# CAPITAL REGIONAL DISTRICT 2025 BUDGET

**Saanich Peninsula Wastewater** 

**COMMISSION REVIEW** 

Service: 3.718 Saanich Peninsula Wastewater Committee: Environmental Services

## **DEFINITION:**

Provision of sewage treatment and disposal through treatment plant facilities and outfall for member participants.

#### SERVICE DESCRIPTION:

This program is for the provision of wastewater collection and treatment to the Saanich Peninsula municipalities of Central Saanich, North Saanich, and Sidney. Although the largest component of the program budget is for the operation and maintenance of the systems, many other key programs are funded through and support these budgets including engineering (capital projects), odour control, and marine monitoring and protection.

#### **PARTICIPATION:**

Operating costs to be recovered by requisition to all participating members based on measured flow from previous year.

#### MAXIMUM LEVY:

Establishment Bylaw No. 2388/2439 - Greater of \$5,663,000 or \$1.56 / \$1,000 of actual assessed value of land and improvements.

#### **MAXIMUM CAPITAL DEBT:**

		<u>Autnorizea</u>	Borrowea	<u>Remaining</u>
Authorized:	LA Bylaw 4596	\$ 7,720,000	\$ -	7,720,000

#### SPWWS SEWER SYSTEM:

<b>Location</b>	<b>Cost Sharing Allocation: Annual</b>	Wastewater Flows
Airport		1.65%
Sidney		39.19%
Pauquachin		1.10%
Central Saanich		41.47%
North Saanich		16.02%
Tseycum		0.44%
IOS		0.13%
Total		100.00%

#### **FUNDING:**

Requisition

# **RESERVE FUND:**

Saanich Peninsula Wastewater Commission approved that operating surpluses be transferred to capital reserve fund, starting with 2009 budget (approved Nov 6, 2008).

-	n Budget 2024 to 2025	Total Forest Phone	0
Service:	3.718 Saanich Peninsula Wastewater	Total Expenditure	Comments
2024 Bud	get	4,993,970	
Operating	Changes:		
	Occupation	(0.750)	
	Operating	(8,753)	Less cyclical maintenance required, offset by inflation-related increases in operating costs
	Laboratory	7,052	Inflation cost
	Heat Recovery	23,870	Heat exchanger dismantle and cleaning
	Biosolids Mgmt.	(1,323)	Waste sludge hauling budget reduced
	Allocation - Standard Overhead	(4,064)	Calculation based on prior year's budget
	Reserve Transfers	6,003	Increase in capital reserve transfers for future capital projects
	Debt Serving	98,250	New debt cost related to capital projects for replacement of aged infrastructure
	Total Other Changes	121,036	
2025 Bud	get	5,115,006	
	Summary of % Expense Increase		
	Debt servicing cost	2.0%	
	Balance of increase	0.5%	
	% expense increase from 2024:	2.4%	
	% Requisition increase from 2024 (if applicable):	5.95%	Requisition funding is 99.4% of service revenue

## Overall 2025 Budget Performance

(expected variance to budget and surplus treatment)

There is a one-time favorable variance forecasted at \$190,000, primarily due to savings from labour consumption. This amount will be split into two funds: the Operating Reserve Fund and Capital Reserve Fund, with each fund receiving \$95,000.

				BUDGET F	REQUEST			FUTURE PRO	JECTIONS	
3.718 - Saanich Peninsula Wastewater	202	24		202	25					
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2026	2027	2028	2029
OPERATING COSTS										
Operating Laboratory Heat Recovery Biosolids Mgmt.	2,996,881 179,180 125,753 621,700	2,795,211 179,180 123,580 574,300	2,968,128 186,232 149,623 620,377	- - -	20,000 - - -	2,988,128 186,232 149,623 620,377	3,158,223 189,952 152,600 1,023,188	3,119,671 193,744 155,654 1,026,064	3,288,065 197,608 158,750 1,029,005	3,228,576 201,557 161,917 1,032,034
Allocation - Standard Overhead	84,219	82,890	80,155	-	-	80,155	82,559	84,210	85,895	87,613
TOTAL OPERATING COSTS	4,007,733	3,755,161	4,004,516	-	20,000	4,024,516	4,606,522	4,579,342	4,759,323	4,711,698
*Percentage Increase over prior year		-6.30%	-0.08%	0.00%	0.50%	0.42%	14.46%	-0.59%	3.93%	-1.00%
CAPITAL / RESERVE Transfer to Operating Reserve Fund Transfer to Equipment Replacement Fund Transfer to Capital Reserve Fund Debt Reserve Fund MFA Principal Payment MFA Interest Payment	75,690 530,274 380,273 - -	75,690 530,274 380,273 - -	74,940 531,300 386,000 30,000 - 68,250	- - - - -	- - - - -	74,940 531,300 386,000 30,000 - 68,250	75,240 201,930 396,720 20,700 155,475 159,270	85,550 212,570 407,450 5,500 262,753 233,630	95,860 216,820 418,200 4,000 291,257 256,180	106,170 221,150 428,960 17,000 311,987 288,080
TOTAL CAPITAL / RESERVES	986,237	986,237	1,090,490	-	-	1,090,490	1,009,335	1,207,453	1,282,317	1,373,347
TOTAL COSTS	4,993,970	4,741,398	5,095,006	_	20,000	5,115,006	5,615,857	5,786,795	6,041,640	6,085,045
*Percentage Increase over prior year		-5.06%	2.02%	0.00%	0.40%	2.42%	9.79%	3.04%	4.40%	0.72%
Internal Recovery - Other Recovery - Other	(154,483) -	(175,683)	(158,602)	-	-	(158,602)	(161,770)	(165,000)	(168,300)	(171,660)
OPERATING COSTS LESS INTERNAL RECOVERIES	4,839,487	4,565,715	4,936,404	-	20,000	4,956,404	5,454,087	5,621,795	5,873,340	5,913,385
*Percentage Increase over prior year		-5.66%	2.00%	0.00%	0.41%	2.42%	10.04%	3.07%	4.47%	0.68%
SOURCES OF FUNDING (REVENUE)										
Surplus / (Deficit) Balance C/F from Prior to Current Year Grants in Lieu of Taxes Transfer from Own Funds	(8,582) (180,000)	(8,582) (100,000)	(8,582) -	- -	(20,000)	(8,582) (20,000)	(5,295) (135,000)	(5,295) (30,000)	(5,295) (130,000)	(5,295)
TOTAL REVENUE	(188,582)	(108,582)	(8,582)	-	(20,000)	(28,582)	(140,295)	(35,295)	(135,295)	(5,295)
REQUISITION	(4,650,905)	(4,457,133)	(4,927,822)	-	-	(4,927,822)	(5,313,792)	(5,586,500)	(5,738,045)	(5,908,090)
*Percentage increase over prior year		-4.17%	5.95%	0.00%	0.00%	5.95%	7.83%	5.13%	2.71%	2.96%
PARTICIPANTS: C. Saanich, N. Saanich, Sidney, Airport,										

