

The CRD Board will advocate, collaborate and form partnerships to address the affordable housing and transportation needs of the region's diverse and growing population.

Community Wellbeing
Transportation & Housing



Board Priorities Dashboard ▶ Progress Report No. 1 – 2019



Making a difference...together

CONDITION
LEGEND



No issues / Proceeding as planned



Potential or emerging issue/problem



Problem/issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Work with government/community partners to plan for and deliver an effective, long-term regional multi-modal transportation system and to increase use of public transit, walking and cycling.				▶ TC Feb. 27, 2019 ▶ Board March 13, 2019	Letter sent by the Board Chair to the Minister of Transportation requesting participation in the South Island Transportation Planning study. Requested and received presentation from BC Transit to Committee to input on Transit Planning.	▶ Letter sent to request meeting & Board Chair to meet with Premier	▶ Awaiting response
1b Protect the E&N Corridor as a transportation corridor and participate in a Provincial working group to come to agreement on the future use of the E&N corridor.					Active Board member as Island Corridor Foundation representative. E&N Corridor is identified as a transportation corridor and is part of the multi-modal network in the 2014 Regional Transportation Plan. Atkins to Savory section of E&N rail trail under construction in 2019.	▶ Monitoring CRD mayors request to initiate rail service on E&N	▶ Ongoing
1c Create and deliver more affordable housing across the region in a manner aligned with the Regional Growth Strategy in order to address the needs of a diverse and growing population, including vulnerable residents.				▶ Board Feb.13, 2019	In December 2018, the Board approved, in partnership with the BC government, the acquisition of two properties, one located at Spencer Road and the other at Hockley Avenue. Board rise and report on acquisition for Millstream Ridge (Treanor Avenue properties).	▶ Continue to implement Regional Housing First Program	▶ Ongoing



The CRD Board will encourage and implement bold action on climate change by enhancing its natural and built assets to achieve environmental resilience, food security and continued wellbeing of our current and future residents.

Climate Action & Environmental Stewardship



Board Priorities Dashboard > Progress Report No. 1 – 2019



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CONDITION
LEGEND



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2a Declare a Climate Emergency and take a leadership role to pursue regional carbon neutrality by 2030.				► <i>Board Feb 13, 2019</i>	On February 25, 2019 the Board Chair wrote letters to the Federal and Provincial Ministers of the Environment to request that the federal government strengthen progressive partnerships and direct funding, and provide additional support to regional and local governments to achieve accelerated federal and local climate action goals related to both mitigation and adaptation. Resolution declaring a climate emergency at February meeting.	► Prepare an advocacy plan	► Q2 2019
2b Work with local governments to further reduce emissions from buildings, transportation and solid waste.					On February 26, 2019 the CRD Board Chair wrote a letter to each CRD Municipality advising of the CRD Board’s climate emergency declaration and urging member municipalities to place the letter on an upcoming meeting agenda for council’s consideration. Met with Climate Action Program Inter-Municipal Working Group to prioritize new regional initiatives.	► Meet with inter-municipal Climate Action Task Force	► Q2 2019
2c Explore additional opportunities for resource recovery and identify best practices to further reduce waste, increase recycling and find beneficial uses for waste.				► <i>Board Mar. 13, 2019</i>	Options reported to Board for landfill gas utilization. Organics processing referred back to staff for report on options regarding composting.	► Report back more information	► Q2 2019
2d Ensure appropriate funding for parks and trails infrastructure, improvements and maintenance by updating the Regional Parks Strategy with consideration to ecological, recreation and reconciliation principles, land acquisition capacity, and expanded partnerships with First Nations and parks user groups.						► Service plan & budget initiative to be brought forward for 2020	► Q4 2019
2e Develop model bylaws and best practices for use by municipalities and electoral areas.					Initiated residential retrofit acceleration project. Continue local government EV policy support associated with CRD EV and ebike infrastructure planning project.	► Service plan initiative to be brought forward for 2020	► Q4 2019



The CRD Board will take measurable steps toward developing respectful government-to-government relationships and partnerships with First Nations to foster shared prosperity for all.



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First Nations
Reconciliation

CONDITION
LEGEND



No issues / Proceeding as planned



Potential or emerging issue/problem



Problem/issue has arisen



Timing has changed

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	Not Started	In Progress	Completed			Action	Timing
3a Look to First Nations for leadership in understanding how to create new regional planning and decision-making systems together on their Traditional Territories.					Ministers responded to formal request from Board to form a working group and staff met with senior ministry staff to initiate discussions.	▶ Scheduled follow up meeting with Ministry staff for May 2019	▶ Q2 2019
3b Seek partnerships, share information and deliver fair and equitable services in working with First Nations on achieving their economic goals.					First Nations Relations Service Plan and budget amendment to include resources for Economic Development Feasibility Study.	▶ Release RFP	▶ Q3 2019
3c Work with First Nations on taking care of the land and water while providing space for cultural and ceremonial use, food and medicine harvesting, traditional management practices and reclaiming Indigenous place names.				▶ Board Mar. 13, 2019	Board received information report on archaeology policy and procedures.	▶ Implement policy and procedures	▶ Q3 2019
3d Prepare an ecological asset management plan that includes natural infrastructure, First Nations guiding principles, First Nations language and place names, historical uses and invasive species management.						▶ Service plan initiative to be brought forward for 2020	▶ Q4 2019

The CRD Board will advocate for infrastructure, regulatory, legislative, financial and operational support, focus its governance and Committees/Commissions on transparently and efficiently advancing regional, sub-regional and local priorities, and work to resolve issues that the CRD may not have the direct mandate to address.

