

# Board Priorities Dashboard



## Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION  
LEGEND

Proceeding as planned

Potential or emerging issue

Issue has arisen

Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Improve regional connectivity and safety across transportation modes					<p>Work continues on the multi-use trail safety enhancement study which will guide long term safety considerations, including policy and guidelines, on the regional trail network.</p> <p>Staff have engaged with the Traffic Safety Commission to consider broader and more comprehensive governance options for safety across all modes within the new structure of the Regional Transportation Service.</p> <p>The purchase order has been issued for the construction of two bus shelters on Salt Spring Island (SSI), and drawings have been prepared for the pads.</p> <p>Construction on the Schooner Way Trail on Pender Island has now started.</p> <p>Met with Honourable Mike Farnworth, Minister of Transportation and Transit at the Union of British Columbia Municipalities (UBCM) Convention to discuss strategic partnership opportunities to collaborate on integrated transportation.</p> <p><i>Media Release:</i> Infrastructure Improvements Complete at East Sooke Regional Park – Aylard Farm (July 23, 2025)</p>	<ul style="list-style-type: none"><li>Support advocacy requests for investments in multi-modal infrastructure and services</li><li>Support and coordinate with municipalities on the development of local transportation plans and strategies</li><li>Report on interim options and implications regarding the use of rigid bollards based on findings from the regional trestles renewal and trails widening and lighting project</li><li>Complete a multi-use trail safety enhancement study to examine opportunities to improve user safety on the regional trail network</li><li>Construct two bus shelters on Salt Spring Island</li></ul>	<ul style="list-style-type: none"><li>Ongoing</li><li>Ongoing</li><li>Q3-2025 Q4 2025</li><li>Q3-2025 Q4 2025</li><li>Q3-2025 Q4 2025</li></ul>

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1b Support investments, expansion and equitable access to active and low carbon transportation					<p>Work is underway to consolidate transportation planning, policy and regional trail related functions into the Regional Transportation Service.</p> <p>Progress continues on the Regional Trail Widening and Lighting Project, including the completion of supportive works on the Selkirk Trestle.</p> <p>For the Merchant Mews Trail on SSI, staff are in the process of retaining an engineer to prepare drawings for the Invitation to Tender. The tender is scheduled to be posted by the end of September.</p> <p>The Kanaka Connector Trail project on SSI is advancing. The initial archaeological review has been completed, the design has been reviewed with Island Pathways and a constructor vendor has been engaged to prepare for execution.</p> <p><b>Media Release:</b> Electric Vehicle Chargers Open in Witty’s Lagoon Regional Park (June 23, 2025)</p> <p><b>Media Release:</b> Cruise With Courtesy on CRD Regional Trails (July 2, 2025)</p> <p><b>Media Release:</b> The Active Transportation Network Plan for the Juan de Fuca Electoral Area is complete (July 22, 2025)</p>	<ul style="list-style-type: none"><li>Report back on Feasibility study for Salt Spring Island Regional Trail options</li><li>Complete Merchant Mews Trail</li><li>Finalize the design and execution strategy for the Kanaka Connector Trail, confirm estimates and begin construction</li><li>Continue work on the Regional Trail Widening and Lighting Project, with the detailed design stage underway and the preliminary construction anticipated for 2026</li></ul>	<ul style="list-style-type: none"><li>Q4 2025</li><li>Q3-2025 Q1 2026</li><li>Q4 2025</li><li>Ongoing</li></ul>

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1c Present options for changes in governance for transportation in the region, including the Electoral Areas				<ul style="list-style-type: none"><li>Board, July 9, 2025</li></ul>	<p>Work is underway to transition and consolidate all transportation functions in the Regional Transportation Service. A service establishment by-law was approved in July 2025, with a comprehensive plan being developed to support the smooth transfer of responsibilities and resources while ensuring continuity of operations throughout the process. The transition is expected to be completed by spring 2026</p> <p>Staff will undertake a comprehensive update to the Regional Transportation Plan to provide a renewed regional transportation vision, prioritized transportation initiative, and a framework for the long-term implementation of the Regional Transportation Service. Work started in Q3 2025 and is anticipated to be completed in 2027.</p>	<ul style="list-style-type: none"><li>Report back on transportation service governance next steps</li><li>Deliver a Terms of Reference for the establishment of a Regional Transportation Advisory Committee</li></ul>	<ul style="list-style-type: none"><li>Q4 2025</li><li>Q4 2025</li></ul>

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## Housing

Residents have access to affordable housing that enhances livability.



