

Capital Regional District
2026 - Quarter 1 - Capital Plan Report
Projects Greater than \$500,000

GOOD	As planned or better than plan
WARNING	Changes to project plan to consider; no revision necessary at this time
RE-EVALUATED	Changes to project plan; 2025 Capital Plan amended and/or 2026 Capital Plan revised
ATTENTION	Changes to project plan; need to amend 2025 Capital Plan

CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Infrastructure & Water Services	Regional Water Supply	Asset Management Plan
	Regional Water Supply	Master Plan Project Delivery
	Regional Water Supply	Integrate Dam Performance and Hydromet to SCADA
	Regional Water Supply	RWS Supply Main No. 4 Upgrade & Main #1 High Pressuring
	Regional Water Supply	Vehicle & Equipment Replacement (Funding from Replacement Fund)
	Regional Water Supply	Critical Spare Equipment Storage & Pipe Yard
	Regional Water Supply	Head Tank Valve & Main No. 4&5 Valve Replacement
	Regional Water Supply	Main No. 4 - Mt Newton to Highway 17 & Bear Hill Trunk Extension (RWS Contribution to SPWS Project)
	Regional Water Supply	Microwave Radio Upgrades
	Regional Water Supply	Bulk Supply Meter Replacement Program
	Regional Water Supply	Land and Site Works
	Regional Water Supply	Master Plan Program Management
	Regional Water Supply	Road Improvements
	Regional Water Supply	SCADA Masterplan and System Upgrades
	Regional Water Supply	Cecelia Meter Replacement
	Regional Water Supply	Mount Tolmie Tank Structural and Infiltration Improvements
	Regional Water Supply & JDF Water Distribution Combo	Upgrades to Buildings at 479 Island Highway
	JDF Water Distribution	SCADA Master Plan Update & Upgrades
	JDF Water Distribution	AC Pipe Replacement Program
	JDF Water Distribution	Residential Service & Meter Replacement Program

QUARTER 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance %	Q1 Variance Explanation
178,750	2,236	176,514	99%	The RFP process is expected to close in Q2 2026, with procurement anticipated in Q4 2026 or Q1 2027. The project remains in scope and budget.
418,750	-	418,750	100%	Project manager position was filled in Q1. There will be a delay in delivering project during the onboarding phase. The development of RFPs expected to begin in Q3 with project work beginning in Q4 and continuing into 2027. This is the very initial start to a long range (20-30 year) program so progress and forecasting will adjust as the program of work progresses. Project is in scope and budget.
272,500	99,095	173,405	64%	Scoping for the design and installation of standardized instrumentation improvements at higher consequence dams is in progress. A consultant and vendor have been engaged for instrumentation improvements at the initial site, Deception Gulch Dam, with project activities beginning in late Q1. Work is expected to continue into 2027, and the overall project remains within scope and budget.
1,368,750	95,633	1,273,117	93%	Main No. 1 HGL project design is still progressing but potential for energy reclamation at Humpback Pressure Control Station is being considered as additional, value added scope, which has had required the schedule to be pushed. Main No. 4 project has passed 30% design with construction targeted for 2028. Project is in scope and budget.
349,334	3,768	345,566	99%	Variance due to internal resource limitations, shifting project priorities, and vendor supply chain challenges, resulting in delays to the purchase and delivery of vehicles and equipment.
952,500	7,789	944,711	99%	Stantec is engaging a geotechnical consultant for slope analysis, and the project progressed through preliminary design stages in Q1. Detailed design is expected to begin in Q4, with construction anticipated to begin in 2027. The overall project remains within scope and budget.
126,250	8,325	117,925	93%	Preliminary assessment work completed by CRD operations staff in Q1. Further planning to continue in Q2 with expectation of securing a design consultant in Q3. Scoping is currently under review.
4,000,000	390,579	3,609,421	90%	Project construction is underway on the Bear Hill Trunk Extension, with Main No. 4 segment to be completed in 2027 under the same contract. The overall project remains in scope and budget.
210,000	-	210,000	100%	This project is in the development phase for microwave linking between the water treatment plant and Mt. McDonald, as well as other microwave radio linking and system monitoring activities. Construction phase expected to begin in Q2. Project is in scope and budget.
173,750	5,969	167,781	97%	Cook & Mallek work is expected to be completed in June following scheduling delays in Q1. For the Layritz Meter project, a contract is expected to be awarded to a consultant to finalize the design, with construction expected to begin early in Q4 and continue into 2027. The overall program remains within scope and budget.
751,250	-	751,250	100%	This project exists to facilitate the purchase of land and completion of site works to support RWS facilities. \$2M of this project budget constitutes a planned contribution to the construction of a new field operations centre building (FOC). An amendment is planned for Q2 2026 to reassign this \$2M to project 16-06. Project is in scope and on budget.
250,000	-	250,000	100%	Recruitment of program manager is expected to be completed in Q2 to support implementation of the master plan. Program work is anticipated to begin in Q2 2026, with planning activities and associated expenditures increasing through Q3 and Q4 and into 2027. Timing of program work is under review. The project remains in scope and budget.
60,000	504	59,496	99%	Project delayed due to wet weather in Q1. Project start is planned for Q2, with a pause in Q3 due to anticipated heat conditions and continuation in Q4. Project remains within in and budget.
227,500	8,050	219,450	96%	The master plan was completed in Q1 2026, and parallel work is being performed to develop IT/OT SCADA standards. Work is expected to commence upon completion of the supporting work, with a forecasted start in Q1 2027. The project remains in scope and budget.
275,000	273,347	1,653	1%	Final cathodic protection work in the new meter chamber is expected to occur in Q2, with minor remediation of the chamber lid and project completion forecasted for Q3. The project is in scope and under budget.
230,000	50,061	179,939	78%	Pre-design services for long term storage planning on Main No. 3, Mount Tolmie Tank, and Smith Hill Tank are underway, with site visits and stakeholder meetings occurring in late Q1 as options are presented and considered. Short term improvements, including roof drainage improvements, are also being planned. Project activity and expenditures are expected to increase through the remainder of 2026. The overall project remains within scope and budget.
183,750	86,985	96,765	53%	This project involves maintenance and changes to buildings, office layouts, meeting rooms, yard and lab improvements, and technology upgrades. Maintenance and upgrade activities are ongoing throughout 2026, and the overall project is on time and remains within scope and budget.
492,500	-	492,500	100%	The master plan was completed in Q1 2026, and parallel work is being performed to develop IT/OT SCADA standards. Work is expected to commence upon completion of the supporting work, with a forecasted start in Q1 2027. The project remains in scope and budget.
1,250,000	1,235,203	14,797	1%	Program work continues with CRD crews completing scheduled project improvements as planned. The overall project remains within scope and budget.
775,000	771,669	3,331	0%	This is an annually provisioned project, with expenditures made as needed in alignment with shifting priorities. It is an ongoing program focused on repair and maintenance work, with fluctuating deliverables and schedules. The overall project remains on time and within scope and budget.