# CAPITAL REGIONAL DISTRICT FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2025 to 2029

Service No.	3.718 Saanich Peninsula Wastewater	Carry Forward from 2024	2025	2026	2027	2028	2029	TOTAL
	EXPENDITURE							
	Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Equipment	\$255,000	\$935,000	\$1,755,000	\$1,580,000	\$530,000	\$50,000	\$4,850,000
	Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Engineered Structures	\$1,940,000	\$4,590,000	\$1,100,000	\$950,000	\$850,000	\$2,400,000	\$9,890,000
	Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$2,195,000	\$5,525,000	\$2,855,000	\$2,530,000	\$1,380,000	\$2,450,000	\$14,740,000
	SOURCE OF FUNDS							
	Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debenture Debt (New Debt Only)	\$0	\$3,000,000	\$2,070,000	\$550,000	\$400,000	\$1,700,000	\$7,720,000
	Equipment Replacement Fund	\$590,000	\$820,000	\$415,000	\$200,000	\$380,000	\$200,000	\$2,015,000
	Grants (Federal, Provincial)	\$0	\$0	\$0	\$1,080,000	\$0	\$0	\$1,080,000
	Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserve Fund	\$1,605,000	\$1,705,000	\$370,000	\$700,000	\$600,000	\$550,000	\$3,925,000
		\$2,195,000	\$5,525,000	\$2,855,000	\$2,530,000	\$1,380,000	\$2,450,000	\$14,740,000

