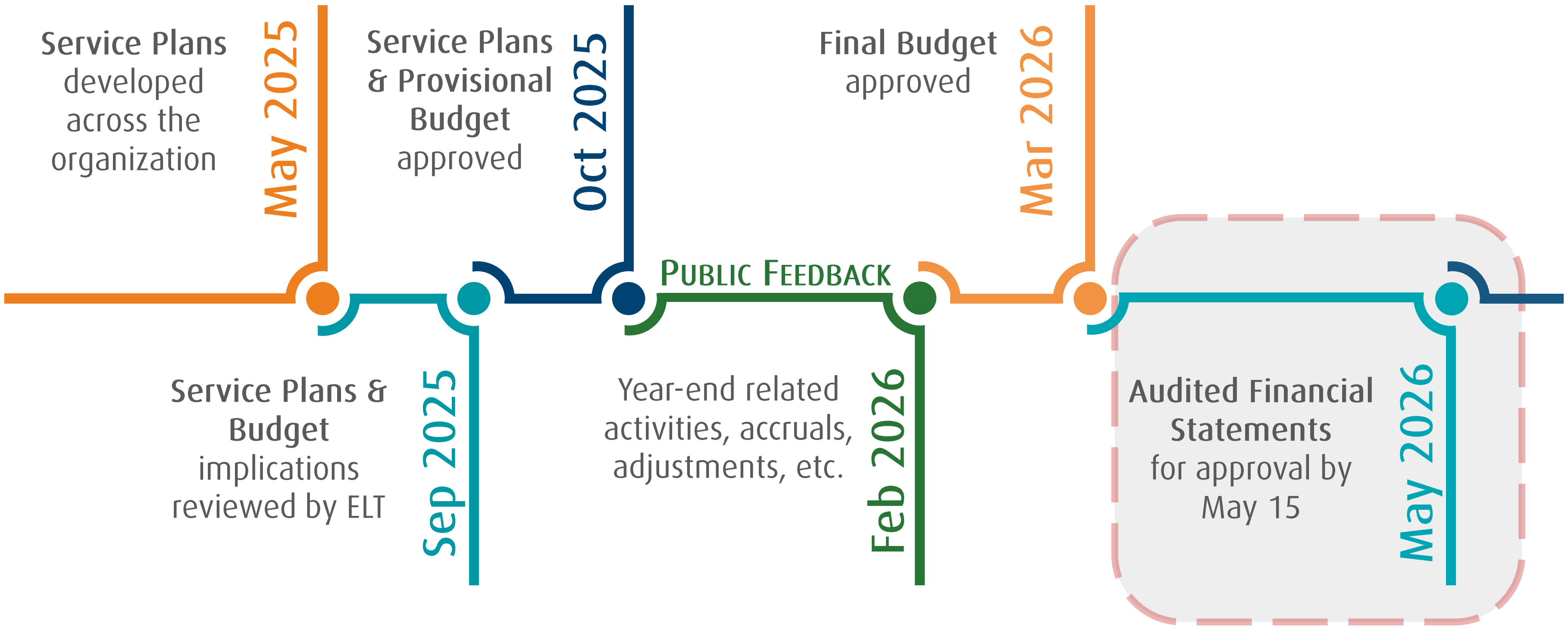
REVISED

2025 Statement of Financial Information

Capital Regional District

Wednesday May 6, 2026

Conclusion of the 2025 Planning & Reporting Process



CRD Audited Financial Statements

- Legislation requires statements be approved and submitted to the Ministry of Municipal Affairs and Housing by May 15
- Financial Statements are prepared on an accrual basis (as required by PSAB)
- Consolidated statements include all CRD services and CRHC

What are the Five Required Financial Statements?

Financial Position — The overarching statement that summarizes CRD’s financial position at a point in time

Operations — Explains the change in the overall financial position during the accounting period

Change in Net Debt — Reconciles the change in debt for the current and prior year

Remeasurement Gains and Losses — Change in specific financial assets and liabilities recorded at fair value

Cash Flows — Reconciles cash and equivalents and the ability to meet cash requirements

How do the Financial Statements Relate?

