

**Capital Regional District**  
**2024 - Quarter 3 - Capital Plan Report**  
**Projects Greater than \$500,000**

<b>GOOD</b>	As planned or better than plan
<b>WARNING</b>	Changes to project plan to consider; no revision necessary at this time
<b>RE-EVALUATED</b>	Changes to project plan; 2024 Capital Plan amended and/or 2025 Capital Plan revised
<b>ATTENTION</b>	Changes to project plan; need to amend 2024 Capital Plan

CAPITAL PROJECT		
Department	Service Description	Capital Project Title
<b>CRD</b>		
Integrated Water Services	Core Area Wastewater	Bowker Sewer Rehabilitation Phase 2
	Core Area Wastewater	SCADA and Radio Assessment
	Core Area Wastewater	Annual Provisional Emergency Repairs
	Core Area Wastewater	Marigold Electrical and Building Upgrades
	Core Area Wastewater	Currie Major Upgrades
	Core Area Wastewater	Process & Mechanical Upgrades
	Core Area Wastewater	Safety & Security Upgrades
	Core Area Wastewater	Gorge Siphon Inlet Chamber Upgrade
	Core Area Wastewater	Craigflower Forcemain Twinning
	Core Area Wastewater	Craigflower Inlet Reconfiguration
	Core Area Wastewater	Lang Cove Electrical and Building Upgrades
	Regional Water Supply	Goldstream IWS Field Office
	Regional Water Supply	Main No.3 Segment Replacement
	Regional Water Supply	Sooke Lake Dam - Instrumentation System Improvements
Regional Water Supply	Sooke Lake Dam - Breach Risk Reduction Measures	

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance (over)/under \$	Forecast Variance %	Q3 Variance Explanation
4,000,000	4,500,000	5,218,329	(718,329)	(16%)	The majority of construction was incurred in Q3, with some spending brought forward from Q4. The overall project is forecasted to be completed on time and within budget, with completion expected before the end of 2024. Any remaining funds will potentially be used for warranty inspections in 2025.
100,000	100,000	5,676	94,324	94%	Some small equipment and assessment purchased in Q3. This project has been delayed due to prioritization and need for alignment between various departments. Anticipate ramping up spending in 2025. The overall project remains within scope and budget.
250,000	250,000	138,608	111,392	45%	The nature of the project is to address emergency repairs arising from unforeseen events and circumstances. The cost associated with repairing two disk filters was carried over into Q3. Overall project costs will fluctuate throughout the year dependent on magnitude, scope, and urgency of emergency repairs required. The overall project remains on time and within scope and budget.
2,500,000	200,000	6,136	193,864	97%	Some engineering costs were incurred in Q3. However, due to long lead times in ordering equipment, this project is expected to extend into 2025. The overall project is within scope and budget.
1,000,000	100,000	3,134	96,866	97%	Some engineering costs were incurred in Q3. However, due to long lead times in ordering equipment, this project is expected to extend into 2025. The overall project is within scope and budget.
200,000	200,000	63,439	136,561	68%	The nature of this provisional project is to address various process and mechanical upgrades to the Core Area and conveyance infrastructure, arising from optimization of operational needs. In Q3, the upgrade spending includes projects such as secondary odour control system upgrade and odour assessment. More upgrades will be executed throughout the rest of the year. The overall project is forecasted to remain on time and within scope and budget.
150,000	150,000	53,409	96,591	64%	The nature of this provisional project is to address various safety and security upgrades to the Core Area and conveyance infrastructure, arising from operational needs. Ongoing expenditures have supported upgrades such as Heightsafe fall protection, safety railings, and escape ladders. The overall project is forecasted to remain on time and within scope budget.
50,000	5,000	2,996	2,004	40%	A small consulting expense was incurred in Q3. Tenders for the project exceeded the budget, with CRD staff are reassessing the scope and design for this work in 2024. Construction efforts will be deferred until at least 2025.
75,000	15,000	303,491	(288,491)	(1923%)	The pre-build section by the Craigflower Pump Station was completed in Q3 ahead of schedule. An RFP will be issued in Q4 to hire a consultant for the detailed design of the Forcemain. The project will continue into 2025, and overall project remains within scope and budget.
50,000	1,100,000	1,082,229	17,771	2%	The estimated spend for Q3 was on target. The majority of the Craigflower Inlet Chamber project was completed during Q3, with some final work and deficiency corrections scheduled for completion in Q4. The overall project remains on time and within scope and budget.
250,000	50,000	14,805	35,195	70%	Some consultant costs were incurred in Q3. However, due to long lead times in ordering equipment, this project is expected to extend into 2025. The overall project is within scope and budget.
2,110,000	100,000	118,372	(18,372)	(18%)	Q3 actuals on target with forecast, design phase until summer 2025 when construction targeted to begin. The overall project remains within scope and budget.
100,000	75,000	69,009	5,991	8%	Preliminary design is progressing as part of a larger program. Construction expected to begin in 2025. The overall project is within scope and budget. Prioritization within the transmission main replacement program has dropped and schedule adjustment is reflected in the 2025 Capital Plan.
100,000	100,000	51,606	48,394	48%	Final detailed design report received; permitting and preparation of invitation to tender (ITT) continued in Q3. Construction cost estimate from Consultant has resulted in a project budget increase, reflected on the 2025 Capital Plan. Construction phase planned to start in Q3 2025 and forecasted to be completed Q2 2026. The overall project is within scope, but there is a timing delay due to need to increase construction budget for 2025.
5,000	20,000	1,975	18,025	90%	Q3 work continued with Consultant on Phase 1 of project, Reservoir Operating Rules, which is bundled with the Flood Forecasting System project. Delays expected due to internal resourcing for Phase 2. The overall project is within scope and budget.