#### CAPITAL REGIONAL DISTRICT

#### **5 YEAR CAPITAL PLAN**

2025 - 2029

Service #: 3.718

Service Name: Saanich Peninsula Wastewater

			PROJECT DESCRIPTION							PROJE	CT BUDGE	T & SCHEDUL	.E			
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Proje Budget	ct Asset Cla	Funding S Source		yforward m 2024	2025	2	2026	2027	2	2028	2029	5 - Year Total
	TER TREATMEN		Odour control upgrades are required in numerous rooms and spaces at the treatment plant in order to meet health													
23-03	Renewal	Odour Control Upgrade Construction	and safety requirements and prevent ongoing corrosion in some concrete tanks.	\$ 1,00	0,000 S	Res	\$ 1	,000,000	\$ 1,000,000	\$	- \$	-	\$	- \$	-	\$ 1,000,000
23-03	Renewal	Odour Control Upgrade Construction	Odour control upgrades are required in numerous rooms and spaces at the treatment plant in order to meet health and safety requirements and prevent ongoing corrosion in some concrete tanks.	\$ 2,50	0,000 S	Debt	\$	-	\$ 2,300,000	\$	200,000 \$	-	\$	- \$	-	\$ 2,500,000
26-01	Renewal	Replace Covers on Primary Clarifiers	Replace covers over clarifiers to more easily removable geomembrane cover system.		0,000 E	ERF	\$	-	\$ -	\$	200,000 \$	-	\$	-		\$ 200,000
23-04	Replacement	Replace SCADA Servers and Ethernet Upgrades	Existing servers are EOL and need to be replaced to meet current CRD specifications and standards		0,000 S	ERF	\$	250,000	\$ 250,000	\$	- \$	-	\$	- 5	-	\$ 250,000
24-01	Renewal	Sludge Tanks and Process Sump Cleaning and Repairs	the primary clarifier No. 2 and sludge tanks to determine whether repairs are required. Cleaning, repair and apply protective coating on concrete surfaces inside of the sludge tanks and process sump is required to prevent ongoing corrosion and extensive structural damage.	\$ 50	0,000 S	Debt	\$	-	\$ 100,000	\$	400,000 \$	-	s	- 5	-	\$ 500,000
27-01 28-01	Renewal Study	SPWWTP Road Upgrades Bazan Bay Outfall Inspection	Construct drainage and pavement replacement on the SPWWTP access road.		0,000 S 0,000 S	Res	\$	-	\$ -	\$	- 5	\$ 300,000	\$	250.000 \$	,	\$ 300,000 \$ 250,000
24-02	Replacement	Standby Power Assessment and Replacement	Follow-up inspection of Bazan Bay Outfall  Original standby genset is nearing end of life and AECOM recommended completing a power load assessment and upgrading to a new genset that can provide standby power to the whole treatment plant.		0,000 E	Res	\$	15,000	\$ 15,000	\$	- s		\$	- 5		\$ 15,000
24-02	Replacement	Standby Power Assessment and Replacement	Original standby genset is nearing end of life and AECOM recommended completing a power load assessment and upgrading to a new genset that can provide standby power to the whole treatment plant.		0,000 E	Debt	\$	-	\$ 150,000	\$		\$ 150,000	\$	- \$		\$ 920,000
24-03	Replacement	SCADA Equipment Replacement	Project to review and address the maturation of SCADA hardware throughout the service areas.	\$ 1,00	0,000 E	Debt	\$		\$ 200,000	\$	250,000 \$	\$ 250,000	\$	250,000	\$ 50,000	\$ 1,000,000
24-04	Replacement	SPWWTP PLC Replacement	PLC and CPUs at SPWWTP are at the end of life and must be replaced. The Schneider product currently used at the SPWWTP was discontinued in 2018 and will no longer be supported as of 2026.	\$ 50	0,000 E	Debt	\$	-	\$ 200,000	\$	300,000 \$	-	\$	- \$	-	\$ 500,000
26-02	Study	Wastewater Treatment Plant Model Development	Initial assessment and plant modelling exercise to help assess future plant optimization.	\$ 15	0,000 E	Res	\$	-	\$ -	\$	150,000 \$	-	\$	- \$	-	\$ 150,000
26-03	Renewal	Decarbonization Improvements at SPWWTP	Project to carry out decarbonization improvement recommendations as developed through the 2024 Low Carbon Electrification Study.	\$ 12	0,000 E	Res	\$	-	\$ -	\$	120,000 \$	-	\$	- \$	-	\$ 120,000
26-03 PUMP STA	Renewal	Decarbonization Improvements at SPWWTP		\$ 1,08	0,000 E	Grant	\$	-	\$ -	\$	- 5	\$ 1,080,000	\$	- \$	-	\$ 1,080,000
24-05		Keating Pump Station - Pump Replacement	The existing pumps are nearing end of life and are becoming more difficult to maintain.	\$ 30	0,000 S	ERF	\$	250,000	\$ 250,000	\$	- 8	-	\$	- 5		\$ 250,000
GENERAL													\$	- 5	-	\$ -
19-06	Renewal	Odour Control Upgrades	Continuing on from the 2018 Odour Control Program study, a consultant has been retained to complete the detailed	\$ 57	5,000 S	Res	\$	340,000	\$ 340,000	\$	- 9	-	\$	- 5	-	\$ 340,000
21-04	Replacement	Voice Radio Replacement	design and construction services for the odour control upgrades at SPWWTP.  Replacement of the voice radios, in coordination with the RWS, SPW, JDF, and Core Area services.	\$ 8	5,000 E	ERF	\$	30,000	\$ 30,000	\$	- \$	-	\$	- 5	-	\$ 30,000
18-10	Replacement	Equipment Replacement - Annual Provisional	Funds are required for emergency replacement of equipment that is unplanned and outside maintenance contingencies	\$ 1,20	0,000 S	ERF	\$		\$ 200,000	\$	200,000 \$	\$ 200,000	\$	200,000	\$ 200,000	\$ 1,000,000
22-02	New	Microwave Radio Upgrades	To provide a high bandwidth communications backbone to the SPW/SPWW systems, a microwave communications system will be installed.	\$ 55	0,000 E	Res	\$	150,000	\$ 250,000	\$	100,000	\$ 100,000	\$	100,000	-	\$ 550,000
23-02	Renewal	Electrical & Control Upgrades	Electrical and Controls upgrades in the SPWW system, including facilities Sidney PS and WWTP.	\$ 27	5,000 E	ERF	\$	55,000	\$ 55,000	\$	- \$	-	\$	- \$	-	\$ 55,000
24-06	Replacement	IT Core Infrastructure Replacement	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life	\$ 24	0,000 E	ERF	\$	5,000	\$ 35,000	\$	15,000 \$	-	\$	180,000	-	\$ 230,000
29-01	Study	Inflow and Infiltration (I&I) Management Plan Update	Future update to the Saanich Peninsula Wastewater I&I Plan	\$ 5	0,000 S	Res	\$	-	\$ -	\$	- s	-	\$	- :	\$ 50,000	\$ 50,000
GRAVITY S 20-04	Renewal	Manhole Repairs and Replacement	Based upon inspections, high priority repairs and relining will start on some MH's in Central Saanich and Sidney.  Repairs/relining will be scheduled in the next 5 years.	\$ 5	0,000 S	Res	\$	50,000	\$ 50,000	\$	- s	-	\$	- 5	-	\$ -
20-04	Renewal	Manhole Repairs and Replacement	Based upon inspections, high priority repairs and relining will start on some MH's in Central Saanich and Sidney. Repairs/relining will be scheduled in the next 5 years.	\$ 85	0,000 S	Debt	\$	-	\$ 50,000	\$	300,000 \$	\$ 150,000	\$	150,000	\$ 200,000	\$ 850,000
27-02	Renewal	Trunk Sewer Relining - Ph2	Based upon CCTV inspection, about another 1600m of 500mm dia asbestos cement sewer should be lined in 2029.	\$ 1,45	0,000 S	Debt	\$	-	\$ -	\$	- \$	-	\$	- :	\$ 1,450,000	\$ 1,450,000
27-02	Renewal	Trunk Sewer Relining - Ph2		\$ 75	0,000 S	Res	\$	-	\$ -	\$	- \$	-	\$	250,000	\$ 500,000	\$ 750,000
27-03	Renewal	Flushing and CCTV Inspection	SPWW sewers should be cleaned and inspected on a 5-basis. The next 5-year inspection is planned for 2027.	\$ 15	0,000 S	Res	\$	-	\$ -	\$	- \$	\$ 150,000	\$	- \$	-	\$ 150,000
27-04	Renewal	I&I Flow Monitoring	Flow Monitoring leading up to I&I Plan Updates	\$ 15	0,000 S	Res	\$	-	\$ -	\$	- \$	\$ 150,000	\$	- \$	; -	\$ 150,000
	PIPES & APPE	ERTUNANCES ARGE (DCC) PROJECTS					-			-						\$ - \$ -
23-01	Renewal	DCC Program - 5-year Update	5-year update of the DCC program.	\$ 7	5,000 S	Res	\$	50,000	\$ 50,000	\$	- \$	-	\$	- 5	-	\$ 50,000
<del></del>			GRAND TOTAL	\$ 15,55	0,000	1	\$	2,195,000	\$ 5,525,000	\$ :	2,855,000	\$ 2,530,000	\$	1,380,000	\$ 2,450,000	\$ 14,740,000
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Service:	3.718	Saanich Peninsula Wastewater			
Project Number	23-03	Capital Project Title	Odour Control Upgrade Construction	Capital Project Description	Odour control upgrades are required in numerous rooms and spaces at the treatment plant in order to meet health and safety requirements and prevent ongoing corrosion in some concrete tanks.
		olemented based on recommendations made vrevent ongoing corrosion in some concrete t		are required in numerous rooms and s	paces at the treatment plant in order to meet
Project Number	26-01	Capital Project Title	Replace Covers on Primary Clarifiers		Replace covers over clarifiers to more easily removable geomembrane cover system.
•	The existing aluminum checker plate oppolong carbon life in the odour control	covers on the clarifiers are difficult to remove rol system.	e. A more easily removeable geomembrane	cover system will allow for better oper	ation and maintenance of the clarifiers and
Project Number	23-04	Capital Project Title		Capital Project Description	Existing servers are EOL and need to be replaced to meet current CRD specifications and standards
Project Rationale	Existing servers are EOL and need to b	pe replaced to meet current CRD specification	ns and standards		