Statement of Financial Position	2025	2024
Financial Assets		
Cash & Cash Equivalents	XXX	XXX
Other Assets	XXX	XXX
	XXX	XXX
Financial Liabilities		
Accounts Payable	XXX	XXX
Other Liabilities	XXX	XXX
	XXX	XXX
Net Financial Assets (Debt)	XXX	XXX
Non-Financial Assets		
Tangible Capital Assets	XXX	XXX
Other Non-Financial Assets	XXX	XXX
	XXX	XXX
Accumulated Surplus is comprised of;		
Accumulated Operating Surplus	XXX	XXX
Accumulated Remeasurement Gains/Losses	XXX	XXX

Explaining Changes in Financial Position

Statement of Cash Flow	2025	2024
Operating Transactions	X	X
Capital Transactions	X	X
Investing Transactions	X	X
Financing Transactions	X	X
	X	**X**
Cash & Equivalents at Beginning of Year	X	X
Cash & Equivalents at End of Year	**X**	**X**

Statement of Net Debt	2025	2024
Annual Surplus	X	X
Acquisition of Tangible Capital Assets	X	X
	X	**X**
Net Debt at Beginning of Year	X	X
Net Debt at End of Year	**X**	**X**

Statement of Operations	2025	2024
Revenue	X	X
Expenses	X	X
	X	**X**
Accumulated Surplus Beginning of Year	X	X
Accumulated Surplus End of Year	**X**	**X**

Statement of Remeasurement Gains	2025	2024
Accumulated Remeasurement Opening	X	X
Net Remeasurement Gains (Losses)	X	X
Accumulated Remeasurement Close	**X**	**X**

Key Takeaways from the Financial Statements

1 Delivering Services

In 2025, the Capital Regional District continued focus on supporting Regional Priorities identified in the Corporate and Strategic Plan

2 Investments for our Future

Capital investments were 2.2x the rate of depreciation

The CRD manages $2.3B in assets in support of service delivery

3 Managing our Cost of Debt

12% of total revenue was used to service long-term debt

The generally accepted upper benchmark from lending authorities is 25%

4 Diversifying our Revenue

25% of total revenue was raised through requisition from municipalities and electoral areas while 39% from sale of services

