

**Capital Regional District**  
**2024 - Quarter 1 - Capital Plan Report**  
**Projects Greater than \$500,000**

	As planned or better than plan
	Changes to quarter forecast, no revision to annual plan
	Change in annual plan
R	Changes to project plan (may result in 2024 Budget Amendment or included in 2025 Capital Plan)

Department	Service Description	Capital Project Title
<b>CRD</b>		
Integrated Water Services	Core Area Wastewater	Bowker Sewer Rehabilitation Phase 2
	Core Area Wastewater	SCADA and Radio Assessment
	Core Area Wastewater	Annual Provisional Emergency Repairs
	Core Area Wastewater	Marigold Electrical and Building Upgrades
	Core Area Wastewater	Currie Major Upgrades
	Core Area Wastewater	Process & Mechanical Upgrades
	Core Area Wastewater	Safety & Security Upgrades
	Core Area Wastewater	Gorge Siphon Inlet Chamber Upgrade
	Core Area Wastewater	Craigflower Foremain Twinning
	Core Area Wastewater	Craigflower Inlet Reconfiguration
	Core Area Wastewater	Lang Cove Electrical and Building Upgrades
	Regional Water Supply	Goldstream IWS Field Office
	Regional Water Supply	Main No.3 Segment Replacement
	Regional Water Supply	Sooke Lake Dam - Instrumentation System Improvements
Regional Water Supply	Sooke Lake Dam - Breach Risk Reduction Measures	

Quarter 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance % (over) / under	Q1 Variance Explanation
150,000	-	150,000	100%	Design packages and tender documents for this project were developed utilizing phase 1 budgets. This project is proceeding through tendering and it is anticipated that a Construction Contract will be awarded in Q2 and that all work will still be completed within 2024. some savings are expected and might be used for the project's closing costs.
50,000	1,164	48,836	98%	Some Small equipment purchased in Q1. This project has been delayed due to prioritization and need for alignment between various departments. Anticipate ramping up spending in Q3 and Q4, continuing into 2025. Overall project remains within scope and budget.
250,000	310,250	(60,250)	-24%	The nature of the project is to address emergency repairs arising from unforeseen events and circumstances. In Q1, the cost was related to repairing two disk filters, and the cost will continue into Q2. Overall project costs will fluctuate throughout the year dependent on magnitude, scope, and urgency of emergency repairs required. Project forecast to remain on time and within scope and budget.
100,000	6,011	93,989	94%	Some engineering charges and tendering occurred in Q1, but significant costs were not incurred during that process. Anticipate contract award in Q2 with construction efforts commencing in Q3 and continuing into 2025. This project will continue into 2025 based on long lead times in ordering equipment but overall budget and scope are on plan.
45,000	7,433	37,567	83%	Some engineering charges and tendering occurred in Q1, but significant costs were not incurred during that process. Anticipate contract award in Q2 with construction efforts commencing in Q3 and continuing into 2025. This project will continue into 2025 based on long lead times in ordering equipment but overall budget and scope are on plan.
200,000	68,275	131,725	66%	The nature of this provisional project is to address various process and mechanical upgrades to the Core Area and conveyance infrastructure, arising from optimization of operational needs. In Q1, the upgrade spending includes projects such as odour dispersion study, scum removal system, and biological aeration filters. More upgrades will be executed throughout the rest of the year. Project is forecasted to remain on time and within scope and budget.
150,000	16,390	133,610	89%	The nature of this provisional project is to address various safety and security upgrades to the Core Area and conveyance infrastructure, arising from operational needs. The spending for upgrades, including the access hatch, safety railing, and escape ladder, occurred in Q1. The project is forecasted to remain on time, within scope, and within budget.
-	3,412	(3,412)	-100%	Costs in Q1 resulted from closing of tendering of construction. The tenders for the project exceeded the budget. CRD staff are reassessing the scope and design for this work in 2024 but construction efforts will be deferred until at least 2025".
75,000	25,592	49,408	66%	Conceptual Design completed in Q1. An RFP will be prepared in Q2-Q3 to retain a consultant for the Detailed Design. A pre-build section by Craigflower Pumpstation will be completed in Q2-Q3. The project, which will continue into 2025, is on budget and within scope.
-	-	-	0%	Tendering closed in Q1 and a contract was signed in Q2. Work will commence in Q2 and is forecasted to be completed in Q3.
50,000	736	49,264	99%	Some engineering charges and tendering occurred in Q1, but significant costs were not incurred during that process. Anticipate contract award in Q2 with construction efforts commencing in Q3 and continuing into 2025. This project will continue into 2025 based on long lead times in ordering equipment but overall budget and scope are on plan.
2,110,000	39,574	2,070,426	98%	The project delivery changed from traditional to design-build. Due to the change, less budget was required at this stage as the design will be completed with the design-build contractor. Work planned for 2024 is expected to be completed by the end of 2025. Overall project is within scope and budget.
50,000	48,966	1,034	2%	Conceptual Design was progressed in Q1 and will continue into Q2. Project currently under alignment review; construction timelines will be determined after preliminary design efforts are complete for this project as well as Capital Project 21-11 RWS Supply Main No. 4 upgrade.
50,000	125,745	(75,745)	-151%	Detailed design report completed in Q1, permitting and preparation of tender now in progress, ahead of plan. Construction phase delay expected due to internal resource availability, planned to start in late 2024 and forecasted to be completed Q2 2025. Overall project within scope and budget.
50,000	5,577	44,423	89%	In Q1 consultant has been hired to complete Phase 1 of project, Reservoir Operating Rules, which is bundled with the Flood Forecasting System project for efficiency. Delays expected due to internal resourcing for Phase 2. Overall project within scope and budget.