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2a Increase supply of affordable, inclusive and adequate housing in the region					<p>The Rural Housing Program (RHP) is underway. The coordinator has been hired and interest holder workshops are being scheduled.</p> <p>Four Community Housing Fund (CHF) applications were submitted to the province for consideration. One application was for Forest Home and the other three for unnamed redevelopments. No date has been set to expect results regarding the other three CHF applications.</p> <p>Met with Honourable Christine Boyle, Minister of Housing and Municipal Affairs at the UBCM Convention to discuss funding opportunities to advance affordable housing.</p> <p><b>Media Release:</b> 2025 Greater Victoria Point-in-Time Count Results Announced (September, 24 2025)</p>	<ul style="list-style-type: none"><li>• Caledonia to be completed</li><li>• Campus View to begin development</li><li>• Village on the Green in Victoria to begin development</li><li>• Continue advancing the RHP by promoting the RHP Funding Program and evaluating applications, awarding funds and administering the program.</li></ul>	<ul style="list-style-type: none"><li>• Q3-2025 Q4 2025</li><li>• Q3-2025 Q4 2025</li><li>• Q3-2025 Q4 2025</li><li>• Ongoing</li></ul>



# Board Priorities Dashboard



## Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



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3a Maximize solid waste diversion and resource recovery from waste materials		<div></div>		<div>Board, July 9, 2025</div> <div>Board, September 10, 2025</div>	<p>The CRD Board approved amendments to Hartland Landfill tipping fees to reduce waste, improve sorting compliance and extend the landfill’s lifespan.</p> <p>Implemented a household hazardous waste education campaign to encourage responsible disposal and reduce landfill fires.</p> <p>Continued work with consultants to develop ‘Space, Access &amp; Source Separation’ resources for waste sorting areas in residential and commercial buildings.</p> <p>Provided waste sorting education and signage resources to more than 40 multi-family buildings as part of the annual summer outreach.</p> <p><b>Media Release:</b> Battery fires on the rise: help stop landfill fires before they start (August 27, 2025)</p> <p><b>Media Release:</b> Amendments to Hartland Landfill Tipping Fees Support Waste Initiatives (July 9, 2025)</p>	<div>Finalize and share model bylaw for demolition waste and deconstruction materials with municipalities</div> <div>Permanently expand Saturday operating hours for Hartland Landfill</div> <div>Investigate options to improve waste reduction and diversion activities at schools</div>	<div>Q4 2025</div> <div>Q4 2025</div> <div>Q1 2026</div>
3b Explore options for a regional approach to biodiversity and the protection of ecological assets			<div></div>		<p><b>Operationalized.</b> The Board has approved the bylaw to establish the Biodiversity and Environmental Stewardship Service that will allow the CRD to begin to play a regional role in the preservation of biodiversity and protection of natural assets. The bylaw was adopted after receiving elector assent through a regional Alternative Approval Process (AAP) and approved in the 2025 final budget presented in March 2025.</p>		

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<b>3c</b> Increase resilience, community and adaptation planning to address climate related risks and disasters		<div></div>			<p>Secured consultant to deliver capacity building workshops and held a project kick-off meeting.</p> <p>Presented update on the Climate Adaptation Capacity Building project to Protective Services division to support collaboration with emergency management colleagues across the region.</p> <p>Preparing a Winter Storm information roundtable for the Port Renfrew/ Pacheedaht First Nation area, with a potential joint reception centre exercise.</p> <p>CRD Emergency Program staff are redrafting the Corporate Emergency Plan to incorporate Recovery Operations, the linkage of a business continuity event to the activation of a department operations centre, and the supporting activation of the CRD emergency operations centre.</p> <p>Initial planning underway to establish a Post-Disaster Housing &amp; Needs Assessment process.</p> <p><b>Media Release:</b> Youth lead the charge on climate action in the capital region (June 25, 2025)</p> <p><b>Media Release:</b> The CRD launches a new online Emergency Dashboard (July 16, 2025)</p> <p><b>Media Release:</b> Capital Regional District receives wildfire resiliency grant (August 18, 2025)</p>	<ul style="list-style-type: none"><li>Begin delivering a series of capacity building workshops</li><li>Prioritize actions, integrate into a renewed Climate Action Strategy and present renew strategy</li><li>Present update to the Corporate Emergency Plan to Planning &amp; Protective Services Committee</li></ul>	<ul style="list-style-type: none"><li>Q4 2025</li><li>Q1 2026</li><li>Q3-2025 Q4 2025</li></ul>

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3d Support energy efficient and low carbon buildings across the region		<div></div>			<div>Completed work on local government oil heating regulation study with the District of Saanich.</div> <div>Completed benchmarking toolkit and distributed to municipal partners to support their development of Energy and Carbon Emissions reporting bylaws.</div> <div>Finalized contracting for regional energy benchmarking program for large buildings across the region.</div>	<div>Implement a regional energy benchmarking program for large buildings across the region</div> <div>Socialize the results of the local government oil heating regulation study with municipal staff around the region</div> <div>Support interested local government develop Energy and Carbon Emission bylaws</div>	<div>Q4 2025</div> <div>Q1 2026</div> <div>Q1 2026</div>

# Board Priorities Dashboard



First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



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4a Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation					Supported T’Sou-ke Nation to offer a cultural learning tour for Board Directors and senior staff.	• Continue to gather input from First Nations on inclusive regional governance and mechanisms to support the government-to-government relationship	• Ongoing
4b Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination					Held a leadership-level government-to-government meeting with T’Sou-ke Nation.  Regular staff-level Memorandum of Understanding (MOU) implementation meetings underway with five First Nations.  Met with Honourable Randene Neill, Minister of Water, Land, and Resource Stewardship at the UBCM Convention to discuss strategic partnerships to advance reconciliation.	• Negotiate MOU/protocol agreements for Board approval with interested First Nations • Continued participation in the joint planning process to develop a vision for the future of the island rail corridor	• Ongoing  • Ongoing