TOTAL 2024			
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Forecast Variance (over)/under \$	Forecast Variance %
8,000,000	7,351,543	648,457	8%
2,180,000	37,340	2,142,660	98%
1,000,000	754,957	245,043	25%
5,550,000	810,993	4,739,007	85%
2,010,000	89,174	1,920,826	96%
850,000	516,586	333,414	39%
600,000	238,119	361,881	60%
1,218,000	40,276	1,177,724	97%
553,000	362,626	190,374	34%
1,700,000	1,681,329	18,671	1%
600,000	74,935	525,065	88%
8,440,000	612,020	7,827,980	93%
1,260,000	224,092	1,035,908	82%
1,650,000	690,650	959,350	58%
550,000	31,107	518,893	94%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
2024 to be re-evaluated	2025 plan revised; Construction Delayed	2025 plan revised
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Construction Delayed	
	2025 plan revised; Completion Delayed	2025 plan revised
	2025 plan revised; Completion Delayed	

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CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Integrated Water Services	Regional Water Supply	Replacement of UV System
	Regional Water Supply	Integrate Dam Performance and Hydromet to SCADA
	Regional Water Supply	RWS Supply Main No. 4 Upgrade
	Regional Water Supply	Vehicle & Equipment Replacement (Funding from Replacement Fund)
	Regional Water Supply	Main No. 4 - Mt Newton to Highway 17
	Regional Water Supply	Bulk Supply Meter Replacement Program
	Regional Water Supply	Kapoor Main Mile 1 Bridge and Asphalt Upgrade
	Regional Water Supply	GVWSA Forest Resilience - wildfire/forest modelling and forest management field trials
	Regional Water Supply	Cecelia Meter Replacement
	Regional Water Supply	Mt. Tolmie Control Valve Replacement
	Regional Water Supply	Mount Tolmie Tank Structural and Infiltration Improvements
	Regional Water Supply	Implications from Goldstream Dam Safety Review
	Regional Water Supply	Implications from 2016 Sooke Lake Dam Safety Review
	Regional Water Supply	Cabin Pond Dams Decommissioning (PES)
Regional Water Supply	Goldstream Dams Instrumentation Improvements	

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance (over)/under \$	Forecast Variance %	Q3 Variance Explanation
1,000,000	2,000,000	3,355,666	(1,355,666)	(68%)	In Q3, project prep work by contractor is moving forward, and ahead of schedule. Completion will occur in 2025. The overall project is within scope and budget.
50,000	10,000	0	10,000	100%	No progress in Q3 due to resourcing. Significant project work deferred to 2025, to begin upon completion of Sooke Lake Dam instrumentation improvements. The overall project is within scope and budget.
100,000	100,000	201,484	(101,484)	(101%)	Preliminary design continued in Q3 ahead of schedule and stakeholder engagement with municipalities proceeded. 2025 Capital Plan has been updated to reflect the Engineering Estimate and new schedule. No construction effort is expected in 2024 or early 2025 while Cap Project 23-17 Main No. 4 Mt. Newton to Highway 17 is being prioritized. The overall project is within scope and budget.
340,250	0	231,564	(231,564)	(100%)	Received one heavy duty vehicle in Q3. Internal resource prioritization, supply chain issues and availability of EVs impacted ability to procure vehicles for 2024. Procurement of outstanding vehicles expected for 2025.
500,000	200,000	384,319	(184,319)	(92%)	Design work was able to progress on this additional scope in Q3, ahead of forecast. Construction to be combined with SPWS System Upgrade and Expansion project. Project to continue into 2025, and 2025 Capital Plan has been updated to reflect the Engineering Estimate.
100,000	50,000	14,345	35,655	71%	Work on this program is ad hoc in nature and fluctuates to accommodate other larger scale projects. Some minor labour for replacements occurred in Q3. Completion of 2024 planned work deferred to 2025. The overall project remains within scope and budget.
700,000	0	0	0	0%	No Spending in Q3. Project has been re-prioritized to 2025. The overall forecast remains within scope and budget.
100,000	20,000	33,484	(13,484)	(67%)	Planning costs in Q3 slightly higher than forecast. Juvenile spacing work prioritized within this project for 2024, with forest thinning work deferred to 2025. The overall project remains on budget.
50,000	50,000	7,816	42,184	84%	Project management costs incurred in Q3. Project is experiencing construction delays, and the project may need to be deferred starting until the fall of 2025. The overall project remains within scope and budget.
200,000	5,000	582	4,418	88%	Project has been put on hold while assessing structural/infiltration issues so that CRD can assess overall plan for this asset.
25,000	60,000	42,170	17,830	30%	Structural assessments completed in Q3 with reports to be finalized in Q4. Based on estimated costs of repairs, CRD staff have decided to start developing a larger RFP in Q4 2024/Q1 2025 to obtain consultant services for multiple reviews and improvements at Mount Tolmie.
50,000	5,000	0	5,000	100%	Project delays due to internal resource availability and project prioritization. Significant portion of work planned for 2024 deferred to 2025. The overall project is within scope and budget.
50,000	40,000	448	39,552	99%	Minor project management costs incurred in Q3. Sooke Lake Dam Emergency Reservoir Drawdown and Freeboard Assessment sub-projects have been bundled with the Flood Forecasting System project for efficiency. Delays continue to be expected due to resource availability. The overall project is within scope and budget.
0	0	0	0	0%	Project work forecasted to be delayed to 2025 due to internal resource availability and project prioritization. The overall project is within scope and budget.
0	0	0	0	0%	Delays due to internal resource availability and project prioritization. Instrumentation improvements to the Sooke Lake Dam is currently the higher priority as per Dam Safety Risk Register. Project work deferred to 2025, the overall project is within scope and budget.