Total 2024				
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Total 2024 Actuals	Total 2024 Forecast Variance \$ (under) / over	% Forecast
8,000,000	7,500,000	-	(500,000)	94%
2,180,000	1,151,164	1,164	(1,028,836)	53%
1,000,000	1,000,000	310,250	-	100%
5,550,000	706,011	6,011	(4,843,989)	13%
2,010,000	357,433	7,433	(1,652,567)	18%
850,000	800,275	68,275	(49,725)	94%
600,000	600,000	16,390	-	100%
1,218,000	3,412	3,412	(1,214,588)	0%
553,000	345,592	25,592	(207,408)	62%
1,700,000	1,700,000	-	-	100%
600,000	200,736	736	(399,264)	33%
8,440,000	1,489,574	39,574	(6,950,426)	18%
1,260,000	248,966	48,966	(1,011,034)	20%
1,650,000	750,745	125,745	(899,255)	45%
550,000	245,577	5,577	(304,423)	45%

Status of Total Project Plan			
Scope	Timing	Budget	Notes
			S - on plan T - on plan B - better than plan
	R		S - on plan T - completion deferred to 2025 B - on plan
			S - on plan T - on plan B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
R	R	R	S - re-assessing scope T - deferred to 2025 B - re-evaluation for 2025 plan
	R		S - on plan T - completion deferred to 2025 B - on plan
			S - on plan T - on plan B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
	R		S - on plan T - construction timeline to be determined B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
	R		S - on plan T - Phase 1 completion deferred to 2025 B - on plan

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Department	Service Description	Capital Project Title
Integrated Water Services	Regional Water Supply	Replacement of UV System
	Regional Water Supply	Integrate Dam Performance and Hydromet to SCADA
	Regional Water Supply	RWS Supply Main No. 4 Upgrade
	Regional Water Supply	Vehicle & Equipment Replacement (Funding from Replacement Fund)
	Regional Water Supply	Main No. 4 - Mt Newton to Highway 17
	Regional Water Supply	Bulk Supply Meter Replacement Program
	Regional Water Supply	Kapoor Main Mile 1 Bridge and Asphalt Upgrade
	Regional Water Supply	Leech River Watershed Restoration
	Regional Water Supply	GVWSA Forest Resilience - wildfire/forest modelling and forest management field trials
	Regional Water Supply	Cecelia Meter Replacement
	Regional Water Supply	Mt. Tolmie Control Valve Replacement
	Regional Water Supply	Mount Tolmie Tank Structural and Infiltration Improvements
	Regional Water Supply	Implications from Goldstream Dam Safety Review
	Regional Water Supply	Implications from 2016 Sooke Lake Dam Safety Review