ice:	3.718	Saanich Peninsula Wastewater			
Project Number	24-01	Capital Project Title	Sludge Tanks and Process Sump Cleaning and Repairs	Capital Project Description	Detailed Structural assessment of the primary clarifier No. 2 and sludge tanks to determine whether repairs are required. Cleaning, repair and apply protective coating on concrete surfaces inside of the sludge tanks and process sump is required to prevent ongoing corrosion and extensive structural damage.
		ion tanks have had detailed structural assess to the oxidation tanks and primary clarifier N		led assessment of primary clarifier No.	2 and the sludge tanks to determine whether
Project Number	27-01	Capital Project Title	SPWWTP Road Upgrades	Capital Project Description	Construct drainage and pavement replacement on the SPWWTP access road.
				austana vasuivas sama vahahilitatian t	
	The access road to the SPWWTP will I design the drainage improvements ar	oe 27 years old and is showing localized pave id pavement repairs, and carry out the impro		system requires some renabilitation to	maintain its function. Funds are required to
	design the drainage improvements ar	d pavement repairs, and carry out the impro			o maintain its function. Funds are required to  Follow-up inspection of Bazan Bay Outfall

ice:	3.718	Saanich Peninsula Wastewater			
Project Number	24-02	Capital Project Title	Standby Power Assessment and Replacement	Capital Project Description	Original standby genset is nearing end of life and AECOM recommended completing a power load assessment and upgrading to a new genset that can provide standby power to the whole treatment plant.
Project Rationale	Original standby genset is nearing en	d of life and AECOM recommended completi	ng a power load assessment and upgrading to	o a new genset that can provide standb	y power to the whole treatment plant.
Project Number	24-03	Capital Project Title	SCADA Equipment Replacement		Project to review and address the maturation of SCADA hardware throughout the service areas.
Project Rationale	Project to review and address the ma	turation of SCADA hardware throughout the	service areas.		
Project Number	· 24-04	Capital Project Title	SPWWTP PLC Replacement	Capital Project Description	PLC and CPUs at SPWWTP are at the end of life and must be replaced. The Schneider product currently used at the SPWWTP was discontinued in 2018 and will no longer be supported as of 2026.
Project Rationale	PLC and CPUs at SPWWTP are at the	end of life and must be replaced. The Schnei	der product currently used at the SPWWTP w	as discontinued in 2018 and all suppor	t will be terminated in 2026.

Service:	3.718	Saanich Peninsula Wastewater			
Project Number Project Rationale		Capital Project Title	Development	Capital Project Description	Initial assessment and plant modelling exercise to help assess future plant optimization.
. roject nationale		io iniciano processos anabetes analyze and	Spanning San Circuit and factor coperations.		
Project Number	26-03	Capital Project Title	Decarbonization Improvements at SPWWTP	Capital Project Description	Project to carry out decarbonization improvement recommendations as developed through the 2024 Low Carbon Electrification Study.
			pported by the Government of Canada and P nents that will reduce reliance on natural gas,		
Project Number	24-05	Capital Project Title	Keating Pump Station - Pump Replacement	Capital Project Description	The existing pumps are nearing end of life and are becoming more difficult to maintain.
Project Rationale	Replacement of existing pumps at exi	isting facility.			
Project Number	19-06	Capital Project Title	Odour Control Upgrades	Capital Project Description	Continuing on from the 2018 Odour Control Program study, a consultant has been retained to complete the detailed design and construction services for the odour control upgrades at SPWWTP.
Project Rationale					

ervice:	3.718	Saanich Peninsula Wastewater			
Project Number	21-04	Capital Project Title	Voice Radio Replacement		Replacement of the voice radios, in coordination with the RWS, SPW, JDF, and Core Area services.
Project Rationale	Replacement of the voice radios, in co	pordination with the RWS, SPW, JDF, and Cor	e Area services.		
Project Number	18-10	Capital Project Title	Equipment Replacement - Annual Provisional	Capital Project Description	Funds are required for emergency replacement of equipment that is unplanned and outside maintenance contingencies.
Project Rationale	Funds are required for emergency rep	placement of equipment that is unplanned ar	nd outside maintenance contingencies.		
Project Number	22-02	Capital Project Title	Microwave Radio Upgrades	Capital Project Description	To provide a high bandwidth communications backbone to the SPW/SPWW systems, a microwave communications system will be installed.
		RWS system require additional bandwidth to will be able to be leveraged by multiple CRD			

