

CAPITAL PROJECT		
Department	Service Description	Capital Project Title
CRD		
Infrastructure & Water Services	Core Area Wastewater	SCADA and Radio Assessment
	Core Area Wastewater	Annual Provisional Emergency Repairs
	Core Area Wastewater	Marigold Electrical and Building Upgrades
	Core Area Wastewater	Harling Pump Station - Complete Replacement
	Core Area Wastewater	Shoreline Trunk Sewer Upgrade
	Core Area Wastewater	Western Trunk Sewer Twinning
	Core Area Wastewater	Manhole Repairs and Replacement
	Core Area Wastewater	Western Trunk Grit Chamber Repairs
	Core Area Wastewater	Harriet Siphon Inlet Chamber Upgrade
	Core Area Wastewater	Process & Mechanical Upgrades
	Core Area Wastewater	Safety & Security Upgrades
	Core Area Wastewater	Gorge Siphon Inlet Chamber Upgrade
	Core Area Wastewater	Optimization of Residual Treatment Facility Operations
	Core Area Wastewater	Secondary Odour Collection System Upgrade
	Core Area Wastewater	BC Hydro electrical connection -initial plant construction
	Core Area Wastewater	Lang Cove Electrical and Building Upgrades
	Regional Water Supply	Goldstream IWS Field Office
Regional Water Supply	Main No.3 Segment Replacement	
Regional Water Supply	Goldstream Water Supply Area Dams - Regulatory Compliance, Dam Safety Planning & Analyses	
Regional Water Supply	Sooke Lake & Deception Water Supply Area Dams - Regulatory Compliance, Dam Safety Planning & Analyses	

QUARTER 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q4 Variance Explanation
325,000	410,000	1,120	408,880	100%	Some minor telecommunications equipment items were purchased. The construction phase has been deferred to 2026. The overall project remains within scope and budget.
375,000	900,000	1,096,731	(196,731)	(22%)	The project addresses emergency repairs arising from unforeseen events and circumstances. In Q4, primary costs were related to the unforeseeable blockage and continued work associated with the Disk Filter project.
-	200,000	249,421	(49,421)	(25%)	Construction is well underway. Materials have been delivered and are stored onsite in a container, contributing to increased Q4 expenditures. Certain components of the scope must be deferred until high-flow conditions begin to subside in March. While the overall project schedule is now forecast to be delayed, with the majority of expenditures anticipated in 2026, the project remains within the approved scope and budget.
-	30,000	21,434	8,566	29%	Q4 expenditures were primarily related to design and project management activities. The construction kick-off meeting is anticipated in Q1 2026, with construction expected to be substantially completed during the low-flow summer months of 2026. The overall project is within scope and budget.
2,668,508	150,000	16,379	133,621	89%	Design consultant retained and additional engagement is underway. This project is being delivered in tandem with Western Community Trunk Sewer (CAWW 21-07) and Craigflower Foremain (CAWW 21-13). Additional stakeholder engagement required prior to finalizing detailed design and advancing to construction, with majority of costs expected in 2026. The overall project is within scope and budget.
465,000	-	17,291	(17,291)	(100%)	Design consultant retained and additional engagement is underway. This project is being delivered in tandem with Shoreline Trunk Sewer (CAWW 21-06) and Craigflower Foremain (CAWW 21-13). Construction for the majority of this route not expected for 5+ years but significant upfront planning and coordination effort is still required.
1,475,000	100,000	83,291	16,709	17%	Some design and project management costs were incurred in Q4. The construction tender was posted in Q4, with the construction contract anticipated to be awarded in Q1 2026. The overall project is within scope and budget.
1,215,000	40,000	46,950	(6,950)	(17%)	Design consultant fees have been incurred to date. The project budget is anticipated to be consolidated into a larger program-level budget in 2026 and prioritized within that broader program. The overall project is within scope and budget.
965,000	40,000	7,278	32,722	82%	Engineering costs have been incurred to prepare the project for tender. The tender is expected to be issued in Q1 2026, with construction scheduled to commence in summer 2026 to align with low-flow conditions. The overall project is within scope and budget.
300,000	410,000	303,099	106,901	26%	The purpose of this provisional project is to support various process and mechanical upgrades across the Core Area and conveyance infrastructure, driven by operational optimization requirements. In Q4, efforts focused on coordinating contracts and advancing procurement strategies for the Scum Removal System and the Odour Control System - Mist Eliminators. The overall project remains on schedule and is forecasted to be delivered within the approved scope and budget.
200,000	400,000	416,579	(16,579)	(4%)	The nature of this provisional project is to address various safety and security upgrades to the Core Area and conveyance infrastructure, driven by operational needs. In Q4, efforts focused on coordinating contracts and advancing procurement strategies for the Access Hatch and Safety Railing Upgrades. The overall project remains on schedule and is forecasted to be delivered within approved scope and budget.
1,705,000	400,000	581,649	(181,649)	(45%)	Mainly construction cost is incurred in Q4. The project is substantially complete by year-end and remains within scope and budget.
2,950,000	2,950,000	1,000,000	1,950,000	66%	OMRS Equipment was delivered in Q4. Capital improvements to the RTF facility proposed in the agreement were delayed as part of the piggings events which resulted in damage to the RTF that need to be repaired before OMRS could commence. Majority of improvement costs will occur in 2026, with completion deferred to 2026. The overall project is within scope and budget. The overall project is within scope and budget.
500,000	450,000	477,956	(27,956)	(6%)	The majority of construction has been completed in Q4 with some minor close out and cleanup to be completed in early 2026. The overall project is within scope and budget.
1,050,000	1,050,000	1,050,000	0	0%	One-time payment to BC Hydro as the original guarantee amount was not met. The overall project is within scope and budget.
-	-	108,902	(108,902)	(100%)	Mainly construction cost is incurred in Q4. This project is nearing completion with the exception of minor close out deficiencies. Expected to wrap up in Q1 of 2026. The overall project is within scope and budget.
2,750,000	1,500,000	1,288,806	211,194	14%	Construction contract was approved and construction began in Dec 2025. Timing and invoicing are slightly behind original schedule. Overall project remains on time and within scope and budget.
830,000	10,000	8,102	1,898	19%	Project timeline has been deferred to align construction phase with other parallel projects. This has been communicated to the RWS commission and is reflected in the 2026 capital plan. The overall project remains within scope and budget.
175,000	100,000	121,496	(21,496)	(21%)	RFP preparation in progress for phase 1 of dam seismic retrofit program. Delays due to need for further consultation with experts. Goldstream Watershed Dam Safety Review project in progress. Scoping in progress for Japan Gulch Dam Spillway Assessment. The overall project remains within scope and budget.
225,000	100,000	220,660	(120,660)	(121%)	RFP preparation for phase 1 of dam seismic retrofit program progressing faster than plan. Site investigation field work at Deception Gulch Dam completed in Q4 to inform seismic retrofit of dam. The overall project remains within scope and budget.

