	Aggregate Production for Internal Use		S	Debt					\$ 850,000	\$ 850,000	\$ 1,700,000.00
17-04	Renewal	Progressive Closure of External Faces	Progressive Closure of External Faces	\$ 10,000,000	S	Res		1,000,000	\$ 6,000,000	\$ 3,000,000			\$ 10,000,000
17-07	Renewal	Computer Equipment	Computer Equipment	\$ 71,000	E	ERF		15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000
17-09	Renewal	Vehicle Replacements	Vehicle Replacements	\$ 500,000	E	ERF		100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
17-14	New	Landfill Gas Utilization	Landfill Gas Utilization	\$ 30,931,000	S	Cap	2,060,619	2,060,619					\$ 2,060,619
18-01	New	Interim Covers	Interim Covers - West and North Slopes	\$ 1,000,000	S	Res			\$ 200,000	\$ 200,000			\$ 400,000
18-01	New	Interim Covers	Interim Covers - West and North Slopes		S	Debt					\$ 200,000	\$ 200,000	\$ 400,000.00
22-01	Renewal	Sedimentation Pond Relining	NW Sedimentation Pond Relining & Expansion	\$ 1,000,000	S	Res		1,000,000					\$ 1,000,000
22-07	Renewal	Recycling Area Upgrades	Recycling Area Upgrades	\$ 225,000	S	Cap		225,000					\$ 225,000
23-02	Renewal	Contractor Workshop Relocation	Contractor Workshop Relocation	\$ 1,250,000	S	Cap	1,151,260	1,151,260					\$ 1,151,260
23-05	New	Existing Manual and Commercial Scale Upgrades	Existing Manual and Commercial Scale Upgrades	\$ 250,000	S	ERF				\$ 250,000			\$ 250,000
24-01	New	Cell 5&6 GRW	Cell 5&6 Gravity Retaining Wall Construction	\$ 2,750,000	S	Debt		2,000,000					\$ 2,000,000
24-01	New	Cell 5&6 GRW	Cell 5&6 Gravity Retaining Wall Construction		S	Cap	750,000	750,000					\$ 750,000.00
24-02	Study	Hartland North Master Plan	Hartland North Master Plan	\$ 150,000	S	Res				\$ 150,000			\$ 150,000
24-03	New	Hartland Amenity Project	Hartland Amenity Project	\$ 4,000,000	S	Cap	1,000,000	1,000,000					\$ 1,000,000
24-05	New	Cell 5 Liner Construction	Cell 5 Liner Construction	\$ 11,300,000	S	Debt		3,400,000					\$ 3,400,000
24-05	New	Cell 5 Liner Construction	Cell 5 Liner Construction		S	Cap	3,560,871	3,560,871					\$ 3,560,871
24-07	New	Relocation of N. Toe Road Sedimentation Pond	Relocation of N. Toe Road Sedimentation Pond	\$ 500,000	S	Cap		500,000					\$ 500,000
24-08	Renewal	North & East Fence Replacement	North & East Fence Replacement	\$ 250,000	S	Res	250,000	250,000					\$ 250,000
25-02	Renewal	North End Wheel Wash	North End Wheel Wash	\$ 800,000	S	Res	760,082	760,082					\$ 760,082
25-03	New	Landfill Gas capture to meet New Federal Regs	Landfill Gas capture to meet New Federal Regs	\$ 250,000	S	Res	100,000	100,000	\$ 150,000				\$ 250,000
25-04	New	Hartland Operating Certificate Renewal	Hartland Operating Certificate Renewal	\$ 100,000	S	Res	100,000	100,000	\$ 100,000				\$ 100,000
25-05	New	Hartland Leachate Pipe Mods for Pigging	Hartland Leachate Pipe Mods for Pigging	\$ 75,000	S	Res		75,000					\$ 75,000
25-06	Renewal	Quarry Wall liner	Quarry Wall liner	\$ 250,000	S	Res	250,000	250,000					\$ 250,000
25-07	New	Cell 4, 5A & 5B Construction Field QA/QC	Cell 4, 5A & 5B Construction Field QA/QC	\$ 500,000	S	Debt		250,000					\$ 250,000
25-08	Renewal	RNG Optimization Project	RNG Optimization Project	\$ 1,831,000	S	Cap	1,685,071	1,685,071					\$ 1,685,071
25-09	Renewal	Hartland North - Willis P Driveway Upgrades	Hartland North - Willis P Driveway Upgrades	\$ 500,000	S	Cap	487,709	487,709					\$ 487,709
25-10	Renewal	Hartland North Electrical	Hartland North Electrical	\$ 750,000	S	Cap	732,595	732,595					\$ 732,595
25-11	New	Hartland Environmental Monitoring and Containment Projects	Hartland Environmental Monitoring and Containment Projects	\$ 225,000	S	Cap		75,000			\$ 75,000.00		\$ 150,000
26-01	New	Cell 4& 5 Bottom Lift Gas Wells / Leachate Drain	Cell 4& 5 Bottom Lift Gas Wells / Leachate Drain	\$ 700,000	S	Debt		350,000		\$ 350,000		\$ 350,000	\$ 1,050,000
26-02	New	Hartland 5 year DOCP update	Hartland 5 year DOCP update	\$ 125,000	S	Cap		125,000					\$ 125,000
26-03	New	ERM Land Acquisition	ERM Land Acquisition	\$ 1,000,000	L	Res			\$ 1,000,000				\$ 1,000,000
26-04	New	RTF Biogas Tie-In to RNG	RTF Biogas Tie-In to RNG	\$ 1,000,000	S	Res		1,000,000					\$ 1,000,000
26-05	New	Existing Utilities - Relocate for Cell 5	Existing Utilities - Relocate for Cell 5	\$ 1,150,000	S	Debt		1,150,000					\$ 1,150,000
26-06	New	Landfill Gas Wellfield Optimization	Landfill Gas Wellfield Optimization	\$ 900,000	S	Debt		180,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 900,000
26-07	New	NW Vegetation Buffer	NW Vegetation Buffer	\$ 250,000	S	Debt			\$ 250,000				\$ 250,000
26-08	New	Surface Water Retention Pond - 100 year storm	Surface Water Retention Pond - 100 year storm	\$ 1,250,000	S	Debt			\$ 1,250,000				\$ 1,250,000
26-09	New	HB-13 Generator and Electrical Pole Replacement	HB-13 Generator and Electrical Pole Replacement	\$ 350,000	S	Cap						\$ 350,000	\$ 350,000

Service: 1.521 Environmental Resource Management

Project Number 16-06 **Capital Project Title** Replacing of Small Equipments **Capital Project Description** Replacing of Small Equipments
Project Rationale Replacement of small equipments that have reached their end of life

Project Number 17-01 **Capital Project Title** Gas & Leachate Collection Pipe Extension **Capital Project Description** Gas & Leachate Collection Pipe Extension
Project Rationale To meet BC Ministry of Environment regulations, gas wells and leachate collectors are installed in each lift of refuse and have to be connected to the existing header system to collect methane gas. Well heads, valves, condensation traps, monitoring points, and piping has to be installed to each gas well and leachate collector. The gas is then conveyed to the gas plant, and the leachate is conveyed to the lined storage lagoons and then discharged into the municipal sewer. Cost estimate is derived from historical construction information and includes consulting costs to layout pipe design/headers.

Project Number 17-02 **Capital Project Title** Aggregate Production for Internal Use **Capital Project Description** Aggregate Production for Internal Use
Project Rationale Producing aggregate annually from shot rock that was quarried to make airspace provides the CRD with a number of benefits including: prolonging the landfill life (creating landfilling airspace), providing aggregate for on-site needs, effective interception of shallow groundwater inflows, cost and space savings by not having to import aggregate, and reduced social and environmental impacts by not having to truck in aggregate. Cost estimate is derived from historical tender data.

Project Number 17-04 **Capital Project Title** Progressive Closure of External Faces **Capital Project Description** Progressive Closure of External Faces
Project Rationale As specified under the BC Ministry of Environments Landfill Criteria for Municipal Solid Waste, completed landfill areas and slopes must be closed with a progressive closure system on an annual basis. The closure system consists of a clay or synthetic cover placed over a gravel drainage layer This progressive closure system stays in place until economies of scale makes it cost effective to proceed with installation of a final closure system. The completion of Cell 3 in 2025/2026 requires closure of the areas that will not be filled against going forward.

Service: 1.521		Environmental Resource Management	
Project Number 17-07	Capital Project Title Computer Equipment	Capital Project Description Computer Equipment	
Project Rationale Replacement of computer equipment due to end of life cycle			
Project Number 17-09	Capital Project Title Vehicle Replacements	Capital Project Description Vehicle Replacements	
Project Rationale Replacement of vehicle due to end of life cycle			
Project Number 18-01	Capital Project Title Interim Covers	Capital Project Description Interim Covers - West and North Slopes	
Project Rationale Following Golder's Leachate Management Plan, once an active landfilling cell is completed, but hasn't reached future filling contours, tarping is required to shed rainwater and divert to the freshwater collection system to prevent it from entering the leachate collection system and overwhelming the leachate storage ponds. Cost estimate is derived from historical in-house cost data.			
Project Number 22-01	Capital Project Title Sedimentation Pond Relining	Capital Project Description NW Sedimentation Pond Relining & Expansion	
Project Rationale To prevent leakage and fines from migrating off site into the north freshwater drainage area, the sedimentation pond must be relined. In addition the sedimentation pond must be enlarged to meet MOE requirements for retaining 24 hrs of precipitation from a 100 year storm event. Finally, the sedimentation pond requires inlet valving and piping to permit flows to be diverted to the upper lagoon in the event there is an onsite spill that must be contained and diverted from fresh water courses.			
Project Number 23-02	Capital Project Title Contractor Workshop Relocation	Capital Project Description Contractor Workshop Relocation	
Project Rationale The current contractors workshop is located in the future Cell 5 of the landfill and must be relocated so critical landfill infrastructure can be completed for Cell 4, 5 and 6. This project includes removal of the existing structure and reuse (if economical) in a new location adjacent to future cells so the operations contractor can conduct repairs on large landfill operations equipment (Packer, Bull-Dozer, excavators etc).			
Project Number 22-07	Capital Project Title Recycling Area Upgrades	Capital Project Description Recycling Area Upgrades	
Project Rationale The project has been set up to conduct design and improvements to the existing recycling area at Hartland. The project will improve the layout to improve safety of residents, haulers and CRD employees during peak demand due to growing public interest in the depot. Considerations for protection from the elements (sun, rain and hot weather are included in the scope).			

Service: 1.521 Environmental Resource Management

Project Number 23-05 **Capital Project Title** Existing Manual and Commercial Scale Upgrades **Capital Project Description** Existing Manual and Commercial Scale Upgrades

Project Rationale The South Entrance Commercial scale approach/exit ramps are in poor condition. This project includes sawcutting and removal of old scale ramps and pouring new concrete with Rebar to eliminate further safety hazards to trucks and employees. The South Entrance Manual Scale deck is in poor condition. It requires replacement and/or major repair. This project accounts for all work that needs to be done after detailed assessment to ensure life of the existing manual and commercial scales can continue reliably for the next 20 years.

Project Number 24-01 **Capital Project Title** Cell 5&6 GRW **Capital Project Description** Cell 5&6 Gravity Retaining Wall Construction

Project Rationale This project will allow for the construction of a new mounded structural earth berm north of cell 1&2 at 5 corners intersection to serve as the new toe of cells 5 & 6. As part of this berm, the project includes installation of a critical sub-grade landfill leachate containment system (grout wall/curtain) and raising the clay containment berm from 130mAsl to 135mASL to ensure leachate capture from future landfill cells 4, 5 & 6. The project also includes relocation of any existing infrastructure (LFG, Leachate, Water, electrical etc) that currently resides in the future footprint of the MSE berm.