Quarter 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance % (over) / under	Q1 Variance Explanation
150,000	154,148	(4,148)	-3%	Construction RFP and Draft Contract developed in Q1 with 3rd party support. Construction Procurement to occur in Q2. Equipment delivery expected in Q3 with construction efforts on site to be completed over Q4 2024 and Q1 2025 to align with low demand period. Overall project within scope and budget.
5,000	-	5,000	100%	Some scoping and planning work expected in 2024, though significant project work deferred to 2025, to begin upon completion of Sooke Lake Dam instrumentation improvements. Overall project within scope and budget.
50,000	77,082	(27,082)	-54%	Design efforts progressed slightly ahead of previous forecast in Q1. Capital project alignment review is underway and no construction effort is expected in 2024 or early 2025 while Cap Project 23-17 Main No. 4 Mt. Newton to Highway 17 is being prioritized. Overall project is within scope and budget.
340,250	13,091	327,159	96%	Transfer of truck from Core Area Wastewater to provide temporary coverage until fleet addition arrival; road preparation on 4 trucks in Q1. Internal resource prioritization, supply chain issues and availability of EVs impacted ability to procure vehicles for 2024, will have a better estimate of 2024 deliveries in Q2.
50,000	34,444	15,556	31%	Preliminary design work in Q1 as well as initial coordination with municipalities. Routing assessment has led to increased total replacement length. This length increase has been awarded for design, scope and budget impact will be incorporated into the 2025 Capital Plan. More significant costs will be incurred in Q2 when utility locate program is underway.
50,000	12,591	37,409	75%	Work on this program is ad hoc in nature and fluctuates to accommodate other larger scale projects. Some design work in Q1, but bulk of work postponed due to competing priorities. Completion of 2024 planned work deferred to 2025, overall project is within scope and budget.
18,000	14,557	3,443	19%	Q1 work on design, but project has been re-prioritized to 2025.
142,500	51,204	91,296	64%	Project includes multiple subprojects in the Leech WSA. Q1 work to upgrade Survey Mtn Road completed. Horton Rd surface upgrade scheduled for Q3 and Q4, balance of work planned for 2024 reprioritized to 2025.
100,000	114,037	(14,037)	-14%	Q1 work on forest thinning trial, which is now substantially complete. A portion of forest modelling work is self-funded and self-paced. Scope adjusted for juvenile spacing contract; completion of 2024 planned work is deferred to 2025; overall budget on plan.
5,000	1,476	3,524	70%	Project budget increased for 2024 and is awaiting retendering in Q2/Q3 2024. Completion expected in 2025, overall project remains within scope and budget.
150,000	606	149,394	100%	Project was put on hold due to other roof leakage issues at Mt Tolmie (see Capital Project 24-19).
150,000	108,247	41,753	28%	Work is progressing on schedule, soil removal efforts were underway in Q1 and will continue into Q2. Final condition assessment reports are expected to be finalized in Q2, which will inform future capital improvement decisions for this asset. Overall project is within scope, and budget.
-	1,859	(1,859)	-100%	Small amount of project management work in Q1. Project delays forecasted due to internal resource availability and project prioritization. Expecting to get started on smaller projects in Q4, though significant portion of work planned for 2024 deferred to 2025. Overall project within scope and budget.
50,000	-	50,000	100%	Sooke Lake Dam Emergency Reservoir Drawdown and Freeboard Assessment sub-projects have been bundled with the Flood Forecasting System project for efficiency and are currently being completed by the consultant in Q1, costs reflected in Q2. Other components to follow after. Delays due to resource availability. Overall project within scope and budget.

Total 2024				
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Total 2024 Actuals	Total 2024 Forecast Variance \$ (under) / over	% Forecast
10,370,000	3,054,148	154,148	(7,315,852)	29%
1,200,000	30,000	-	(1,170,000)	3%
2,215,000	377,082	77,082	(1,837,918)	17%
1,361,000	1,361,000	13,091	-	100%
8,600,000	684,444	34,444	(7,915,556)	8%
650,000	122,591	12,591	(527,409)	19%
868,000	14,557	14,557	(853,443)	2%
570,000	171,204	51,204	(398,796)	30%
1,095,000	364,037	114,037	(730,963)	33%
1,490,000	1,061,476	1,476	(428,524)	71%
800,000	56,606	606	(743,394)	7%
850,000	843,247	108,247	(6,753)	99%
525,000	56,859	1,859	(468,141)	11%
637,000	90,000	-	(547,000)	14%

Status of Total Project Plan			
Scope	Timing	Budget	Notes
	R		S - on plan T - completion deferred to Q1 2025 B - on plan
	R		S - on plan T - deferred to 2025 B - on plan
	R		S - on plan T - construction timeline to be determined B - on plan
			S - on plan T - procurement expected in Q3 & Q4 B - on plan
R	R	R	S - scope increased T - construction deferred to 2025 B - to be updated on 2025 Capital Plan
	R		S - on plan T - 2024 planned work deferred to 2025 B - on plan
	R		S - on plan T - deferred to 2025 B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
	R		S - scope adjusted T - completion deferred to 2025 B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
	R		S - on plan T - to be revised B - on plan
			S - on plan T - on plan B - on plan
	R		S - on plan T - deferred to 2025 B - on plan
	R		S - on plan T - deferred to 2025 B - on plan

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Integrated Water Services	Regional Water Supply	Cabin Pond Dams Decommissioning (PES)
	Regional Water Supply	Goldstream Dams Instrumentation Improvements
	Regional Water Supply	Deception Dam - Dam Safety Review 2021 & Improvements
	Regional Water Supply	EV Charging Stations Electrical Infrastructure
	JDF Water Distribution	Comprehensive Pump Station Upgrades (10 year Program)
	JDF Water Distribution	AC Pipe Replacement Program
	JDF Water Distribution	Residential Service & Meter Replacement Program
	JDF Water Distribution	Vehicle & Equipment Replacement (Funding from Replacement Fund)
	JDF Water Distribution (DCC)	Sooke Henlyn Supply & Distribution Mains
	JDF Water Distribution	SCADA Master Plan Update & Upgrades
	JDF Water Distribution	JDF Site Decommissioning Program
	JDF Water Distribution	Distribution System Seismic Resiliency Improvements
	JDF Water Distribution	William Head & VGH Meter Replacement
	JDF Water Distribution	East Sooke Interconnect Water Main
JDF Water Distribution	Charters Road Watermain Replacement	