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast (at Q3)	Total 2025 Actuals	Forecast Variance (over) / under \$	Forecast Variance %
750,000	423,642	14,762	408,880	2770%
1,500,000	1,425,584	1,622,315	(196,731)	(12%)
1,850,000	829,639	879,060	(49,421)	(6%)
2,425,000	132,219	123,653	8,566	7%
2,828,508	168,719	35,098	133,621	381%
720,000	350,961	368,252	(17,291)	(5%)
2,000,000	601,444	584,735	16,709	3%
1,250,000	125,644	132,594	(6,950)	(5%)
1,000,000	46,368	13,646	32,722	240%
850,000	848,474	741,573	106,901	14%
600,000	555,302	571,881	(16,579)	(3%)
3,430,000	2,546,302	2,727,951	(181,649)	(7%)
2,950,000	2,950,000	1,000,000	1,950,000	195%
750,000	488,345	516,301	(27,956)	(5%)
1,050,000	1,050,000	1,050,000	0	0%
550,000	433,960	542,862	(108,902)	(20%)
11,000,000	2,623,417	2,412,223	211,194	9%
1,030,000	50,672	48,774	1,898	4%
700,000	186,991	208,487	(21,496)	(10%)
900,000	302,422	423,082	(120,660)	(29%)

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 plan revised; Completion Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	
2026 plan revised	2026 plan revised; Construction Delayed	2026 plan revised
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	

CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Infrastructure & Water Services	Regional Water Supply	Sooke Lake & Deception Water Supply Area Dams - Upgrades and Improvements Program
	Regional Water Supply	Replacement of UV System
	Regional Water Supply	Water Treatment Plant Improvements Program
	Regional Water Supply	Integrate Dam Performance and Hydromet to SCADA
	Regional Water Supply	RWS Supply Main No. 4 Upgrade & Main #1 High Pressuring
	Regional Water Supply	Vehicle & Equipment Replacement (Funding from Replacement Fund)
	Regional Water Supply	Critical Spare Equipment Storage & Pipe Yard
	Regional Water Supply	Head Tank Valve & Main No. 4&5 Valve Replacement
	Regional Water Supply	Main No. 4 - Mt Newton to Highway 17 & Bear Hill Trunk Extension (RWS Contribution to SPWS Project)
	Regional Water Supply	Microwave Radio Upgrades
	Regional Water Supply	Bulk Supply Meter Replacement Program
	Regional Water Supply	Kapoor Main Mile 1 Bridge and Asphalt Upgrade
	Regional Water Supply	Corrosion Protection Program
	Regional Water Supply	Forest Resilience Treatments
	Regional Water Supply	SCADA Masterplan and System Upgrades
	Regional Water Supply	Cecelia Meter Replacement
	Regional Water Supply	Mount Tolmie Tank Structural and Infiltration Improvements
	JDF Water Distribution	Comprehensive Pump Station Upgrades (10 year Program)
	JDF Water Distribution	AC Pipe Replacement Program
	JDF Water Distribution	Residential Service & Meter Replacement Program
JDF Water Distribution	Vehicle & Equipment Replacement (Funding from Replacement Fund)	
JDF Water Distribution (CCO)	Sooke Henlyn Supply & Distribution Mains	
JDF Water Distribution	SCADA Master Plan Update & Upgrades	

QUARTER 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q4 Variance Explanation
1,000,000	2,000,000	718,077	1,281,923	64%	Deception Dam Low Level Overflow gate project was completed in Q4. Sooke Lake Dam Instrumentation project coordination meetings commenced with contractor in Q4 with completion deferred to 2026. Overall program is running on budget and addressing priority dam projects.
-	-	3,989	(3,989)	(100%)	Construction completed in Q2. Minor closing costs posted in Q3 & Q4. The overall project was within scope and budget.
250,000	100,000	74,845	25,155	25%	This project was created by capital plan amendment in 2025 reallocating funds from the completed UV Replacement project. Small projects are being initiated as they are identified and this will form an ongoing program that will continue into 2026. The overall project remains within scope and budget.
380,000	50,000	55,985	(5,985)	(12%)	Scoping, design, and installation activities in progress for installation of instrumentation improvements at higher consequence dams. The overall project remains within scope and budget.
2,585,000	150,000	79,157	70,843	47%	High pressuring of Main No. 1. Intentionally delayed to assess opportunity for energy reclamation at the Humpback PRV site, and also to assess the impacts on adjacent projects. The overall project remains within scope and budget.
476,250	476,250	301,624	174,626	37%	One vehicle order cancelled by Ford due to Ford halting all production of the Ford Lightning. The overall project remains within scope and budget.
285,000	285,000	5,394	279,606	98%	Additional geotechnical investigation required prior to completion of conceptual design. Detailed design and procurement activities expected to commence in Q1/Q2 2026. Project planned to go to tender in late 2026. The overall project remains within scope and budget.
235,000	50,000	6,414	43,586	87%	Procurement delays continued into Q4. Project start deferred to 2026 pending resource availability. Project start until Q1 2026. The overall project remains within scope and budget.
25,895,000	1,294,750	328,340	966,410	75%	Construction submittals reviews commenced in Q4 2025 with construction now expected to begin in Q1 2026. The overall project remains within budget and expected to be complete within contract substantial completion deadlines.
165,000	30,000	-	30,000	100%	Due to its priority level, the project has been deferred Q1 2026. The overall project remains within scope and budget.
505,771	500,000	16,598	483,402	97%	Planning and coordinating continued in Q4 as planned. Cook and Malach meter installations to commence in Q1 2026. The overall project is on time and remains within scope and budget.
72,000	388,924	355,134	33,790	9%	Project was completed in Q4 on time and under budget.
145,000	145,000	23,543	121,457	84%	Variance due to soil testing at the Hampton Park site not being required. Project is nearing completion; remaining activities include final documentation, reporting, and asset commissioning. The overall project remains on time and within scope and budget.
150,000	150,000	187,519	(37,519)	(25%)	Work in Q4 progressed faster than plan, however, completion is deferred to the end of Q2 2026. Scope, budget, and timing of project are under review and are reflected in the 2026 capital plan.
240,000	-	532	(532)	(100%)	Spending is contingent on SCADA Master Plan creation and approval that is still ongoing. Completion forecasted to be delayed to 2026. The overall project remains within scope and budget.
1,194,361	997,080	535,474	461,606	46%	Project progressing well, with Q4 costs below forecast due to reduced decommissioning work and a slight shift in installation activities to 2026. The project remains within scope and budget and is on track to meet the contractual substantial completion deadline with completion in Q1/Q2 of 2026.
2,405,000	150,000	39,684	110,316	74%	Early stages of system overview assessment and preliminary options review are underway. Engagement with Oak Bay, Saanich and City of Victoria to follow in Q1/Q2 of 2026. Longer-term assessments are expected through most of 2026 before moving into procurement and construction phases in 2027. The overall project remains within scope and budget.
325,000	325,000	50,887	274,113	84%	Q4 expenditures were below forecast due to lower than anticipated project close-out costs, including final labour, demobilization, and consultant payments. No additional change orders were required. The project is complete, with further pump station upgrades planned for 2026 under project 26-01.
2,254,678	1,743,135	1,811,454	(68,319)	(4%)	Program work continues with CRD crews completing scheduled project improvements slightly faster than plan. The overall project remains within scope and budget.
450,000	68,559	19,539	49,020	72%	This is an annually provisioned project, with expenditures made as needed in alignment with shifting priorities. It is an ongoing program focused on repair and maintenance work, with fluctuating deliverables and schedules. The overall project remains on time and within scope and budget.
500,000	500,000	71,430	428,570	86%	Variance due to internal resource limitations, changes in project priorities, and vendor supply challenges, resulting in JDF heavy vehicle and equipment purchases being rescheduled for delivery in 2026. The overall project remains within scope and budget.
1,000,000	-	-	0	0%	This project is developer-driven and no work or planning has begun to trigger this project. The overall project remains within scope and budget.
1,140,000	-	72,080	(72,080)	(100%)	Spending has been limited to small maintenance items which occurred in Q4. The SCADA Master Plan is prepared, with approval anticipated in early 2026. The overall project remains within scope and budget.