TOTAL 2024			
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Forecast Variance (over)/under \$	Forecast Variance %
10,370,000	8,684,500	1,685,500	16%
1,200,000	10,000	1,190,000	99%
2,215,000	469,858	1,745,142	79%
1,361,000	453,935	907,065	67%
8,600,000	753,906	7,846,094	91%
650,000	98,289	551,711	85%
876,750	15,897	860,853	98%
1,095,000	430,526	664,474	61%
1,490,000	66,158	1,423,842	96%
800,000	51,893	748,107	94%
850,000	605,053	244,947	29%
525,000	26,859	498,141	95%
637,000	100,059	536,941	84%
600,000	-	600,000	100%
665,000	-	665,000	100%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2025 plan revised; Completion Delayed	
	2025 plan revised; Construction Delayed	
	2025 plan revised; Construction Delayed	2025 plan revised
	2025 plan revised; Completion Delayed	
2025 plan revised	2025 plan revised; Construction Delayed	2025 plan revised
	2025 plan revised; Completion Delayed	
	2025 plan revised; Construction Delayed	
2024 to be re-evaluated	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
2024 to be re-evaluated	2024 to be re-evaluated	2024 to be re-evaluated
2024 to be re-evaluated		
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Construction Delayed	
	2025 plan revised; Construction Delayed	

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CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Integrated Water Services	Regional Water Supply	Deception Dam - Dam Safety Review 2021 & Improvements
	Regional Water Supply	EV Charging Stations Electrical Infrastructure
	JDF Water Distribution	Comprehensive Pump Station Upgrades (10 year Program)
	JDF Water Distribution	AC Pipe Replacement Program
	JDF Water Distribution	Residential Service & Meter Replacement Program
	JDF Water Distribution	Vehicle & Equipment Replacement (Funding from Replacement Fund)
	JDF Water Distribution (DCC)	Sooke Henlyn Supply & Distribution Mains
	JDF Water Distribution	SCADA Master Plan Update & Upgrades
	JDF Water Distribution	JDF Site Decommissioning Program
	JDF Water Distribution	Distribution System Seismic Resiliency Improvements
	JDF Water Distribution	William Head & VGH Meter Replacement
	JDF Water Distribution	East Sooke Interconnect Water Main
	JDF Water Distribution	Charters Road Watermain Replacement
	JDF Water Distribution	Hwy 14 Watermain Relocation
	Regional Water Supply & JDF Distribution	Voice Radio Upgrade
Seagirt Water System	Seagirt Watermain Extension	

