CAPITAL REGION HOUSING CORPORATION 2024 NO OPERATING AGREEMENT BUDGET SUMMARY

- 5 Properties: 123 units affordable rental housing

| | 2023 Board Amended | 2023 Estimated Actuals | 2023 Budget \$ Variance | 2023 Budget % Variance | 2024 CRHC Proposed | 2024 Budget \$ Change | 2024 Budget % Change | 2025 Projected | 2026 Projected | 2027 Projected | 2028 Projected |
|---|--------------------------|------------------------------|-------------------------------|------------------------------|--------------------------|-----------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|
| Revenue | | | | | | | | | | | |
| Tenant Rent Contribution | 1,678,110 | 1,718,160 | 40,050 | 2.4% | 1,755,018 | 76,908 | 4.6% | 1,615,473 | 1,083,676 | 1,105,350 | 1,127,457 |
| Misc Revenue - parking and laundry | 6,140 | 6,230 | 90 | 1.5% | 6,230 | 90 | 1.5% | 5,678 | 3,772 | 3,810 | 3,848 |
| Total Revenue | 1,684,250 | 1,724,390 | 40,140 | 2.4% | 1,761,248 | 76,998 | 4.6% | 1,621,151 | 1,087,448 | 1,109,159 | 1,131,305 |
| Expenditures | | | | | | | | | | | |
| Audit/Legal | 2,260 | 2,132 | 128 | 5.7% | 2,240 | (20) | -0.9% | 2,062 | 1,383 | 1,411 | 1,439 |
| Caretaker | 153,534 | 141,844 | 11,690 | 7.6% | 178,154 (2) | 24,620 | 16.0% | 163,989 | 110,005 | 112,205 | 114,450 |
| Garbage | 25,692 | 31,222 | (5,530) | -21.5% | 36,251 (3) | 10,559 | 41.1% | 33,369 | 22,384 | 22,832 | 23,288 |
| Landscape Maintenance | 42,734 | 43,694 | (960) | -2.2% | 45,000 | 2,266 | 5.3% | 41,422 | 27,786 | 28,342 | 28,909 |
| Hydro | 5,820 | 4,240 | 1,580 | 27.1% | 5,980 | 160 | 2.7% | 5,505 | 3,692 | 3,766 | 3,842 |
| Insurance Premium | 95,812 | 95,303 | 508 | 0.5% | 104,361 | 8,550 | 8.9% | 96,063 | 64,440 | 65,729 | 67,044 |
| Maintenance | 80,647 | 90,875 (1) | (10,228) | -12.7% | 90,440 | 9,793 | 12.1% | 83,249 | 55,844 | 56,961 | 58,100 |
| Management Fee | 226,045 | 226,045 | - | 0.0% | 225,971 | (74) | 0.0% | 209,342 | 137,675 | 137,675 | 137,675 |
| Mortgage Payments | 641,857 | 641,857 | - | 0.0% | 646,952 | 5,095 | 0.8% | 520,393 | 520,393 | 520,393 | 520,393 |
| Property Taxes | 390 | 375 | 15 | 3.8% | 390 | - | 0.0% | 359 | 241 | 246 | 251 |
| Transfer to Replacement Reserve | 254,802 | 254,802 | - | - | 254,802 | - | 0.0% | 229,943 | 151,224 | 151,224 | 151,224 |
| Water | 123,860 | 130,510 | (6,650) | -5.4% | 140,400 (4) | 16,540 | 13.4% | 129,236 | 86,693 | 88,427 | 90,196 |
| Total Expenditures | 1,653,452 | 1,662,899 | (9,447) | -0.6% | 1,730,941 | 77,489 | 4.7% | 1,514,932 | 1,181,762 | 1,189,212 | 1,196,810 |
| Total No Agreement Surplus/(Deficit) | 30,798 | 61,491 | 30,693 | 99.7% | 30,307 | - | - | 106,219 | (94,314) | (80,052) | (65,506) |
| Beginning Balance NOA Stabilization Reserve | | 959,903 | | | 1,021,394 | | | 1,051,701 | 1,157,921 | 1,063,607 | 983,557 |
| Operating Surplus/(Deficit) | | 61,491 | | | 30,307 | | | 106,219 | (94,314) | (80,052) | (65,506) |
| End Balance NOA Stabilization Reserve | - | 1,021,394 | | | 1,051,701 | | | 1,157,921 | 1,063,607 | 983,557 | 918,054 |
| Number of units in operation in portfolio | 123 | | | | 123 | | | 111 | 73 | 73 | 73 |

Notes (for variances +/- 10% and \$10,000)

(1) 2023 Maintenance variance primarily due to unplanned electrical work at several buildings.

(2) 2024 Caretaker increase due to reallocation across portfolios and 4 new auxiliary FTEs for unit turnover work.

(3) 2024 Garbage increase due to increased hauling costs related to unit turnovers.

(4) 2024 Water increase consistent with 2023 estimated actuals and estimated 5% water rate increase.