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4c Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan					<p>Offered cultural perspectives trainings to staff, in partnership with Indigenous Perspectives Society.</p> <p>Ongoing collaborations and regular meetings with First Nations regarding archaeology and cultural heritage conservation.</p> <p>Infrastructure &amp; Water Services continues to meet with multiple First Nations regarding updates to the Regional Water Supply Strategic Plan, and offered a tour of the watershed to First Nations leadership and staff.</p> <p>Continuing to work with Pauquachin First Nation on restoration options in Coles Bay Regional Park and received a letter of support for the grant application.</p> <p>Advanced First Nations engagement on the Regional Parks Cultural Use and Safety Policy.</p> <p>Working in collaboration with multiple First Nations on invasive species removal with several events scheduled for Fall 2025.</p> <p>Refining approach for the First Nations involvement in the development of the Regional Parks Stewardship Plan.</p>	<ul style="list-style-type: none"><li>Initiate First Nations Engagement for Phase 2 of the Land Acquisition Strategy</li></ul>	<ul style="list-style-type: none"><li>Q1 2026</li></ul>

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<b>4d</b> Support shared prosperity by enhancing economic opportunities, in partnership with First Nations					<p>Contracting Nations directly to provide cultural monitoring for projects involving ground disturbance in areas of archaeological or cultural significance.</p> <p>Collaborating with Pacheedaht First Nation on the Port Renfrew Official Community Plan and on the development of a Water and Wastewater Master Plan for Port Renfrew.</p> <p>Sponsored National Truth and Reconciliation Day events including the South Island Powwow and a Penelakut-led event, and partnered with Orange Shirt Day Victoria to fly the Xe Xe Smun’ Eem “Our Sacred Children” flag at CRD Fisgard.</p> <p><i>Media Release:</i> CRD Statement for the National Day for Truth &amp; Reconciliation (September 26, 2025)</p>	<ul style="list-style-type: none"><li>Finalize a Solid Waste Partnership Agreement with the WSÁNEC Leadership Council that may include procurement, employment and training opportunities as part of implementation of the Solid Waste Management Plan</li></ul>	<ul style="list-style-type: none"><li>Q4 2025</li></ul>

# Board Priorities Dashboard




## Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



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5a Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities					<b>Operationalized.</b> Advocacy Strategy has been revised and the Advocacy Dashboard will continue to be updated quarterly. A complete list of all advocacy correspondence is available at <a href="#">Board Advocacy</a>		
5b Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses					<b>Operationalized.</b> Developed Guidance documents for the First Nations, Equity, Diversity and Inclusion (EDI) and Climate Action Implications sections of Staff Reports. These Guidance documents were reviewed by the Governance Committee (April 3, 2024) and the Board (April 10, 2024).		
5c Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies					<b>Operationalized.</b> Presented the CRD Accessibility Plan to the CRD Governance Committee and CRD Board, and made available publicly through the posting on the CRD’s Accessibility webpage, which includes our tool to receive feedback on accessibility.  Equity, Diversity and Inclusion strategic plan development underway.		

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<b>5d</b> Foster greater civic participation among diverse community members					Public participation policy, framework and toolkit revisions remain underway in tandem with equity lens review and staff feedback. International Association for Public Participation Canada revising spectrum of participation; changes to be incorporated into final drafts.  <i>Media Release:</i> Loan Authorization Bylaw Approved To Purchase Watershed Land (July 10, 2025)	<ul style="list-style-type: none"><li>Present revised Public Participation Framework to Governance and First Nations Relations Committee</li></ul>	<ul style="list-style-type: none"><li><del>Q3-2025</del> Q1 2026</li></ul>
<b>5e</b> Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation					Work continues on the Board directed scoping for the Regional Growth Strategy (RGS). Background studies and analysis are expected to continue through 2025 with completion expected by Summer 2026, this includes: <ul style="list-style-type: none"><li>a growth and mobility study to incorporate and provide analysis on changes to municipal Official Community Plans (OCPs) in relation to long term regional growth and settlement plans</li><li>an update to the regional and subregional population projections to provide updated data and analysis to support regional growth planning and future transportation modelling work</li><li>a regional industrial land inventory and analysis to provide employment land data and intelligence to support long term growth analysis, including scoping for a future update to the RGS.</li></ul>	<ul style="list-style-type: none"><li>Regional coordination on impacts of new housing legislation</li><li>Complete growth and mobility study</li><li>Complete update to the regional and subregional population projections</li><li>Complete a regional industrial land inventory and analysis</li></ul>	<ul style="list-style-type: none"><li>Ongoing</li><li>Q4 2025</li><li>Q1 2026</li><li>Q2 2026</li></ul>