Quarter 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance % (over) / under	Q1 Variance Explanation
-	-	-	0%	Project work forecasted to be delayed to 2025 due to internal resource availability and project prioritization. Overall project within scope and budget.
-	-	-	0%	Delays due to internal resource availability and project prioritization. Instrumentation improvements to the Sooke Lake Dam is currently the higher priority as per Dam Safety Risk Register. Project work deferred to 2025, with overall project within scope and budget.
150,000	15,977	134,023	89%	Consultant hired in Q1 to complete geotechnical analysis tasks and conceptual design of seismic improvements. This work anticipated to be completed in Q3 2024, with additional follow on engineering tasks to be scoped afterwards. Overall project within scope and budget. Consultant also retained to design improvements to Deception Dam Low Level Overflow Gate. Design work was initiated in Q1 with design efforts anticipated in Q2 and Construction efforts to continue into Q3/Q4.
213,750	14,063	199,687	93%	Q1 costs related to completion of Phase 1 EV Chargers installed. Phase 2 infrastructure upgrades deferred to 2025, to be informed by Fleet plan expected to be completed by end of 2024. Overall project is within scope and budget.
75,000	71,133	3,867	5%	Work in Q1 included preparation of tender and consulting works. Contract award and construction forecast to begin in Q3, with work continuing through to 2025. Overall 2024 planned work is within scope and budget.
500,000	419,344	80,656	16%	This comprehensive program comprises many minor projects. Several designs are complete and ready for construction by CRD resources, who continue to progress through the work. 2024 funding is expected to be applied to a larger tender in Sooke to be completed in 2025. Overall project is within scope and budget.
325,000	592,790	(267,790)	-82%	Planned and response work performed in Q1. Response work has exceeded amount expected. Planned work has been paused as a result to remain within budget. Overall project is within scope and budget.
291,250	177,562	113,688	39%	Q1 Purchase and road prep of welding truck, road prep of 2 trucks and a cargo van. Internal resource prioritization, supply chain issues and availability of EVs have impacted ability to procure vehicles for 2024, will have a better estimate of 2024 deliveries in Q2.
-	-	-	0%	This project is developer-driven and no work or planning has begun to trigger this project. The project is not proceeding in 2024
15,000	449	14,551	97%	Some Small equipment purchased in Q1. However this project has been delayed due to prioritization and need for alignment between various departments. Anticipate ramping up spending in Q3 and Q4, continuing into 2025. Overall project remains within scope and budget.
-	-	-	0%	Project on pause to consider strategic direction, no activity expected in 2024.
-	-	-	0%	Project on pause due to competing priorities and required coordination with operations. Significant portion of work expected in Q4, overall project within scope and budget.
15,000	43,607	(28,607)	-191%	Initiation meetings between ops and William Head Penitentiary went forward and project planning initiated ahead of schedule. Project is expected to be completed in Q4 2024 below budget. Overall project within scope and timing.
50,000	8,470	41,530	83%	Project design has been finalized but CRD crews have started work at an adjacent site (Seagirt Rd) and are expecting to complete this work in Q3. Overall project is within scope, timing and budget.
-	33,156	(33,156)	-100%	Project Management is driven by District of Sooke project. Contractor progressed CRD work in Q1 earlier than originally anticipated. Overall project is within scope, timing and budget.

Total 2024				
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Total 2024 Actuals	Total 2024 Forecast Variance \$ (under) / over	% Forecast
600,000	-	-	(600,000)	0%
665,000	-	-	(665,000)	0%
600,000	295,977	15,977	(304,023)	49%
855,000	14,063	14,063	(840,937)	2%
2,100,000	2,071,133	71,133	(28,867)	99%
7,360,000	2,919,344	419,344	(4,440,656)	40%
1,300,000	1,300,790	592,790	790	100%
1,165,000	1,165,000	177,562	-	100%
1,000,000	-	-	(1,000,000)	0%
900,000	502,449	449	(397,551)	56%
540,000	-	-	(540,000)	0%
750,000	750,000	-	-	100%
585,000	563,607	43,607	(21,393)	96%
820,000	818,470	8,470	(1,530)	100%
650,000	648,156	33,156	(1,844)	100%

Status of Total Project Plan			
Scope	Timing	Budget	Notes
	R		S - on plan T - deferred to 2025 B - on plan
	R		S - on plan T - deferred to 2025 B - on plan
	R		S - on plan T - completion deferred to 2026 B - on plan
	R		S - on plan T - deferred to 2025 B - on plan
			S - on plan T - on plan B - on plan
	R		S - on plan T - construction expected in 2025 B - on plan
			S - on plan T - greater spend in Q1 B - on plan
			S - on plan T - procurement expected in Q3 & Q4 B - on plan
	R		S - on plan T - deferral to future year B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
	R		S - on plan T - deferral to future year B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - better than plan B - on plan
			S - on plan T - costs delayed from Q1 to Q2 B - on plan
			S - on plan T - on plan B - on plan