rvice:	3.718	Saanich Peninsula Wastewater			
Project Number	23-02	Capital Project Title	Electrical & Control Upgrades	Capital Project Description	Electrical and Controls upgrades in the SPWW system, including facilities Sidney PS and WWTP.
Project Rationale	Replacement of the Sidney PS PLC an underway in 2024 but anticipated to	d RTUs before failure, and updating program carry into 2025.	ming of facilities to supported hardware and	operating systems. WWTP Capacitor re	eplacement also required. This program was
Project Number	24-06	Capital Project Title	IT Core Infrastructure Replacement	Capital Project Description	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life
Project Rationale	Project for IT Core Infrastructure Rep	lacement associated with SPWWS. Program (	o be managed by IT.		
Project Number	29-01	Capital Project Title	Inflow and Infiltration (I&I) Management Plan Update	Capital Project Description	Future update to the Saanich Peninsula Wastewater I&I Plan
Project Rationale	Continual improvements I&I Manage	ment reduce the impact on limiting capacity	on conveyance and treatment infrastructure.		
Project Number	20-04	Capital Project Title	Manhole Repairs and Replacement	Capital Project Description	Based upon inspections, high priority repairs and relining will start on some MH's in Central Saanich and Sidney. Repairs/relining will be scheduled in the next 5 years.

ervice:	3.718	Saanich Peninsula Wastewater			
Project Number	27-02	Capital Project Title	Trunk Sewer Relining - Ph2	Based upon CCT\ Capital Project Description 1600m of 500mm should be lined in	
•	The trunk sewer mains were inspecte contractor to conduct the pipe relining		0 m of 500 mm diameter asbestos cement s	ewer pipe requiring relining to maintain integrity. Funds a	are required to retain a
Project Number	27-03	Capital Project Title	Flushing and CCTV Inspection	SPWW sewers sh Capital Project Description inspected on a 5- inspection is plan	
Project Rationale	Flushing and CCTV inspection program	m for pipe condition of SPWW sewers.			
Project Number	27-04	Capital Project Title	I&I Flow Monitoring	Capital Project Description Updates	leading up to I&I Plan
Project Rationale	Monitoring to facilitate future plan u	pdates.			
Project Number	23-01	Capital Project Title	DCC Program - 5-year Update	Capital Project Description 5-year update of	the DCC program.
Project Rationale	Update to DCC will better align Deve	loper Cost Charges with upgrades to the syste	m required for growth.		

# Summary Schedule 2025 - 2029 Financial Plan

# **Asset Profile**

# **Saanich Peninsula Wastewater Assets**

Construction of the Saanich Peninsula Wastewater Treatment Plant (SPWWTP) was completed in January 2000 to provide wastewater service for Central Saanich, North Saanich and Sidney, as well as the local First Nations, Victoria Airport Authority, and the Institute of Ocean Sciences Centre. Annually, the SPWWTP produces on average 3,600 tonnes of sludge which is currently hauled being treated at the Residuals Treatment Facility at Hartland. The SPWWTP heat recovery system was commissioned in February 2011 and has supplied treatment plant effluent waste heat to the Panorama Recreation Center for heating its swimming pools since then. Assets in the Saanich Peninsula Wastewater System include land, the SPWWTP and a secondary treatment plant, three pumping stations, thermal recovery and other buildings, 14 kilometres of collections and conveyance (gravity & pressure) mains, and a marine outfalls.

Reserve/Fund Summary									
	Estimate	Budget							
	2024	2025	2026	2027	2028	2029			
Capital Reserve Funds	1,313,101	1 710 101	1 015 021	1,793,271	1 701 //71	1,830,431			
Equipment Replacement Fund	1,336,021	1,719,101 1,637,321	1,915,821 1,424,251	1,795,271	1,781,471 1,273,641	1,030,431			
Operating Reserve Fund	1,188,828	1,243,768	1,184,008	1,239,558	1,205,418	1,311,588			
Total	3,837,949	4,600,189	4,524,079	4,469,649	4,260,529	4,436,809			

See attached reserve schedules for projected annual cash flows.

# **Capital Reserve Fund Schedule - SPWWTP**

# Capital Reserve Fund SPWWTP - DCC Portion and Capital Reserve Portion

Bylaw 2760 established a Reserve Fund for the Saanich Peninsula Wastewater System. There are two portions in the Reserve Fund: Development Cost Charges is deposited in the DCC portion and expenditures are restricted. Surplus funds from the Operating budget are deposited to the Capital Reserve portion and expenditures provide for capital works.

**DCC Portion** 

Fund: 1012	Estimate	Estimate Budget						
Fund Center: 101356	2024	2025	2026	2027	2028	2029		
Beginning Balance	162,155	322,155	292,155	262,155	282,155	302,155		
Planned Capital Expenditure (Based on Capital Plan) Transfer OUT - To Capital Reserve Fund Return	-	(50,000) (150,000)	(50,000) (150,000)	- (150,000)	- (150,000)	- (150,000)		
Transfer IN - DCC Funding Interest Income	170,000 - 10,000	170,000 -	170,000 -	170,000 -	170,000 -	170,000 -		
Ending Balance \$	322,155	292,155	262,155	282,155	302,155	322,155		

# **Assumptions/Background:**

Surplus funds from the Operating budget are deposited to the Capital Reserve portion and expenditures provide for capital works. Approved capital expenditures to be funded by DCC to be determined, as under review.

**Capital Reserve Portion** 

Fund: 1012	Estimate			Budget		
Fund Center: 102022	2024	2025	2026	2027	2028	2029
Beginning Balance	748,787	990,945	1,426,945	1,653,665	1,511,115	1,479,315
Planned Capital Expenditure	(230,000)	(100,000)	(320,000)	(700,000)	(600,000)	(550,000)
Transfer from Ops Budget	380,273	386,000	396,720	407,450	418,200	428,960
Planned transfer from DCC Funds		150,000	150,000	150,000	150,000	150,000
Estimated Surplus	96,886					
Interest Income*	- 5,000	-	-	-	-	-
Ending Balance \$	990,945	1,426,945	1,653,665	1,511,115	1,479,315	1,508,275

Saanich Peninsula Commission approved that operating surpluses be transferred to capital reserve fund each year, starting with 2009 budget.