Project Number 24-02 **Capital Project Title** Hartland North Master Plan **Capital Project Description** Hartland North Master Plan

Project Rationale With the recent completion of the new Residuals Treatment Facility and associated access and new scales at Hartland North, this design project will ensure that there is adequate future planning and integration with the existing landfill site

Project Number 24-03 **Capital Project Title** Hartland Amenity Project **Capital Project Description** Hartland Amenity Project

Project Rationale This project considers all road and intersection improvements necessary to move commercial access from Hartland Avenue to Willis Point Rd. The project also includes a parking lot for Mount Work off Willis Pt Rd if there is sufficient funds remaining after the intersection projects are complete.

Project Number 24-05 **Capital Project Title** Cell 5 Liner Construction **Capital Project Description** Cell 5 Liner Construction

Project Rationale A new drainage and liner system will ensure effective removal of leachate from within the new Cell 5 area and prevent any off site migration. The liner will also include an underdrain which will relieve pore pressure and ensure fresh ground water does not contribute to ongoing leachate collection and processing. Improvements include all temporary and permanent access road and related infrastructure to allow refuse to be deposited in Cell 5.

Service: 1.521 Environmental Resource Management

Project Number 24-07 **Capital Project Title** Relocation of N. Toe Road Sedimentation Pond **Capital Project Description** Relocation of N. Toe Road Sedimentation Pond
Project Rationale The North Toe Road fresh water sedimentation collection pond sits on top of Cell 1 garbage. The future Gravity Retaining Wall will be constructed on top of the pond so it must be relocated.

Project Number 24-08 **Capital Project Title** North & East Fence Replacement **Capital Project Description** North & East Fence Replacement
Project Rationale The fence line from the Upper lagoon to the new RTF driveway entrance is made up of various fencing materials. This project provides proper fencing to ensure a continuous perimeter around Hartland property.

Project Number 25-02 **Capital Project Title** North End Wheel Wash **Capital Project Description** North End Wheel Wash
Project Rationale This project accounts for a new commercial truck wheel wash system to be installed on the North End to ensure trucks don't track mud onto Willis Point Road. Project includes a temporary wheel wash needed until the final Cell 5 access roads are ready to be utilized.

Project Number 25-03 **Capital Project Title** Landfill Gas capture to meet New Federal Regs **Capital Project Description** Landfill Gas capture to meet New Federal Regs
Project Rationale Environment & Climate Change Canada has released a proposed Landfill Methane Regulation that is expected to come into force in Q1/Q2 of 2024, with the intent of reducing fugitive landfill emissions across the country. The regulation sets thresholds for surface emissions at landfills emitting more than 10,000 tonnes of CO₂e per year (Hartland exceeds this). Based on required monitoring events, any surface methane concentrations that exceed proposed levels require a corrective action plan and mitigation within a specified timeframe. Based on current surface emissions data, it is expected that Hartland will need to implement additional controls, improve gas collection, or repair infrastructure to reduce surface methane concentrations to achieve compliance with these proposed limits.

Project Number 25-04 **Capital Project Title** Hartland Operating Certificate Renewal **Capital Project Description** Hartland Operating Certificate Renewal
Project Rationale Hartland's Operating Certificate (OC) has not been modified since January 27, 2010. CRD has committed to updating its OC in light of recent MOE discussion and approval of ERM's SWMP. This project covers staff time and consultant/legal fees to assist the CRD in updating the OC with the MOE.

Service: 1.521 Environmental Resource Management

Project Number 25-05 **Capital Project Title** Hartland Leachate Pipe Mods for Pigging **Capital Project Description** Hartland Leachate Pipe Mods for Pigging
Project Rationale Leachate design, materials and installation to modify the leachate piping between HB-15 and the new RTF Centrate Line to reinstate pigging of the section of pipe between HB-15 and the Centrate return line).

Project Number 25-06 **Capital Project Title** Quarry Wall liner **Capital Project Description** Quarry Wall liner
Project Rationale A portion of Cell 4 liner could not be installed due to accessibility during construction. The project includes implementing a seal between the bedrock quarry wall bench and the existing liner in Cell 4 in touthle valley. The construction will be conducted when waste filling has reached the elevation of the area to allow safe installation by Contractors. The project includes the supply, installation, QA/QC needed to install the small section of liner.

Project Number 25-07 **Capital Project Title** Cell 4, 5A & 5B Construction Field QA/QC **Capital Project Description** Cell 4, 5A & 5B Construction Field QA/QC
Project Rationale Cell 4, 5 and 6 and related incrastructure construction will occur over multiple years. The project requires that the engineer of record be onsite during critical milestones throughout the construction project to ensure the construction is installer per the design. The original design budget contemplated a 1 year installation of all capital improvements for Cell 4, 5 & 6 projects. However, logistics and filling plans required phasing of the projects over a number of years which stretches the QA/QC budget over a longer period. The funds are to allow all travel, coordination meetings, onsite QA/QC field review, design modifications etc required to ensure construction meets the design requirements.

Project Number 25-08 **Capital Project Title** RNG Optimization Proiect **Capital Project Description** RNG Optimization Proiect
Project Rationale Scope change to include additional cost and scope that were not originally contemplated in the original RNG project. Improvements include new transformer, Lock Block retaining wall, tie-in and relocation of existing infrastructure that interfere with the new facility and other improvement projects required to enhance the safety, operation and profitability of the facility.

Project Number 25-09 **Capital Project Title** Hartland North - Willis P Driveway Upgrades **Capital Project Description** Hartland North - Willis P Driveway Upgrades
Project Rationale The project includes all design and construction work to ensure there is sufficient passing room for large trucks to turn off Willis Point (WP) road onto the Hartland North Driveway and safely pass large trucks leaving the facility at the same time. Improvements include driveway widening, paving, realignment of fencing/gates, culvert extensions, lighting, signage, Overhead electrical improvements (if required), pavement markings, delineators and any other improvements needed to ensure the safety of the public, contractors and employees accessing the site.

Service: 1.521 Environmental Resource Management

Project Number 25-10 **Capital Project Title** Hartland North Electrical **Capital Project Description** Hartland North Electrical

Project Rationale The electrical power for the new scale Building at Hartland North is fed from a temporary system from the RTF. Additional loads are required to accommodate the relocation of the contractor shop, new truck wash, kitchen scrap transfer station, thermal pilot plant etc. There is no formal agreement or capacity for the RTF to provide power for the growing power demands at Hartland North. This project entails all electrical design and construction to service the power requirements needed for Hartland North (aformentioned projects), including power poles/lines, transformers and underground conduit/cabling. The scope also includes a backup power generator to ensure business continuity for the scale building during frequent power outages.

Project Number 25-11 **Capital Project Title** Hartland Environmental Monitoring and Containment Projects **Capital Project Description** Hartland Environmental Monitoring and Containment Projects

Project Rationale To ensure compliance with BC Ministry of Environment regulations, an active review of current and future environmental controls is necessary. This project accounts for consultant studies, contractor environmental mitigation controls required to review and enhance the current environmental monitoring program at the Hartland landfill and ensure compliance with MOE regulations.

Project Number 26-01 **Capital Project Title** Cell 4& 5 Bottom Lift Gas Wells / Leachate Drain **Capital Project Description** Cell 4& 5 Bottom Lift Gas Wells / Leachate Drain

Project Rationale To meet BC Ministry of Environment regulations, gas wells and leachate collectors are installed in each lift of refuse and have to be connected to the existing collection systems to collect methane gas. Well heads, valves, condensation traps, monitoring points, and piping has to be installed to each combination gas well and leachate collector. The leachate is then conveyed to the lined storage lagoons and then discharged into the municipal sewer. Estimate is derived from historical costs.

Project Number 26-02 **Capital Project Title** Hartland 5 year DOCP update **Capital Project Description** Hartland 5 year DOCP update

Project Rationale Hartland's Operating Certificate (OC) issued by the BC Ministry of Environment requires adherence to the BC Landfilling criteria which requires updates to the Landfill DOCP every 5 years. The last DOCP was finalized and submitted to the MOE on May 2022. A new update is required by May 2027. The project includes the procurement of a consultant to complete the DOCP to meet submission requirement.

Project Number 26-03 **Capital Project Title** ERM Land Acquisition **Capital Project Description** ERM Land Acquisition

Project Rationale ERM's long term plan to maximize recycling and diversion opportunities for the region requires the acquisition of land/facilities to accommodate the growing needs of the region. This project includes those activities needed to secure land or facilities for future diversion, recycling or waste management requirements of the region.

Project Number 26-04 **Capital Project Title** RTF Biogas Tie-In to RNG **Capital Project Description** RTF Biogas Tie-In to RNG

Project Rationale The Residual Solids Treatment facility currently reuses the biogas produced during operation to minimize energy requirements for the facility. However there remains an excess of biogas that is currently flared and contributes to the CRD's carbon footprint. There is opportunity to divert the unused gas to Hartland's newly constructed Renewal Natural Gas plant for to purify the gas and sell it to Fortis over its 20 year sale agreement with the CRD. This project includes the design, procurement and installation of all infrastructure needed to take advantage of this opportunity.

Service: 1.521 Environmental Resource Management

Project Number 26-05 Capital Project Title Existing Utilities - Relocate for Cell 5 Capital Project Description Existing Utilities - Relocate for Cell 5

Project Rationale Buildout of the landfill includes the installation of a new toe-berm to maximize airspace in Phase 2. The toe berm will be 10-15meters high. There are a number of utilities (landfill gas, leachate, water, electrical, waste water, surface water etc) that cross through the footprint of the toe berm. These pipes need to be protected or relocated to handle the weight of earth and refuse that will be piled ontop of them. This project includes all design and construction required to protect and/or relocate existing landfill infrastructure that sits within the footprint of the new earthen berm. It also includes any new infrastructure that will be needed to be constructed to ensure continuous service of those utilities to the landfill.

Project Number 26-06 Capital Project Title Landfill Gas Wellfield Optimization Capital Project Description Landfill Gas Wellfield Optimization

Project Rationale This project includes all upgrades/optimizations to the landfill gas wellfield collection system to increase the collection efficiency, maximize RNG revenue potential and minimize the operating expenses needed to operate the wellfield in light of the new RNG facility commissioned in 2025.

Project Number 26-07 Capital Project Title NW Vegetation Buffer Capital Project Description NW Vegetation Buffer

Project Rationale A section of land abutting Mount Work requires vegetation to meet the BC Landfill criteria "sight" buffer of 30-50meters along the Western property boundary. This project includes the design and construction needed to relocate ~25,000m3 of shot rock, hillside shaping, stripping and landscaping to create a vegetation buffer that meets the criteria.

Project Number 26-08 Capital Project Title Surface Water Retention Pond - 100 year storm Capital Project Description Surface Water Retention Pond - 100 year storm

Project Rationale The Landfill Criteria states that a landfill shall have the capacity to contain the surface water runoff generated in 24 hours of a 100 year precipitation event. This project covers the cost to design and build a new surface water retention pond to fulfill this criteria. This project includes the piping systems in/out of the pond to the receiving environment and/or leachate lagoons.

Project Number 26-09 Capital Project Title HB-13 Generator and Electrical Pole Replacement Capital Project Description HB-13 Generator and Electrical Pole Replacement

Project Rationale The Electrical pole at HB-13 and backup generator have reached their useful life and require replacement. This project includes all cost to design, procure and construct the electrical replacement of this infrastructure.

Service: **1.521** **Environmental Resource Management**

Project Number	26-10	Capital Project Title	Gr. Road Recycled Asphalt Milling - Dust Suppression	Capital Project Description	Gr. Road Recycled Asphalt Milling - Dust Suppression
Project Rationale	The roads around the landfill are mainly gravel and require constant maintenance and dust suppression. This project covers the cost of receiving recycled asphalt and deploy it on the gravel roads around the site in order to reduce maintenance and dust suppression activities.				

