

Capital Regional District
2023 - Quarter 4 - Capital Plan Report
Projects Greater than \$500,000

	As planned or better than plan
	Changes to quarter forecast, no revision to annual plan
	Change in annual plan
R	Changes to project plan (may result in 2023 Budget Amendment or included in 2024 Capital Plan)

Department	Service Description	Capital Project Title
CRD		
Integrated Water Services	Core Area Wastewater	Core Area Wastewater Treatment Project
	Core Area Wastewater	Bowker Sewer Rehabilitation
	Core Area Wastewater	SCADA and Radio Assessment
	Core Area Wastewater	Annual Provisional Emergency Repairs
	Core Area Wastewater	Marigold Electrical and Building Upgrades
	Core Area Wastewater	Process & Mechanical Upgrades
	Core Area Wastewater	Safety & Security Upgrades
	Core Area Wastewater	Manhole Repairs and Replacement
	Regional Water Supply	Goldstream IWS Field Office
	Regional Water Supply	Replace Gatehouse at Goldstream Entrance
	Regional Water Supply	Main No.3 Segment Replacement
	Regional Water Supply	Sooke Lake Dam - Instrumentation System Improvements
	Regional Water Supply	Replacement of UV System
Regional Water Supply	Integrate Dam Performance and Hydromet to SCADA	

Quarter 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Variance (over) / under	Variance % (over) / under	Q4 Variance Explanation (if necessary)
761,500	681,000	489,800	191,200	28%	In Q4, the majority of expenditures were for commitments to external stakeholders, in line with the project closeout plan. Unused contingency funding will be carried into 2024. Overall project is within scope and project budget updated on 2024 Capital Plan.
2,040,000	2,500,000	2,844,986	(344,986)	-14%	Q4 work includes catchup of the delayed work from earlier in the year. The construction work is mostly finished, and the issuance of the substantial completion certificate for the project is expected in Q1 2024. Overall project is within scope and budget.
1,400,000	100,000	44,438	55,562	56%	Survey Mountain Tower design and installation in Q4 and continuing through 2024 as part of a multiple project system upgrade program. The project has experienced delays due to prioritization and the need for alignment between various departments, overall project is within scope and budget.
250,000	350,000	153,288	196,712	56%	Screen repairs at Macaulay Point and disk filter repair in Q4. The nature of the project is to address emergency repairs arising from unforeseen events and circumstances and costs will fluctuate dependent on scope, magnitude, and urgency of the emergency repairs. Overall project is within scope and budget.
1,895,000	25,000	13,988	11,012	44%	Project management work occurred in Q4. Project is delayed to consider cost escalation indicated in Q3 tender responses. Staff look to phase-in portions of this project while requesting additional funds in 2024. Re-tendering is forecasted to occur Q1 2024, overall project is within scope.
212,500	300,000	343,807	(43,807)	-15%	Provisional project to address process and mechanical upgrades to the Core Area and conveyance infrastructure arising from optimization of operational needs. Q4 activities included continuation of odour dispersion modeling, SCADA upgrades at Clover Pump Station, installation of monorail and upgrades to odour control system (hydrogen sulphide sensors) at MPWWTP. Overall project is within scope and budget.
150,000	250,000	61,784	188,216	75%	Provisional project to address safety and security upgrades to the Core Area and conveyance infrastructure. Q4 continued implementation, including upgrades, for Fall Protection at the tertiary building, the design of new secondary deck guardrails, and the design of 5 new access hatches. The detailed design was necessary for the construction projects which will be carried out in 2024. Overall project is within scope and budget.
645,000	5,000	1,386	3,614	72%	Preparation of RFP document for engineering consultant in Q4. This will be further progressed in 2024.
2,835,000	100,000	100,486	(486)	0%	Detailed design work in Q4, construction still expected to occur in 2024. Project scope is under review and budget updated on 2024 Capital Plan.
20,000	20,000	59,399	(39,399)	-197%	The project was substantially completed Q4 2023. Overall project is within scope and under budget.
498,000	50,000	8,777	41,223	82%	Planning work in Q4, project is part of a multiple project Transmission main upgrade program. Forecasting will become more accurate in detailed design and construction phases. Design to continue into 2024 with construction anticipated for 2025. Overall project is within scope and budget.
650,000	50,000	158,788	(108,788)	-218%	External contract detailed design work progressed ahead of forecast in Q4. Construction start expected in late 2024 to align with lower water level. Overall project is within scope and budget.
7,960,000	50,000	103,649	(53,649)	-107%	External contract detailed design work progressed ahead of forecast for Q4. Construction continues to be forecast for Q4 2024/2025. Overall project is within scope and budget.
300,000	490,000	-	490,000	100%	Project remains on hold in Q4 with no project activity due to prioritization of internal resources. The bulk of work scheduled for 2023 is expected to occur in Q4 with completion deferred to 2024. Overall project is within scope and budget.