TOTAL 2026			
Total 2026 Budget (as per approved budget)	Total 2026 Forecast	Forecast Variance (over) / under \$	Forecast Variance %
715,000	112,236	602,764	84%
1,675,000	100,000	1,575,000	94%
1,090,000	549,095	540,905	50%
5,475,000	345,633	5,129,367	94%
1,397,336	1,303,768	93,568	7%
3,810,000	117,789	3,692,211	97%
505,000	148,325	356,675	71%
16,000,000	1,890,579	14,109,421	88%
840,000	840,000	0	0%
695,000	695,000	0	0%
3,005,000	-	3,005,000	100%
1,000,000	230,000	770,000	77%
560,000	560,000	0	0%
910,000	8,050	901,950	99%
565,000	313,347	251,653	45%
920,000	110,061	809,939	88%
735,000	735,000	0	0%
1,970,000	-	1,970,000	100%
4,535,000	4,535,000	0	0%
3,000,000	2,996,669	3,331	0%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2027 plan revised; Completion Delayed	
	2027 plan revised; Completion Delayed	
2026 to be re-evaluated	2026 to be re-evaluated	
	2026 to be re-evaluated	
	2027 plan revised; Construction Delayed	
	2027 plan revised; Completion Delayed	
	2027 plan revised; Completion Delayed	
2026 to be amended		2026 to be amended
	2026 to be re-evaluated	
	2027 plan revised; Construction Delayed	
	2027 plan revised; Construction Delayed	

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CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Infrastructure & Water Services	JDF Water Distribution	Vehicle & Equipment Replacement (Funding from Replacement Fund)
	JDF Water Distribution (DCC)	Sooke Henlyn Supply & Distribution Mains
	JDF Water Distribution	Pump Station Renewal Program
	JDF Water Distribution	Large Meters & Pressure Control Stations Replacement Program
	JDF Water Distribution (DCC)	Thrup Road Watermain Installation
	JDF Water Distribution	Sooke Road W/M Replacement - VMP to Jacklin
	JDF Water Distribution	Hwy 14 Watermain Relocation
	Saanich Peninsula Treatment Plant	Keating Pump Station - Pump Replacement
	Saanich Peninsula Treatment Plant	WWTP Corrosion and Air Management Improvements Program
	Saanich Peninsula Water Supply	Reservoir Seismic Isolation Valves
	Saanich Peninsula Water Supply	SCADA Upgrades
	Saanich Peninsula Water Supply	Hamsterly Pump Station Capacity Upgrade
	Saanich Peninsula Water Supply	Asset Capital Improvement/Replacement Program
Saanich Peninsula Water Supply	SPW System Upgrade and Expansion	
Local Services	Maliview Sewer Utility (SSI)	Wastewater Treatment Plant Upgrade
	Ganges Sewer Utility (SSI)	Ganges WWTP Replacement of Electrical & Instrumentation
	Ganges Sewer Utility (SSI)	Kings Lane sewer extension
	Lyall Harbour Boot Cove Water (Saturna)	Dam Improvement and Regulatory Requirements
	Salt Spring Island Parks & Recreation	Park Maintenance Facility
	Salt Spring Island Parks & Recreation	Ball Field Development
	Salt Spring Island Parks & Recreation	Pool Building Structural Upgrades

