Appendix A-1: Requisition Summary (Joint EA Services)

	Joint EA Services	2025	2024	Requisition	Change
		Final	Final	\$	%
1.103	Elections	-	40,309	(40,309)	-100.0%
1.104	U.B.C.M.	13,500	12,478	1,022	8.2%
1.108	Joint Electoral Area Admin	174,997	-	174,997	100.0%
1.318	Building Inspection	666,762	565,156	101,606	18.0%
1.320	Noise Control	77,349	65,053	12,296	18.9%
1.322	Nuisances & Unsightly Premises	56,236	51,570	4,666	9.0%
1.372	Electoral Area Emergency Program	179,342	166,090	13,252	8.0%
	Total Joint Electoral Area	\$1,168,186	\$900,656	\$267,530	29.7%

Appendix A2: Joint EA - Change in Requisition from Provisional to Final - Budget Review 2025

Change in Requisition (2025 Final vs Provisional) - Joint EA (Requisition Changes > ±\$3,000) by Services

	Joint EA Services	2025 Requ Final	uisition Provisional	Change in Re Final vs Pro	•	Main Driver - Change in Requisition
		\$	\$	\$	%	
1.103	Elections	-	41,520	(41,520)		Board approved at Provisional: one-time deferral of reserve transfer (ORF) to 2026 to mitigate requisition increase
1.318	Building Inspection	666,762	729,262	(62,500)	-8.6%	 a) Board approved at Provisional: one-time reduction in reserve transfer (ERF) to mitigate requisition increase; b) Increased operating reserve fund (ORF) as revenue in 2025 to mitigate requisition increase with higher 2024 surplus transferred into ORF
1.320	Noise Control	77,349	89,568	(12,219)	-13.6%	Decrease due to lower 2024 Deficit Carryover to be recovered by Requisition
	Other <±\$3,000 Total Joint Electoral Area	424,075 1,168,186	423,502 1,283,852	573 (115,666)	0.1% -9.0%	

Appendix A-3: Capital Plan Summary Overview by Service - Joint EA 2025 Final Budget

				CAPITAL EX	PENDITURE					SOURCE OF I	FUNDING			
			Engineered				Capital	Debenture	Equipment		Capital			
Service #	Service Name	Equipment	Vehicles	Buildings	Structures	Land	TOTAL	Funds on Hand	Debt	Repl Fund	Grants	Reserves	Other	TOTAL
1.318	Building Inspection	72,000	125,000				197,000			197,000				197,000
1.372	Emergency Planning Coordination	2,500					2,500			2,500				2,500
	Total	74,500	125,000	-	-	-	199,500	-	-	199,500	-	-	-	199,500

Appendix A-4: Change in Capital Plan (2025 Final vs Provisional) - Joint EA

Sorvico	Service Name	Project Description		Amount \$		Comments
Service	Service Maine		Provisional	Final	Change	comments
1.318	Building Inspection	Vehicle Replacement	60,000	125,000	65,000	Carryforward from 2024 to 2025
		Storage Room Shelving	-	30,000	30,000	Carryforward from 2024 to 2025
		SSI Office Improvements	15,000	30,000	15,000	Advanced from 2026 to 2025
1.372	Emergency Planning Coordination	Computer Equipment Replacement	-	2,500	2,500	Computer Equipment Replacement
Total Ch	anges - Joint EA		75,000	187,500	112,500	

Appendix A-5: Jointly Funded Budgets

- 1.103 Elections
- 1.104 UBCM
- 1.108 Joint EA Admin
- 1.318 Building Inspection
- **1.320 Noise Control**
- 1.322 Nuisance & Unsightly Premises
- **1.372 EA Emergency Coordination**

2025 Budget

Elections

FINAL BUDGET

To maintain voters lists for electoral areas and to undertake elections as required (Sec. 52 and 75 of the Local Government Act).

PARTICIPATION:

All electoral areas on the basis of converted assessed value of land and improvements.