Total 2023				
Total 2023 amended Budget (as per approved budget)	Total 2023 Forecast	Total 2023 Actuals	Total 2023 Forecast Variance \$ (under) / over	% Forecast
1,633,000	1,632,207	1,441,007	(191,200)	13%
8,300,000	7,569,799	7,914,785	344,986	-4%
1,550,000	196,686	141,124	(55,562)	39%
1,000,000	490,661	293,949	(196,712)	67%
2,000,000	121,996	110,984	(11,012)	10%
850,000	405,707	449,514	43,807	-10%
600,000	252,079	63,863	(188,216)	295%
745,000	5,000	1,386	(3,614)	261%
3,950,000	144,506	144,992	486	0%
1,280,000	1,080,082	1,119,481	39,399	-4%
800,000	84,826	43,603	(41,223)	95%
950,000	198,796	307,584	108,788	-35%
8,300,000	644,409	698,058	53,649	-8%
600,000	493,151	3,151	(490,000)	15551%

Status of Total Project Plan			
Scope	Timing	Budget	Notes
			S - on plan T - on plan B - 2023 Amended, on plan
	R		S - on plan T - completion expected Q1 2024 B - better than plan
	R		S - on plan T - completion deferred to 2024 B - on plan
			S - on plan T - on plan B - better than plan
	R	R	S - on plan T - re-evaluation for 2024 plan B - re-evaluation for 2024 plan
			S - on plan T - on plan B - better than plan
R	R	R	S - re-evaluation for 2024 plan T - re-evaluation for 2024 plan B - re-evaluation for 2024 plan
R	R	R	S - under review for potential revision T - construction delayed to 2024 B - project budget updated on 2024 Capital Plan
			S - on plan T - substantially completed Q4 2023 B - better than plan
	R		S - on plan T - construction expected in 2025 B - on plan
	R		S - on plan T - construction start deferred to 2024 B - on plan
	R		S - on plan T - construction start expected in Q4 2024 B - on plan
	R		S - on plan T - completion deferred to 2024 B - on plan

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R	

Department	Service Description	Capital Project Title
Integrated Water Services	Regional Water Supply	RWS Supply Main No. 4 Upgrade
	Regional Water Supply	Vehicle & Equipment Replacement (Funding from Replacement Fund)
	Regional Water Supply	Main No. 4 - Mt Newton to Highway 17
	Regional Water Supply	SCADA Masterplan and System Upgrades
	Regional Water Supply	EV Charging Stations Electrical Infrastructure
	Regional Water Supply	Post Disaster Emergency Water Supply
	Regional Water Supply	Deep Northern Intake and Sooke Lake Pump Station
	Regional Water Supply	Bulk Supply Meter Replacement Program
	Regional Water Supply	Sooke Lake Dam Spillway Hoist and Stop Log Replacement
	JDF Water Distribution	Comprehensive Pump Station Upgrades (10 year Program)
	JDF Water Distribution (DCC)	McCallum Pump Station and Tank 4
	JDF Water Distribution	Rocky Point Upgrades
	JDF Water Distribution	AC Pipe Replacement Program
	JDF Water Distribution	Goldstream AC Replacement
	JDF Water Distribution	Residential Service & Meter Replacement Program
	JDF Water Distribution	Vehicle & Equipment Replacement (Funding from Replacement Fund)