Total both funds 1,313,101 1,719,101 1,915,821 1,793,271 1,781,471 1,830,431

The planned purchase amount may differ from the five-year capital plan summary due to carryover from the previous year.

<sup>\*</sup> Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

# **ERF Reserve Fund Schedule SPWWTP**

# **ERF:** SPWWTP ERF or PERS Fund for Equipment

ERF Reserve to fund replacement of equipment that lasts less than 15 years in the NWT System. Also called PERS (Priority Equipment Replacement). Example motors, pumps... There are 2 PERS, Trunks and Treatment Plant; and 1 ERF for SPWWTP Lab Equipment

**Equipment Replacement Fund- SPWWTP** 

Fund: 1022	Estimate	Budget						
Fund Center: 101700	2024	2025	2026	2027	2028	2029		
Beginning Balance	1,486,717	1,336,021	1,637,321	1,424,251	1,436,821	1,273,641		
Planned Purchase (Based on Capital Plan) Estimated Surplus	(690,000)	(230,000)	(415,000)	(200,000)	(380,000)	(200,000)		
Transfer IN (from Ops Budget) Interest Income*	530,274 9,030	531,300	201,930	212,570	216,820	221,150		
Ending Balance \$	1,336,021	1,637,321	1,424,251	1,436,821	1,273,641	1,294,791		

The ERF funds the replacement or repair of equipment with a service life of 15 years or less. In the past the ERF has also been referred to as a Priority Equipment Replacement Strategy (PERS). There are three individual ERF funds; Wastewater Treatment Plant (E00561), Trunk Sewers (E00562) and Saanich Peninsula Laboratory Equipment (E00586)

The planned purchase amount may differ from the five-year capital plan summary due to carryover from the previous year.

<sup>\*</sup> Interest in planning years nets against inflation which is not included.

# Profile

# **Saanich Peninsula Wastewater**

Starting in 2003, maintenance reserve accounts were established for operating and maintenance activities that typically do not occur annually. These maintenance activities are large expense and to and to avoid large swings in the operating budget, funds are set aside annually to undertake this maintenance. The maintenance activities are the replacement and disposal of the odour control carbon at the treatment plant approximately every 2 years, replacement and disposal of the odour control carbon at Keating Pump Station every 5 years, the regulatory inspection of the Bazan Bay marine outfall every 5 years and the cleaning and rebuild of the District Energy Sharing System heat exchanger every 5-8 years.

# **Operating Reserve Schedule**

Operating Reserve Schedule	Estimate					
Fund: 1500 Fund Center: 105204	2024	2025	2026	2027	2028	2029
Beginning Balance	1,091,252	1,188,828	1,243,768	1,184,008	1,239,558	1,205,418
Transfer In Planned Purchase	(100,000)	(20,000)	(135,000)	(30,000)	(130,000)	_
Estimated Surplus	96,886	(=0,000)	(200,000)	(55,555)	(200,000)	
Transfer from Ops Budget	75,690	74,940	75,240	85,550	95,860	106,170
Interest Income*	25,000	-	-	-	-	-
Ending Balance \$	1,188,828	1,243,768	1,184,008	1,239,558	1,205,418	1,311,588

# Assumptions/Background:

Maintenance Reserve Account: Outfall Inspection, Odour Control Carbon Replacement, Heat Recovery Exchange System Cleaning

<sup>\*</sup> Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

# CAPITAL REGIONAL DISTRICT 2025 BUDGET

# Saanich Peninsula - Stormwater Quality Management

**Commission REVIEW** 

Service: 1.537 Saanich Peninsula - Stormwater Quality Management Commission: Saanich Peninsula Waste Water

#### **DEFINITION:**

Establishment Bylaw No. 3642 (2009), as amended by Bylaw No. 4141 (2017), to identify pollution in stormwater run-off from land in the service area.

#### SERVICE DESCRIPTION:

The service provides a stormwater quality program in the Saanich Peninsula to coordinate and provide information for management of stormwater quality and surface water resources. The program identifies levels of contaminants in stormwater discharges and prioritizes the level of public health and environmental concern posed by the discharges and then works to reduce/eliminate the contaminants.

#### PARTICIPATION:

Districts of Central Saanich, North Saanich and Town of Sidney.

#### **MAXIMUM LEVY:**

Greater of \$106,017 or \$0.0103/\$1,000 of actual assessments.

#### **MAXIMUM CAPITAL DEBT:**

Nil

#### **COMMITTEE:**

Saanich Peninsula Wastewater Commission

#### **FUNDING:**

The apportionment of annual operating costs among the participating areas shall be on the basis of one -sixth in proportion to the population of the participating areas, one-sixth in proportion to the land area of the participating areas, one-sixth in proportion to the length of shoreline in each of the participating areas, and one-half in proportion to the number of high and medium priority discharges of stormwater to the environment in the prior year within the boundaries of each of the participating areas, as determined by the Capital Regional District Board.

#### **USER CHARGE:**

N/A

Service: 1.537 Saanich Peninsula - Stormwater Quality Management Commission: Saanich Peninsula Waste Water

	Stormwater
Central Saanich	26.49%
North Saanich	40.23%
Sidney	22.16%
Tsawout Nations	3.58%
Tsartlip Nations	3.70%
Pauquachin Nations	2.27%
Tseycum Nations	1.57%
Total	100.00%

# Note:

<sup>\*</sup> Service established effective 2010; previously provided by agreement