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast (at Q3)	Total 2025 Actuals	Forecast Variance (over) / under \$	Forecast Variance %
4,000,000	2,322,582	1,040,659	1,281,923	123%
1,780,500	1,587,704	1,591,693	(3,989)	(0%)
750,000	284,312	259,157	25,155	10%
1,170,000	74,547	80,532	(5,985)	(7%)
2,785,000	438,856	368,013	70,843	19%
1,376,250	1,191,763	1,017,137	174,626	17%
1,035,000	350,015	70,409	279,606	397%
940,000	230,646	187,060	43,586	23%
27,815,000	1,603,983	637,573	966,410	152%
645,000	30,000	-	30,000	#DIV/0!
850,000	749,709	266,307	483,402	182%
840,000	839,590	805,800	33,790	4%
550,000	421,242	299,785	121,457	41%
600,000	186,120	223,639	(37,519)	(17%)
960,000	39,729	40,261	(532)	(1%)
1,350,000	1,350,000	888,394	461,606	52%
3,270,000	206,248	95,932	110,316	115%
3,966,000	2,841,807	2,567,694	274,113	11%
8,900,000	8,900,000	8,968,319	(68,319)	(1%)
1,800,000	1,800,000	1,750,980	49,020	3%
1,670,000	670,697	242,127	428,570	177%
1,000,000	-	-	0	#DIV/0!
1,500,000	22,996	95,076	(72,080)	(76%)

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
2026 plan revised	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
2025 re-evaluated	2026 plan revised; Completion Delayed	2025 re-evaluated
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Acquisition Delayed	

CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Infrastructure & Water Services	JDF Water Distribution	JDF Site Decommissioning Program
	JDF Water Distribution	Hwy 14 Watermain Relocation
	Saanich Peninsula Treatment Plant	Odour Control Upgrade Construction
	Saanich Peninsula Water Supply	Reservoir Seismic Isolation Valves
	Saanich Peninsula Water Supply	SPW System Upgrade and Expansion
Local Services	Mailview Sewer Utility (SSI)	Wastewater Treatment Plant Upgrade
	Magic Lake Sewer Utility (Pender)	Wastewater Improvements - Pump Station and Treatment Plant Upgrades
	Lyall Harbour Boot Cove Water (Saturna)	Dam Improvement and Regulatory Requirements
	SSI Park Land and Rec Programs	Park Maintenance Facility
	Pender Island Community Parks	Schooner Way Trail
Parks and Environmental Services	Regional Parks	Replacement of Weed Harvester
	Regional Parks	Design & Expand East Sooke Aylard Farm Parking
	Regional Parks	Regional Trestle Renewal, Trails Widening and Lighting Project
	SEAPARC	Skate Park Renewal
	Panorama Recreation	Heat Recovery Plant
	Panorama Recreation	Centennial Park Multi-Sport Box
	Environmental Resource Management	Gas & Leachate Collection Pipe Extension
	Environmental Resource Management	RNG Optimization Projects
	Environmental Resource Management	Aggregate Production for Internal Use
	Environmental Resource Management	Landfill Gas Utilization
Environmental Resource Management	Hartland North Electrical	

QUARTER 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q4 Variance Explanation
520,000	110,000	113,345	(3,345)	(3%)	Project management activities continue into Q4 as planned. Construction phase of project now planned to begin in Q1 of 2026. The overall project remains within scope and budget.
950,000	100,000	-	100,000	100%	This project involves a one-time contribution from CRD to pay MOTT for the relocation of a CRD watermain located in their right of way. MOTT's tendering process for this work has been delayed due to BCGEU job action that is expected to conclude in Q1 2026. Construction expected to begin Q1/Q2 2026 with completion expected in 2027. The project remains within scope and budget.
3,050,000	-	808	(808)	(100%)	The quality of the project tender submissions did not meet the required standards. Staff have completed a reprioritization memo and will proceed with a 2026 Capital Plan update to realign project priorities and timelines and undertake value engineering for this scope.
200,000	150,000	9,853	140,147	93%	The quality of the project tender submissions did not meet the required standards. Staff have completed a reprioritization memo and will proceed with a 2026 Capital Plan update to realign project priorities and timelines and undertake value engineering for this scope.
12,375,000	618,750	250,159	368,591	60%	Contract awarded late in Q3. Construction began late in Q4 resulting in lower than planned spending. The project is expected to continue through 2026 and remains within scope and budget.
1,153,000	120,000	12,558	107,442	90%	Review of tender package performed in Q4. Project work and construction largely deferred to 2026 due to timing of the petition process for approval of required debt funding. 2026 budget increased as a result of increased construction costs. The overall project remains within scope.
197,956	197,956	50,202	147,754	75%	A budget amendment was completed in Q4 to increase the budget by \$300k for the installation of additional safety items required by WorkSafe BC and treatment plant operation optimization after operation began in Q3. Completion of this work is delayed in Q1 2026. The overall project remains within scope and amended project budget.
560,000	5,000	6,945	(1,945)	(39%)	Geotechnical engineering continued in Q4. Project completion delayed to 2026 due to timing of the petition process for approval of required debt funding. The overall project remains within scope with 2027 budget increased to reflect increased construction costs.
500,000	-	285	(285)	(100%)	Project is on hold while Islands Trust reviews the submitted rezoning application, this will delay project completion to 2026. The overall project will be within scope and budget.
654,301	800,000	1,442,898	(642,898)	(80%)	Q4 variance is due to construction proceeding ahead of the current schedule. The phase 1 trail segment was completed in Q4 and work started on phase 2. Due to overall project delays it will be completed in early 2026 within scope and budget.
700,000	700,000	-	700,000	100%	Equipment purchase is delayed to 2026 and remains within the overall scope and budget.
-	-	-	0	0%	Project was completed in Q3.
6,450,000	500,000	437,097	62,903	13%	Project design and consultation progressing in 2025 with trail work deferred to begin in 2026. Design work continued in Q4. The overall project remains within scope and budget.
500,000	500,200	301,736	198,464	40%	Project was dependent on results of AAP for debt financing. Borrowing bylaw authorized in Q3, project construction began in Q4. The overall project remains on time and within scope and budget.
1,961,456	817,451	846,554	(29,103)	(4%)	Project budget amended in Q2 work progressed at a strong pace in Q4. The overall project is within scope and revised budget.
-	553,803	130,458	423,345	76%	Project received certificate of occupation and soft open occurred in Q3. Grand opening projected for Q1 2026 after First Nations artwork is installed. The overall project remains within scope and budget.
250,000	257,500	161,653	95,847	37%	Horizontal gas wells were installed and procurement of gas & leachate piping started in Q4. 2025 phase of multi-year project to be completed in 2026. The overall project remains within scope and budget.
-	1,685,000	-	1,685,000	100%	Operation of the new RNG facility continued in Q4. Outstanding deficiencies were not remediated in Q4 and therefore funds were not released. The project remains within scope and budget and is projected to be completed in early 2026.
-	-	-	0	0%	Operational Aggregate production was completed in Q2.
-	2,087,919	27,300	2,060,619	99%	Operation of the new RNG facility continued in Q4. Outstanding deficiencies were not remediated in Q4 and therefore funds were not released. The project remains within scope and budget and is projected to be completed in early 2026.
300,000	25,000	6,082	18,918	76%	Electrical design for the project occurred in Q4. Majority of construction costs will occur in 2026, with completion deferred to 2026. The overall project is within scope and budget.