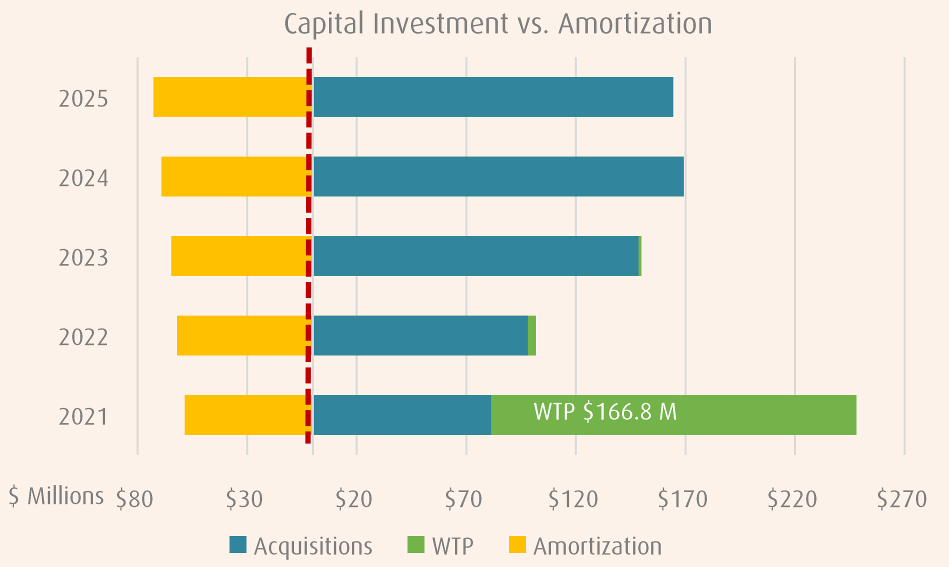
Investments Made for our Future

Investments Made for our Future

2025 capital investment was 2.2x the rate of depreciation

2025 net book value of tangible capital assets is $2.3 billion

The 2026-2030 5-year financial plan includes TCA additions of $918 million

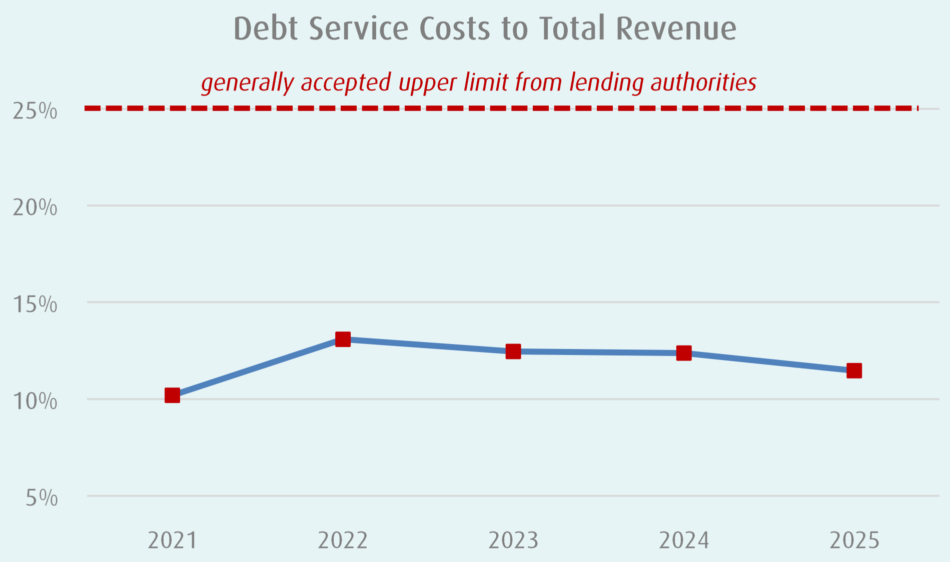


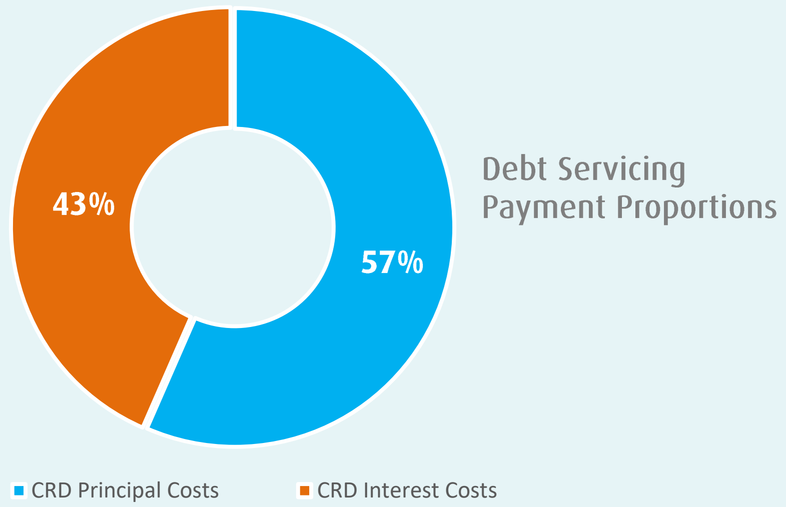
Managing the Cost of Debt

Managing our Cost of Debt

12% of total revenue was used to service long-term debt

In 2025, total CRD debt matured to where the proportion of principal payments were 57% of servicing costs compared to 43% on interest