QUARTER 3						
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance (over)/under \$	Forecast Variance %	Q3 Variance Explanation	
150,000	150,000	41,426	108,574	72%	Consultant continues to work on geotechnical analysis tasks and conceptual design of seismic improvements in Q3. This work anticipated to be delayed and planned for completion by end of 2024, with additional engineering tasks to be scoped afterwards. The overall project is within scope and budget. Consultant also retained to design improvements to Deception Dam Low Level Overflow Gate, led by Capital Projects team. Design complete. Due to delay with new gate delivery happening in Q1 2025, construction is delayed to Q2/Q3 2025.	
213,750	0	661	(661)	(100%)	Closeout costs in Q3 for installation of Phase 1 EV Chargers. Phase 2 infrastructure upgrades deferred to 2025, to be informed by Fleet plan expected to be completed by end of 2024. Overall project is within scope and budget.	
750,000	1,000,000	94,171	905,829	91%	Design and construction of the Coppermine Pumpstation began later in Q3 than forecasted. Construction to continue through to 2025. budget to be carried forward to 2025. The overall project remains on time and within scope.	
2,000,000	1,000,000	541,709	458,291	46%	Crews time was split between this AC Replacement program budget and works on East Sooke Interconnect Watermain Replacement (Capital Project #22-01). Overall, CRD is ahead of schedule on the planned AC Replacement Projects for 2024 and are completing work under the allocated budgets. In alignment with staff reports to Commission, it has been CRD's plan to carry forward funds on the AC program to help fund the large Sooke Road W/M replacement project that is being tendered in Q4 for Construction in 2025.	
325,000	112,800	144,200	(31,400)	(28%)	Ongoing program for small scale work. Fluctuating deliverables and schedule. The overall project is within scope and budget.	
291,250	0	0	0	0%	No vehicles received in Q3. Internal resource prioritization, supply chain issues and availability of EVs have impacted ability to procure vehicles for 2024. The overall project is within scope and budget.	
0	0	0	0	0%	This project is developer-driven and no work or planning has begun to trigger this project. The project is not proceeding in 2024, the overall project is within scope and budget.	
150,000	150,000	4,794	145,206	97%	Minor contract spend in Q3 with no significant spend for the remainder of the year. Significant work will begin in 2025. The overall project is within scope and budget.	
10,000	0	1,251	(1,251)	(100%)	Minor project management spending in Q3. Project on pause to consider strategic direction, no activity expected in 2024. The overall project remains within budget.	
50,000	50,000	0	50,000	100%	This project has been removed from Capital Plan. The intent of this project are being addressed through other Capital Projects. The overall project is on time and within scope and budget.	
350,000	100,000	269,219	(169,219)	(169%)	CRD internal crews substantially completed the work at William Head in Q3 ahead of forecast. The overall project is on time and within scope and budget.	
620,000	620,000	385,516	234,484	38%	Crews started on this project after finishing at Seagirt but also were required to complete other works within the AC Replacement program and operational tasks. Overall, the project is still on schedule to be completed by end of 2024 as planned.	
0	300,000	204,650	95,350	32%	Construction and inspection cost drivers in Q3. Project schedule is tied to larger District of Sooke road improvement project and watermain. Watermain work will be complete by end of 2024 as indicated. The overall project is on time and within scope and budget.	
1,000,000	0	0	0	0%	This is a MOTI project with CRD contributing to a portion of the funding. No Q3-2024 expenses and forecasting no expenses in Q4-2024. Forecast for construction is 2025. Overall projects is within scope and budget.	
100,000	10,000	842	9,158	92%	Minor programming costs in Q3. The overall project is within scope and budget and is planned to be completed in Q2 of 2025, in scope and budget.	
900,000	900,000	496,088	403,912	45%	Project was substantially completed in Q3. Some remaining costs may still come in but forecasts are that this project will finish well under budget.	

TOTAL 2024			
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Forecast Variance (over)/under \$	Forecast Variance %
600,000	193,695	406,305	68%
855,000	40,944	814,056	95%
3,200,000	1,121,662	2,078,338	65%
7,360,000	2,763,439	4,596,561	62%
1,300,000	1,331,405	(31,405)	(2%)
1,165,000	389,220	775,780	67%
1,000,000	-	1,000,000	100%
900,000	13,294	886,706	99%
540,000	1,251	538,749	100%
750,000	-	750,000	100%
585,000	388,974	196,026	34%
820,000	620,272	199,728	24%
690,000	554,060	135,940	20%
2,000,000	-	2,000,000	100%
550,000	183,437	366,563	67%
2,250,000	1,945,892	304,108	14%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	2024 amended
	2025 plan revised; Construction Delayed	
	2024 to be re-evaluated	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Construction Delayed	
	2025 plan revised; Completion Delayed	
2024 to be re-evaluated	2025 plan revised; Construction Delayed	
2024 to be re-evaluated	2024 to be re-evaluated	2024 to be re-evaluated
	2025 plan revised; Construction Delayed	
	2025 plan revised; Completion Delayed	

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CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Integrated Water Services	Saanich Peninsula Treatment Plant	Odour Control Upgrade Construction
	Saanich Peninsula Water Supply	Hamsterly Pump Station Backup Power Generator
	Saanich Peninsula Water Supply	SCADA Upgrades
	Saanich Peninsula Water Supply	SPW System Upgrade and Expansion
	Saanich Peninsula Water Supply	Keating Cross Road Water Main
Local Services	Maliview Sewer Utility (SSI)	Wastewater Treatment Plant Upgrade
	Ganges Sewer	Ganges WWTP Replacement of Electrical & Instrumentation
	SSI Park Land and Rec Programs	Park Maintenance Facility
Local Services	Pender Island Community Parks	Schooner Way Trail
	Magic Lake Sewer Utility (SGI)	Pump Station and Treatment Plant Upgrades & Sewer Replacement
Parks and Environmental Services	Regional Parks	Mayne Island Demonstration Trail
	Regional Parks	Vehicle Replacement
	Regional Parks	Design & Expand East Sooke Aylard Farm Parking
	Regional Parks	Regional Trestle Renewal, Trails Widening and Lighting Project
	SEAPARC	Skate Park Renewal
	Panorama Recreation	Heat Recovery Plant
	Panorama Recreation	Centennial Park Multi-Sport Box

