

The following charts summarize the change in operating and capital plans, year over year, after final adjustments to the 2020 budget.

Operating Expenditures (in \$ millions)

Expenditure Type	2020 Final	2019 Final	\$ Change	% of Total Change
Operations	183.3	165.3	18.0	6.9%
Debt Servicing	42.1	38.6	3.5	1.3%
Capital Funding	32.8	41.3	-8.5	-3.3%
Transfers to Reserves	24.4	16.6	7.8	3.0%
Total	\$282.6	\$261.8	\$20.8	7.9%

Operating Revenues (in \$ millions)

Revenue Source	2020 Final	2019 Final	\$ Change	% of Total Change
Sale of services	134.7	124.0	10.7	4.1%
Requisitions*	86.0	82.5	3.5	1.3%
Allocation to other services	37.9	35.1	2.8	1.1%
Rentals and other revenue	8.7	9.0	-0.3	-0.1%
Surplus	7.4	5.2	2.2	0.8%
Grants and PILT	4.5	4.1	0.4	0.1%
Transfer from reserve for capital	3.4	1.9	1.5	0.6%
Total	\$282.6	\$261.8	\$20.8	7.9%

*Includes Municipal Debt

Requisitions (in \$ millions)

Description	2020 Final	2019 Final	\$ Change	% Change
Total Electoral Areas Only	14.5	13.8	0.7	5.1%
Regional / Sub Regional	56.7	53.8	2.9	5.4%
Total Before Municipal Debt	71.2	67.6	3.6	5.3%
Municipal Debt	14.8	14.9	-0.1	-0.7%
Total	\$86.0	\$82.5	\$3.5	4.2%

Capital Expenditures
 (in \$ millions)

Description	2020 Final (a)	2020 Prelim (b)	2019 Final (c)	Change (a-c)	% of Total Change
CAWTP	225.2	195.8	260.3	-35.1	-9.1%
Engineered Structures	72.5	70.2	52.2	20.3	5.2%
Buildings	89.1	79.8	52.9	36.2	9.4%
Equipment	9.0	9.0	7.9	1.1	0.3%
Land	3.2	2.3	9.0	-5.8	-1.5%
Vehicles	3.1	3.1	2.0	1.1	0.3%
Ending Balance	\$402.1	\$360.2	\$384.3	\$17.8	4.6%

Capital Revenues
 (in \$ millions)

Description	2020 Final (a)	2020 Prelim (b)	2019 Final (c)	Change (a-c)	% of Total Change
Current Operating and WIP	85.4	42.2	154.6	-69.2	-18.0%
Grants	178.6	189.4	94.6	84.0	21.8%
Debt Issuance	40.0	38.3	70.3	-30.3	-7.9%
Donations & Third Party Funding	62.4	56.7	37.0	25.4	6.6%
Reserve Funding	35.7	33.6	27.8	7.9	2.1%
Ending Balance	\$402.1	\$360.2	\$384.3	\$17.8	4.6%

Reserves - Capital
 (in \$ millions)

Reserve Activity - Forecast	2020 Final	2019 Final	\$ Change	% Change
Opening Reserve Balance Actual	82.8	83.4*	-0.6	-0.7%
Transfer to/from Operating	17.3	17.1	0.2	1.2%
Interest Income	1.7	1.8	-0.1	-5.6%
Transfer to Fund Capital Projects	-35.7	-19.5	-16.2	83.1%
Ending Balance	\$66.1	\$82.8	-\$16.7	-20.2%

*Balance updated to align with 2018 audited Financial Statements