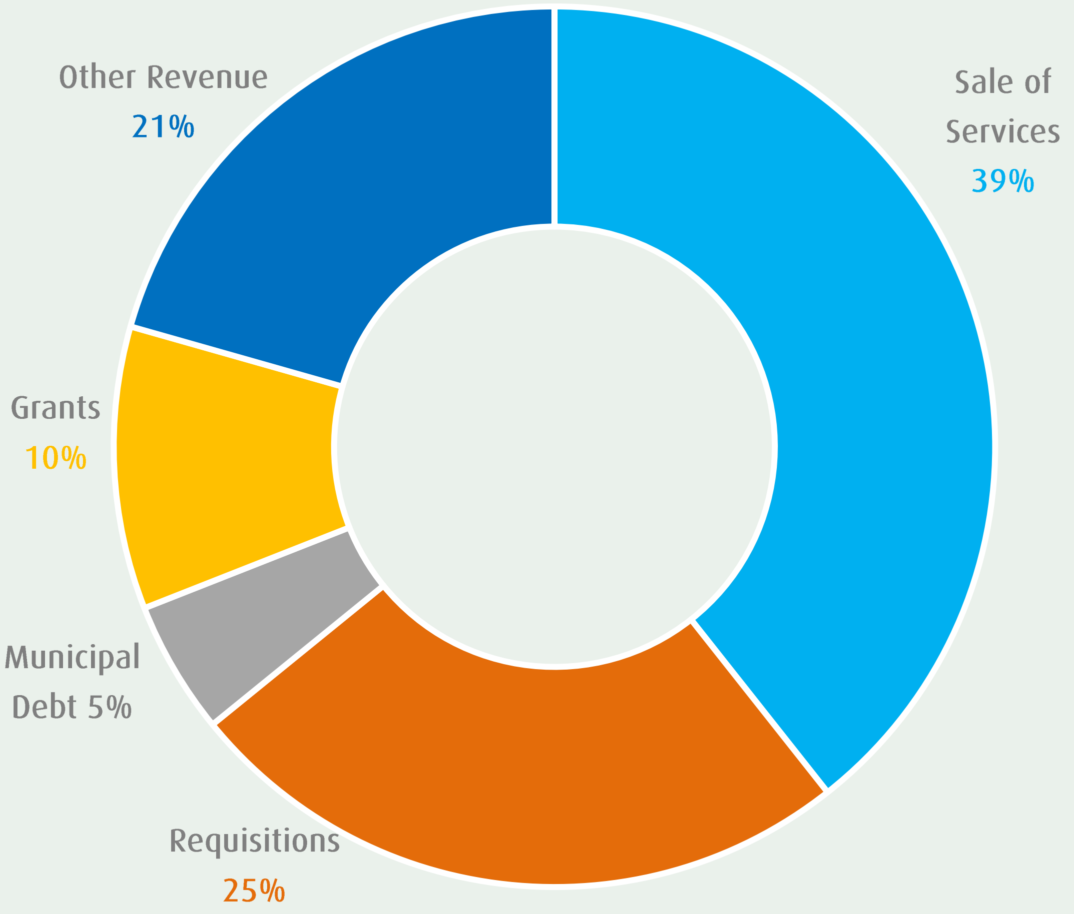




Diversifying Revenue Streams

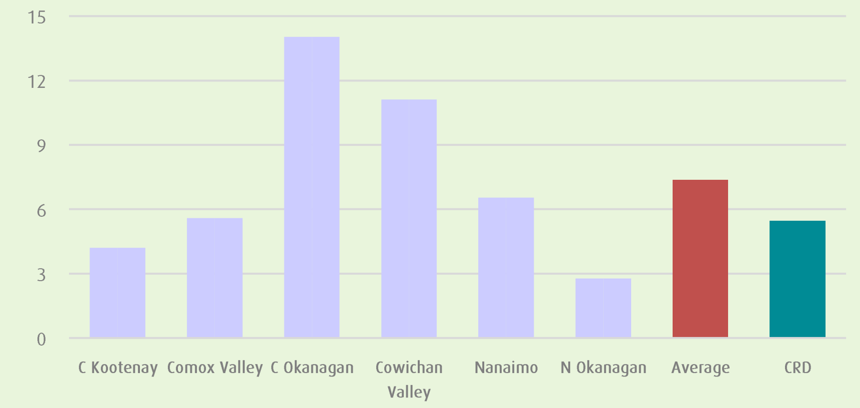
Diversifying Our Revenue

25% of total revenue was raised through requisition from municipalities and electoral areas while 39% from sale of services