Project Number	26-11	Capital Project Title	Hartland 2100 Planning / Consultation / Permitting	Capital Project Description	Hartland 2100 Planning / Consultation / Permitting
Project Rationale	Construction efforts on Phase 3 will need to occur 15-20 years prior to the needing the airspace due to the large volume of rock that is required to be removed. Getting approval to construct will require numerous years of planning and consultation with the ministry and stakeholders. This project covers the cost of any fees, staff time, consultation, events, permits, reports, assessments and other costs that are required to initiate the planning phase, well in advance of construction needing to start.				

1.521 Environmental Resource Management
 Capital Reserve Fund Schedule - ERM
 2026 - 2030 Financial Plan

Capital Reserve Fund Schedule - ERM

Capital Reserve Fund ERM - Landfill Closure Portion, Capital Reserve Portion, and Recycling Depots Portion

Capital Reserve Fund Schedule

Bylaw 2164 established a Solid Waste Refuse Disposal Reserve Fund for the ERM Service (was called Solid Waste Service). There are three portions in the Reserve Fund: Landfill Closure, restricted funds to cover the liability of closing Phase 2 - 3 and post-closure maintenance. Capital Reserve is working capital and not restricted.

Landfill Closure Portion Fund: 1020 Fund Centre: 101363	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	14,271,342	15,283,038	14,747,260	9,220,766	6,703,743	7,196,379
Planned Capital Expenditure (Based on Capital Plan)	-	(1,000,000)	(6,000,000)	(3,000,000)		
Transfer from Ops Budget	464,222	464,222	473,506	482,977	492,636	502,489
Interest Income*	547,473	-	-	-	-	-
Ending Balance \$	15,283,038	14,747,260	9,220,766	6,703,743	7,196,379	7,698,867

Assumptions/Background:
 Liability reserve to fund closure of Phase 2-3 and post closure maintenance.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Capital Reserve Fund Schedule

Capital Reserve Portion Fund: 1020 Fund Centre: 101364	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	9,794,032	9,149,986	4,761,712	2,381,712	1,101,712	1,601,712
Planned Capital Expenditure (Based on Capital Plan)	(4,750,000)	(4,858,274)	(2,850,000)	(1,750,000)		
Transfer to/from Ops Budget	3,779,991	470,000	470,000	470,000	500,000	470,000
Interest Income*	325,963	-	-	-	-	-
Ending Balance \$	9,149,986	4,761,712	2,381,712	1,101,712	1,601,712	2,071,712

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Capital Reserve Fund Schedule

Recycling Depots/Compost Center Reserve Portion Fund: 1020 Fund Centre: 102102	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	19,918	4,916	8,916	12,916	16,916	20,916
Planned Capital Expenditure	(19,002)	-	-	-	-	-
Transfer to/from Ops Budget	4,000	4,000	4,000	4,000	4,000	4,000
Ending Balance \$	4,916	8,916	12,916	16,916	20,916	24,916

Assumptions/Background:

Reimburse operating budget for capital expenditures spent by Compost Center.

**1.521 Environmental Resource Management
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Environmental Resource Management

Bylaw 3867 - established Operating Reserve for the ERM Service to be used by the service for: mitigating fluctuations in tipping fee revenue and for covering operational expenditures as required, including debt servicing.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center 105509	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	6,784,571	6,391,023	5,549,714	5,529,894	5,211,709	4,389,900
Transfer from Ops Budget	419,048	420,000	420,000	420,000	420,000	420,000
Transfer to Ops Budget	(1,085,866)	(1,261,309)	(439,820)	(738,185)	(1,241,809)	(1,690,887)
Interest Income*	273,269			-	-	-
Total projected year end balance	6,391,023	5,549,714	5,529,894	5,211,709	4,389,900	3,119,013

Assumptions/Background:

Reserve for rate stabilization; Based on the CRD Operating Reserve Analysis, the guideline suggests a minimum balance of \$6.4M (17%).

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

**1.521 Environmental Resource Management
ERF Reserve Fund Schedule
2026 - 2030 Financial Plan**

ERF Reserve Fund Schedule

ERF: ERM ERF or PERS Fund for Equipment
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Equipment Replacement Fund Fund: 1022 Fund Centre: 101447	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	2,028,945	2,049,424	1,643,424	1,312,424	731,424	550,424
Planned Purchase (Based on Capital Plan)	(220,060)	(610,000)	(535,000)	(785,000)	(385,000)	(385,000)
Transfer to/from Ops Budget	204,000	204,000	204,000	204,000	204,000	204,000
Disposal of equipment	20,160	-	-	-	-	-
Interest Income*	16,379	-	-	-	-	-
Ending Balance \$	2,049,424	1,643,424	1,312,424	731,424	550,424	369,424

Assumptions/Background: ERF Reserve to fund replacement of computer equipment and for PERS (Priority Equipment Replacement) type equipment that lasts less than 15 years
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* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Environmental Protection and Water Quality

FINAL BUDGET

March 2026

Service: 1.578 Environmental Protection

Committee: Environmental Services

DEFINITION:

To provide Protective Programs (Environmental Assessment and Regulatory Programs) relative to various Operating, Environmental and Capital programs. The cost of this function is allocated to other operating budgets and capital projects using these Services.

SERVICE DESCRIPTION:

The division provides scientific, technical and regulatory support to CRD services to ensure protection of human health and the environment.

PARTICIPATION:

Method of cost allocation is:

* Allocation on an hourly basis for services rendered to Third Party Projects, Capital & Operating functions

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

N/A

COMMISSION:

N/A

COST RECOVERY:

A mixture of allocations and time charges to Protective Programs, Environment Resource Management, and Environmental Programs.

ENVIRONMENTAL PROTECTION (1.578 & 1.579)	BUDGET REQUEST									
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Salaries and Wages	7,085,396	6,884,636	7,040,976	-	-	7,040,976	6,921,070	7,118,894	7,303,092	7,475,698
Allocations	1,643,048	1,643,048	1,864,262	-	10,812	1,875,074	1,953,340	2,021,098	2,046,523	2,084,819
Operating Costs - Other - Summary	611,737	400,090	651,687	-	-	651,687	769,364	707,982	759,190	789,406
TOTAL OPERATING COSTS	9,340,181	8,927,774	9,556,926	-	10,812	9,567,738	9,643,774	9,847,974	10,108,804	10,349,923
*Percentage Increase over prior year		-4.4%	2.3%	0.0%	0.1%	2.4%	0.8%	2.1%	2.6%	2.4%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	250,000	250,000	225,000	-	-	225,000	98,001	117,175	161,691	196,041
Transfer to Operating Reserve Fund	137,863	137,863	-	-	-	-	25,670	24,590	23,470	22,340
TOTAL CAPITAL / RESERVES	387,863	387,863	225,000	-	-	225,000	123,671	141,765	185,161	218,381
TOTAL COSTS	9,728,044	9,315,637	9,781,926	-	10,812	9,792,738	9,767,445	9,989,739	10,293,965	10,568,304
*Percentage Increase over prior year		-4.2%	0.6%	0.0%	0.1%	0.7%	-0.3%	2.3%	3.0%	2.7%
Allocation Recovery - Environmental Services	(9,649,416)	(9,315,637)	(9,666,215)	-	-	(9,666,215)	(9,767,445)	(9,989,740)	(10,293,966)	(10,568,304)
OPERATING COSTS LESS INTERNAL RECOVERIES	78,627	(0)	115,711	-	10,812	126,523	(0)	0	(0)	(0)
FUNDING SOURCES (REVENUE)										
(Surplus) / Deficit										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Transfer From Operating Reserve	(78,627)	-	(115,711)	-	(10,812)	(126,523)	-	-	-	-
TOTAL REVENUE	(78,627)	-	(115,711)	-	(10,812)	(126,523)	-	-	-	-
REQUISITION	(0)	-	-	-	-	-	0	(0)	0	0
*Percentage Increase over prior year		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
PARTICIPANTS: Costs recovered internally										
AUTHORIZED POSITIONS:										
Ongoing	55.3	55.3	52.90			52.90	52.90	52.90	52.90	52.90
Term	4.1	4.1	3.00			3.00	0.00	0.00	0.00	0.00

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.578 Environmental Protection	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
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EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$199,000	\$388,000	\$83,000	\$109,000	\$72,000	\$851,000	\$851,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$270,000	\$0	\$0	\$0	\$0	\$270,000	\$270,000
	\$0	\$469,000	\$388,000	\$83,000	\$109,000	\$72,000	\$1,121,000	\$1,121,000

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$75,000	\$275,000	\$0	\$0	\$0	\$350,000	\$350,000
Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$394,000	\$113,000	\$83,000	\$109,000	\$72,000	\$771,000	\$771,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$469,000	\$388,000	\$83,000	\$109,000	\$72,000	\$1,121,000	\$1,121,000

Definitions for the 5-year Capital Plan

Asset Class	<p>Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.</p> <p>L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment</p>
Capital Expenditure Type	<p>Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.</p> <p>Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset</p>
Carryforward	<p>Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.</p>
Funding Source	<p>Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility</p> <p>If there is more than one funding source, additional rows are shown for the project.</p>

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.578

Service Name: Environmental Protection

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
18-01	Replacement	Annual Scientific/Field/Outreach/Printers/Copiers equipment replacement	ERF replacement of Scientific/Field/Outreach /Printers/Copiers equipment	\$ 325,000	E	ERF		\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000		\$ 260,000
18-02	Replacement	Annual Computer equipment replacement	ERF replacement of computer equipment	\$ 202,000	E	ERF		\$ 44,000	\$ 33,000	\$ 8,000	\$ 44,000	\$ 72,000	\$ 201,000
18-03	Replacement	Annual vehicle replacement	ERF replacement of vehicles	\$ 270,000	V	ERF		\$ 270,000	\$ -	\$ -			\$ 270,000
18-04	Replacement	Furniture replacement	ERF replacement of furniture	\$ 10,000	E	ERF		\$ 5,000	\$ 5,000				\$ 10,000
19-01	Replacement	IT Database Programs	Address based database & EQIS	\$ 350,000	E	Cap		\$ 75,000	\$ 275,000				\$ 350,000
20-01	New	Furniture	New Furniture	\$ 30,000	E	ERF		\$ 10,000	\$ 10,000	\$ 10,000			\$ 30,000
								\$ -	\$ -				\$ -
			Grand Total	\$ 1,187,000			\$ -	\$ 469,000	\$ 388,000	\$ 83,000	\$ 109,000	\$ 72,000	\$ 1,121,000

Service: **1.578** **Environmental Protection**

Project Number 18-01 **Capital Project Title** Annual Scientific/Field/Outreach/Printers/Copiers equipment replacement **Capital Project Description** ERF replacement of Scientific/Field/Outreach /Printers/Copiers equipment
Project Rationale Replacement of routine sampling/outreach/printers/copiers equipment

Project Number 18-02 **Capital Project Title** Annual Computer equipment replacement **Capital Project Description** ERF replacement of computer equipment
Project Rationale Routine replacement of various computer equipment due to end of calculated lifecycle (4yrs). Note: expense is calculated on 2025 values. Each year includes a number of laptop replacements scheduled by IT.

Project Number 18-03 **Capital Project Title** Annual vehicle replacement **Capital Project Description** ERF replacement of vehicles
Project Rationale 2026-Replace F18029(Kia Soul), FQ6007 (Kia Soul-CCC), F18018(Nissan NV200-EMP), F18019(Nissan NV200-EMP)

Project Number 18-04 **Capital Project Title** Furniture replacement **Capital Project Description** ERF replacement of furniture
Project Rationale 2nd & 4th floor copier areas, office chairs, bookshelves, storage cabinets, monitor arms.