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R	

Department	Service Description	Capital Project Title
Integrated Water Services	JDF Water Distribution	Hwy 14 Watermain Relocation
	Regional Water Supply & JDF Distribution	Voice Radio Upgrade
	Seagirt Water System	Seagirt Watermain Extension
	Saanich Peninsula Treatment Plant	Odour Control Upgrade Construction
	Saanich Peninsula Water Supply	Hamsterly Pump Station Backup Power Generator
	Saanich Peninsula Water Supply	SCADA Upgrades
	Saanich Peninsula Water Supply	SPW System Upgrade and Expansion
	Saanich Peninsula Water Supply	Keating Cross Road Water Main
Local Services	Malview Sewer Utility (SSI)	Wastewater Treatment Plant Upgrade
	Ganges Sewer	Ganges WWTP Replacement of Electrical & Instrumentation
	SSI Park Land and Rec Programs	Park Maintenance Facility
	Pender Island Community Parks	Schooner Way Trail
	Magic Lake Sewer Utility (SGI)	Pump Station and Treatment Plant Upgrades & Sewer Replacement
Parks and Environmental Services	Regional Parks	Mayne Island Demonstration Trail
	Regional Parks	Vehicle Replacement
	Regional Parks	Design & Expand East Sooke Aylard Farm Parking
	Regional Parks	Regional Trestle Renewal, Trails Widening and Lighting Project
	SEAPARC	Skate Park Renewal
	Panorama Recreation	Heat Recovery Plant

Quarter 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance % (over) / under	Q1 Variance Explanation
-	-	-	0%	This is a MOTI project with CRD contributing to a portion of the funding. Forecasting no expenses in 2024, current forecast for construction is 2025.
300,000	156,025	143,975	48%	Equipment purchases, installation and programming in Q1. Installation and testing on target for completion in Q4 2024, overall project is within scope and budget.
300,000	271,580	28,420	9%	Project construction initiated in Q1 and is expected to be completed by late Q2 or early Q3 2024. Overall project is within scope, timing and budget.
-	-	-	0%	No activity in Q1. Construction is anticipated to commence in 2025. Overall project scope and budget will be refined and reviewed once detailed design is complete in 2025.
-	2,000	(2,000)	-100%	Some administrative costs in Q1, however project is on hold. Project delivery is currently under consideration to align with future project planning at this site for capacity increase.
1,000	360	640	64%	Some Small equipment purchased in Q1. This project has been delayed due to prioritization and need for alignment between various departments. Anticipate ramping up spending in Q3 and Q4, continuing into 2025. Overall project remains within scope and budget.
250,000	49,132	200,868	80%	Preliminary Design work in Q1 with the Bear Hill Trunk component advanced for construction. More significant costs will be incurred in Q2 once the Utility Locate program is underway. Coordination with Central Saanich and North Saanich occurred in Q1 and will continue into Q2 with the likelihood of aligning this project with their infrastructure improvements. Construction start deferred to 2025 with revised budget to be included on 2025 Capital Plan.
1,000	388	612	61%	MOTI project and MOTI driven schedule. Flyover project has commenced, watermain construction expected to start in Q2 and be completed by Q4 2024. Overall project is within scope, timing and budget.
150,000	67,398	82,602	55%	Q1 variance is due to delays by the equipment supplier in supplying shop drawings. Overall project is forecast on plan.
-	-	-	0%	Project forecasted to begin in Q3 2024, with completion forecast on plan.
-	399	(399)	-100%	Small amount of design work was started in Q1, project completion is forecast on plan.
-	3,731	(3,731)	-100%	Minor engineering costs occurred in Q1. Overall project is forecasted on plan.
900,000	2,155,973	(1,255,973)	-140%	Q1 variance is due to delayed 2023 work completed in 2024. 2024 budget amendment required to bring unspent funding required from 2023 in to 2024 plan. Overall project is within scope and will be completed in 2025 as planned.
350,000	18,121	331,879	95%	Project suspended during Q1 due to weather conditions, and negotiation of statutory right of ways. Consultation to resume in Q2. Budget projections revised but still anticipate completion in 2024.
137,750	-	137,750	100%	Procurement process has begun, but long lead times for vehicle procurement have delayed the purchase. Expect first deliveries in Q2.
250,000	50,500	199,500	80%	Design and feasibility work begun in Q1, with full design to begin in Q2. Construction anticipated to begin in late Q3, with project completion may be deferred to 2025. Overall project is within scope and budget.
150,000	20,565	129,435	86%	Project manager hired in late Q1, project design and consultation ramping up, trestle work expected to proceed in Q3. Overall project forecast on plan.
-	450	(450)	-100%	Project specifications are being developed and community consultation to begin in Q2, project is dependent on Grant or Debt funding. 2024 spending of reserve funds will occur to advance the project, with completion expected 2025.
596,500	34,957	561,543	94%	New project managers assigned, project design continuing, anticipate tendering to occur in Q2. Project forecasted for completion in 2025. Overall project forecast on plan.

