

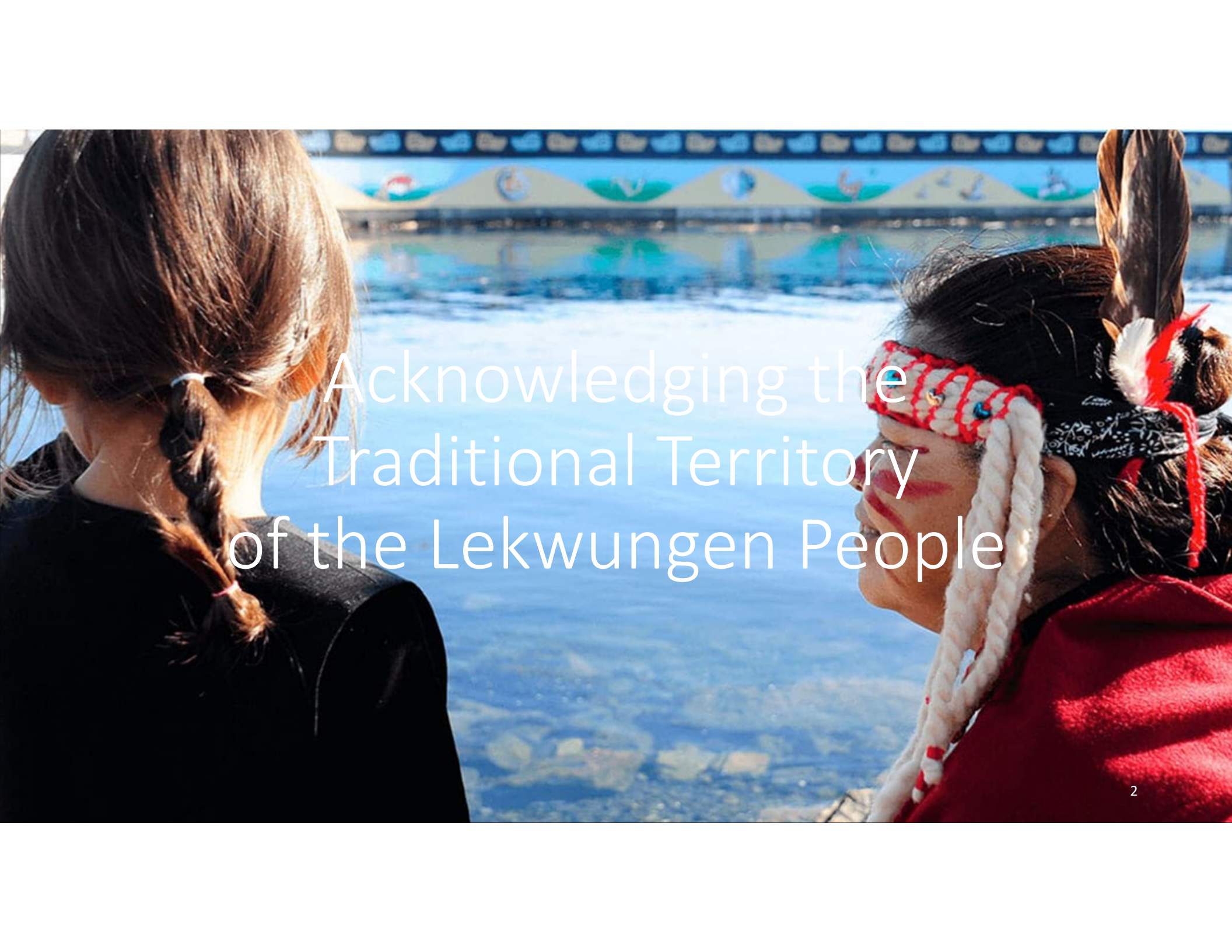


# Member Agency Report CRD

July 12, 2023

Chair Christine Willow

CEO Robert Lewis-Manning

A photograph showing two women in profile, looking towards a large, bright blue pool. The woman on the left has long brown hair in a braid and is wearing a black top. The woman on the right is wearing a red top and a headband with a feather and braided white and red elements. In the background, there is a bridge with colorful arches and a blue sky. The text "Acknowledging the Traditional Territory of the Lekwungen People" is overlaid in white on the image.

Acknowledging the  
Traditional Territory  
of the Lekwungen People

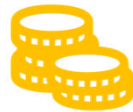
## Guiding Principles



First Nations  
Relationship



Triple Bottom  
Line



Financial Self-  
Sustainability



Working  
Harbour



Accountability

# Member Agencies

GVHA was founded by its Member Agencies:



**Songhees Nation**

Esquimalt Nation





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## Strategic Planning

- Review and reset of the 2015-2025 Strategic Plan has begun
- Environmental Scan Process:
  - Board
  - Leadership Team
  - Member Agencies
  - Life Members
  - Municipalities, Tourism, Business, Environmental and Cruise stakeholder groups
- Outcomes include:
  - Confirmation of strategic priorities
  - Bridging plan 2023-2025
  - Relaunch of Master Plan
  - Vision exploration



## International / National / Regional Initiatives

- Carbon Intensity Index – global performance ranking
- Minimum standards of protection
- Discharge requirements for cruise and commercial ships
  - 100% implementation and reporting compliance by all cruise ships in the Pacific region in 2022
- Measures place Canada amongst countries with the most stringent requirements for these discharges in the world.



## International / National / Regional Initiatives

- Green Corridor Initiative for the Pacific Northwest.
- Coastal Marine Strategy
- Environmental Stewardship Task Force
- Shore power
  - Funding
  - Value Engineering
  - Business Case

## Operational Challenges

- ILWU strike and contingency planning
- Waste management
- Increased number of security incidents
- Imminent repairs to Broughton Pier
  - Budget \$1.5M
  - November 2023 – March 2024 (target date)
  - Permitting Process delayed
    - NavCan – approval in place
    - DFO – approval in place
    - City of Victoria DP – in progress





## Financial Results for the year ending March 31, 2023

 \$18.8M in Operating Revenues

 \$13.4M in Operating Expenses

 \$5.4M in Cash from Operations

 \$337K in Capital Spend

## Our Financial Plan for the year ending March 31, 2024



\$21.3M in Operating Revenues



\$17.4M in Operating Expenses



\$3.9M in Cash from Operations



\$6.3M in Capital Budgeted



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## Mutual Responsibility

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- Member Agency Representative Orientation
- Member Agency Rep is your link to GVHA
- What can the CRD do to support GVHA's strategic objectives?
- What can GVHA do to support the CRD's strategic objectives?

# Q&A



## Reminder

**GVHA Annual General  
Meeting September 25, 2023**

### Contact us for more information:

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