QUARTER 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance %	Q1 Variance Explanation
193,500	2,535	190,965	99%	Variance due to internal resource limitations, shifting project priorities, and vendor supply chain challenges, resulting in delays to the purchase and delivery of vehicles and equipment.
250,000	-	250,000	100%	This project is developer-driven and no work or planning has begun to trigger this project. The overall project remains within scope and budget.
300,000	3,336	296,664	99%	A consulting RFP for Langvista Pump Station was issued in Q1 with a Contract execution expected in Q2. Project design effort expected to begin in Q3/Q4 2026, with construction continuing into 2027. The overall project remains within scope and budget.
232,500	21,337	211,163	91%	Construction start was delayed due to material lead times. Construction is planned to begin in Q2, with completion forecasted in Q3. The overall project remains within scope and is expected to be slightly under budget.
225,000	-	225,000	100%	This project involves a contribution from the CRD to reimburse the District of Sooke for the replacement of a watermain as part of a roadway replacement project. The project is currently in the design phase, with construction expected to begin in Q1/Q2 2027. The project remains within scope and budget.
1,763,750	37,958	1,725,792	98%	Project is currently in the design phase, which extended through Q1, and is expected to go to tender in Q3, with construction anticipated to begin in Q1 2027. The overall project remains within scope and budget.
500,000	-	500,000	100%	This project involves a one-time contribution from the CRD to reimburse MOTT for the relocation of a CRD watermain located within their right of way. Work is currently underway to finalize tender documents, with tendering expected by the end of Q2. Construction is anticipated to begin in Q3/Q4 2026, with completion expected in Q3 2027. The project remains within scope and budget.
5,000	1,421	3,579	72%	In Q1, costs were related to review meetings with the consultant to discuss the design and project requirements. The detailed design is expected to be delivered by the consultant in Q2. The project remains on schedule and within scope and budget; however, there is a possibility of delay due to uncertainty in the delivery schedule.
15,000	11,221	3,779	25%	In Q1, costs were related to review meetings with the consultant to discuss the design and project requirements and will be continuing into Q2. The tendering process will start in Q2 and the award will be in Q3. The actual construction phase will be in Q4. The project is expected to be completed within scope and budget; however, the project will be completed in early 2027.
192,500	2,675	189,825	99%	Construction delayed due to procurement lead times. Installation planned to begin in Q3 and continue into 2027. Project is in scope and on budget.
208,500	7,561	200,939	96%	
151,000	-	151,000	100%	Project start delayed pending completion of DCC update (project 23-01) to verify and confirm workflow priorities and intent. Project deferred until after DCC update.
150,000	6,786	143,214	95%	Design phase started in Q1 and will be complete in Q2. Project construction to begin in Q4 pending internal resource availability. Work will continue into 2027. This is an ongoing program that will continue to address high priority items from the risk register.
3,362,500	949,319	2,413,181	72%	Lower value activities, including submittals and mobilization, took place in Q1, with higher value activities such as pipe installation expected to occur through the remainder of the year. Contractor invoicing related to Q1 activities is expected to continue into subsequent quarters. The overall project remains within scope and budget.
-	35,143	(35,143)	(100%)	Preparation of tender package and permitting work started ahead of schedule. The overall project is expected to be completed within scope and budget.
100,000	81,922	18,078	18%	Engineering design work planned for Q1 completed in early Q2. Overall project will be completed in 2026 within scope and budget.
-	-	0	0%	Project work to begin in Q3. The project remains on time and is expected to be completed within scope and budget.
20,000	1,851	18,149	91%	Q1 variance due to minor delays in the project design phase. Construction will be delayed to Q3 due to timing of debt borrowing process. Project will be completed in 2026 within scope and budget.
25,000	354	24,646	99%	Design RFP delayed to Q2 with design to be completed in Q4. Construction delayed to 2027. The overall project is expected to be completed within scope and budget.
100,000	9,141	90,859	91%	Q1 variance due to delay in design work that will be completed in Q2. Majority of construction to be completed in Q3. Project is on schedule to be completed in 2026 within scope and budget.
-	-	0	0%	Project deferred to 2027 due to timing of potential grants and debt funding. The project is expected to be completed within scope and budgets.