Quarter 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Variance (over) / under	Variance % (over) / under	Q4 Variance Explanation (if necessary)
3,190,000	50,000	10,310	39,690	79%	Design process work in Q4 as part of a multiple project transmission main upgrade program. Forecasting will become more accurate in detailed design and construction phases. Construction anticipated to commence in 2025 for works associated with high pressuring Main No. 1 but not until 2026 or later for Main No. 4 segment replacement. Overall project is within scope and budget.
-	234,241	89,300	144,941	62%	Delivery and vehicle road preparation of Chevy Silverado 3500 in Q4, and continued road prep of F150 Lightnings. Supply chain issues impact the delivery schedule of vehicles expected in 2023, final vehicle budgeted for 2023 expected to arrive Q1 2024. Overall project is within scope and budget.
2,715,000	50,000	2,437	47,563	95%	Design process work in Q4 as part of a multiple project Transmission main upgrade program. Forecasting will become more accurate in detailed design and construction phases. Construction remains anticipated for award in late 2024, with construction continuing through 2025. Overall project is within scope and budget.
650,000	5,000	38,570	(33,570)	-67.1%	Survey Mountain Tower design and installation in Q4 and continuing through 2024 as part of a multiple project system upgrade program. The project has experienced delays due to prioritization and the need for alignment between various departments, overall project is within scope and budget.
545,000	545,000	203,077	341,923	63%	Construction continued on Phase One 15 charging stations in Q4, with completion deferred to Q1 2024 due to delay of equipment delivery. Overall project is within scope and budget.
263,000	30,000	15,448	14,552	49%	Storage containers purchased in Q4. Annual spend is within approved funding. Overall project is within scope and budget.
580,000	-	-	-	0%	No 2023 work forecasted; project has been deferred to 2025 due to project prioritization and internal resource availability. Overall project is within scope and budget.
490,000	2,500	8,652	(6,152)	-246%	Ad hoc work completed when resources available. Project slated to be constructed by CRD staff but postponed due to competing priorities. Completion deferred to 2024, overall project is within scope and budget.
443,500	15,000	14,543	457	3%	Planning work occurred in Q4. construction remains deferred to 2024. Overall project is within scope and budget.
2,025,000	75,000	70,564	4,436	6%	Design work on Coppermine Pump Station and Ludlow Fire Pump closeout work continued in Q4. Completion of Coppermine is deferred to 2024. Overall project within scope and budget.
-	200,000	486,472	(286,472)	-143%	Construction work continued in Q4, including increased contract work to address site piping, modified phasing, and excavation and backfill project requirements that exceeded initial project estimates. Overall project is within scope and budget and is expected to be completed by Q2 2024.
-	50,000	13,820	36,180	72%	Substantial completion achieved in Q2, project closeout work continued in Q4. Warranty work outstanding to be completed in 2024, overall project is within scope and budget.
2,065,000	70,000	158,616	(88,616)	-127%	Design work continued in Q4 including catchup work from prior quarters. Construction remains expected in 2024. Overall project is within scope and budget.
-	1,844,237	975,473	868,764	47%	Construction continued in Q4 with completion deferred to Q1 2024. Project substantially completed Jan 2024, with asphalt and vault chamber work waiting for dry weather. Overall project is within scope and budget.
325,000	209,320	284,409	(75,089)	-36%	Annual Provisional work contracted out to complete the work based on limited internal staff availability due to other commitments, accelerating some 2024 work into Q4 2023. Funding in CD.289 for related work covers overage. Overall project is expected to be within scope and budget.
180,000	180,000	79,814	100,186	56%	Delivery of Ford Transit 350 Cargo Van, road preparation work in Q4. Supply chain issues continue to impact the delivery schedules of vehicles expected in 2023, final vehicle budgeted for 2023 is forecasted to arrive Q1 2024. Overall project is within scope and budget.