			BUDGET REQUEST							
1.537 Saanich Peninsula - Stormwater Quality Mgmt	2024 BOARD BUDGET	2024 ESTIMATED ACTUAL	2025 CORE BUDGET	2025 ONGOING	<b>2025</b> ONE-TIME	2025 TOTAL	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL
OPERATING COSTS:										
Operating Expenditures Contract For Services Consultant Expenses	83,975 20,720 20,400	83,975 20,720 20,400	86,757 21,134 20,808	- - -	- - -	86,757 21,134 20,808	89,331 21,557 21,224	91,968 21,988 21,649	94,438 22,428 22,082	97,223 22,877 22,523
TOTAL OPERATING COSTS	125,095	125,095	128,700	-	-	128,700	132,112	135,605	138,948	142,623
*Percentage Increase over prior year		0.0%	2.9%	0.0%	0.0%	2.9%	2.7%	2.6%	2.5%	2.6%
CAPITAL / RESERVE Transfer to Equipment Replacement Fund Transfer to Operating Reserve Fund	-		-	-	-	-	- -	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	125,095	125,095	128,700	-	-	128,700	132,112	135,605	138,948	142,623
*Percentage Increase over prior year		0.0%	2.9%	0.0%	0.0%	2.9%	2.7%	2.6%	2.5%	2.6%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit) Balance C/F from Prior to Current year Grants in Lieu of Taxes Transfer From Operating Reserve	(4,173) -	- (4,173) -	(4,455) -	- - -	- - -	(4,455) -	- (4,455) -	(4,455) -	(4,455) -	(4,455) -
TOTAL REVENUE	(4,173)	(4,173)	(4,455)	-	-	(4,455)	(4,455)	(4,455)	(4,455)	(4,455)
REQUISITION	(120,922)	(120,922)	(124,245)	-	-	(124,245)	(127,657)	(131,150)	(134,493)	(138,168)
*Percentage Increase over prior year	0.00%	0.00%	2.75%	0.00%	0.00%	2.75%	2.75%	2.74%	2.55%	2.73%
PARTICIPANTS: Central Saanich, North Saanich, Sidney AUTHORIZED POSITIONS: Salaried Term	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00

1.537 Saanich Peninsula - Stormwater Quality Mgmt Operating Reserve Summary 2025 - 2029 Financial Plan

## **Profile**

# Saanich Peninsula - Stormwater Quality Mgmt

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

# **Operating Reserve Schedule**

Operating Reserve Schedule	Estimate			Budget		
Fund: 1500 Fund Center: 105520	2024	2025	2026	2027	2028	2029
Projected year end balance						
Beginning Balance	93,222	96,780	96,780	96,780	96,780	96,780
Planned Purchase	-	-	-	-	-	-
Transfer from/to Ops Budget	-	-	-	-	-	-
Interest Income*	3,557	-	-	-	-	-
Total projected year end balance	96,780	96,780	96,780	96,780	96,780	96,780

<sup>\*</sup> Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

# CAPITAL REGIONAL DISTRICT 2025 BUDGET

# Saanich Peninsula - Source Control Stormwater

**Commission REVIEW** 

Service: 1.538 Saanich Peninsula - Source Control Stormwater Commission: Saanich Peninsula Waste Water

## **DEFINITION:**

To regulate, prohibit and impose requirements in respect of discharges to the municipal stormwater system and water courses Bylaw No. 3906 (adopted August, 2013), amended by Bylaw No. 4140 (2016).

## **SERVICE DESCRIPTION:**

The service provides a regulatory stormwater source control program in the Saanich Peninsula to manage stormwater quality in the municipal drainage systems.

#### **PARTICIPATION:**

Districts of Central Saanich, North Saanich and Town of Sidney.

#### **MAXIMUM LEVY:**

Maximum Levy: Greater of \$51,715 or \$0.005/\$1,000 of actual assessments.

#### **MAXIMUM CAPITAL DEBT:**

Nil

#### **COMMITTEE:**

Saanich Peninsula Wastewater

#### **FUNDING:**

The annual costs for the service, net of grants and other revenues, shall be apportioned on the basis of:

- a) The population of the participating areas; and
- b) The population estimate as determined annually by the Regional Planning Services department of the Capital Regional District.

#### **USER CHARGE:**

N/A

Service: 1.538 Saanich Peninsula - Source Control Stormwater Commission: Saanich Peninsula Waste Water

	2024
Central Saanich	42.54%
North Saanich	28.84%
Sidney	28.61%
Total	100.00%

Note:

Bylaw No. 3906 (adopted August, 2013).

				BUDGET R	EQUEST					
1.538 San Pen - Source Control Stormwater	2024 BOARD BUDGET	2024 ESTIMATED ACTUAL	2025 CORE BUDGET	2025 ONGOING	<b>2025</b> ONE-TIME	2025 TOTAL	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL
OPERATING COSTS:										
Operating Expenditures Contract For Services	52,388 6,875	52,388 6,875	52,006 9,092	-	10,000	62,006 9,092	53,492 9,265	55,006 9,459	56,561 9,649	58,157 9,841
TOTAL OPERATING COSTS	59,263	59,263	61,098	-	10,000	71,098	62,757	64,465	66,209	67,999
*Percentage Increase over prior year		0.0%	3.1%	0.0%	16.9%	20.0%	-11.7%	2.7%	2.7%	2.7%
CAPITAL / RESERVE Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	59,263	59,263	61,098	-	10,000	71,098	62,757	64,465	66,209	67,999
*Percentage Increase over prior year		0.0%	3.1%	0.0%	16.9%	20.0%	-11.7%	2.7%	2.7%	2.7%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit) Balance C/F from Prior to Current year Grants in Lieu of Taxes Transfer From Operating Reserve	(1,653) (657)	(1,653) (657)	(1,763) (673)	- - -	- - (10,000)	(1,763) (10,673)	(1,763) (682)	(1,763) (716)	(1,763) (730)	(1,763) (746)
TOTAL REVENUE	(2,310)	(2,310)	(2,436)	-	(10,000)	(12,436)	(2,445)	(2,479)	(2,493)	(2,509)
REQUISITION	(56,953)	(56,953)	(58,662)	<u> </u>	-	(58,662)	(60,312)	(61,986)	(63,716)	(65,490)
*Percentage Increase over prior year		0.0%	3.0%	0.0%	0.0%	3.0%	2.8%	2.8%	2.8%	2.8%
PARTICIPANTS: Central Saanich, North Saanich, and Sidney AUTHORIZED POSITIONS: Salaried Term	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00