Project Number 19-01 **Capital Project Title** IT Database Programs **Capital Project Description** Address based database & EQIS
Project Rationale Database development and maintenance - Address based database & EQIS

Project Number 20-01 **Capital Project Title** Furniture **Capital Project Description** New Furniture
Project Rationale Additional furniture for new cubicles & meeting rooms

**1.578 Environmental Protection
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Environmental Protection

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105525	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,082,435	1,051,271	1,002,121	1,002,121	1,002,121	1,002,121
Planned Purchase	(78,627)	(49,150)	-	-	-	-
Transfer from Ops Budget						
Interest Income*	47,463	-	-	-	-	-
Total projected year end balance	1,051,271	1,002,121	1,002,121	1,002,121	1,002,121	1,002,121

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Assumptions/Background:

Reserve balance retained for charge-out rate stabilization

**1.578 Environmental Protection
Equipment Reserve Summary
2026 - 2030 Financial Plan**

ERF Reserve Cash Flow

Environmental Protection is responsible for providing scientific and technical expertise in order to protect the region's environmental resources and functions. Key areas of focus are the Climate Action Program, Integrated Watershed Management, Wastewater and Marine Environment Program.

Equipment Replacement Fund Fund: 1022 Fund Center: 101492	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,135,037	1,266,691	1,072,691	1,032,191	1,041,366	1,069,057
Planned Purchase (Based on Capital Plan)	(109,180)	(394,000)	(113,000)	(83,000)	(109,000)	(72,000)
Transfer from Operating Budget	231,526	200,000	72,500	92,175	136,691	156,041
Interest Income	9,309					
Total projected year end balance	1,266,691	1,072,691	1,032,191	1,041,366	1,069,057	1,153,098

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Assumptions/Background:

**1.579 Environmental Sustainability HQ Water Quality
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Environmental Sustainability HQ Water Quality

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105517	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	645,134	699,814	622,443	648,113	672,703	696,173
Planned Purchase	-	(77,371)	-	-	-	-
Transfer from Ops Budget	26,392	-	25,670	24,590	23,470	22,340
Interest Income*	28,288	-	-	-	-	-
Total projected year end balance	699,814	622,443	648,113	672,703	696,173	718,513

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

**1.579 Environmental Sustainability HQ Water Quality
Equipment Reserve Summary
2026 - 2030 Financial Plan**

ERF Reserve Cash Flow

Water Quality Senior Budget - Equipment Replacement for Equipment

Equipment Replacement Fund Fund: 1022 Fund Center: 102075	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	91,603	142,453	159,053	176,153	198,753	215,153
Planned Purchase (Based on Capital Plan)		(8,400)	(8,400)	(2,400)	(8,600)	(9,700)
Transfer from Operating Budget	50,000	25,000	25,500	25,000	25,000	40,000
Interest Income*	849	-	-	-	-	-
Total projected year end balance	142,453	159,053	176,153	198,753	215,153	245,453

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Assumptions/Background:

ERF Reserve to fund replacement of equipment used by the staff of the Environmental Water Quality Division.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Regional Source Control Program

FINAL BUDGET

March 2026

DEFINITION:

Provides for the control of the direct or indirect discharge of contaminants into or through facilities connected to sewage facilities under the regulatory authority of the Capital Regional District. Est. Bylaw No. 2402, 1996, amended Bylaw No. 3351, December 2006.

SERVICE DESCRIPTION:

Source control is a waste management strategy aimed at reducing contaminants that industries, businesses, institutions and households discharge to sanitary sewers. Source control focuses on point-of-discharge reductions in contaminants in order to protect: sewage collection and treatment systems, the quality of treatment plant sewage sludge and biosolids, the marine receiving environment and public and worker health and safety.

PARTICIPATION:

All municipalities and electoral areas.

MAXIMUM LEVY:

Greater of \$1,100,000 or \$0.037 / \$1,000 of actual assessments

COMMITTEE:

Environmental Services

FUNDING:

Requisition, permit fees and other fees

COST APPORTIONMENT:

- (1) Fees.
- (2) Based on annual flow of sewage among each municipal and electoral participation area into sewage facilities owned or operated by the CRD.
- (3) Remaining balance apportioned to all participating members on the basis of converted net taxable value of land and improvements.

RESERVE FUND:

Bylaw No. 4144 Operating Reserve Fund

COST SHARING ALLOCATION - ESTIMATED YEARLY FLOW

	<u>Estimated Yearly Flow</u>	<u>% of Total Flows</u>	
Central Saanich	1,422,410	3.98%	
Colwood	1,168,430	3.27%	
Esquimalt	2,070,117	5.79%	
Langford	3,846,904	10.76%	
North Saanich	620,617	1.74%	
Oak Bay	2,714,509	7.59%	
Saanich	9,019,968	25.23%	<u>58.36%</u>
Sidney	1,324,456	3.70%	
Victoria	11,976,471	33.50%	
View Royal	815,835	2.28%	
Esquimalt Nation	26,070	0.07%	
Pauquachin First Nation	49,578	0.14%	
Songhees Nation	228,273	0.64%	
Tseycum First Nation	18,690	0.05%	
D.N.D.	128,306	0.36%	
Institute of Ocean Sciences (I.O.S.)	4,159	0.01%	
Ganges Sewer	175,602	0.49%	
Maliview Sewer	17,019	0.05%	
Magic Lake Estates Sewer	103,150	0.29%	
Port Renfrew Sewer	17,482	0.05%	<u>41.64%</u>
TOTAL	<u>35,748,046</u>	<u>100.00%</u>	<u>100.00%</u>

Bylaw 3351

3.755 - REGIONAL SOURCE CONTROL PROGRAM			BUDGET REQUEST							
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Allocations - Environmental Protection	1,434,991	1,440,000	1,461,697	-	-	1,461,697	1,529,772	1,575,665	1,622,935	1,671,623
Operation - Other Costs	150,537	134,877	182,039	-	2,500	184,539	161,982	165,673	169,153	172,724
Contract For Services	149,673	149,800	113,080	-	-	113,080	105,140	107,250	109,390	111,580
Consultant Expenses	20,000	20,000	36,512	-	-	36,512	41,200	-	-	-
TOTAL OPERATING COSTS	1,755,201	1,744,677	1,793,328	-	2,500	1,795,828	1,838,094	1,848,588	1,901,478	1,955,928
*Percentage Increase over prior year		-0.60%	2.2%	0.0%	0.1%	2.3%	2.4%	0.6%	2.9%	2.9%
<u>CAPITAL / RESERVE</u>										
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	1,755,201	1,744,677	1,793,328	-	2,500	1,795,828	1,838,094	1,848,588	1,901,478	1,955,928
*Percentage Increase over prior year		-0.6%	2.2%	0.0%	0.1%	2.3%	2.4%	0.6%	2.9%	2.9%
Internal Recoveries	(55,000)	(55,000)	(55,000)	-	-	(55,000)	(55,495)	(55,945)	(56,392)	(58,623)
OPERATING COSTS LESS INTERNAL RECOVERIES	1,700,201	1,689,677	1,738,328	-	2,500	1,740,828	1,782,599	1,792,643	1,845,086	1,897,305
*Percentage Increase over prior year		-0.6%	2.2%	0.0%	0.1%	2.4%	2.4%	0.6%	2.9%	2.8%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Fees Charged	(63,036)	(63,036)	(64,171)	-	-	(64,171)	(65,454)	(66,763)	(68,098)	(69,460)
Revenue - Other	(1,000)	(1,000)	(1,000)	-	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Grants in Lieu of Taxes	(86,253)	(86,253)	(82,765)	-	-	(82,765)	(86,253)	(86,253)	(86,253)	(86,253)
Transfer From Operating Reserve	(84,483)	(73,959)	(81,000)	-	(2,500)	(83,500)	(81,625)	(43,086)	(45,395)	(46,646)
TOTAL REVENUE	(234,772)	(224,248)	(228,936)	-	(2,500)	(231,436)	(234,332)	(197,102)	(200,746)	(203,359)
REQUISITION	(1,465,429)	(1,465,429)	(1,509,392)	-	-	(1,509,392)	(1,548,267)	(1,595,541)	(1,644,340)	(1,693,945)
*Percentage Increase over prior year		0.0%	3.0%	0.0%	0.0%	3.0%	2.6%	3.1%	3.1%	3.0%
PARTICIPANTS: Colwood, Victoria, Esquimalt, Oak Bay, C. Saanich, N. Saanich, Langford; Sewered Local Areas of Ganges, Maliview, Magic Lakes, Pt. Renfrew, D.N.D.										

**3.755 Regional Source Control Program
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Regional Source Control Program

Established by Bylaw No. 4144 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105504	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	467,208	454,702	371,202	289,577	246,491	201,096
Planned Purchase	(32,992)	(83,500)	(81,625)	(43,086)	(45,395)	(46,646)
Transfer to/from Ops Budget		-	-	-	-	-
Interest Income*	20,486	-	-	-	-	-
Total projected year end balance	454,702	371,202	289,577	246,491	201,096	154,450

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Septage Disposal Agreement

FINAL BUDGET

March 2026

Service: 3.700 Septage Disposal Program

Committee: Core Area Liquid Waste Management

DEFINITION:

Provision of septage disposal facilities for all areas of the Regional District and to compel persons within all or designated portions of the region to make use of any system established for the disposal of septage and to prescribe the terms and conditions from which persons make use of such system and to impose fines and penalties in respect thereof (Letters Patent - June 1, 1978).

SERVICE DESCRIPTION:

The service provides oversight for the contract between the CRD and SPL Wastewater Recovery Ltd.

PARTICIPATION:

All member municipalities except Saltspring Island and Outer Gulf Islands. Operating and debt costs not met by user charges to be recovered by requisition to all participating members based on member percentage of participant septage input. Properties located in municipalities and capable of being drained into a municipal sanitary sewer are exempt from any levy. Properties connected to a sewage collection system within an electoral area may be exempted by by-law. Annual net cost not to exceed \$0.63/1000 on taxable school assessment (excluding property that is taxable for school purposes only Special Act.)

NON-PARTICIPANT, in relation to septage, means septage originating from a municipality or electoral area which does not participate in the septage disposal function under Division XXI of the Supplementary Letters Patent of the Regional District, and as such were charged a higher tipping fee before September 1, 1996. The same tipping fee to be charged to participants and non-participants after September 1, 1996.

COST APPORTIONMENT:

- (1) Fees:
User charges permitted by Septage Processing Ltd. to its customers.
Mandatory Waste Tipping Fee:
 - \$0.325 per Imperial Gallon 2022
 - \$0.330 per Imperial Gallon 2023
 - \$0.340 per Imperial Gallon 2024
 - \$0.345 per Imperial Gallon 2025
 - \$0.398 per Imperial Gallon 2026

Septage Processing Ltd. will submit to the CRD an administration fee of \$0.015 per Imperial Gallon.
Other wastes have different user charges.

- (2) Remaining balance apportioned to all participating members on the basis of percentage of Septage/Sewage delivered to the Septage Facility (No requisition - 2024)

MAXIMUM LEVY:

\$0.63 / \$1,000 on taxable school assessments (excluding property that is taxable for school purposes only).