Advocacy, Governance & Accountability



Board Priorities Dashboard > Progress Report No. 1 – 2019



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CONDITION LEGEND		No issues / Proceeding as planned		Potential or emerging issue/problem		Problem/issue has arisen		Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
4a Develop an advocacy strategy to ensure all occupied properties have the opportunity to access high-speed internet services.					CRD staff have been in discussion with SRD staff on the connected coast project since Fall 2018. Sites identified as eligible in the Connected Coast project proposal . Inclusion in various programs is greatly enhanced with a board endorsed broadband strategy. Staff directed by EAC March 13 to advance all correspondence on rural definition issue to MLA Olsen to advocate for increased access to grant funding for EAs. Correspondence sent by CRD Board Chair on March 19 to MLA Olsen.	▶ Letter from Board Chair to add additional landing sites to SRD and the Connected Coast Project Steering Committee	▶ Awaiting response
4b Develop a comprehensive strategy and operational review to reflect the unique needs and governance of each electoral area.				▶ Board Jan. 9, 2019 ▶ EAC Mar. 13, 2019	Resolution supporting the submission of a grant application for \$25,000 to the UBCM Community Emergency Preparedness Fund – Evacuation Planning Stream for Evacuation Route Planning, as well as a grant application for \$100,000 to the UBCM Community Resiliency Investment Program to fund FireSmart initiatives in the Electoral Areas. EAC directed staff to bring back service establishment amendments to remove JDF EA from livestock kill compensation.	▶ Meet with EA to discuss scope of operational review	▶ Q2 2019
4c Explore more comprehensive regional coordination of emergency services, including an assessment of regional hazards, risks and vulnerabilities.					The Regional Emergency Management Partnership (REMP) Strategic Plan and work plan was reviewed and approved with work on a Regional Concept of Operations and Hazard Vulnerability analysis to continue.	▶ Progress to be reviewed at the next REMF meeting.	▶ Ongoing
4d Achieve triple bottom-line sustainable budgets through innovation and streamlining while recognizing the need for infrastructure revitalization and accountability to taxpayers.						▶ Service plan initiative to be brought forward for 2020	▶ Q4 2019
4e Seek 100% participation in the CRD arts function and facilitate a discussion of the region's art facility needs.					In 2017/2018 staff along with Arts commission chair embarked on a roadshow to encourage participation in the Arts Development Service, resulting in net 1 participant increase to the service (+Sooke, +SGI, -Sidney). To advance a regional discussion on arts facilities, the Board could create a select committee/task force to investigate the issue. Internal and external resource support would be required to advance a feasibility study.	▶ Staff to work with Commission to plan for another roadshow campaign to join the Arts Development Service	▶ Q3 2019
4f Explore how the CRD can best contribute to regional economic development.					Correspondence sent by Board Chair to support South Island Prosperity Project Smart Cities application.	▶ Prepare an advocacy plan	▶ Q2 2019





Accountability

CONDITION LEGEND



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Corporate Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
Business capacity & continuity: Advance our workforce planning & Organizational Health & Safety programs to support organizational capacity & resilience.					Organizational Development Plan Actions updated for 2019 and advanced to all staff. Received Local Government Auditor General report December 2018 on Emergency Preparedness identifying the need to improve business continuity planning efforts which included CRD response and proposed work to be implemented.	▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team. ▶ Additional Service Plan initiatives to be brought forward as part of 2020 service planning process.	▶ Quarterly ▶ Q4 2020
Fiscal responsibility: Integrate asset management & risk analysis into our capital planning processes to strengthen our fiscal management practices & support resource sustainability.				▶ Board March 13, 2019	Asset Management Policy & Strategy approved by Board.	▶ Report back on implications needed prior to implementation	▶ Q1 2020
Transparency: Streamline our service planning tools & establish KPIs to effectively track & report progress on Board Priorities, Corporate Projects & operational service activities, thereby enhancing accountability.					Corporate Plan finalized March 2019.	▶ Service plan templates to be prepared and presented as part of 2020 service planning process	▶ Q4 2019
Efficiency & collaboration: Develop a partnership directory & guidelines document to guide staff & existing potential partner groups & enable greater collaboration.					Advancing initiatives under inter-governmental MOUs for Regional Housing First, Regional Emergency Management, First Nations and Wildfire response. Provide core funding to various not-for-profit groups under operating agreements.	▶ Assemble agreements to prepare directory	▶ Q4 2019
Customer service: Enhance our systems and policies to respond to evolving best practices, adhere to legislative requirements, and provide efficient, accessible, customer service.					The 2019 Organizational Development Plan actions include implementing new systems to review policies, a new technology strategy aligned with corporate priorities and enhancing corporate health and wellness and recruitment strategies.	▶ Progress on implementation to be reviewed quarterly by the Executive Leadership Team	▶ Quarterly

Standing Committee Legend

- ▶ CALWMC = Core Area Liquid Waste Management Committee
- ▶ EAC = Electoral Area Committee
- ▶ FNRC = First Nations Relations Committee
- ▶ GFC = Governance & Finance Committee
- ▶ HHC = Hospitals & Housing Committee
- ▶ PEC = Parks & Environment Committee
- ▶ PPSC = Planning & Protective Services Committee
- ▶ TC = Transportation Committee