MAXIMUM LEVY:

No limit

FUNDING:

Requisition and recovery from Islands Trust and school districts 61, 62, 63, 64

				BUDGET I	REQUEST			FUTURE PRO	IECTIONS	
1.103 - Elections	20	24		20	25					
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2026	2027	2028	2029
OPERATING COSTS										
Electoral Area Elections	-	-	-	-	-	-	177,620	500	-	-
Islands Trust	-	-	-	-	-	-	81,870	-	-	-
Allocations and Insurance	90	90	162	-	-	162	13,736	61	67	74
TOTAL OPERATING COSTS	90	90	162	-	-	162	273,226	561	67	74
CAPITAL / RESERVE										
Transfer to Operating Reserve Fund	40,490	40,630	-	-	-	-	41,560	43,240	44,105	44,985
TOTAL COSTS	40,580	40,720	162	-	-	162	314,786	43,801	44,172	45,059
FUNDING SOURCES (REVENUE)										
Transfer from Operating Reserve Fund	-	-	-	-	-	-	(148,915)	(500)	-	-
Recovery from Islands Trust	-	-	-	-	-	-	(81,870)	-	-	-
Other Income	(271)	(411)	(162)	-	-	(162)	(90)	(101)	(107)	(114)
TOTAL REVENUE	(271)	(411)	(162)	-	-	(162)	(230,875)	(601)	(107)	(114)
REQUISITION	(40,309)	(40,309)	-	-	-	-	(83,911)	(43,200)	(44,065)	(44,945)
*Percentage increase over prior year Requisition			-100.0%			-100.0%	NA	-48.5%	2.0%	2.0%

Reserve Fund: 1.103 Elections - Operating Reserve Fund

To stabilize requisition for Electoral Area Elections held every 4th year

Reserve Cash Flow

Fund:	1500	Actual			Budget		
Fund Centre:	105515	2024	2025	2026	2027	2028	2029
Beginning Balance		197,091	247,586	247,586	140,231	182,971	227,076
Transfer from Op Bu	ıdget	40,630	-	41,560	43,240	44,105	44,985
Transfer to Op Budg	et	-	-	(148,915)	(500)	-	-
Interest Income*		9,865					
Ending Balance \$		247,586	247,586	140,231	182,971	227,076	272,061

Assumptions/Background:

Budgeted transfers to reserve will provide funding for elections every 4 years

* Interest in planning years nets against inflation which is not included.

2025 Budget

UBCM

FINAL BUDGET

To provide for membership dues and convention expenses. Section 787 (b) - SLP - February 1, 1966.

PARTICIPATION:

All electoral areas and those municipalities not maintaining their own membership (currently electoral areas only) on the basis of converted hospital assessed value of land and improvements.

MAXIMUM LEVY:

No limit

FUNDING:

Requisition

GENERAL INFORMATION:

Association of Vancouver Island and Coastal Communities (AVICC)

Commencing 1982 costs relating to AVICC, which are incurred solely on behalf of the electoral areas, are included in the UBCM budget rather than Legislative and General Government.

				BUDGET	REQUEST			FUTURE PRO	IECTIONS	
1.104 - UBCM		024		20	25					
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2026	2027	2028	2029
OPERATING COSTS										
Membership Fee Allocations & Other Expenses	12,328 708	12,330 840	12,700 722	-	-	12,700 722	12,950 771	13,210 785	13,470 798	13,740 812
TOTAL COSTS	13,036	13,170	13,422	-	-	13,422	13,721	13,995	14,268	14,552
*Percentage Increase over prior year						3.0%	2.2%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)										
Deficit c/fwd from 2024 to 2025 Surplus c/fwd from 2023 to 2024	- (468)	(178) (468)	178	-	-	178	-	-	-	-
Other Revenue	(90)	(46)	(100)	-	-	(100)	(100)	(100)	(100)	(100)
TOTAL REVENUE	(558)	(692)	78	-	-	78	(100)	(100)	(100)	(100)
REQUISITION	(12,478)	(12,478)	(13,500)	-	-	(13,500)	(13,621)	(13,895)	(14,168)	(14,452)
*Percentage increase over prior year Requisition						8.2%	0.9%	2.0%	2.0%	2.0%

2025 Budget

Joint EA Admin

FINAL BUDGET

The oversight of Electoral Area Services for the Capital Regional District Board

SERVICE DESCRIPTION:

The General Manager provides overall direction and supporting administrative oversight for all Electoral Area Services excluding fire protection and emergency management services.

PARTICIPATION:

All Electoral Areas, based on converted hospital assessments.

MAXIMUM LEVY:

N/A

FUNDING:

Requisition

				BUDGET I	REQUEST		FUTURE PROJECTIONS								
1.108 - Joint EA Admin	2 BOARD	024 ESTIMATED	CORE	20	25										
	BUDGET	ACTUAL	BUDGET	ONGOING	ONE-TIME	TOTAL	2026	2027	2028	2029					
OPERATING COSTS															
Allocations	-	-	-	160,997	14,000	174,997	320,863	329,753	338,886	348,267					
TOTAL COSTS	-	-	-	160,997	14,000	174,997	320,863	329,753	338,886	348,267					
*Percentage Increase over prior year						NA	83.4%	2.8%	2.8%	2.8%					
FUNDING SOURCES (REVENUE)															
Other Revenue	-	-	-	-	-	-	-	-	-	-					
TOTAL REVENUE	-	-	-	-	-	-	-	-	-	-					
REQUISITION	-	-	-	(160,997)	(14,000)	(174,997)	(320,863)	(329,753)	(338,886)	(348,267)					
*Percentage increase over prior year Requisition						NA	83.4%	2.8%	2.8%	2.8%					

2025 Budget

Building Inspection

FINAL BUDGET

To carry out the Building Regulations function as specified by Section 818 of the Local Government Act (Letters Patent - January 1, 1970).