1.538 San Pen - Source Control Stormwater Operating Reserve Summary 2025 - 2029 Financial Plan

# **Profile**

# San Pen - Source Control Stormwater

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures (such as legal challlenges and investigations), unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

# **Operating Reserve Schedule**

Operating Reserve Schedule (Fund: 1500 / FC: 105521)	Estimate		Budget					
	2024	2025	2026	2027	2028	2029		
Projected year end balance								
Beginning Balance	58,108	59,669	48,996	48,314	47,598	46,867		
Planned Purchase	(657)	(10,673)	(682)	(716)	(730)	(746)		
Transfer from/to Ops Budget		-	-	-	-	-		
Interest Income*	2,217	-	-	-	-	-		
Total projected year end balance	59,669	48,996	48,314	47,598	46,867	46,121		

<sup>\*</sup> Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

# CAPITAL REGIONAL DISTRICT 2025 BUDGET

L.W.M.P. (Peninsula)

**Commission REVIEW** 

Service: 3.720 L.W.M.P. (Peninsula) Saanich Peninsula Wastewater Commission

#### **DEFINITION:**

Implementation of the Liquid Waste Management Plan for the Saanich Peninsula. Bylaw No. 2388 (1996), amended by Bylaw No. 2439 (1996) and Bylaw No. 3073 (2003)

#### **SERVICE DESCRIPTION:**

To manage the Saanich Peninsula Liquid Waste Management Plan (SPLWMP) and implement the commitments approved under the plan as required:

 planning, reporting, amendment preparation, implementation of commitments, biosolids management program, resource recovery development and inflow/infiltration enhancement program

#### **MAXIMUM LEVY:**

Greater of \$5,663,000 or \$1.56 / \$1,000 of actual assessments

#### **MAXIMUM CAPITAL DEBT:**

Nil

## **COMMITTEE:**

Saanich Peninsula Wastewater Commission

#### **FUNDING:**

Requisition

## **RESERVE FUND:**

Bylaw No. 4144 Operating Reserve Fund

Service: 3.720 L.W.M.P. (Peninsula) Saanich Peninsula Wastewater Commission

	Operating
Central Saanich	42.90%
North Saanich (*see note below)	16.57%
Sidney	40.53%
Total	100.00%

# Note:

<sup>\*</sup> North Saanich taxes all of North Saanich, including the Airport, as LWMP benefits all of North Saanich, and not just the sewer area. (March 18, 2002)

			BUDGET REQUEST							
3.720 - LWMP (PENINSULA)	<b>2024</b> BOARD	2024 ESTIMATED	<b>2025</b> CORE	2025 ONGOING	<b>2025</b> ONE-TIME	2025	2026	2027	2028	2029
		ACTUAL	BUDGET	UNGUING	ONE-TIME	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL
OPERATING COSTS:										
Operating Expenditures	34,200	34,200	35,226	-	-	35,226	36,270	37,329	38,418	39,540
TOTAL OPERATING COSTS	34,200	34,200	35,226	-	-	35,226	36,270	37,329	38,418	39,540
*Percentage Increase over prior year		0.0%	3.0%	0.0%	0.0%	3.0%	3.0%	2.9%	2.9%	2.9%
<u>CAPITAL / RESERVE</u> Transfer to Operating Reserve Fund	23,222	23,222	23,964	-	-	23,964	24,057	24,159	24,254	24,339
TOTAL CAPITAL / RESERVES	23,222	23,222	23,964	-	-	23,964	24,057	24,159	24,254	24,339
TOTAL COSTS	57,422	57,422	59,190	-	-	59,190	60,327	61,488	62,672	63,879
*Percentage Increase over prior year		0.0%	3.1%	0.0%	0.0%	3.1%	1.9%	1.9%	1.9%	1.9%
OPERATING COSTS LESS INTERNAL RECOVERIES	57,422	57,422	59,190	-	-	59,190	60,327	61,488	62,672	63,879
*Percentage Increase over prior year		0.0%	3.1%	0.0%	0.0%	3.1%	1.9%	1.9%	1.9%	1.9%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit) Balance C/F from Prior to Current year Grants in Lieu of Taxes	(2,208)	(2,208)	(2,320)	<u>-</u>	- -	(2,320)	(2,320)	- (2,320)	- (2,320)	(2,320)
TOTAL REVENUE	(2,208)	(2,208)	(2,320)		-	(2,320)	(2,320)	(2,320)	(2,320)	(2,320)
REQUISITION	(55,214)	(55,214)	(56,870)	-	-	(56,870)	(58,007)	(59,168)	(60,352)	(61,559)
*Percentage Increase over prior year		0.0%	3.0%	0.0%	0.0%	3.0%	2.0%	2.0%	2.0%	2.0%
PARTICIPANTS: Central Saanich, North Saanich, Sidney AUTHORIZED POSITIONS: Salaried Term	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00

3.720 L.W.M.P. Peninsula
Operating Reserve Summary
2025 - 2029 Financial Plan

# **Profile**

#### L.W.M.P. Peninsula

Established by Bylaw No. 4144 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

# **Operating Reserve Schedule**

Operating Reserve Schedule	Estimate	Budget						
Fund: 1500 Fund Center: 105527	2024	2025 2026		2027	2028	2029		
Beginning Balance	193,985	224,609	248,573	272,630	296,789	321,043		
Planned Purchase		-	-	-	-	-		
Transfer from Ops Budget	23,222	23,964	24,057	24,159	24,254	24,339		
Interest Income*	7,403	-	-	-	-	-		
Total projected year end balance	224,609	248,573	272,630	296,789	321,043	345,382		

# **Assumptions/Background:**

Retain reserve balance for future LWMP planning projects.

<sup>\*</sup> Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.