Total 2024				
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Total 2024 Actuals	Total 2024 Forecast Variance \$ (under) / over	% Forecast
2,000,000	-	-	(2,000,000)	0%
550,000	546,025	156,025	(3,975)	99%
2,250,000	2,241,580	271,580	(8,420)	100%
1,000,000	-	-	(1,000,000)	0%
1,050,000	2,000	2,000	(1,048,000)	0%
700,000	381,360	360	(318,640)	54%
7,760,000	774,132	49,132	(6,985,868)	10%
990,000	980,388	388	(9,612)	99%
850,000	833,398	67,398	(16,602)	98%
575,000	575,000	-	-	100%
615,000	615,399	399	399	100%
1,100,000	1,100,000	3,731	-	100%
4,200,000	5,599,973	2,155,973	1,399,973	133%
1,400,000	1,393,121	18,121	(6,879)	100%
551,000	551,000	-	-	100%
1,120,000	820,000	50,500	(300,000)	73%
1,932,485	1,932,485	20,565	-	100%
1,000,000	225,450	450	(774,550)	23%
2,386,000	1,268,957	34,957	(1,117,043)	53%

Status of Total Project Plan			
Scope	Timing	Budget	Notes
	R		S - on plan T - deferred to 2025 B - on plan
			S - on plan T - costs delayed from Q1 to Q2 B - on plan
			S - on plan T - on plan B - on plan
R	R	R	S - re-evaluation for 2025 plan T - re-evaluation for 2025 plan B - re-evaluation for 2025 plan
R	R	R	S - under consideration T - to be determined B - under consideration
	R		S - on plan T - completion deferred to 2025 B - on plan
R	R	R	S - under consideration T - construction deferred to 2025 B - under consideration for update on 2025 Capital Plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
		R	S - on plan T - on plan B - 2024 amendment required
			S - on plan T - development work delay from Q1 B - on plan
			S - on plan T - costs delayed from Q1 to Q2 B - on plan
	R		S - on plan T - completion delayed to 2025 B - on plan
			S - on plan T - on plan B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan

**Capital Regional District**  
**2024 - Quarter 1 - Capital Plan Report**  
**Projects Greater than \$500,000**

	As planned or better than plan
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Department	Service Description	Capital Project Title
Parks and Environmental Services	Panorama Recreation	Centennial Park Multi-Sport Box
	Environmental Resource Management	Cell 4 Liner Installation
	Environmental Resource Management	Aggregate Production for Internal Use
	Environmental Resource Management	Landfill Gas Utilization
	Environmental Resource Management	Gas Flare, Candlestick & LFG Blowers
	Environmental Resource Management	Hartland Amenity Project
	Environmental Resource Management	Contractor Workshop Relocation
	Environmental Resource Management	Cell 5&6 Gravity Retaining Wall Construction
	Environmental Resource Management	Cell 5 Liner Construction
	Environmental Resource Management	Cell 1, 2 & 3 Transition Liner
	Environmental Resource Management	Diversion Transfer Station
	Environmental Resource Management	RNG Spare Parts Inventory
	Environmental Resource Management	NE & NW Aggregate Stockpile cover
	LWMP- Core and Westshore	Biosolids Advanced Thermal Pilot Demonstration Plant
Climate Action and Adaptation	Regional electric vehicle charging infrastructure	
Facilities	CRD Headquarters	Interior Renovations

Quarter 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance % (over) / under	Q1 Variance Explanation
1,207,102	61,539	1,145,563	95%	New project managers assigned in Q1, project delayed due delays in property lease and grant transfer. Design and engineering well under way. Anticipate tendering in Q2, with project forecasted for completion in 2025. Overall project forecast on plan.
2,233,333	2,019,837	213,496	10%	Cell 4 liner installation occurred in Q1. Project slightly delayed due to the contractor's lower than expected subcontractor aggregate production rate. Overall project is within scope and budget.
-	12,812	(12,812)	-100%	Project management occurred in Q1. The aggregate usage in late 2023 and early 2024 is higher than planned, thereby requiring additional production in 2024. To ensure an uninterrupted supply of aggregate is available, it is proposed to advance aggregate production budget from 2025 into the 2024 capital plan.
2,400,000	2,611,471	(211,471)	-9%	Slightly ahead of Q1 plan, Phase 1 equipment and piping installations complete, and the existing gas plant facility has been decommissioned. 2024 phase of project forecasted to be completed in scope and on budget.
425,000	139,637	285,363	67%	The new Gas Flare portion of this project has been completed, and is now in operation at Q1. The existing gas plant facility has been decommissioned. The remaining portions of this project is forecast to be substantially completed this year, in scope and on budget.
500,000	73,681	426,319	85%	Project management and Environmental consulting occurred in Q1 on permit and development applications. Overall project is forecast within scope and budget.
-	-	-	0%	Project construction costs forecast to be incurred in Q3, in line with budget.
-	-	-	0%	Project construction costs forecast to be incurred in Q3, in line with budget.
-	197	(197)	-100%	Project construction costs forecast to be incurred in Q3, in line with budget.
-	495,981	(495,981)	-100%	Cell 1, 2, and 3 Transition Liner work occurred in Q1 ahead of schedule, with Cell 4. 2024 phase of project forecasted to be completed in scope and on budget.
3,000,000	-	3,000,000	100%	Contract still under negotiation. Project construction costs forecast to be incurred in Q2 & Q3, in line with plan.
-	-	-	0%	Project construction costs forecast to be incurred in Q3, in line with plan.
-	-	-	0%	Project construction costs forecast to be incurred in Q2, in line with plan.
-	2,438	(2,438)	-100%	Project management occurred in Q1 on developing and technical requirements for a Request Proposals (RFP) for developing the plant. It is anticipated that the RFP for the plant will be issued in Q2, with a preferred proponent selected in Q3-Q4. 2024 phase of project forecasted to be completed on plan.
150,000	12,853	137,147	91%	Investing in Canada Infrastructure Program's CleanBC Communities Fund (ICIP-CCF) Grant publicity confirmed in late Q1. 2024 phase of project forecasted to be completed in scope and on budget.
206,250	168,914	37,336	18%	Densification work began on the 2nd floor, which continued into Q2. 4th floor densification is to begin in Q2 and continue into Q3. Overall project forecast on plan.