SERVICE DESCRIPTION:

The building inspection department provides building inspection services to homeowners, builders and contractors in compliance with both the BC Building Code and CRD Building Bylaw 3741 (2010), Amendment 3780 (2011), and Amendment 4403 (2021). The Building inspection service includes receiving, reviewing and advising on building permit applications, processing of the applications including code analysis and referrals to other agencies, issuing building permits and verifying conditional requirements, arranging and carrying out site and construction inspections and granting final approval for occupancy. Staff also provides inspection services to other CRD departments on a cost recovery basis.

PARTICIPATION:

All Electoral Areas on the basis of their value of converted hospital assessments.

MAXIMUM LEVY:

Not stated.

FUNDING:

Fees and charges and requisition to all Electoral Areas

				BUDGET F	REQUEST		FUTURE PROJECTIONS							
1.318 - Building Inspection	202	4		202	25									
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2026	2027	2028	2029				
OPERATING COSTS														
Salaries & Wages Telecommunications Legal Expenses Building Rent Supplies Allocations	1,457,133 41,530 18,630 36,720 24,062 367,722	1,274,056 23,943 15,051 37,617 18,618 371,805	1,503,864 42,780 19,190 40,420 24,780 419,339	33,539 - - - 9,620	- - - 3,604	1,537,403 42,780 19,190 40,420 24,780 432,563	1,580,427 43,640 19,570 41,300 25,270 459,599	1,624,659 44,510 19,960 42,210 25,780 474,193	1,670,097 45,400 20,360 43,130 26,300 489,263	1,716,807 46,300 20,770 44,170 26,840 499,250				
Other Operating Expenses	252,056	120,554	177,806	- 3,020	75,000	252,806	256,613	185,498	189,467	193,554				
TOTAL OPERATING COSTS	2,197,853	1,861,644	2,228,179	43,159	78,604	2,349,942	2,426,419	2,416,810	2,484,017	2,547,691				
*Percentage Increase over prior year			1.4%	2.0%	3.6%	6.9%	3.3%	-0.4%	2.8%	2.6%				
CAPITAL / RESERVES														
Transfer to Equipment Replacement Fund Transfer to Operating Reserve Fund	20,820	55,820 202,361	30,000 -	:	-	30,000 -	40,000	40,000	40,000 1,235	40,000 71,060				
TOTAL CAPITAL / RESERVES	20,820	258,181	30,000	-	-	30,000	40,000	40,000	41,235	111,060				
Building Borrowing Repayment to Facilities Reserve	23,300	23,300	23,300	-	-	23,300	23,300	23,300	23,300	23,300				
TOTAL COSTS	2,241,973	2,143,125	2,281,479	43,159	78,604	2,403,242	2,489,719	2,480,110	2,548,552	2,682,051				
*Percentage Increase over prior year			1.8%	1.9%	3.5%	7.2%	3.6%	-0.4%	2.8%	5.2%				
Internal Recoveries	(32,060)	(32,060)	(33,016)	-	-	(33,016)	(33,680)	(34,350)	(35,040)	(35,740)				
TOTAL COSTS LESS INTERNAL RECOVERIES	2,209,913	2,111,065	2,248,463	43,159	78,604	2,370,226	2,456,039	2,445,760	2,513,512	2,646,311				
FUNDING SOURCES (REVENUE)														
Transfer from Operating Reserve Fund Permit Fees Revenue Contract Revenue Grants in Lieu of Taxes Revenue - Other	(200,183) (1,400,000) (39,990) (1,924) (2,660)	(125,183) (1,342,054) (30,950) (1,924) (45,798)	(228,590) (1,350,000) (41,190) (2,340) (2,740)	- - -	(78,604) - - -	(307,194) (1,350,000) (41,190) (2,340) (2,740)	(245,550) (1,377,000) (42,020) (2,030) (2,660)	(65,250) (1,404,530) (42,850) (2,070) (2,660)	- (1,432,620) (43,710) (2,110) (2,660)	- (1,461,270) (44,580) (2,150) (2,660)				
TOTAL REVENUE	(1,644,757)	(1,545,909)	(1,624,860)		(78,604)	(1,703,464)	(1,669,260)	(1,517,360)	(1,481,100)	(1,510,660)				
REQUISITION	(565,156)	(565,156)	(623,603)	(43,159)	-	(666,762)	(786,779)	(928,400)	(1,032,412)	(1,135,651)				
*Percentage increase over prior year Requisition Per Fees Revenue AUTHORIZED POSITIONS			10.3% -3.6%	7.6% 0.0%		18.0% -3.6%	18.0% 2.0%	18.0% 2.0%	11.2% 2.0%	10.0% 2.0%				
Salaried FTE	11.2		11.2	0.4		11.6	11.6	11.6	11.6	11.6				

FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2025 to 2029

Service No.	1.318	Carry						
	Building Inspection	Forward	2025	2026	2027	2028	2029	TOTAL
		from 2024						
	EXPENDITURE							
	Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Equipment	\$30,000	\$72,000	\$6,000	\$6,000	\$0	\$6,000	\$90,000
	Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Vehicles	\$125,000	\$125,000	\$60,000	\$60,000	\$0	\$0	\$245,000
		\$155,000	\$197,000	\$66,000	\$66,000	\$0	\$6,000	\$335,000
	SOURCE OF FUNDS							
	Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Equipment Replacement Fund	\$155,000	\$197,000	\$66,000	\$66,000	\$0	\$6,000	\$335,000
	Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$155,000	\$197,000	\$66,000	\$66,000	\$0	\$6,000	\$335,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.
	L - Land
	S - Engineering Structure
	B - Buildings
	V - Vehicles
	E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.
	Study - Expenditure for feasibility and business case report.
	New - Expenditure for new asset only
	Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service
	Replacement - Expenditure replaces an existing asset
Carryforward	
	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only)
	ERF - Equipment Replacement Fund
	Grant - Grants (Federal, Provincial)
	Cap - Capital Funds on Hand
	Other - Donations / Third Party Funding
	Res - Reserve Fund
	WU - Water Utility
	If there is more than one funding source, additional rows are shown for the project.

5 YEAR CAPITAL PLAN

2025 - 2029 Service #:

Service Name:

Building Inspection

1.318

											PROJECT BUI	DGE	T & SCHEDU	JLE					
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget		Asset Class	Funding Source	Carı	ryforward	2025	2026		2027		2028		2029		Year Total populates
18-01	Replacement	Vehicle Replacement	Vehicle Replacement	\$	245,000	v	ERF	\$	125,000	\$ 125,000	\$ 60,000	\$	60,000	\$	-	\$	-	\$	245,000
19-01	Replacement	Computer Replacement	Replacement of Computer equipment	\$	30,600	E	ERF	\$	-	\$ 5,000	\$ 6,000	\$	6,000	\$	-	\$	6,000	\$	23,000
25-01	New		Add new workstation at JDF for Building Inspector	\$	7,000	E	ERF	\$		\$ 7,000	\$-	\$	-	\$	-	\$	-	\$	7,000
25-02	Replacement	SSI office improvements	SSI Office improvements	\$	30,000	E	ERF	\$	-	\$ 30,000	\$-	\$	-	\$	-	\$	-	\$	30,000
23-01	Replacement	Storage Room Shelving	Storage Room Shelving	\$	30,000	E	ERF	\$	30,000	\$ 30,000	\$ -	\$	-	\$	-	\$	-	\$	30,000
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			Grand Total	\$	342,600					\$ 197,000	\$ 66,000	9 \$	66,000	\$		\$	6,000	ş	335,000

Service:	1.318	Building Inspection				
·						
Project Number	18-01	Capital Project Title	e Vehicle Replacement	Capital Project Description	Vehicle Replacement	
Project Rationale	Replaces vehicles with substantia	I miles that are used by the Building Insp	ectors to travel to remote locations in the s	Southern Gulf Islands and Juan de F	uca to carry out building inspections.	
Project Number	19-01	Capital Project Title	e Computer Replacement	Capital Project Description	Replacement of Computer equipment	
Project Rationale	As per IT's replacement schedule	for department computers.				
Project Number	25-01	Capital Project Title	e New Inspector Workstation at JDF	Capital Project Description	Add new workstation at JDF for Building Inspector	
Project Rationale	Add workstation for new Building I	nspector added in budget.				
Project Number	25-02	Capital Project Title	e Furniture Replacement	Capital Project Description	Salt Spring Island desks replacement	
Project Rationale	Replace old deks at SSI office with	h Steelcase.				