SPL Liquid Waste Volumes - 2026

	Septage Vol1	FOG Vol2	Other Vol3	TOTAL	Total %	Septage %1	FOG %2	Other %3
Central Saanich	174,106	23,217	31,861	229,184	2.2	76.0	10.1	13.9
Colwood	572,879	40,555	40,919	654,353	6.4	87.5	6.2	6.3
Esquimalt	9,207	8,694	156,311	174,212	1.7	5.3	5.0	89.7
Highlands	135,774	0	1,072,348	1,208,122	11.8	11.2	0.0	88.8
Langford	410,560	51,208	291,318	753,086	7.4	54.5	6.8	38.7
Metchosin	315,396	9,606	32,828	357,830	3.5	88.1	2.7	9.2
North Saanich	548,721	2,615	86,997	638,333	6.3	86.0	0.4	13.6
Saanich	670,449	106,865	330,142	1,107,456	10.9	60.5	9.6	29.8
Sidney	10,387	40,031	101,463	151,881	1.5	6.8	26.4	66.8
Sooke	628,640	7,878	188,054	824,572	8.1	76.2	1.0	22.8
Victoria	338,479	1,122,910	2,521,751	3,983,140	39.1	8.5	28.2	63.3
View Royal	15,063	750	807	16,620	0.2	90.6	4.5	4.9
Port Renfrew	26,543	0	68,431	94,974	0.9	27.9	0.0	72.1
Juan de Fuca	0	0	0	0	0.0	0.0	0.0	0.0
	408,423	600	9,697	418,720	4.6	97.541	0.143	231.6%
TOTAL	3,856,404	1,415,734	4,923,425	10,195,563	10000%			

Notes:

1. Septage = Institutional, Commercial, and Residential

2. FOG = Fats, Oils and Greases

3. Other = Portable Toilets, San. Sew. Ships, San. Sew. Docks, PIT toilet, Car Wash, Catch Basin, Sew. Sludge, Other (whey, dairy, brewery), and Lift Station

3.700 - SEPTAGE DISPOSAL AGREEMENT			BUDGET REQUEST							
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Operating Expenditures	32,373	32,372	40,257	-	-	40,257	41,069	41,897	42,743	45,412
Allocations - Environmental Protection	57,761	57,761	59,464	-	-	59,464	61,576	63,423	65,326	67,286
Allocations - Others	73,429	73,429	66,783	-	-	66,783	67,533	68,262	68,993	67,892
TOTAL OPERATING COSTS	163,563	163,562	166,504	-	-	166,504	170,178	173,582	177,062	180,590
*Percentage Increase over prior year		0.0%	1.8%	0.0%	0.0%	1.8%	2.2%	2.0%	2.0%	2.0%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-	-	-	-
Transfer to Sewer Capital Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	163,563	163,562	166,504	-	-	166,504	170,178	173,582	177,062	180,590
*Percentage Increase over prior year		0.0%	1.8%	0.0%	0.0%	1.8%	2.2%	2.0%	2.0%	2.0%
Internal Recoveries	-	-	-	-	-	-	-	-	-	-
Recovery - Other	-	-	-	-	-	-	-	-	-	-
OPERATING COSTS LESS INTERNAL RECOVERIES	163,563	163,562	166,504	-	-	166,504	170,178	173,582	177,062	180,590
*Percentage Increase over prior year	0.00%	0.00%	1.80%	0.00%	0.00%	1.80%	2.21%	2.00%	2.00%	1.99%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	-	-	-	-	-	-	-	-	-	-
Fees Charged	-	-	-	-	-	-	(348)	(360)	(381)	(381)
Sale of Goods and Services	(162,843)	(163,000)	(165,774)	-	-	(165,774)	(169,090)	(172,471)	(175,921)	(179,439)
Revenue - Other	(720)	(562)	(729)	-	-	(729)	(740)	(750)	(760)	(770)
TOTAL REVENUE	(163,563)	(163,562)	(166,503)	-	-	(166,503)	(170,178)	(173,581)	(177,062)	(180,590)
REQUISITION	(0)	0	(0)	-	-	(0)	-	-	-	-
*Percentage Increase over prior year										
PARTICIPANTS: All Municipalities										

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Millstream Site Remediation

FINAL BUDGET

March 2026

DEFINITION:

Establishment Bylaw No. 3519, as amended, establishes a service for the purpose of the remediation of lands legally described as Lot A, Section 5, Range 3 West, Highland District, Plan 40349 operated as the Millstream Meadows Sewage Septage Facility (the "**Millstream Site**") and any other lands that may, now or in future, be affected by the operation of the Millstream Site as a sewage septage disposal facility.

SERVICE DESCRIPTION:

The service oversees the investigation and remediation of the former septage disposal site located at Millstream Meadows.

PARTICIPATION:

All municipalities and the Juan de Fuca Electoral Area.

MAXIMUM LEVY:

Greater of \$1,400,000 or the amount equal to the amount that could be raised by a property value tax rate of **\$0.021** per \$1,000 which when applied to the net taxable value of the land and improvements within the Service Area.

MAXIMUM CAPITAL DEBT:

Authorized:	LA Bylaw No. 3513 (May 14, 2008)	Amended 3662 (Mar 2010)	\$7,550,000
Borrowed:	SI Bylaw No. 3547 (July 9, 2008)	5 yr term	(\$3,850,000)
	SI Bylaw No. 3725	15 yr term	(\$288,234)
	SI Bylaw No. 3817 (May 2012)	15 yr term	(\$200,000)
	SI Bylaw No. 3882 (May 2013)	15 yr term	(\$600,000)
	SI Bylaw No. 3910 (July 2013)	15 yr term	(\$611,766)
Remaining:	Expired		<u>\$2,000,000</u>

COMMITTEE:

Environmental Services

FUNDING:

Capital Project cost shared:

- Agreement with provincial Ministry of Agriculture and Lands (MAL) – 39% of eligible capital costs
- CRD Share is 61% of eligible costs and 100% of ineligible costs
 - Funds on Hand \$1,643,000
 - Debt Servicing – up to \$5,550,000 funded from property tax from the above participating areas
 - Effective 2010, 50% of the net annual costs of site remediation of the Millstream Meadows Sewage Septage Facility is funded from the annual Solid Waste Disposal Budget

3.701 - MILLSTREAM SITE REMEDIATION	BUDGET REQUEST						2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL				
<u>OPERATING COSTS:</u>										
Allocations	130	130	114	-	-	114	-	-	-	-
Planning Costs	-	-	50,335	-	-	50,335	-	-	-	-
TOTAL OPERATING COSTS	130	130	50,449	-	-	50,449	-	-	-	-
*Percentage Increase over prior year		0.0%	38706.9%	0.0%	0.0%	38706.9%				
<u>CAPITAL / RESERVE</u>										
Transfer to Sewer Capital Fund (Millstream)	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
Debt Expenditures	19,162	18,740	-	-	-	-	-	-	-	-
TOTAL COSTS	19,292	18,870	50,449	-	-	50,449	-	-	-	-
*Percentage Increase over prior year		-2.2%	161.5%	0.0%	0.0%	161.5%				
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(412)	(412)	(449)	-	-	(449)	-	-	-	-
Transfer From Own Funds	(9,129)	(9,129)	(50,000)	-	-	(50,000)	-	-	-	-
Revenue - Other	(622)	(200)	-	-	-	-	-	-	-	-
TOTAL REVENUE	(10,163)	(9,741)	(50,449)	-	-	(50,449)	-	-	-	-
REQUISITION	(9,129)	(9,129)	-	-	-	-	-	-	-	-
*Percentage Increase over prior year		0.0%	-100.0%	0.0%	0.0%	-100.0%				
PARTICIPANTS: All Municipalities and JDF Electoral Area										

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	3.701	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Millstream Site Remediation							

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$93,000	\$155,350	\$0	\$0	\$0	\$0	\$0	\$155,350
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$93,000	\$155,350	\$0	\$0	\$0	\$0	\$0	\$155,350

SOURCE OF FUNDS

Capital Funds on Hand	\$93,000	\$155,350	\$0	\$0	\$0	\$0	\$0	\$155,350
Debtenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$93,000	\$155,350	\$0	\$0	\$0	\$0	\$0	\$155,350

Definitions for the 5-year Capital Plan

Asset Class	<p>Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.</p> <p>L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment</p>
Capital Expenditure Type	<p>Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.</p> <p>Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset</p>
Carryforward	<p>Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.</p>
Funding Source	<p>Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility</p> <p>If there is more than one funding source, additional rows are shown for the project.</p>

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 3.701

Service Name: Millstream Site Remediation

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward	Year 1	Year 2	Year 3	Year 4	Year 5	Year Total
17-01	Renewal	Millstream Meadows Remediation	CRD contaminated site remediation	\$ 15,325,734	L	Cap	\$ 93,000	\$ 93,000					\$ 93,000
26-01	Renewal	Millstream Meadows Remediation	CRD contaminated site remediation (final phase-well decommissioning)	\$ 62,350	L	Cap		\$ 62,350					\$ 62,350
													\$ -
													\$ -
			Grand Total	\$ 15,388,084			\$ 93,000	\$ 155,350	\$ -	\$ -	\$ -	\$ -	\$ 155,350

Service: 3.701 Millstream Site Remediation

Project Number 17-01 **Capital Project Title** Millstream Meadows Remediation **Capital Project Description** CRD contaminated site remediation
Project Rationale Millstream Site Remediation: Make application for Provincial certification, 2025/2026 Project Completion. Staff will explore retention of the site for service delivery, or divestment in 2026. If retained, any carrying cost will be incurred by the services that the site will support.

Project Number 26-01 **Capital Project Title** Millstream Meadows Remediation final phase-well decommissioning **Capital Project Description** CRD contaminated site remediation (final phase-well decommissioning)
Project Rationale Millstream Site Remediation: Decommissioning of remaining groundwater monitoring infrastructure. The technically complex installation of the remaining wells necessitates additional effort and specialized equipment to meet regulatory requirements.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

L.W.M.P. On-Site Systems Management Program

FINAL BUDGET

March 2026

DEFINITION:

CRD Bylaw No. 3478 (adopted March 19, 2008) establishing a service for the purpose of developing and implementing a management program for the onsite sewage systems in the service area.
 Regulation Bylaw No. 3479 approved April 9, 2008.

SERVICE DESCRIPTION:

To reduce the impacts of failing septic (onsite) systems on human health and the environment through education and regulatory requirements. The Onsite Sewage Management Program (OMP) includes regulatory Bylaw No. 3479, outlining pump-out and maintenance requirements for owners of onsite systems. The program monitors residential compliance with the Bylaw and focuses on education to promote awareness and understanding of onsite system maintenance and care.

PARTICIPATION:

The participating areas are:

	2026 Budget Onsite Systems	%
Colwood	3,047	32.70%
Langford	1,548	16.61%
Saanich	2,259	24.24%
View Royal	59	0.63%
North Saanich	2,405	25.81%
	9,318	100.00%

Note 1: Cost apportionment based on the number of parcels having onsite disposal systems within a participating area as a percentage of the total number of parcels having onsite sewage disposal systems within the service area.

MAXIMUM LEVY:

Greater of \$211,070 or the amount that could be raised by a property value tax rate of \$0.008 / \$1,000 when applied to the net taxable value of land and improvements within the service area.

MAXIMUM CAPITAL DEBT:

N/A

COMMITTEE:

Environmental Services

FUNDING:

Parcel tax area created by each jurisdiction apportioned among all properties other than those parcels that are not connected to an onsite sewage disposal system.