Total 2024				
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Total 2024 Actuals	Total 2024 Forecast Variance \$ (under) / over	% Forecast
4,828,408	2,611,539	61,539	(2,216,869)	54%
6,700,000	6,679,837	2,019,837	(20,163)	100%
1,250,000	1,747,812	12,812	497,812	140%
22,281,000	22,279,471	2,611,471	(1,529)	100%
1,700,000	1,694,637	139,637	(5,363)	100%
3,800,000	3,793,681	73,681	(6,319)	100%
1,150,000	1,150,000	-	-	100%
750,000	750,000	-	-	100%
3,000,000	2,999,697	197	(303)	100%
2,000,000	1,995,981	495,981	(4,019)	100%
5,000,000	5,000,000	-	-	100%
700,000	700,000	-	-	100%
750,000	750,000	-	-	100%
1,000,000	999,438	2,438	(562)	100%
792,961	785,814	12,853	(7,147)	99%
825,000	825,000	168,914	-	100%

Status of Total Project Plan			
Scope	Timing	Budget	Notes
	R		S - on plan T - completion deferred to 2025 B - on plan
			S - on plan T - on plan B - on plan
	R	R	S - on plan T - production advanced from 2025 to 2024 B - 2024 amendment required
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
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			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan

**Capital Regional District**  
**2024 - Quarter 1 - Capital Plan Report**  
**Projects Greater than \$500,000**

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Department	Service Description	Capital Project Title
Finance and Technology	Information Technology	SAP Migration from ECC to S4
Facilities	Family Court Building	Detail Design & Replacement of HVAC
Land Banking and Housing	Land Banking and Housing	Village on the Green
	Land Banking and Housing	Campus View
	Land Banking and Housing	Verdier/Brentwood & Mt Tolmie
	Land Banking and Housing	Land Acquisition for future development
Royal Theatre	Royal Theatre	Repair Building Envelope
Finance and Technology	Finance	Additional Office Space at IWS Field Office
		<b>Total Projects &gt;\$500k</b>
		<b>Total Projects &lt;\$500k; Potential Parkland Acquisitions</b>
		<b>Total Projects</b>

Quarter 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance % (over) / under	Q1 Variance Explanation
855,500	186,964	668,536	78%	Project planning phase continues in Q1, with completion of costing expected in early Q2. Budget amendment required based on updated project scope. Forecast award RFP to system integrator in Q2, with work to commence immediately on brownfield conversion and new financial model. 2024 Phase of project is forecast to be complete this year.
262,500	-	262,500	100%	Project is dependent on a new lease arrangement for the facility with VIHA, and also requires grant or other funding. Project on hold.
-	-	-	0%	Project is in predevelopment phase and CRD is anticipated to advance funds in Q4 2024.
-	-	-	0%	Project is in predevelopment phase and CRD is anticipated to advance funds in Q4 2024.
-	7,132	(7,132)	-100%	Project is in predevelopment phase and CRD is anticipated to advance funds towards Mt Tolmie in Q3 2024 (if needed) and Verdier/Brentwood in Q4 2024.
-	-	-	0%	Land acquisition is anticipated to occur in Q2 2024.
175,000	548	174,452	100%	Change in project manager in Q1, project to be tendered in Q2, with work to start in Q3. 2024 phase of project forecast in scope and on budget.
-	-	-	0%	Project forecasted to begin in Q3 2024, in line with plan.
<b>21,026,685</b>	<b>11,244,601</b>	<b>9,782,084</b>	<b>47%</b>	

Total 2024				
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Total 2024 Actuals	Total 2024 Forecast Variance \$ (under) / over	% Forecast
3,575,953	3,575,953	186,964	-	100%
1,050,000	-	-	(1,050,000)	0%
2,000,000	2,000,000	-	-	100%
2,000,000	2,000,000	-	-	100%
5,400,000	5,407,132	7,132	7,132	100%
700,000	700,000	-	-	100%
700,000	700,000	548	-	100%
750,000	-	-	(750,000)	0%
<b>192,014,807</b>	<b>125,421,985</b>	<b>11,244,601</b>	<b>(66,592,822)</b>	<b>65%</b>
<b>69,129,320</b>				
<b>261,144,127</b>				