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance (over)/under \$	Forecast Variance %	Q3 Variance Explanation
500,000	0	0	0	0%	No activity in 2024. Construction is anticipated to commence in 2025. The overall project scope and budget will be refined and reviewed once detailed design is complete in 2025.
0	0	0	0	0%	Project delivery is on hold and under consideration to align with future project planning at this site for capacity increase.
1,000	1,000	4,286	(3,286)	(329%)	Minor contractor costs in Q3. Project is delayed, and will resume in 2025. Overall project is within scope and budget.
200,000	200,000	386,832	(186,832)	(93%)	Detailed design near completion in Q3.. Construction deferred to 2025 so that CRD approval from RWS Commission to co-fund the Bear Hill Trunk project could be obtained. With that approval, CRD intends to Tender late Q1 2025.
10,000	0	1,978	(1,978)	(100%)	MOTI project and MOTI driven schedule. Flyover project is underway and watermain portion of work was initiated in Q3. MOTI is likely to bill when all work is completed and CRD will request an invoice to account for year end. the overall project is within scope and budget.
50,000	50,000	81,049	(31,049)	(62%)	Q3 variance is due to higher design and internal project staff costs. Project still forecasted to be completed in 2025 as planned and is within scope and budget.
200,000	200,000	0	200,000	100%	Project start delayed from Q3 to Q4 due to preliminary planning taking longer than anticipated. The overall project is within scope and budget with completion deferred to 2025.
0	10,000	0	10,000	100%	Project is on hold while Islands Trust reviews the submitted rezoning application. The overall project is within scope and budget with completion deferred to 2025.
600,000	100,000	37,569	62,431	62%	Project has been delayed as license approvals from MOTI have taken longer than expected. Majority of work will be deferred to 2025. The overall project is within scope and budget.
1,300,000	1,300,000	835,458	464,542	36%	Deferral of some construction work from Q3 to Q4. Project budget amended in Q2 to reflect the carry forward of funding for construction work from 2023 to 2024. The overall project is forecast to be within scope and on plan with completion in 2025.
350,000	700,000	504,356	195,644	28%	Project work continued in Q3 slightly slow pace than anticipated; project to achieve substantial completion and public opening in Q4. The overall project is within scope and budget.
137,750	264,907	49,806	215,101	81%	Procurement process has begun, but long lead times for vehicle procurement have delayed the purchase. Additional delivery anticipated for Q4. The overall project is within scope and budget.
400,000	200,000	14,189	185,811	93%	Construction tender issued in Q3 with the contract to be issued in late Q4. Project anticipated to complete in Q2 2025 and is within scope and budget.
250,000	500,000	90,285	409,715	82%	Project planning continues, with Selkirk Trestle specific work contract delayed to Q4 2024. 2024 activity for the project is within scope and budget.
450,000	25,000	0	25,000	100%	Project is dependent on Debt funding; debt option was approved by commission in Q3, with the project being advanced in 2025. The overall project is within scope and budget.
596,500	592,000	300,757	291,243	49%	Progress made on dehumidifier portion of project, design work on balance of the system completed in Q3. Tendering to occur in Q4 and completion in 2025. the overall project is within scope and budget.
1,207,102	875,000	923,572	(48,572)	(6%)	Steel superstructure delivery occurred in late Q3. Tender on balance of construction issued in Q3. Project to be completed in Q1 2025. The overall project is within scope and budget.

TOTAL 2024			
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Forecast Variance (over)/under \$	Forecast Variance %
1,000,000	-	1,000,000	100%
1,050,000	2,000	1,048,000	100%
700,000	21,642	678,358	97%
7,760,000	775,298	6,984,702	90%
990,000	932,657	57,343	6%
850,000	847,706	2,294	0%
575,000	100,000	475,000	83%
615,000	10,399	604,601	98%
1,100,000	169,227	930,773	85%
5,600,000	5,505,413	94,587	2%
1,400,000	1,400,000	0	0%
551,000	551,000	0	0%
1,120,000	51,637	1,068,363	95%
1,932,485	1,522,770	409,715	21%
1,000,000	25,450	974,550	97%
2,386,000	1,106,780	1,279,220	54%
4,828,408	2,843,335	1,985,073	41%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
2025 plan revised	2025 plan revised; Construction Delayed	2025 plan revised
2025 plan revised	2025 plan revised; Completion Delayed	2025 plan revised
	2025 plan revised; Completion Delayed	
2025 plan revised	2025 plan revised; Construction Delayed	2025 plan revised
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Construction Delayed	
		2024 amended
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	