3.707 - LWMP - ON SITE SYSTEM MANAGEMENT PROGRAM	BUDGET REQUEST									
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Operating Expenditures	171,727	165,507	153,288	-	-	153,288	163,989	168,362	172,832	177,403
Contract For Services	30,000	30,000	30,500	-	-	30,500	31,100	31,700	32,300	32,900
TOTAL OPERATING COSTS	201,727	195,507	183,788	-	-	183,788	195,089	200,062	205,132	210,303
*Percentage Increase over prior year		-3.1%	-8.9%	0.0%	0.0%	-8.9%	6.1%	2.5%	2.5%	2.5%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	201,727	195,507	183,788	-	-	183,788	195,089	200,062	205,132	210,303
*Percentage Increase over prior year		-3.1%	-8.9%	0.0%	0.0%	-8.9%	6.1%	2.5%	2.5%	2.5%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)		0								
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(12,232)	(12,232)	(9,135)	-	-	(9,135)	(12,232)	(12,232)	(12,232)	(12,232)
Transfer from Operating Reserve Fund	(21,968)	(15,748)	(43,097)	-	-	(43,097)	(47,749)	(49,074)	(50,397)	(51,721)
TOTAL REVENUE	(34,200)	(27,980)	(52,232)	-	-	(52,232)	(59,981)	(61,306)	(62,629)	(63,953)
REQUISITION	(167,527)	(167,527)	(131,556)	-	-	(131,556)	(135,108)	(138,757)	(142,502)	(146,350)
*Percentage Increase over prior year		0.0%	-21.5%	0.0%	0.0%	-21.5%	2.7%	2.7%	2.7%	2.7%
PARTICIPANTS: Colwood, Langford, Saanich, View Royal, North Saanich										

**3.707 L.W.M.P. On Site Systems Management Program
 Operating Reserve Summary
 2026 - 2030 Financial Plan**

Profile

L.W.M.P. On Site Systems Management Program

Established by Bylaw No. 4144 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105526	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	401,369	418,968	375,871	328,122	279,048	228,651
Planned Purchase		(43,097)	(47,749)	(49,074)	(50,397)	(51,721)
Transfer from Ops Budget		-	-	-	-	-
Interest Income*	17,599	-	-	-	-	-
Total projected year end balance	418,968	375,871	328,122	279,048	228,651	176,930

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Assumptions/Background:

CAPITAL REGIONAL DISTRICT

2026 BUDGET

L.W.M.P. Peninsula Programs

FINAL BUDGET

March 2026

Service: 3.720 L.W.M.P. (Peninsula)

Saanich Peninsula Wastewater Commission

DEFINITION:

Implementation of the Liquid Waste Management Plan for the Saanich Peninsula. Bylaw No. 2388 (1996), amended by Bylaw No. 2439 (1996) and Bylaw No. 3073 (2003)

SERVICE DESCRIPTION:

To manage the Saanich Peninsula Liquid Waste Management Plan (SPLWMP) and implement the commitments approved under the plan as required:

- planning, reporting, amendment preparation, implementation of commitments, biosolids management program, resource recovery development and inflow/infiltration enhancement program

MAXIMUM LEVY:

Greater of \$5,663,000 or \$1.56 / \$1,000 of actual assessments

MAXIMUM CAPITAL DEBT:

Nil

COMMITTEE:

Saanich Peninsula Wastewater Commission

FUNDING:

Requisition

RESERVE FUND:

Bylaw No. 4144 Operating Reserve Fund

COST SHARING ALLOCATION - ANNUAL WASTEWATER FLOWS

Central Saanich	44.75%
North Saanich (*see note below)	15.23%
Sidney	40.02%
Total	<u>100.00%</u>

Note:

* North Saanich taxes all of North Saanich, including the Airport, as LWMP benefits all of North Saanich, and not just the sewer area. (March 18, 2002)

3.720 - LWMP (PENINSULA)	BUDGET REQUEST									
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Operating Expenditures	35,226	35,226	36,432	-	-	36,432	37,492	38,586	39,713	40,870
Contract For Services	-	-	72,483	-	-	72,483	72,393	72,360	-	-
TOTAL OPERATING COSTS	35,226	35,226	108,915	-	-	108,915	109,885	110,946	39,713	40,870
*Percentage Increase over prior year		0.0%	209.2%	0.0%	0.0%	209.2%	0.9%	1.0%	-64.2%	2.9%
<u>CAPITAL / RESERVE</u>										
Transfer to Operating Reserve Fund	22,593	22,593	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	22,593	22,593	-	-	-	-	-	-	-	-
TOTAL COSTS	57,819	57,819	108,915	-	-	108,915	109,885	110,946	39,713	40,870
*Percentage Increase over prior year		0.0%	88.4%	0.0%	0.0%	88.4%	0.9%	1.0%	-64.2%	2.9%
OPERATING COSTS LESS INTERNAL RECOVERIES	57,819	57,819	108,915	-	-	108,915	109,885	110,946	39,713	40,870
*Percentage Increase over prior year		0.0%	88.4%	0.0%	0.0%	88.4%	0.9%	1.0%	-64.2%	2.9%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(949)	(949)	(1,021)	-	-	(1,021)	(949)	(949)	(949)	(949)
Transfer From Operating Reserve	-	-	(75,000)	-	-	(75,000)	(75,450)	(75,908)	(4,061)	(4,594)
TOTAL REVENUE	(949)	(949)	(76,021)	-	-	(76,021)	(76,399)	(76,857)	(5,010)	(5,543)
REQUISITION	(56,870)	(56,870)	(32,894)	-	-	(32,894)	(33,486)	(34,089)	(34,703)	(35,327)
*Percentage Increase over prior year		0.0%	-42.2%	0.0%	0.0%	-42.2%	1.8%	1.8%	1.8%	1.8%
PARTICIPANTS: Central Saanich, North Saanich, Sidney										

**3.720 L.W.M.P. Peninsula
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

L.W.M.P. Peninsula

Established by Bylaw No. 4144 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105527	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	256,780	323,935	248,935	173,485	97,577	93,516
Planned Purchase		(75,000)	(75,450)	(75,908)	(4,061)	(4,594)
Transfer from Ops Budget	55,519	-	-	-	-	-
Interest Income*	11,636	-	-	-	-	-
Total projected year end balance	323,935	248,935	173,485	97,577	93,516	88,922

Assumptions/Background:

Retain reserve balance for future LWMP planning projects.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

L.W.M.P. Core and West Shore

FINAL BUDGET

March 2026

Service: 3.750 L.W.M.P. - Core and West Shore

Committee: Core Area Liquid Waste Management

DEFINITION:

To provide under authority of Trunk Sewers and Sewer Disposal Letters of Patent for the study, design, monitoring, materials acquisition, construction, equipment acquisition and all works necessary for the preparation of a Liquid Waste Management Plan and any related works within the Capital Regional District. Establishment Bylaw No. 2312 (1995), amended by Bylaw No. 3028 (2002), 3319 (2006), and 4304 (2020).

SERVICE DESCRIPTION:

To manage the Core Area and West Shore Liquid Waste Management Plan (CALWMP) and implement the commitments approved under the plan

- planning, siting, reporting, amendment preparation, implementation of commitments, public communications, liquid and solid resource recovery development

PARTICIPATION:

City of Colwood, City of Victoria, Township of Esquimalt, City of Langford, Town of View Royal, Oak Bay and District of Saanich.

FUNDING:

Requisition

RESERVE FUND:

Bylaw No. 4144 Operating Reserve Fund

COST SHARING ALLOCATION - ANNUAL WASTEWATER FLOWS

	<u>Flow Amounts*</u>	<u>Allocation for 2026</u>
Colwood	1,237,387	3.71%
Esquimalt	2,130,696	6.39%
Langford	4,065,900	12.18%
Oak Bay	2,731,759	8.19%
Saanich	9,377,561	28.10%
Victoria	12,576,673	37.69%
View Royal	868,066	2.60%
D.N.D	131,778	0.39%
Esquimalt Nation	31,067	0.09%
Songhees Nation	218,472	0.65%
Total	33,369,359	100.00%

* = Average Annual Flow

Bylaw 4304

3.750 - LWMP - CORE AND WEST SHORE

	2025		BUDGET REQUEST				2027	2028	2029	2030
	BOARD BUDGET	ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	TOTAL	TOTAL	TOTAL	TOTAL
OPERATING COSTS:										
Operating Expenditures	186,274	186,274	222,144	-	-	222,144	225,619	229,232	232,949	236,776
Consultant Expenses	110,376	110,376	112,363	-	-	112,363	114,610	116,902	119,240	121,625
Contract For Services	39,293	39,293	40,001	-	-	40,001	40,801	41,617	42,449	43,298
TOTAL OPERATING COSTS	335,943	335,943	374,507	-	-	374,507	381,030	387,751	394,639	401,699
*Percentage Increase over prior year		0.0%	11.5%	0.0%	0.0%	11.5%	1.7%	1.8%	1.8%	1.8%
CAPITAL / RESERVE										
Transfer to Reserve Fund	254,861	233,434	253,935	-	-	253,935	261,564	268,400	275,369	282,643
TOTAL CAPITAL / RESERVES	254,861	233,434	253,935	-	-	253,935	261,564	268,400	275,369	282,643
Debt Expenditures (3.751)	21,427	21,427	-	-	-	-	-	-	-	-
TOTAL COSTS	612,231	590,804	628,442	-	-	628,442	642,594	656,151	670,007	684,342
*Percentage Increase over prior year		-3.5%	2.6%	0.0%	0.0%	2.6%	2.3%	2.1%	2.1%	2.1%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(18,842)	(18,842)	(17,916)	-	-	(17,916)	(18,842)	(18,842)	(18,842)	(18,842)
Transfer From Operating Reserve	-	-	-	-	-	-	-	-	-	-
Revenue - Other	(200,000)	(178,573)	(200,000)	-	-	(200,000)	(204,000)	(208,080)	(212,240)	(216,480)
TOTAL REVENUE	(218,842)	(197,415)	(217,916)	-	-	(217,916)	(222,842)	(226,922)	(231,082)	(235,322)
REQUISITION	(393,389)	(393,389)	(410,526)	-	-	(410,526)	(419,752)	(429,229)	(438,925)	(449,020)
*Percentage Increase over prior year		0.0%	4.4%	0.0%	0.0%	4.4%	2.2%	2.3%	2.3%	2.3%
PARTICIPANTS: Colwood, Victoria, Esquimalt, Langford, Saanich, Oak Bay, View Royal.										

**3.750 L.W.M.P. Core and West Shore
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

L.W.M.P. Core and West Shore

Established by Bylaw No. 4144 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105528	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	377,539	426,369	553,799	683,581	815,761	950,386
Planned Purchase				-	-	-
Transfer from Ops Budget	32,275	127,431	129,782	132,180	134,625	141,322
Interest Income*	16,554	-	-	-	-	-
Total projected year end balance	426,369	553,799	683,581	815,761	950,386	1,091,707

Assumptions/Background:

Retain reserve balance for future LWMP planning projects

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

**3.750 L.W.M.P. Core and West Shore
Capital Reserve Fund Schedule
2026 - 2030 Financial Plan**

Profile

L.W.M.P. Core and West Shore

Established by Bylaw No. 4378 to enable CRD services to help accumulate resources for funding ongoing infrastructure renewal, expanding service levels, and funding unexpected capital investments is essential to ensuring long-term sustainability of infrastructure-dependent CRD services.

Capital Reserve Schedule

Capital Reserve Schedule Fund: 1092 Fund Center: 102290	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	251,298	527,586	654,091	785,873	922,093	1,062,837
Planned Purchase						
Transfer from Ops Budget	276,288	126,505	131,782	136,220	140,744	141,322
Interest Income*						
Total projected year end balance	527,586	654,091	785,873	922,093	1,062,837	1,204,158

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

L.W.M.P. - Harbour Studies

FINAL BUDGET

March 2026

Service: 3.752 L.W.M.P. - Harbour Studies

Committee: Core Area Liquid Waste Management

DEFINITION:

Core Area Liquid Waste Management Plan program - provides for the CRD to work in partnership with other agencies to protect and improve the environmental quality of Victoria and Esquimalt harbours. Establishment Bylaw No. 3743, February 16, 2011, as amended by Bylaw No. 3837 (2012).

SERVICE DESCRIPTION:

The service coordinates harbour environmental protection and improvement efforts among community, local governments and senior governments under the Core Area LWMP.

PARTICIPATION:

City of Colwood, City of Victoria, Township of Esquimalt, City of Langford, District of Saanich and Town of View Royal.