Status of Total Project Plan			
Scope	Timing	Budget	Notes
R		R	S - revised scope T - on plan B - 2024 amendment required
	R		S - on plan T - deferred pending lease and additional funding B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan
			S - on plan T - on plan B - on plan

**Capital Regional District**  
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R	Changes to project plan (may result in 2024 Budget Amendment or included in 2025 Capital Plan)

Department	Service Description	Capital Project Title
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Quarter 1				
Q1 Budget	Q1 Actuals	Variance (over) / under	Variance % (over) / under	Q1 Variance Explanation

Total 2024				
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Total 2024 Actuals	Total 2024 Forecast Variance \$ (under) / over	% Forecast

Status of Total Project Plan			
Scope	Timing	Budget	Notes

CRHD		
Planning & Protective Services	Capital Regional Hospital District	Regional Housing First Program Contribution
		<b>Total Projects &gt;\$500k</b>
		<b>Total Projects &lt;\$500k; Capital Grants</b>
		<b>Total Projects</b>

-	-	-	0%	Contribution to RHFP forecast to occur in Q3 2024.
-	-	-	#DIV/0!	

10,000,000	10,000,000	-	-	100%
<b>10,000,000</b>	<b>10,000,000</b>	-	-	100%
<b>14,064,628</b>				
<b>24,064,628</b>				

			S - on plan T - on plan B - on plan
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CRHC		
Planning & Protective Services	Regional Housing	Michigan Redevelopment Housing
		Caledonia Redevelopment Housing
		Carey Lane BER
		Campus View Redevelopment
		Village on the Green Redevelopment
		New Redevelopment Projects - including Verdier/Brentwood
		Routine Capital
		<b>Total Projects &lt;\$500k</b>
		<b>Total Projects</b>

4,669,862	2,250,243	2,419,619	52%	Q1 variance due to costs deferred from 2023 as a result of the materials and labour shortage and timing of construction draws. Project is on track for completion in 2024. A budget amendment is required in 2024 to address increased costs of construction financing.
8,482,458	7,811,523	670,935	8%	Prior year site conditions led to delayed concrete work that pushed the framing schedule forward, resulting in lower than forecasted contractor billings in Q1. Overall project completion is now forecasted for Q2 2025.
787,704	692,276	95,428	12%	Variance due to tenant logistics and discovery of unplanned remediation work in attics. Scope and budget increase is expected to be brought forward to Board in Q3, contingent upon approval of additional funding from BC Housing. Project is still expected to complete in Q1 2025.
86,290	18,032	68,258	79%	This project remains in predevelopment phase. Permit approvals are taking longer than anticipated. Rezoning and development permit was supported by Saanich council in Q1, and District of Saanich staff are working on the covenant and housing agreement which is required to finalize the rezoning and development permit. Some forecasted savings on 2024 phase resulting from municipal bylaw updates. The current project schedule is anticipating occupancy in Q3 2027.
450,723	37,696	413,027	92%	This project remains in the predevelopment phase. Delegated development permit was issued by the City of Victoria in Q1. Permits and funding must be in place before final project approval is awarded by BC Housing and Board. 2024 phase of development forecast on plan, with total project completion forecast for Q4 2027..
66,259	33,599	32,660	49%	These projects are in predevelopment phase. CRHC and Central Saanich staff are working on the rezoning application for the Brentwood project. A development permit application will follow once the parcel has been rezoned. 2024 phase projected to be completed in 2025, with overall project forecasted for completion in Q1 2028.
430,485	662,848	(232,363)	-54%	Over budget in Q1 due to unplanned replacements at various buildings and timing of contractor billings on larger common area projects. Routine upgrades of housing townhouses and apt buildings are affected by tenant moveouts, trades availability and weather. Overall projects are on time and within scope and budget.
<b>14,973,781</b>	<b>11,506,217</b>	<b>3,467,564</b>	<b>23%</b>	

6,354,172	9,137,284	2,250,243	2,783,112	144%
32,000,000	31,146,269	7,811,523	(853,731)	97%
5,005,232	5,103,501	692,276	98,269	102%
2,530,000	1,725,764	18,032	(804,236)	68%
4,632,205	4,632,144	37,696	(61)	100%
3,972,427	1,722,427	33,599	(2,250,000)	43%
4,304,852	4,304,852	662,848	-	100%
<b>58,798,888</b>	<b>57,772,241</b>	<b>11,506,217</b>	<b>(1,026,647)</b>	<b>98%</b>
<b>350,002</b>				
<b>59,148,890</b>				

		R	S - on plan T - on plan B - 2024 amendment required
	R		S - on plan T - complete forecasted for Q2-2025 B - on plan
R	R	R	S - scope increase being investigated T - completion forecasted for 2025 B - 2024 amendment anticipated
			S - on plan T - on plan B - better than plan
			S - on plan T - on plan B - on plan
	R		S - on plan T - 2024 phase complete in 2025 B - on plan
			S - on plan T - on plan B - on plan