TOTAL 2026			
Total 2026 Budget (as per approved budget)	Total 2026 Forecast	Forecast Variance (over) / under \$	Forecast Variance %
774,000	783,641	(9,641)	-1%
1,000,000	-	1,000,000	100%
1,200,000	233,336	966,664	81%
930,000	881,337	48,663	5%
900,000	100,000	800,000	89%
7,055,000	237,958	6,817,042	97%
2,000,000	200,000	1,800,000	90%
580,000	576,421	3,579	1%
4,410,000	3,906,221	503,779	11%
770,000	487,675	282,325	37%
834,000	7,561	826,439	99%
604,000	-	604,000	100%
600,000	341,786	258,214	43%
13,450,000	13,450,000	0	0%
2,924,556	2,924,143	413	0%
634,500	634,500	0	0%
600,000	600,000	0	0%
730,825	727,851	2,974	0%
632,340	150,354	481,986	76%
750,000	749,991	9	0%
1,550,000	-	1,550,000	100%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 to be re-evaluated	
	2027 plan revised; Completion Delayed	
	2027 plan revised; Construction Delayed	
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CAPITAL PROJECT		
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QUARTER 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance %	Q1 Variance Explanation

TOTAL 2026			
Total 2026 Budget (as per approved budget)	Total 2026 Forecast	Forecast Variance (over) / under \$	Forecast Variance %

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget

CRHD		
	Total Projects >\$500k	
	Total Projects <\$500K; Capital Grants	
	Total Projects	

		-	0%	No Active CRHD Projects in 2026
-	-	-	#DIV/0!	

-	-	0	#DIV/0!
-	-	-	#DIV/0!
200,000			
200,000			

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CRHC		
Planning & Protective Services	Regional Housing	New Redevelopment Projects
		Swanlea Redevelopment
		Caledonia Redevelopment Housing
		1800 McKenzie Redevelopment
		Campus View Redevelopment
		Village on the Green Redevelopment
		Cedar Hill Library & HSG Redevelopment
		Verdier/Brentwood
		Routine Capital
		Total Projects >\$500k
Total Projects <\$500K		
Total Projects		

-		-	0%	Projects on hold pending funding.
205,000	204,430	570	0%	Q1 saw key soft-cost milestones: Development Permit approval, BC Housing PPA, finalized pre-development funding, and a construction manager procured. Tenant relocation began; Construction start expected in Q3. The project is expected to be completed within scope and budget.
335,000	331,324	3,676	1%	Working through building deficiencies and resolved outstanding contractor claims in Q1. Tenancing commenced in Jan. 2026. The project remains on time and is expected to be completed within scope and budget.
431,000	430,942	58	0%	Pre-development is on schedule: The development permit was issued in Q4 2025, with tenant relocation initiated and BC Housing PPA secured in Q1. Building Permit approval and final pre-development funding are expected in Q2. The project is expected to be completed within scope and budget.
2,359,000	2,358,408	592	0%	Project is progressing on schedule for Q1. Demolition was completed in December 2025, and construction is underway in Q1, with excavation and piling activities completed and concrete work in progress. The project remains on time and is expected to be completed within scope and budget.
2,605,000	2,604,325	675	0%	The project is on schedule for Q1: Demolition was completed in Dec 2025, construction is underway, excavation is nearing completion, and substructure concrete work has begun. The project remains on time and is expected to be completed within scope and budget.
443,000	442,405	595	0%	The project is on schedule for Q1: FPA was secured from BC Housing (Feb 2026) and the CRHC Board (Mar 2026), demolition was completed in Q1, and significant soft costs incurred. Excavation, piling, and shoring are set to begin in Q2. The project is expected to be completed within scope and budget.
3,025,000	3,024,229	771	0%	The project is on schedule for Q1. Demolition and abatement began in Jan 2026 and are expected to finish in Q2, followed by excavation. The project remains on time and is expected to be completed within scope and budget.
781,000	780,141	859	0%	Q1 Routine Capital Expenditure on schedule for Q1.
10,184,000	10,176,204	7,796	0%	

3,000,000	3,000,000	0	0%
15,351,453	15,351,453	0	0%
1,100,000	1,100,000	0	0%
5,376,929	5,376,929	0	0%
20,284,834	20,284,834	0	0%
34,160,875	34,160,875	0	0%
24,450,000	24,450,000	0	0%
27,850,096	27,850,096	0	0%
2,605,990	2,605,990	0	0%
134,180,177	134,180,177	95,698,611	249%
217,999			
134,398,176			

		2026 to be re-evaluated
	2026 to be re-evaluated	
	2026 to be re-evaluated	
	2026 to be re-evaluated	