**Capital Regional District**  
**2024 - Quarter 3 - Capital Plan Report**  
**Projects Greater than \$500,000**

<b>GOOD</b>	As planned or better than plan
<b>WARNING</b>	Changes to project plan to consider; no revision necessary at this time
<b>RE-EVALUATED</b>	Changes to project plan; 2024 Capital Plan amended and/or 2025 Capital Plan revised
<b>ATTENTION</b>	Changes to project plan; need to amend 2024 Capital Plan

CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Parks and Environmental Services	Environmental Resource Management	Cell 4 Liner Installation
	Environmental Resource Management	Aggregate Production for Internal Use
	Environmental Resource Management	Landfill Gas Utilization
	Environmental Resource Management	Gas Flare, Candlestick & LFG Blowers
	Environmental Resource Management	Hartland Amenity Project
	Environmental Resource Management	Contractor Workshop Relocation
	Environmental Resource Management	Cell 5&6 Gravity Retaining Wall Construction
	Environmental Resource Management	Cell 5 Liner Construction
	Environmental Resource Management	Cell 1, 2 & 3 Transition Liner
	Environmental Resource Management	Diversion Transfer Station
	Environmental Resource Management	RNG Spare Parts Inventory
	Environmental Resource Management	Food Waste Transfer Station Relocation Planning & Construction
	Environmental Resource Management	NE & NW Aggregate Stockpile cover
	Millstream Site Remediation	Millstream Meadows Remediation
	LWMP- Core and Westshore	Biosolids Advanced Thermal Pilot Demonstration Plant

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance (over)/under \$	Forecast Variance %	Q3 Variance Explanation
1,883,333	1,980,000	1,661,357	318,643	16%	Completion of Cell 4 liner installation, final drainage blanket and leachate piping occurred in Q3. Remaining activity in the fiscal year includes the installation of connecting piping to the landfill's existing leachate system. The project will be complete in Q4 and is on budget.
750,000	500,000	792,762	(292,762)	(59%)	Production of the majority of remaining aggregate occurred in Q3, including an additional amount related to a capital amendment approved in Q3. Aggregate production for the remainder of the year will be minor and the overall project is projected to remain on budget and schedule.
3,000,000	3,000,000	2,904,959	95,041	3%	Construction of the mechanical and structural components of the project including equipment/building erection and piping occurred in Q3. Remaining activity will include electrical installation, instrumentation and commissioning. The overall 2024 phase of project forecasted to be completed within scope and on budget.
425,000	425,000	65,280	359,720	85%	The new Gas Flare portion of this project was completed, and is now in operation. Operation will continue until the RNG facility construction is complete and the facility begins upgrading landfill gas. The overall project is within scope and budget.
1,000,000	1,000,000	73,256	926,744	93%	Procurement was completed in Q3 and a contract award is anticipated in Q4 with the majority of construction deferred to 2025 due to the delay of contractor's work schedule. The overall project is within scope and budget.
300,000	300,000	0	300,000	100%	Planning for this project is underway in Q3 and will continue into Q4. The majority of work will be deferred until 2025. The overall project is within scope and budget.
250,000	250,000	0	250,000	100%	Planning for this project is underway in Q3 and will continue into Q4. The majority of work will be deferred until 2025. The overall project is within scope and budget.
1,500,000	1,500,000	716,145	783,855	52%	Preparation and Procurement of Cell 5 work was completed in Q3. Construction of Cell 5 will start in Q4 including aggregate production and sub-grade preparation. 2025 work will include installation of the pore pressure relief system, liner system and leachate system. The project is on course for 2024 and within budget and scope.
1,000,000	1,000,000	1,003,144	(3,144)	(0%)	Transition liner installation and leachate piping was installed in Q3. Phase 2 of the remaining work will occur in 2025 and will include installation of the pore pressure relief system, liner system and leachate system. The project is on track for the 2024 portion of the work and within budget and scope.
2,000,000	2,000,000	3,789,110	(1,789,110)	(89%)	Construction work started in Q3 and included site preparation, grading and paving. The remainder of the project will be installed in Q4 and includes erection of a building and leachate controls. The project remains within budget and scope for completion in 2024.
700,000	0	0	0	0%	Spare parts selection planning began in Q3 and is expected to be completed by Q4. Procurement of spare parts will be in Q4. The project is on schedule and within scope and budget.
0	800,000	800,436	(436)	(0%)	Project amended in Q2 due to higher than anticipated material costs, and increase in scope. Construction of a precast block wall transfer station began in Q3 and is on schedule for completion in Q4. Remaining work includes electrical and safety installations. The overall project is within scope and budget for completion in Q4.
450,000	0	0	0	0%	Due to project logistics, the timeline for this project has changed. This project will not occur in 2024 and has been moved to 2025 per the 2025 capital plan. The overall project is within scope and budget.
418,500	100,000	70,302	29,698	30%	Project amended in Q3 to address final costs, including groundwater monitoring well decommissioning and follow-up reporting. Project management on environmental remediations occurred in Q3, awaiting Ministry of Environment approval. Approval anticipated in 2025 and finalization work will be deferred until 2025. The overall project is within scope and budget.
400,000	400,000	39,680	360,320	90%	Development a detailed RFP for an advanced thermal demonstration plant occurred in Q3, with the RFP closed in Q3. A contract award is anticipated in Q4, with the majority of design deferred to 2025 due to the delay of RFP process. The overall project is within scope and budget.