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast (at Q3)	Total 2025 Actuals	Forecast Variance (over) / under \$	Forecast Variance %
530,000	130,323	133,668	(3,345)	(3%)
2,000,000	100,000	-	100,000	#DIV/0!
3,300,000	-	808	(808)	(100%)
800,000	167,607	27,460	140,147	510%
13,950,000	813,844	445,253	368,591	83%
1,268,000	617,367	509,925	107,442	21%
700,550	700,550	552,796	147,754	27%
630,000	38,999	40,944	(1,945)	(5%)
645,000	570	855	(285)	(33%)
2,154,301	1,102,710	1,745,608	(642,898)	(37%)
700,000	700,000	-	700,000	#DIV/0!
1,210,000	1,131,029	1,131,029	0	0%
9,750,000	2,154,778	2,091,875	62,903	3%
1,124,000	524,000	325,536	198,464	61%
3,611,456	2,057,535	2,086,638	(29,103)	(1%)
2,943,793	2,512,498	2,089,153	423,345	20%
650,000	648,996	553,149	95,847	17%
1,831,000	1,830,929	145,929	1,685,000	1155%
850,000	850,652	850,652	0	0%
6,228,751	6,228,751	4,168,132	2,060,619	49%
750,000	36,323	17,405	18,918	109%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 plan revised; Construction Delayed	
	2026 plan revised; Completion Delayed	
2025 re-evaluated	2026 plan revised; Completion Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Construction Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	2025 amended
	2026 plan revised; Completion Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	
	2026 plan revised; Acquisition Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Construction Delayed	

CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Parks and Environmental Services	Environmental Resource Management	Hartland Amenity Project
	Environmental Resource Management	Contractor Workshop Relocation
	Environmental Resource Management	Cell 5&6 Gravity Retaining Wall Construction
	Environmental Resource Management	Cell 5 Liner Construction
	Environmental Resource Management	Cell 1, 2 & 3 Transition Liner
	Environmental Resource Management	Diversion Transfer Station
	Environmental Resource Management	RNG Spare Parts Inventory
	Environmental Resource Management	NE & NW Aggregate Stockpile cover
	L.W.M.P. - Core and West Shore	Biosolids Advanced Thermal Pilot Demonstration Plant
	Millstream Meadows Remediation	Millstream Meadows Remediation
Climate Action and Adaptation	Regional electric vehicle charging infrastructure	
Facilities	CRD Headquarters	New FOC Building
	Family Court Building	Detail Design & Replacement of HVAC
Royal Theatre	Royal Theatre	Repair Building Envelope
Finance and Technology	Information Technology	SAP Migration from ECC to S4 and New Financial Model
	Information Technology	SAP S4HANA Enhancements
Land Banking and Housing	Land Banking and Housing	Village on the Green
	Land Banking and Housing	Campus View
	Land Banking and Housing	Verdier/Brentwood & Mt Tolmie
	Land Banking and Housing	Thuthiqut Hulelum (formerly Forest Homes)
		Total Projects >\$500k
		Total Projects <\$500K; Potential Parkland Acquisitions
		Total Projects