Service:	1.318	Building Inspection	
Project Number	23-01	Capital Project Title Storage Room Shelving	Capital Project Description Storage Room Shelving
Project Rationale	Add new pc for microfiche reader of	used for FOI requests at Fisgard. Volume of FOI's have substantially increased th	at a stand-alone pc is required.

	R	eserve/Fund S	Summary			
Г	Actual			Budget		
-	2024	2025	2026	2027	2028	2029
Operating Reserve Fund	761,227	454,033	208,483	143,233	144,468	215,528
Equipment Replacement Fund	304,862	137,862	111,862	85,862	125,862	159,862
Total	1,066,090	591,896	320,346	229,096	270,331	375,391

Reserve Fund: 1.318 Building Inspection - Operating Reserve Fund

For requisition rate stabilization during periods of fluctuating permit fee revenues.

Reserve Cash Flow

Fund:	1500	Actual			Budget		
Fund Centre:	105544	2024	2025	2026	2027	2028	2029
Beginning Balance		656,471	761,227	454,033	208,483	143,233	144,468
Transfer from Ops Budget		202,361	-	-	-	1,235	71,060
Transfer to Ops Budget		(125,183)	(307,194)	(245,550)	(65,250)	-	-
Interest Income*		27,579					
Ending Balance \$		761,227	454,033	208,483	143,233	144,468	215,528

Assumptions/Background:

* Interest in planning years nets against inflation which is not included.

Reserve Fund: 1.318 Building Inspection - Equipment Replacement Fund

ERF Group: BLDINS.ERF

Reserve Cash Flow

Fund:	1022	Actual			Budget		
Fund Centre:	101425	2024	2025	2026	2027	2028	2029
Beginning Balance		248,161	304,862	137,862	111,862	85,862	125,862
Transfer from Ops Budg	et	55,820	30,000	40,000	40,000	40,000	40,000
Planned Purchase		(582)	(197,000)	(66,000)	(66,000)	-	(6,000)
Interest Income		1,464					
Ending Balance \$		304,862	137,862	111,862	85,862	125,862	159,862

Assumptions/Background:

2025 BUDGET

Noise Control

FINAL BUDGET

To provide noise control to member electoral areas of the Capital Regional District (Letter Patent - September 3, 1981; amended January 18, 1984; Supplementary Letters Patent - January 22, 1987). This function is performed by Bylaw officers from the CRD's Langford and Salt Spring Island offices.

SERVICE DESCRIPTION:

Administration and enforcement of the Noise Bylaws for the three Electoral Areas.

PARTICIPATION:

All Electoral Areas, based on converted hospital assessments.

MAXIMUM LEVY:

\$ 0.50 / \$1,000

Total such functions of 1.320 (Noise Control) and 1.322 (Nuisance & Unsightly Premises) not to exceed \$1.00 / \$1,000 overall.

MAXIMUM CAPITAL DEBT:

Nil

FUNDING:

Requisition

				BUDGET F	REQUEST			FUTURE PRO	JECTIONS	
1.320 - Noise Control	202	24		202	25					
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2026	2027	2028	2029
OPERATING COSTS										
Legal	7,360	4,905	7,580	-	-	7,580	7,730	7,880	8,040	8,200
Allocations	2,761	2,761	2,898	-	-	2,898	2,990	3,060	3,128	3,196
Bylaw Enforcement Charges	33,000	47,752	33,990	22,570	-	56,560	57,690	58,840	60,020	61,220
Other Operating Expenses	250	1,265	580	-	-	580	598	617	637	658
TOTAL OPERATING COSTS	43,371	56,683	45,048	22,570	-	67,618	69,008	70,397	71,825	73,274
*Percentage Increase over prior year			3.9%	52.0%		55.9%	2.1%	2.0%	2.0%	2.0%
Transfer to Operating Reserve Fund	-	-	-	-	-	-	10,180	10,373	10,555	10,746
TOTAL COSTS	43,371	56,683	45,048	22,570	-	67,618	79,188	80,770	82,380	84,020
FUNDING SOURCES (REVENUE)										
Balance c/fw from 2024 to 2025	-	(10,000)	-	-	10,000	10,000	-	-	-	-
Balance c/fw from 2023 to 2024	22,000	22,000	-	-	-	-	-	-	-	-
Transfer from Operating Reserve Fund	-	(3,462)	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(168)	(168)	(269)	-	-	(269)	(200)	(200)	(200)	(200)
Revenue - Other	(150)	-	-	-	-	-	(100)	(100)	(100)	(100)
TOTAL REVENUE	21,682	8,370	(269)	-	10,000	9,731	(300)	(300)	(300)	(300)
REQUISITION	(65,053)	(65,053)	(44,779)	(22,570)	(10,000)	(77,349)	(78,888)	(80,470)	(82,080)	(83,720)
*Percentage increase over prior year Requisition			-31.2%	34.7%	15.4%	18.9%	2.0%	2.0%	2.0%	2.0%