TOTAL 2024			
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Forecast Variance (over)/under \$	Forecast Variance %
6,700,000	6,697,667	2,333	0%
1,750,000	1,747,197	2,803	0%
22,281,000	22,277,983	3,017	0%
1,700,000	1,679,917	20,083	1%
3,800,000	2,756,482	1,043,518	27%
1,150,000	8,943	1,141,057	99%
750,000	-	750,000	100%
3,000,000	2,965,842	34,158	1%
2,000,000	1,998,409	1,591	0%
5,000,000	4,989,110	10,890	0%
700,000	700,000	0	0%
1,050,000	1,050,000	0	0%
750,000	-	750,000	100%
1,037,000	1,015,893	21,107	2%
1,000,000	439,095	560,905	56%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
		2024 amended
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	
2024 amended		2024 amended
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	2024 amended
	2025 plan revised; Completion Delayed	

**Capital Regional District**  
**2024 - Quarter 3 - Capital Plan Report**  
**Projects Greater than \$500,000**

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CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Parks and Environmental Services	Climate Action and Adaptation	Regional electric vehicle charging infrastructure
Facilities	CRD Headquarters	Interior Renovations
Finance and Technology	Information Technology	SAP Migration from ECC to S4
Facilities	Family Court Building	Detail Design & Replacement of HVAC
Land Banking and Housing	Land Banking and Housing	Village on the Green
	Land Banking and Housing	Campus View
	Land Banking and Housing	Verdier/Brentwood & Mt Tolmie
	Land Banking and Housing	Land Acquisition for future development
Royal Theatre	Royal Theatre	Repair Building Envelope
Finance and Technology	Finance	Additional Office Space at IWS Field Office
		<b>Total Projects &gt;\$500k</b>
		<b>Total Projects &lt;\$500k; Potential Parkland Acquisitions</b>
		<b>Total Projects</b>

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance (over)/under \$	Forecast Variance %	Q3 Variance Explanation
212,500	212,500	4,505	207,995	98%	Delay in procurement of EV Chargers resulting in delay in tender and construction of certain sites. Ongoing project management occurred in Q3, and will continue into Q4 to develop requirements for the project. The overall project is within scope and budget.
206,250	250,000	159,771	90,229	36%	Densification began on 4th floor in Q3 ahead of forecast. The overall project is on time and within scope and budget.
1,040,151	1,177,673	1,531,503	(353,830)	(30%)	Conversion from ECC to S/4Hana is ahead of forecast, with system cutover and penetration test planned for Q4. The new financial model implementation is underway. Project scope and budget was amended in Q2 for critical hardware upgrades and software licences. Overall project is now within scope and on budget.
262,500	0	0	0	0%	Project is dependent on a new lease arrangement for the facility with VIHA, and also requires grant or other funding. The project is on hold, but is within scope and budget.
0	0	0	0	0%	Project is in predevelopment phase and CRD is anticipated to advance funds in Q4 2024. The project is within scope and budget.
0	0	0	0	0%	Project is in predevelopment phase and CRD is anticipated to advance funds in Q4 2024. The overall project is on time and within scope and budget.
325,000	325,000	5,510	319,490	98%	Project is in predevelopment phase and CRD is anticipated to advance funds towards Mt Tolmie and Verdier/Brentwood in Q4 2024. The overall project is on time and within scope and budget.
0	0	0	0	0%	Land acquisition delayed, forecast to occur in Q4 2024. The overall project is on time and within scope and budget.
175,000	350,000	230,774	119,226	34%	2024 repointing work completed in Q3. Planning work for the 2025 phase will continue in Q4. The overall project is on time and within scope and budget.
187,500	0	0	0	0%	Project delayed indefinitely pending assessment of corporate space planning needs.
<b>43,853,336</b>	<b>34,485,880</b>	<b>30,668,250</b>	<b>3,817,630</b>	<b>11%</b>	

TOTAL 2024			
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Forecast Variance (over)/under \$	Forecast Variance %
792,961	180,334	612,627	77%
825,000	825,000	0	0%
3,975,952	3,752,875	223,077	6%
1,050,000	-	1,050,000	100%
2,000,000	2,000,000	0	0%
2,000,000	2,000,000	0	0%
5,400,000	5,410,927	(10,927)	(0%)
700,000	700,000	0	0%
700,000	283,491	416,509	60%
750,000	-	750,000	100%
<b>196,980,556</b>	<b>114,174,704</b>	<b>82,805,852</b>	<b>42%</b>
<b>69,380,589</b>			
<b>266,361,145</b>			