QUARTER 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q4 Variance Explanation
30,595	300,000	96,377	203,623	68%	Hartland Landfill Neighborhood Intersection Improvement construction occurred in Q4. Construction delays due mainly to scheduling. The overall project is within scope and budget.
541,057	50,000	56,225	(6,225)	(12%)	Civil & structural design occurred in Q4. Majority of construction costs will occur in 2026, with completion deferred to 2026. The overall project is within scope and budget.
300,000	20,000	-	20,000	100%	Due to project logistics, the timeline for this project has changed. Both design & construction work will be deferred until 2026. The overall project is within scope and budget.
2,500,000	50,000	104,500	(54,500)	(109%)	Design of Cell 5B occurred in Q4. Due to project logistics, the timeline for this project has changed. Sequencing of Cell 5A and 5B work required this work to be deferred from 2025 to 2026. The overall project is within scope and budget.
-	-	-	0	0%	Cell 1, 2 & 3 Transition Liner installation was completed in Q2 within budget.
239,982	490,000	187,526	302,474	62%	Additional paving occurred in Q4. Final project acceptance items have not been completed and will be completed in 2026. The overall project is within scope and budget.
-	-	-	0	0%	Spare Parts were procured in Q2, within budget.
150,000	25,000	-	25,000	100%	Additional project tasks require further design. Majority of construction costs will occur in 2026, with completion deferred to 2026. The overall project is within scope and budget.
1,388,000	200,000	87,743	112,257	56%	Planning for the Advanced Thermal Project continued in Q4, including advancing engagement planning, permitting preparations, and coordination with the regulator. Expenditures were lower than forecast because design and modelling work is dependent on direction from the Province regarding air-quality modelling requirements. These costs will occur once regulatory guidance is confirmed. The project remains within scope and budget.
163,000	270,000	115,025	154,975	57%	Ongoing project management occurred in Q4. Well decommissioning planned for Q4 experienced field and technical delays, which pushed the majority of the work to 2026. Overall project is within scope and budget.
358,315	688,315	76,006	612,309	89%	Ongoing project management occurred in Q4 and will continue to develop requirements for the project. Remaining activity deferred to 2026 due to grant funding agreement timelines and equipment procurement process. The overall project is within scope and budget.
1,000,000	-	-	0	0%	Facilities participation in the FOC budget has been pushed out to 2026. The overall project remains on time and within scope and budget.
950,000	650,000	-	650,000	100%	Project has been delayed by issues determined in the design process, requiring potential electricity upgrade to the facility, project deferred into 2026.
215,000	-	64,273	300,000	(100%)	Majority of repointing work completed in Q3, additional work is required that began in Q4 and will continue in early 2026. Project remains within scope and budget.
657,645	250,000	259,402	(9,402)	(4%)	In Q4, significant progress was made on the implementation of Euna Budget Pro which proceeded at a faster rate than originally anticipated. As such, implementation costs were incurred earlier resulting in the variance. This will not result in overall project costs being greater.
310,000	55,915	3,380	52,535	94%	The project continues to remain within the approved budget. Most spending has been deferred to 2026 while staff advance contract negotiations and refine the project scope, including components related to utility billing engagement, interface design, data archiving, reporting, and payroll modernization.
-	10,300,000	10,300,000	0	0%	Capital Funds provided to CRHC in Q3.
-	-	-	0	0%	Capital Funds provided to CRHC in Q3.
-	170,625	1,377	169,248	99%	Project transferred to CRHC for development.
1,068,000	1,077,944	3,914	1,074,031	100%	The project is on hold pending funding. The overall project is within scope and budget.
100,019,875	42,470,076	27,028,524	15,805,826	37%	

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast (at Q3)	Total 2025 Actuals	Forecast Variance (over) / under \$	Forecast Variance %
3,530,595	2,801,658	2,598,035	203,623	8%
1,141,057	50,000	56,225	(6,225)	(11%)
750,000	20,000	-	20,000	#DIV/0!
5,992,138	3,188,980	3,243,480	(54,500)	(2%)
2,000,000	1,999,584	1,999,584	0	0%
539,982	535,492	233,018	302,474	130%
700,000	700,000	700,000	0	0%
750,000	208,384	183,384	25,000	14%
1,888,000	287,413	175,156	112,257	64%
658,000	588,963	433,988	154,975	36%
1,433,257	801,281	188,972	612,309	324%
3,000,000	-	-	0	#DIV/0!
1,050,000	650,000	-	650,000	#DIV/0!
860,000	377,056	441,329	(64,273)	(15%)
2,335,105	759,820	769,222	(9,402)	(1%)
810,000	77,259	24,724	52,535	212%
10,300,000	10,300,000	10,300,000	0	0%
5,800,000	5,800,000	5,800,000	0	0%
6,200,000	6,200,001	6,030,753	169,248	3%
2,058,000	1,530,675	456,645	1,074,030	235%
215,109,243	101,506,678	86,065,125	15,441,553	18%
100,422,402				
315,531,645				