Reserve Fund: 1.320 Noise Control - Operating Reserve Fund - Bylaw 4146

- Capital Regional District Operating Reserve Fund was established in 2016 under Bylaw No. 4146. The funds in this reserve shall be expended for unforeseen legal expense or other operating costs. Monies set aside shall be deposited under separate account in the bank and until required to be used may be invested in the manner provided by Section 364(2) of the Municipal Act.

Reserve Cash Flow

Fund:	1500	Actual			Budget		
Fund Centre:	105406	2024	2025	2026	2027	2028	2029
Beginning Balance		12,471	9,590	9,590	19,770	30,143	40,698
Transfer from Ops B	udget	-	-	10,180	10,373	10,555	10,746
Deficit Recovery		(3,462)	-	-	-	-	-
Interest Income*		580					
Ending Balance \$		9,590	9,590	19,770	30,143	40,698	51,444

Assumptions/Background:

Maintain balance at reasonable level to cover unexpected operating expenses such as legal.

*Interest in planning years nets against inflation which is not included.

2025 BUDGET

Nuisance & Unsightly Premises

FINAL BUDGET

To provide regulation of nuisances and unsightly premises to the participating electoral areas (Letters Patent - May 19, 1977). This function is performed by Bylaw Officers from the CRD's Langford and Salt Spring Island offices.

SERVICE DESCRIPTION:

Enforce the Nuisance and Unsightly Premises Bylaw for the three Electoral Areas as in accordance with procedures and provisions of the Local Government Act.

PARTICIPATION:

All Electoral Areas, based on converted hospital assessments.

MAXIMUM LEVY:

\$ 0.50 / \$1,000

Total such functions of 1.320 (Noise Control) and 1.322 (Nuisance & Unsightly Premises) not to exceed \$1.00 / \$1,000 overall.

FUNDING:

Requisition

				BUDGET F	REQUEST			FUTURE PRO	JECTIONS	
1.322 - Nuisance & Unsightly Premises	202 BOARD	4 ESTIMATED	CORE	202	25					
	BUDGET	ACTUAL	BUDGET	ONGOING	ONE-TIME	TOTAL	2026	2027	2028	2029
OPERATING COSTS										
Legal	2,000	-	2,000	-	-	2,000	2,040	2,080	2,120	2,160
Allocations	3,449	3,449	3,600	-	-	3,600	3,713	3,798	3,881	3,964
Bylaw Enforcement Charges	51,650	56,768	51,650	2,320	-	53,970	59,804	61,000	62,220	63,460
Other Operating Expenses	320	238	330	-	-	330	347	365	384	403
TOTAL OPERATING COSTS	57,419	60,455	57,580	2,320	-	59,900	65,904	67,243	68,605	69,987
*Percentage Increase over prior year			0.3%	4.0%		4.3%	10.0%	2.0%	2.0%	2.0%
CAPITAL / RESERVE										
Transfer to Operating Reserve Fund	-	-	-	-	-	-	-	-	575	1,265
TOTAL CAPITAL / RESERVE	-	-	-	-	-	-	-	-	575	1,265
TOTAL COSTS	57,419	60,455	57,580	2,320	-	59,900	65,904	67,243	69,180	71,252
FUNDING SOURCES (REVENUE)										
Transfer from Operating Reserve Fund	(5,519)	(8,602)	(3,350)	-	-	(3,350)	(4,294)	(1,343)	-	_
Grants in Lieu of Taxes	(230)	(225)	(214)	-	-	(214)	(240)	(240)	(240)	(240)
Other Revenue	(100)	(58)	(100)	-	-	(100)	(100)	(100)	(100)	(100)
TOTAL REVENUE	(5,849)	(8,885)	(3,664)	-	-	(3,664)	(4,634)	(1,683)	(340)	(340)
REQUISITION	(51,570)	(51,570)	(53,916)	(2,320)	-	(56,236)	(61,270)	(65,560)	(68,840)	(70,912)
*Percentage increase over prior year Requisition			4.5%	4.5%		9.0%	9.0%	7.0%	5.0%	3.0%

Reserve Cash Flow

Reserve Fund: 1.322 Nuisances & Unsightly Premises - Operating Reserve Fund

For unforeseen expenses

		1163		vv			
Fund:	1500	Actual			Budget		
Fund Centre:	105403	2024	2025	2026	2027	2028	2029
Beginning Balance		20,855	13,173	9,823	5,529	4,186	4,761
Transfer from Ops	Budget	-	-	-	-	575	1,265
Transfer to Ops Bu	ldget	(5,519)	(3,350)	(4,294)	(1,343)	-	-
Deficit Recovery		(3,083)					

9,823

5,529

4,186

4,761

6,026

919

13,173

Assumptions/Background:

Interest Income*

Ending Balance \$

*Interest in planning years nets against inflation which is not included.