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2025 plan revised; Construction Delayed	
2024 amended		2024 amended
	2025 plan revised; Acquisition Delayed	
2025 plan revised	2025 plan revised; Construction Delayed	2025 plan revised

\*Amended Budget as at September 11, 2024 (Bylaw #4626)

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CAPITAL PROJECT		
Department	Service Description	Capital Project Title

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance (over)/under \$	Forecast Variance %	Q3 Variance Explanation

TOTAL 2024			
Total 2024 Budget (as per approved budget)	Total 2024 Forecast	Forecast Variance (over)/under \$	Forecast Variance %

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget

CRHD		
Planning & Protective Services	Capital Regional Hospital District	Regional Housing First Program Contribution
		<b>Total Projects &gt;\$500k</b>
		<b>Total Projects &lt;\$500K; Capital Grants</b>
		<b>Total Projects</b>

10,000,000	-	-	-	0%	Contribution to RHFP forecast to occur in Q4 2024.
<b>10,000,000</b>			<b>-</b>	<b>0%</b>	

10,000,000	9,950,000	(50,000)	-1%
<b>10,000,000</b>	<b>9,950,000</b>	<b>(50,000)</b>	<b>-1%</b>
<b>16,373,443</b>			
<b>26,373,443</b>			

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CRHC		
Planning & Protective Services	Regional Housing	Michigan Redevelopment Housing
		Caledonia Redevelopment Housing
		Carey Lane BER
		Campus View Redevelopment
		Village on the Green Redevelopment
		New Redevelopment Projects - including Verdier/Brentwood
		Routine Capital
		<b>Total Projects &gt;\$500k</b>
<b>Total Projects &lt;\$500K</b>		
<b>Total Projects</b>		

-	4,686,122	2,125,809	2,560,313	55%	The Q3 variance is due to the timing of construction draws. A budget amendment has been approved in Q3 to cover the increased costs of construction financing. Tenant occupancy for both buildings began in mid-August. Overall, the project remains within scope and on plan with the amended budget.
7,076,218	8,435,242	6,916,871	1,518,371	18%	The variance in Q3 is due to the timing of trade billing. The overall forecast for 2024 has been reduced to reflect slower trade billings. The project is still on track to be completed by Q2 2025. The overall project is within scope and budget, with the exception of an increase to overall borrowing costs which are currently under discussion and are noted in the report to the Board Meeting to review Major Capital Plans on November 27th.
1,724,361	1,589,102	935,468	653,634	41%	The variance in Q3 is due to project scheduling and billing cycle reporting. Some scheduled items were rearranged due to tenant relocation and seasonal restrictions. Project forecasted for completion in Q3 2025.
517,740	240,000	158,410	81,590	34%	The project is now in the Construction Documents stage with completion of 80% building permit drawings to be submitted to the District of Saanich scheduled for Q4. Critical BC Housing milestones are projected to occur Q4 2024 (BC Builds ExCom) and Q1 2025 (BC Builds HOUS PPA Approval). The Q3 actuals are lower than forecasted due to slower billing cycles from certain consultants on the design team. Project forecasted for completion in Q3 2027. The overall project is within scope and budget.
569,334	195,000	307,591	(112,591)	(58%)	With the purchase of the adjacent lot at 1138 Johnson St., the revised design for the addition of 20 units has progressed and is currently at 50% Construction Documents (CD) completion. Consultant's billing has been received based on the 50% CD milestone. The overall project remains within scope and on schedule, with the amended budget reflecting these updates.
662,592	95,000	47,091	47,909	50%	Consultant procurement was delayed, causing a pause in further design development. Design development has now resumed following the approval to award the remaining consultant contracts. Project forecasted for completion in Q1 2028. The overall project is within scope and budget.
1,205,359	1,205,359	1,355,370	(150,011)	(12%)	The Q3 variance is due to unplanned replacements including two roofing projects, elevator works, and expanded scope on decks and fencing. A budget amendment for the UOA portfolio was approved to cover for these unplanned projects. The overall project remains within scope and on plan with the amended budget.
<b>11,755,604</b>	<b>16,445,826</b>	<b>11,846,610</b>	<b>4,599,216</b>	<b>28%</b>	

9,065,142	8,447,627	617,515	7%
32,000,000	27,783,341	4,216,659	13%
5,005,232	4,886,561	118,671	2%
2,530,000	750,750	1,779,250	70%
4,632,205	3,433,570	1,198,635	26%
3,972,427	1,163,936	2,808,491	71%
4,304,852	4,680,883	(376,031)	-9%
<b>61,509,858</b>	<b>51,146,670</b>	<b>10,363,188</b>	<b>17%</b>
<b>415,002</b>			
<b>61,924,860</b>			

		2024 amended
	2025 plan revised; Completion Delayed	
2024 to be re-evaluated	2025 plan revised; Completion Delayed	2024 to be re-evaluated
	2025 plan revised; Construction Delayed	
	2025 plan revised; Completion Delayed	
	2025 plan revised; Completion Delayed	