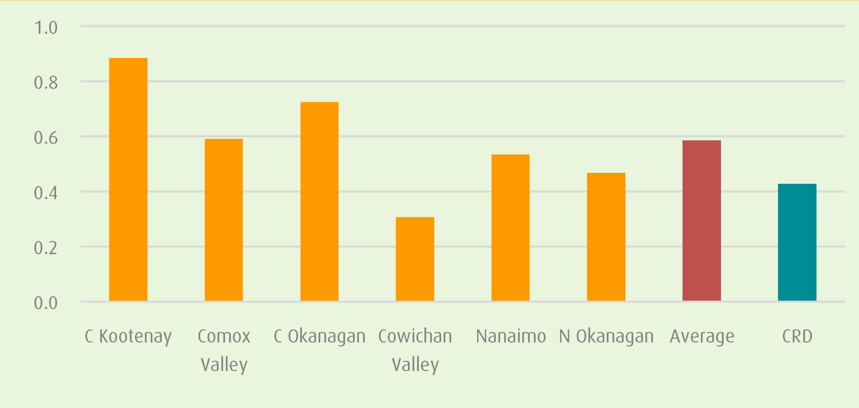


Regional District Benchmarking

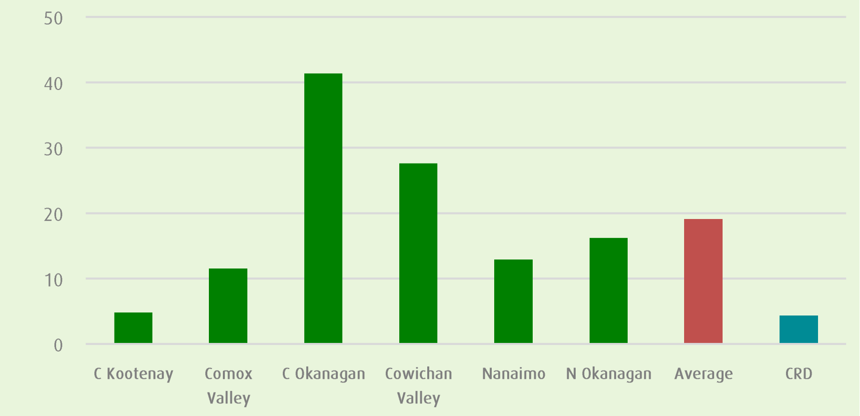
Quick Ratio: Measure of short-term liquidity or the ability to pay immediate financial obligations (greater than 1 is ideal)



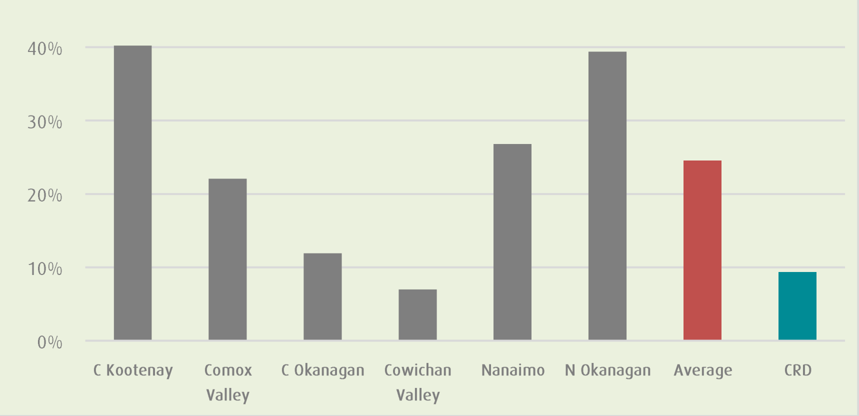
Debt-to-Equity Ratio: Measure of financial leverage, or using debt to increase value (essential public service utilities average 1.2)



Interest Coverage Ratio: Measures how easily a company can pay interest on outstanding debt (greater than 2 is ideal)



Capital Reserve Health: Measure of ability to finance long-term investment projects, also acts as buffer during financial hardship



CRD from 2025 Audited Financial Statement, Source for Rest: Local Government Statistics 2024, by Ministry of Municipal Affairs and Housing, https://www2.gov.bc.ca/gov/content/governments/local-governments/facts-framework/statistics/regional-district-general-financial-statistics, March 2026.
Excluded from comparison due to size of region (less than $10M or greater than $300M in costs); Central Coast, Metro Vancouver, Mount Waddington, North Coast, Peace River.

Thank you

Capital Regional District

CRDVictoria

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