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	
2025 re-evaluated	2026 plan revised; Completion Delayed	
	2026 plan revised; Construction Delayed	

CAPITAL PROJECT		
Department	Service Description	Capital Project Title

CRHD		
Planning & Protective Services	Capital Regional Hospital District	950 Kings Redevelopment
		Total Projects >\$500k
		Total Projects <\$500K; Capital Grants
		Total Projects

CRHC		
Planning & Protective Services	Regional Housing	New Redevelopment Projects
		Future Redevelopment Projects
		Caledonia Redevelopment Housing
		Carey Lane BER
		Campus View Redevelopment
		Village on the Green Redevelopment
		Cedar Hill Library & HSG Redevelopment
		Verdier/Brentwood
		Routine Capital
		Total Projects <\$500K
		Total Projects

QUARTER 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q4 Variance Explanation

3,000,000	-	-	-	0%	Island Health has indicated that they will not be proceeding with a designated health project at 950 Kings. As a result, the project will not move forward in 2025.
3,000,000	-	-	-	0%	

820,000	820,000	728,607	91,393	11%	Both Swanlea and 1800 McKenzie redevelopment projects design phase completed, both projects awaiting development approval. Construction deferred to 2026.
1,500,000	1,500,000	-	1,500,000	100%	Projects on hold pending funding. Applications sent July 2025 to BC Housing for funding under CHF program, decision pending.
620,656	4,515,799	4,771,577	(255,778)	-6%	Occupancy permit received late Nov. 2025, deficiencies continues to be addressed. Building will be ready for occupancy Q1 2026.
1,392,459	1,830,717	1,201,696	629,021	34%	Variance primarily due to balance remaining in contingency. Deficiencies being addressed, opening pushed to Q1 2026.
16,982,561	4,997,161	2,593,212	2,403,949	48%	Work progressed according to schedule, billing from contractor and insurance delayed to Q1 2026. The overall project is scheduled for completion in 2028, in scope and budget.
25,003,601	4,009,275	3,055,736	953,539	24%	Acquisition of neighbouring parcel resulted in delays getting the building permit and start of construction. Construction deferred to 2026. The overall project is scheduled for completion in 2028, in scope and budget.
9,247,333	500,000	416,705	83,295	17%	Demolition initiated in Dec. 2025. Final Project approval from BC Housing pending, expected Q1 2026.
6,409,693	7,000,000	6,807,161	192,839	3%	Final project approval attained in late November and transfer to CRHC completed in December. Abatement and demolition to initiate early 2026 along with pre-construction work. Land purchase and design work completed in 2025, with construction to begin in 2026.
1,107,789	1,252,023	947,840	304,183	24%	Due to contractor unavailability and delay in awarding consulting service contract in procurement process, projects pushed to 2026.
63,084,091	26,424,974	20,522,534	5,902,440	22%	

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast (at Q3)	Total 2025 Actuals	Forecast Variance (over) / under \$	Forecast Variance %

3,000,000	-	-	0	#DIV/0!
3,000,000	-	-	-	#DIV/0!
23,373,443				
26,373,443				

2,500,000	1,680,721	1,589,328	91,393	6%
1,500,000	1,500,000	-	1,500,000	#DIV/0!
13,877,579	15,184,235	15,440,013	(255,778)	(2%)
5,142,431	4,735,498	4,106,477	629,021	15%
18,227,203	5,390,356	2,986,407	2,403,949	80%
27,395,730	6,051,283	5,097,745	953,539	19%
12,100,000	1,993,473	1,910,179	83,295	4%
8,301,416	7,469,553	7,276,714	192,839	3%
3,957,789	3,858,741	3,554,559	304,183	9%
93,002,148	54,310,204	41,961,420	12,348,784	29%
212,000				
93,214,148				

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget

2025 re-evaluated	2025 re-evaluated	2025 re-evaluated
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		2026 plan revised
		2026 plan revised
	2026 plan revised; Completion Delayed	2025 amended
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	2025 re-evaluated
	2026 plan revised; Construction Delayed	2025 re-evaluated
	2026 plan revised; Construction Delayed	