Total 2023				
Total 2023 amended Budget (as per approved budget)	Total 2023 Forecast	Total 2023 Actuals	Total 2023 Forecast Variance \$ (under) / over	% Forecast
3,300,000	102,585	62,895	(39,690)	63%
995,000	970,040	825,099	(144,941)	18%
2,800,000	58,137	10,574	(47,563)	450%
800,000	18,000	51,570	33,570	-65%
680,000	645,055	303,132	(341,923)	113%
623,000	618,821	604,269	(14,552)	2%
600,000	-	-	-	-
600,000	43,281	49,433	6,152	-12%
510,000	18,987	18,530	(457)	2%
2,300,000	543,108	538,672	(4,436)	1%
5,000,000	4,555,454	4,841,926	286,472	-6%
1,710,000	1,707,120	1,670,940	(36,180)	2%
3,900,000	158,302	246,918	88,616	-36%
5,200,000	5,200,000	4,331,236	(868,764)	20%
1,300,000	1,300,000	1,375,089	75,089	-5%
1,080,000	983,728	883,542	(100,186)	11%

Status of Total Project Plan			
Scope	Timing	Budget	Notes
	R		S - on plan T - construction expected in 2026 B - on plan
	R		S - on plan T - completion expected Q1 2024 B - on plan
	R		S - on plan T - construction expected in 2024 B - on plan
	R		S - on plan T - completion deferred to 2024 B - on plan
	R		S - on plan T - completion deferred to Q1 2024 B - on plan
			S - on plan T - on plan B - on plan
	R		S - on plan T - project start deferred to 2025 B - on plan
	R		S - on plan T - completion deferred to 2024 B - on plan
	R		S - on plan T - construction deferred to 2024 B - on plan
	R		S - on plan T - Coppermine Pump Station to complete in 2024 B - on plan
	R		S - on plan T - completion delayed to Q1 2024 B - better than plan
	R		S - on plan T - warranty work to be completed in 2024 B - on plan
	R		S - on plan T - construction deferred to 2024 B - on plan
	R		S - on plan T - completion deferred to Q1 2024 B - on plan
			S - on plan T - 2024 work completed in 2023 B - overage funded by funding room in related capital project work
	R		S - on plan T - completion expected Q1 2024 B - on plan

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Department	Service Description	Capital Project Title
Integrated Water Services	JDF Water Distribution	Sooke Henlyn Supply & Distribution Mains
	JDF Water Distribution	SCADA Master Plan Update & Upgrades
	Regional Water Supply & JDF Distribution	Voice Radio Upgrade
	Regional Water Supply & JDF Distribution	Portable Pump Station
	Seagirt Water System	Seagirt Watermain Extension
	Saanich Peninsula Treatment Plant	Trunk Sewer Relining
	Saanich Peninsula Treatment Plant	Odour Control Upgrade Construction
	Saanich Peninsula Water Supply	Hamsterly Pump Station Backup Power Generator
	Saanich Peninsula Water Supply	SPW System Upgrade and Expansion
	Saanich Peninsula Water Supply	Keating Cross Road Water Main
Local Services	Maliview Sewer Utility (SSI)	Wastewater Treatment Plant Upgrade
	Willis Point Fire	Engine 2 Replacement
	Magic Lake Sewer Utility (SGI)	Pump Station and Treatment Plant Upgrades & Sewer Replacement
Parks and Environmental Services	Regional Parks	Mayne Island Demonstration Trail
	Regional Parks	Repair GGRT Bridges (5)
	Regional Parks	Purchase and Install Elk Lake Remediation Systems
	Regional Parks	Construct Selkirk Trestle - Phase 1 & 2