MAXIMUM LEVY:

Greater of \$350,000 or \$0.0064 per \$1,000 of actual assessments

MAXIMUM CAPITAL DEBT:

N/A

COMMISSION:

Core Area Liquid Waste Management Committee

FUNDING:

Requisition

RESERVE FUND:

Bylaw No. 4144 Operating Reserve Fund

3.752 - LWMP - HARBOURS STUDIES			BUDGET REQUEST							
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Allocations - Environmental Protection & others	327,882	327,882	337,823	-	-	337,823	347,868	358,227	368,896	379,884
Consultant Expenses	33,170	25,861	31,337	-	-	31,337	34,450	35,140	35,840	36,560
Contract for Services	2,690	10,000	2,740	-	-	2,740	2,790	2,850	2,910	2,970
Operating - Other Costs	11,871	11,871	12,060	-	-	12,060	12,313	12,577	12,842	13,118
TOTAL OPERATING COSTS	375,614	375,614	383,960	-	-	383,960	397,421	408,794	420,488	432,532
*Percentage Increase over prior year		0.0%	2.2%	0.0%	0.0%	2.2%	3.5%	2.9%	2.9%	2.9%
<u>CAPITAL / RESERVE</u>										
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	375,614	375,614	383,960	-	-	383,960	397,421	408,794	420,488	432,532
*Percentage Increase over prior year		0.0%	2.2%	0.0%	0.0%	2.2%	3.5%	2.9%	2.9%	2.9%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year										
Grants in Lieu of Taxes	(22,777)	(22,777)	(20,344)	-	-	(20,344)	(22,777)	(22,777)	(22,777)	(22,777)
Revenue - Other	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	(22,777)	(22,777)	(20,344)	-	-	(20,344)	(22,777)	(22,777)	(22,777)	(22,777)
REQUISITION	(352,837)	(352,837)	(363,616)	-	-	(363,616)	(374,644)	(386,017)	(397,711)	(409,755)
*Percentage Increase over prior year		0.0%	3.1%	0.0%	0.0%	3.1%	3.0%	3.0%	3.0%	3.0%
PARTICIPANTS: Colwood, Victoria, Esquimalt, Langford, Saanich, View Royal.										

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Regional Goose Management

FINAL BUDGET

March 2026

Service: 1.312 Regional Goose Management Service

Committee: Environmental Services Committee

DEFINITION:

Regional coordination of Canada Goose population

Establishment Bylaw No. 4522, March 2023

SERVICE DESCRIPTION:

To provide a Canada goose service to address increasing regional population and inter-regional impacts of non-migratory, resident geese (economic, environmental and social impacts on multiple stakeholders that requires coordination across governments and with private and non-profit organizations

PARTICIPATION:

All municipalities and electoral areas.

MAXIMUM LEVY:

The greater of \$251,900 or \$0.0016 / \$1,000 of taxable value of land and improvements.

MAXIMUM CAPITAL DEBT:

N/A

FUNDING:

Requisition

1.312 - Regional Goose Management	BUDGET REQUEST				2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING				
<u>OPERATING COSTS:</u>								
Allocation - Environmental Protection	171,645	171,645	178,596	-	-	178,596	-	-
Contract For Services	147,793	147,793	164,982	-	-	164,982	-	-
Operating - other costs	12,006	6,010	16,087	-	-	16,087	-	-
TOTAL OPERATING COSTS	331,444	332,148	359,665	-	-	359,665	-	-
*Percentage Increase over prior year		0.2%	8.5%	0.0%	0.0%	8.5%		
<u>CAPITAL / RESERVE</u>								
Transfer to Reserve Fund	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-
TOTAL COSTS	331,444	332,148	359,665	-	-	359,665	-	-
*Percentage Increase over prior year		0.2%	8.5%	0.0%	0.0%	8.5%		
FUNDING SOURCES (REVENUE)								
Surplus / (Deficit)								
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-
Grants In Lieu of Taxes	(12,793)	(12,793)	(11,777)	-	-	(11,777)	-	-
Transfer From Operating Reserve	(66,425)	(67,129)	(49,621)	-	-	(49,621)	-	-
TOTAL REVENUE	(79,218)	(79,922)	(61,398)	-	-	(61,398)	-	-
REQUISITION	(252,226)	(252,226)	(298,267)	-	-	(298,267)	-	-
*Percentage Increase over prior year		0.0%	18.3%	0.0%	0.0%	18.3%		
PARTICIPANTS: All Municipalities and Electoral Areas								

**1.312 - Regional Goose Management
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

- Regional Goose Management

Established by Bylaw No. 4102 and amended by Bylaw No.4585 to enable CRD Regional Services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105553	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Projected year end balance						
Beginning Balance	109,734	79,377	29,756	29,756	29,756	29,756
Planned Purchase	(66,425)	(49,621)	-	-	-	-
Transfer from/to Ops Budget	32,365					
Interest Income*	3,704					
Total projected year end balance	79,377	29,756	29,756	29,756	29,756	29,756

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Environmental Stewardship and Biodiversity

FINAL BUDGET

March 2026

Service: 1.315 Environmental Stewardship and Biodiversity

Committee: Environmental Services

DEFINITION:

Regional Coordination of Biodiversity and Environmental Stewardship

Establishment Bylaw No. 4575, (January 2025)

SERVICE DESCRIPTION:

To provide a Regional Biodiversity and Environmental Stewardship service to pursue a regional approach to biodiversity and the protection of ecological assets with public authorities and groups across the capital region.

PARTICIPATION:

All municipalities and electoral areas within the Capital Regional District.

MAXIMUM LEVY:

The greater of \$500,000 or \$0.0028/\$1,000 if the net taxable value of the land and improvements within the service area.

MAXIMUM CAPITAL DEBT:

N/A

FUNDING:

Requisition

1.315 - Environmental Stewardship and Biodiversity	BUDGET REQUEST				2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL		
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING					2026 ONE-TIME	2026 TOTAL
OPERATING COSTS:										
Allocation - Environmental Protection	166,253	166,253	178,733	-	-	178,733	182,308	185,954	189,673	193,466
Consultant Expenses	36,500	36,500	36,151	-	-	36,151	36,874	37,611	38,364	39,131
Contract For Services	9,690	9,690	20,391	-	-	20,391	15,532	15,845	16,164	16,490
Operating - other costs	360	360	-	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	212,803	212,803	235,275	-	-	235,275	234,714	239,410	244,200	249,087
*Percentage Increase over prior year		0.0%	10.6%	0.0%	0.0%	10.6%	-0.2%	2.0%	2.0%	2.0%
CAPITAL / RESERVE										
Transfer to Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	212,803	212,803	235,275	-	-	235,275	234,714	239,410	244,200	249,087
*Percentage Increase over prior year		0.0%	10.6%	0.0%	0.0%	10.6%	-0.2%	2.0%	2.0%	2.0%
Allocation Recovery	(102,296)	(102,296)	(105,876)	-	-	(105,876)	(109,053)	(112,324)	(115,694)	(119,165)
OPERATING COSTS LESS INTERNAL RECOVERIES	110,507	110,507	129,398	-	-	129,398	125,661	127,086	128,506	129,922
*Percentage Increase over prior year		0.0%	17.1%	0.0%	0.0%	17.1%	-2.9%	1.1%	1.1%	1.1%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Revenue - Other	-	-	-	-	-	-	-	-	-	-
Grants In Lieu of Taxes	-	-	(5,167)	-	-	(5,167)	-	-	-	-
TOTAL REVENUE	-	-	(5,167)	-	-	(5,167)	-	-	-	-
REQUISITION	(110,507)	(110,507)	(124,231)	-	-	(124,231)	(125,661)	(127,086)	(128,506)	(129,922)
*Percentage Increase over prior year		0.0%	12.4%	0.0%	0.0%	12.4%	1.2%	1.1%	1.1%	1.1%
PARTICIPANTS: All Municipalities but not Eas										
AUTHORIZED POSITIONS:										
Salaried	-	-	-	-	-	-	-	-	-	-
Hourly	-	-	-	-	-	-	-	-	-	-

1.315 - Environmental Stewardship and Biodiversity
Operating Reserve Summary
2026 - 2030 Financial Plan

Profile

- Environmental Stewardship and Biodiversity

Established by Bylaw No. 4102 and amended by Bylaw No.4723 to enable CRD Regional Services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105578	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Projected year end balance						
Beginning Balance		66,565	66,565	66,565	66,565	66,565
Planned Purchase						
Transfer from/to Ops Budget	66,565					
Interest Income*						
Total projected year end balance	66,565	66,565	66,565	66,565	66,565	66,565

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Sooke Stormwater Quality Management

FINAL BUDGET

March 2026

Service: 1.531 Sooke Stormwater Quality Management

Committee: Environmental Services

DEFINITION:

To provide for the control of pollution in stormwater runoff from land. "Stormwater runoff" includes seepage, overland flow and stormwater runoff within ditches, streams, rivers, ponds, lakes and other watercourses. Work is conducted for the District of Sooke by annual letter of agreement.

SERVICE DESCRIPTION:

The service provides a stormwater quality program in the Sooke Electoral Area to coordinate and provide information for management of stormwater quality and surface water resources. The program identifies levels of contaminants in stormwater discharges and prioritizes the level of public health and environmental concern posed by the discharges and then works to reduce/eliminate the contaminants.

PARTICIPATION:

The District of Sooke.

MAXIMUM LEVY:

None stated

MAXIMUM CAPITAL DEBT:

Nil

FUNDING:

Requisition

1.531 - STORMWATER QUALITY - SOOKE	BUDGET REQUEST									
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Operating Expenditures	26,180	26,180	23,777	-	-	23,777	24,535	25,245	25,978	26,733
Contract For Services	2,770	2,770	48,949	-	-	48,949	38,789	5,737	5,533	5,316
TOTAL OPERATING COSTS	28,950	28,950	72,726	-	-	72,726	63,324	30,982	31,511	32,049
*Percentage Increase over prior year		0.0%	151.2%	0.0%	0.0%	151.2%	-12.9%	-51.1%	1.7%	1.7%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	12,861	12,861	0	-	-	0	-	2,755	2,831	2,908
TOTAL CAPITAL / RESERVES	12,861	12,861	0	-	-	0	-	2,755	2,831	2,908
TOTAL COSTS	41,811	41,811	72,726	-	-	72,726	63,324	33,737	34,342	34,957
*Percentage Increase over prior year		0.0%	73.9%	0.0%	0.0%	73.9%	-12.9%	-46.7%	1.8%	1.8%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(154)	(154)	(320)	-	-	(320)	(154)	(154)	(154)	(154)
Transfer From Operating Reserve	-	-	(40,000)	-	-	(40,000)	(30,180)	-	-	-
TOTAL REVENUE	(154)	(154)	(40,320)	-	-	(40,320)	(30,334)	(154)	(154)	(154)
REQUISITION	(41,657)	(41,657)	(32,406)	-	-	(32,406)	(32,990)	(33,583)	(34,188)	(34,803)
*Percentage Increase over prior year		0.0%	-22.2%	0.0%	0.0%	-22.2%	1.8%	1.8%	1.8%	1.8%
PARTICIPANTS: Sooke										

1.531 Storm Water Quality - Sooke
Operating Reserve Summary
2026 - 2030 Financial Plan

Profile

Storm Water Quality - Sooke

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue. 2026 is the next planned water quality objective sampling year during which money will be taken out of reserve. This sampling takes place every 4 years, with 3 years saving up.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105518	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Projected year end balance						
Beginning Balance	81,818	106,903	66,903	36,723	39,478	42,309
Planned Purchase		(40,000)	(30,180)	-	-	-
Transfer from Ops Budget	21,497	-	-	2,755	2,831	2,908
Interest Income*	3,588	-	-	-	-	-
Total projected year end balance	106,903	66,903	36,723	39,478	42,309	45,217

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Core and West Shore Stormwater Quality Management

FINAL BUDGET

March 2026

Service: 1.536 Core and West Shore Stormwater Quality Management

Committee: Core Area Liquid Waste Management

DEFINITION:

This program coordinates the management of stormwater quality and surface water resources in cooperation with the seven core municipalities. The program includes investigations to assess shoreline discharges and contaminant sources and protect the marine environment using a watershed management planning approach. Establishment Bylaw 2567, adopted Feb 25, 1998.