2025 BUDGET

Electoral Area Emergency Planning Coordination

FINAL BUDGET

No establishment bylaw. Service is provided by CRD staff for coordination of emergency operations for the CRD.

SERVICE DESCRIPTION:

This service provides support to a range of Protective Services responsibilities and to carry out the responsibilities legislated under the *Emergency Program Act*. Costs for staff are placed in this budget and allocated based on percentages to the other services, such as 911, hazmat, and emergency management.

FUNDING:

Allocations from protection services and requisition.

				BUDGET F	REQUEST			FUTURE PRO	JECTIONS	
1.372 - Electoral Area Emergency Planning Coordination	202	4	2025							
	BOARD	ESTIMATED	CORE							
	BUDGET	ACTUAL	BUDGET	ONGOING	ONE-TIME	TOTAL	2026	2027	2028	2029
OPERATING COSTS										
Salaries	591,902	596,860	617,220			617,220	634,968	653,222	671,986	691,284
Contract for Services	55,000	23,500	-	-	50,000	50,000	-	-	-	-
Travel Expenses	1,990	1,183	2,050	-	-	2,050	2,090	2,130	2,170	2,210
Telecommunications	7,410	7,941	7,630	-	-	7,630	7,780	7,940	8,100	8,260
Staff Training & Development	5,000	1,461	1,810	-	-	1,810	1,850	1,890	1,930	1,970
Supplies	2,180	523	2,040	-	-	2,040	2,080	2,120	2,160	2,200
Allocations	70,935	70,935	74,080	-	-	74,080	78,536	82,053	83,914	85,862
FireSmart Grant Funded Programming	175,000	175,236	-	-	350,000	350,000	175,000	-	-	-
Other Operating Expenses	9,580	11,916	9,940	-	-	9,940	10,150	10,363	10,599	10,838
TOTAL OPERATING COSTS	918,997	889,555	714,770	-	400,000	1,114,770	912,454	759,718	780,859	802,624
*Percentage Increase over prior year			-22.2%		43.5%	21.3%	-18.1%	-16.7%	2.8%	2.8%
CAPITAL / RESERVES										
Transfer to Operating Reserve Fund	-	26,525		-	-	-	-	-	-	-
Transfer to Equipment Replacement Fund	5,000	5,000	5,000	-	-	5,000	5,000	5,000	5,000	5,000
TOTAL CAPITAL / RESERVES	5,000	31,525	5,000	-	-	5,000	5,000	5,000	5,000	5,000
TOTAL COSTS	923,997	921,080	719,770	-	400,000	1,119,770	917,454	764,718	785,859	807,624
Internal Recoveries	(509,530)	(509,530)	(524,820)	-	-	(524,820)	(535,320)	(546,030)	(556,950)	(568,090)
OPERATING COSTS LESS INTERNAL RECOVERIES	414,467	411,550	194,950	-	400,000	594,950	382,134	218,688	228,909	239,534
FUNDING SOURCES (REVENUE)										
Transfer from Operating Reserve Fund	(72,410)	(69,170)	(14,570)	-	(50,000)	(64,570)	(12,384)	(11,328)	(8,119)	(4,444)
Grants in Lieu of Taxes	(627)	(627)	(688)	-	(00,000)	(688)	(660)	(670)	(680)	(690)
Grants for FireSmart Programming	(175,000)	(175,000)	-	-	(350,000)	(350,000)	(175,000)	(0.0)	(000)	-
Revenue - Other	(340)	(663)	(350)	-	-	(350)	(360)	(370)	(380)	(390)
TOTAL REVENUE	(248,377)	(245,460)	(15,608)	-	(400,000)	(415,608)	(188,404)	(12,368)	(9,179)	(5,524)
REQUISITION	(166,090)	(166,090)	(179,342)	-	-	(179,342)	(193,730)	(206,320)	(219,730)	(234,010)
*Percentage increase over prior year Requisition			8.0%			8.0%	8.0%	6.5%	6.5%	6.5%
AUTHORIZED POSITIONS Salaried FTE	4.0	4.0	4.0			4.0	4.0	4.0	4.0	4.0

FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2025 to 2029

Service No.	1.372 Emergency Planning Coordination	Carry Forward from 2024	2025	2026	2027	2028	2029	TOTAL
	EXPENDITURE							
	Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Equipment	\$0	\$2,500	\$2,500	\$0	\$0	\$0	\$5,000
	Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Vehicles	\$0	\$0	\$0	\$70,000	\$0	\$0	\$70,000
	-	\$0	\$2,500	\$2,500	\$70,000	\$0	\$0	\$75,000
	SOURCE OF FUNDS							
	Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Equipment Replacement Fund	\$0	\$2,500	\$2,500	\$70,000	\$0	\$0	\$75,000
	Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-	\$0	\$2,500	\$2,500	\$70,000	\$0	\$0	\$75,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150.
	L - Land
	S - Engineering Structure
	B - Buildings
	V - Vehicles
	E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service.
	Study - Expenditure for feasibility and business case report.
	New - Expenditure for new asset only
	Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service
	Replacement - Expenditure replaces an existing asset
Carryforward	
	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only)
	ERF - Equipment Replacement Fund
	Grant - Grants (Federal, Provincial)
	Cap - Capital Funds on Hand
	Other - Donations / Third Party Funding
	Res - Reserve Fund
	WU - Water Utility
	If there is more than one funding source, additional rows are shown for the project.

5 YEAR CAPITAL PLAN

2025 - 2029

Service #:

Service Name:

Emergency Planning Coordination

1.372

				PROJECT BUDGET & SCHEDULE										
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward	2025	2026	2027	2028	2029		Year Total p-populates
20-01	Replacement		Computer Equipment Replacement	\$ 5,000	E	ERF	\$ -	\$ 2,500	\$ 2,500	\$-	\$ -	\$-	\$	5,000
23-01	Replacement		Vehicle replacement	\$ 70,000	V	ERF	\$ -	\$ -	\$-	\$ 70,000	\$ -	\$ -	\$	70,000
													\$	-
													\$	-
													\$	-
													\$	-
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	1												\$	-
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													\$	-
													\$	-
			Grand Total	\$ 75,000			1	\$ 2,500	\$ 2,500	\$ 70,000) \$	- \$ -	- \$	75,000

1.372

Project Number	20-01	Capital Project Title	Computer Equipment Replacement	Capital Project Description	Computer Equipment Replacement	
Project Rationale						
	23-01		Vehicle Replacement		Vehicle replacement	
Project Number		Capital Project Title		Capital Project Description		
Project Rationale						

Electoral Area Emergency Planning Coordination Reserve Summary Schedule 2025 - 2029 Financial Plan

Reserve/Fund Summary										
Γ	Actual	Budget								
-	2024	2025	2026	2027	2028	2029				
Operating Reserve Fund	115,693	51,123	38,739	27,411	19,292	14,848				
Equipment Replacement Fund	69,696	72,196	74,696	9,696	14,696	19,696				
Total	185,389	123,319	113,435	37,107	33,988	34,544				

Reserve Fund: 1.372 Emergency Planning Coordination - Operating Reserve Fund - Bylaw 4146

Surplus monies from operation are transferred into this reserve to to enable one-time programs and to cover unforeseen emergency response costs.

Reserve Cash Flow

Fund:	1500	Actual			Budget		
Fund Centre:	105545	2024	2025	2026	2027	2028	2029
Beginning Balance		102,929	115,693	51,123	38,739	27,411	19,292
Transfer from Ops Budget		26,525	-	-	-	-	-
Return of Project Surplus		51,412					
Transfer to Ops Budget		(69,170)	(64,570)	(12,384)	(11,328)	(8,119)	(4,444)
Interest Income*		3,998					
Ending Balance \$		115,693	51,123	38,739	27,411	19,292	14,848

Assumptions/Background:

*Interest in planning years nets against inflation which is not included.

Reserve Fund: 1.372 Emergency Planning Coordination - Equipment Replacement Fund

ERF Group: EMERGCOORD.ERF

Reserve Cash Flow

Fund:	1022	Actual			Budget		
Fund Centre:	101985	2024	2025	2026	2027	2028	2029
Beginning Balance		64,330	69,696	72,196	74,696	9,696	14,696
Transfer from Op Budget		5,000	5,000	5,000	5,000	5,000	5,000
Planned Purchase		-	(2,500)	(2,500)	(70,000)	-	-
Interest Income		366					
Ending Balance \$		69,696	72,196	74,696	9,696	14,696	19,696

Assumptions/Background: ERF to fund future replacement of vehicles and equipment.