SERVICE DESCRIPTION:

The service provides a stormwater quality program in the Core Area to coordinate the management of stormwater quality and surface water resources. The program includes investigation to assess shoreline discharges and contaminant sources and protect the marine environment using an integrated watershed management approach.

PARTICIPATION:

The apportionment of annual operating costs among the participants shall be on the basis of:

- one-sixth in proportion to population of the participants
- one-sixth in proportion to land area of the participants
- one-third in proportion to converted assessments of the participants
- one-third in proportion to the number of high and medium priority discharges of stormwater to the environment in the prior year within the boundaries of each of the participants, as determined by the Capital Region District Board.

The participants are:

City of Colwood
City of Victoria
Township of Esquimalt
District of Langford
District of Oak Bay
District of Saanich
Town of View Royal

MAXIMUM LEVY:

None listed in Establishing Bylaw

COMMISSION:

Core Area Liquid Waste Management Committee

FUNDING:

Requisition for Stormwater Program and Direct Agreement for coordinator for the Bowker Creek Initiative.

1.536 - STORMWATER QUALITY MANAGEMENT-CORE			BUDGET REQUEST							
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Operating Expenditures	600,841	599,620	632,909	-	-	632,909	651,019	669,588	688,703	708,378
Contract For Services	125,021	138,013	116,219	-	-	116,219	111,357	104,814	97,940	90,724
Consultant Expenses	49,378	49,378	50,267	-	-	50,267	51,272	52,298	53,344	54,411
TOTAL OPERATING COSTS	775,241	787,011	799,395	-	-	799,395	813,648	826,700	839,987	853,512
*Percentage Increase over prior year		1.5%	3.1%	0.0%	0.0%	3.1%	1.8%	1.6%	1.6%	1.6%
<u>CAPITAL / RESERVE</u>										
Transfer to Operating Reserve Fund	12,992	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	12,992	-	-	-	-	-	-	-	-	-
TOTAL COSTS	788,233	787,011	799,395	-	-	799,395	813,648	826,700	839,987	853,512
*Percentage Increase over prior year		-0.2%	1.8%	0.0%	0.0%	1.8%	1.7%	1.6%	1.6%	1.6%
Internal Recoveries	-	-	-	-	-	-	-	-	-	-
Recovery - Other	(37,000)	(35,778)	(37,000)	-	-	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)
OPERATING COSTS LESS INTERNAL RECOVERIES	751,233	751,233	762,395	-	-	762,395	776,648	789,700	802,987	816,512
*Percentage Increase over prior year		0.0%	1.5%	0.0%	0.0%	1.5%	1.9%	1.7%	1.7%	1.7%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year										
Grants in Lieu of Taxes	(51,554)	(51,554)	(50,122)	-	-	(50,122)	(51,554)	(51,554)	(51,554)	(51,554)
Transfer From Operating Reserve	-	-	(50,000)	-	-	(50,000)	(50,900)	(51,816)	(52,749)	(53,698)
TOTAL REVENUE	(51,554)	(51,554)	(100,122)	-	-	(100,122)	(102,454)	(103,370)	(104,303)	(105,252)
REQUISITION	(699,679)	(699,679)	(662,273)	-	-	(662,273)	(674,194)	(686,330)	(698,684)	(711,260)
*Percentage Increase over prior year		0.0%	-5.3%	0.0%	0.0%	-5.3%	1.8%	1.8%	1.8%	1.8%
PARTICIPANTS: Victoria, Saanich, Esquimalt, View Royal, Langford, Colwood.										

1.536 Stormwater Quality Management - Core
Operating Reserve Summary
2026- 2030 Financial Plan

Profile

Stormwater Quality Management - Core

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105519	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Projected year end balance						
Beginning Balance	441,494	474,254	424,254	373,354	321,538	268,789
Planned Purchase		-	-	-	-	-
Transfer from Ops Budget	13,402	(50,000)	(50,900)	(51,816)	(52,749)	(53,698)
Interest Income*	19,359	-	-	-	-	-
Total projected year end balance	474,254	424,254	373,354	321,538	268,789	215,091

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Saanich Peninsula - Stormwater Quality Management

FINAL BUDGET

March 2026

DEFINITION:

Establishment Bylaw No. 3642 (2009), as amended by Bylaw No. 4141 (2017), to identify pollution in stormwater run-off from land in the service area.

SERVICE DESCRIPTION:

The service provides a stormwater quality program in the Saanich Peninsula to coordinate and provide information for management of stormwater quality and surface water resources. The program identifies levels of contaminants in stormwater discharges and prioritizes the level of public health and environmental concern posed by the discharges and then works to reduce/eliminate the contaminants.

PARTICIPATION:

District of Central Saanich, North Saanich and Town of Sidney.

MAXIMUM LEVY:

Greater of \$106,017 or \$0.0103/\$1,000 of actual assessments.

MAXIMUM CAPITAL DEBT:

Nil

COMMITTEE:

Saanich Peninsula Wastewater Commission

FUNDING:

The apportionment of annual operating costs among the participating areas shall be on the basis of one -sixth in proportion to the population of the participating areas, one-sixth in proportion to the land area of the participating areas, one -sixth in proportion to the length of shoreline in each of the participating areas, and one -half in proportion to the number of high and medium priority discharges of stormwater to the environment in the prior year within the boundaries of each of the participating areas, as determined by the Capital Regional District Board.

USER CHARGE:

N/A

COST SHARING ALLOCATION:

	<u>Stormwater</u>
Central Saanich	26.17%
North Saanich	40.39%
Sidney	19.81%
Tsawout Nations	6.81%
Tsartlip Nations	4.10%
Pauquachin Nations	0.96%
Tseycum Nations	1.77%
Total	<u>100.00%</u>

Note:

* Service established effective 2010; previously provided by agreement

Bylaw 4141

1.537 Saanich Peninsula - Stormwater Quality Mgmt			BUDGET REQUEST							
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Operating Expenditures	86,757	86,757	89,648	-	-	89,648	92,272	94,988	97,539	100,406
Contract For Services	21,134	21,134	21,515	-	-	21,515	21,945	22,384	22,832	23,288
Consultant Expenses	20,861	20,861	19,499	-	-	19,499	19,049	18,211	17,573	16,651
TOTAL OPERATING COSTS	128,753	128,753	130,662	-	-	130,662	133,266	135,584	137,943	140,345
*Percentage Increase over prior year		0.0%	1.5%	0.0%	0.0%	1.5%	2.0%	1.7%	1.7%	1.7%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	-	-	-	-	-	-	-	-	-	-
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	128,753	128,753	130,662	-	-	130,662	133,266	135,584	137,943	140,345
*Percentage Increase over prior year		0.0%	1.5%	0.0%	0.0%	1.5%	2.0%	1.7%	1.7%	1.7%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(4,508)	(4,508)	(4,180)	-	-	(4,180)	(4,508)	(4,508)	(4,508)	(4,508)
Transfer From Operating Reserve	-	-	(10,000)	-	-	(10,000)	(10,180)	(10,363)	(10,550)	(10,740)
TOTAL REVENUE	(4,508)	(4,508)	(14,180)	-	-	(14,180)	(14,688)	(14,871)	(15,058)	(15,248)
REQUISITION	(124,245)	(124,245)	(116,482)	-	-	(116,482)	(118,578)	(120,713)	(122,885)	(125,097)
*Percentage Increase over prior year	0.0%	0.0%	-6.2%	0.0%	0.0%	-6.2%	1.8%	1.8%	1.8%	1.8%
PARTICIPANTS: Central Saanich, North Saanich, Sidney										

**1.537 Saanich Peninsula - Stormwater Quality Mgmt
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Saanich Peninsula - Stormwater Quality Mgmt

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105520	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Projected year end balance						
Beginning Balance	97,802	139,403	129,403	119,223	108,860	98,310
Planned Purchase	-	(10,000)	(10,180)	(10,363)	(10,550)	(10,740)
Transfer from/to Ops Budget	37,312	-	-	-	-	-
Interest Income*	4,288	-	-	-	-	-
Total projected year end balance	139,403	129,403	119,223	108,860	98,310	87,570

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Saanich Peninsula - Source Control Stormwater

FINAL BUDGET

March 2026

Service: 1.538 Saanich Peninsula - Source Control Stormwater

Commission: Saanich Peninsula Waste Water

DEFINITION:

To regulate, prohibit and impose requirements in respect of discharges to the municipal stormwater system and water courses
Bylaw No. 3906 (adopted August, 2013), amended by Bylaw No. 4140 (2016).

SERVICE DESCRIPTION:

The service provides a regulatory stormwater source control program in the Saanich Peninsula to manage stormwater quality in the municipal drainage systems.

PARTICIPATION:

Districts of Central Saanich, North Saanich and Town of Sidney.

MAXIMUM LEVY:

Maximum Levy: Greater of \$51,715 or \$0.005/\$1,000 of actual assessments.

MAXIMUM CAPITAL DEBT:

Nil

COMMITTEE:

Saanich Peninsula Wastewater

FUNDING:

The annual costs for the service, net of grants and other revenues, shall be apportioned on the basis of:

- a) The population of the participating areas; and
- b) The population estimate as determined annually by the Regional Planning Services department of the Capital Regional District.

USER CHARGE:

N/A

1.538 San Pen - Source Control Stormwater	BUDGET REQUEST									
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Operating Expenditures	62,006	59,555	54,537	-	-	54,537	55,365	56,926	58,531	60,183
Contract For Services	8,923	10,000	8,236	-	-	8,236	8,076	9,282	9,470	9,664
TOTAL OPERATING COSTS	70,929	69,555	62,773	-	-	62,773	63,441	66,208	68,001	69,847
*Percentage Increase over prior year		-1.9%	-11.5%	0.0%	0.0%	-11.5%	1.1%	4.4%	2.7%	2.7%
<u>CAPITAL / RESERVE</u>										
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	70,929	69,555	62,773	-	-	62,773	63,441	66,208	68,001	69,847
*Percentage Increase over prior year		-1.9%	-11.5%	0.0%	0.0%	-11.5%	1.1%	4.4%	2.7%	2.7%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(1,594)	(1,594)	(1,746)	-	-	(1,746)	(1,594)	(1,594)	(1,594)	(1,594)
Transfer From Operating Reserve	(10,673)	(9,299)	(606)	-	-	(606)	(1,535)	(2,628)	(2,691)	(2,763)
TOTAL REVENUE	(12,267)	(10,893)	(2,352)	-	-	(2,352)	(3,129)	(4,222)	(4,285)	(4,357)
REQUISITION	(58,662)	(58,662)	(60,421)	-	-	(60,421)	(60,312)	(61,986)	(63,716)	(65,490)
*Percentage Increase over prior year		0.0%	3.0%	0.0%	0.0%	3.0%	-0.2%	2.8%	2.8%	2.8%
PARTICIPANTS: Central Saanich, North Saanich, and Sidney										

**1.538 San Pen - Source Control Stormwater
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

San Pen - Source Control Stormwater

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures (such as legal challenges and investigations), unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

Operating Reserve Schedule (Fund: 1500 / FC: 105521)	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Projected year end balance						
Beginning Balance	61,322	78,674	78,068	76,533	73,905	71,214
Planned Purchase		(606)	(1,535)	(2,628)	(2,691)	(2,763)
Transfer from/to Ops Budget	14,663	-	-	-	-	-
Interest Income*	2,689	-	-	-	-	-
Total projected year end balance	78,674	78,068	76,533	73,905	71,214	68,451

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.