Quarter 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Variance (over) / under	Variance % (over) / under	Q4 Variance Explanation (if necessary)
-	-	-	-	0%	DCC funded project based on development predictions. Project to begin when associated housing development work has been completed. Project work expected to be delayed to 2024 as housing development work is not ready for project to start. Overall project is within scope and budget.
750,000	50,000	38,570	11,430	23%	Survey Mountain Tower design and installation work in Q4 and continuing through 2024 as part of a multiple project system upgrade program. The project has experienced delays due to prioritization and the need for alignment between various departments, overall project is within scope and budget.
300,000	300,000	102,766	197,234	66%	Upgrade construction work continued in Q4. Seasonal constraints have delayed some work, and logistical challenges with radio installations has resulted in fewer charges than expected. Completion is expected in 2024, overall project is within scope and budget.
122,500	-	689	(689)	-100%	Engineering work continued in Q4, replacement generator expected to arrive in 2024. Completion deferred to 2024, overall project is within scope and budget.
2,217,500	20,000	58,676	(38,676)	-193%	Design work occurred in Q4 in combination with the AC Replacement Program. Construction forecast to begin in 2024. Overall project is within scope and budget.
40,000	760,000	716,851	43,149	6%	Construction costs continued in Q4. Construction was completed on schedule in 2024 with close out costs to continue into Q1 2024. Overall project is within scope and budget.
100,000	-	-	-	0%	No Q4 activity. Detailed design costs expected to begin Q1 2024, with the construction tender process expected mid-2024. Construction is anticipated to commence in late 2024. Overall project scope and budget will be refined and reviewed once detailed design is complete.
240,000	-	-	-	0%	Project remains on hold due to market cost escalation and the criticality is being reassessed amid the increased cost expectations. Overall project remains within scope.
425,000	25,000	5,342	19,658	79%	Design process work in Q4 as part of a much larger program. Forecasting will become more accurate in detailed design and construction phases. Construction remains anticipated to start in late 2024 or early 2025, overall project is within scope and budget.
700,000	2,500	572	1,928	77%	Q4 costs were for CRD Project Management support to MoTI project. Project work is delayed due to MoTI delay in tendering and awarding contract. CRD will have some minor support effort in 2023, but most of the costs will occur in 2024 as driven by MoTI's project and contractor. Overall project is within scope and budget.
110,000	20,000	41,593	(21,593)	-108%	Q4 variance is due to timing of detailed design that is to be completed in Q1 2024. Fabrication work will begin in Q1 2024, with overall completion deferred to 2025. Overall project is within scope and budget.
-	15,000	7,418	7,582	51%	Purchase completed in Q2; road preparation completed in Q4. Overall project is within scope and budget.
2,580,000	1,500,000	1,410,044	89,956	6%	Q4 variance is due to minor timing differences of work performed by contractors. Project scope was reduced in Q2 due to tenders coming in over budget, completion deferred to early 2025, overall project budget is on plan.
1,235,340	1,234,755	402,463	832,292	67%	Project construction continued in Q4. Project was amended in Q3 to reflect increased volume of material to be removed for development of the trail. Project progress is limited in late fall and winter months due to wet conditions and the negotiation of access to private lands certain sections of the trail. Project completion forecast for Q3 2024, overall project is within amended scope and budget.
280,000	197,279	187,836	9,443	5%	Bilston Bridges 1 and 2 bridge replacement substantially completed in Q3 ahead of forecast. Project continued in Q4 for minor items. Overall project is ahead of time and within scope and budget.
150,000	262,169	7,170	269,339	103%	Project substantially complete, system commissioned in November 2023, overall project is within scope and amended budget. Final works to be completed in Q1 2024.
2,138,241	-	-	-	0%	No activity in 2023. Project will be combined into the 2024 Trestles Renewal, Trails Widening and Lighting Project. Activity will occur on this new project over 2024-2029.

Total 2023				
Total 2023 amended Budget (as per approved budget)	Total 2023 Forecast	Total 2023 Actuals	Total 2023 Forecast Variance \$ (under) / over	% Forecast
1,000,000	-	-	-	-
900,000	101,787	90,357	(11,430)	13%
1,300,000	1,243,810	1,046,576	(197,234)	19%
530,000	305,649	306,338	689	0%
2,350,000	36,918	75,594	38,676	-51%
1,000,000	899,784	856,635	(43,149)	5%
1,000,000	-	-	-	-
1,100,000	5,626	5,626	-	0%
1,700,000	51,991	32,333	(19,658)	61%
900,000	11,091	9,163	(1,928)	21%
2,010,000	67,980	89,573	21,593	-24%
580,000	579,017	571,436	(7,582)	1%
6,130,000	2,890,644	2,800,688	(89,956)	3%
4,253,400	3,571,901	2,739,609	(832,292)	30%
1,400,000	1,400,000	1,390,557	(9,443)	1%
1,534,000	1,534,000	1,264,661	(269,339)	21%
3,789,350	-	-	-	-

Status of Total Project Plan			
Scope	Timing	Budget	Notes
	R		S - on plan T - deferred to 2024 B - on plan
	R		S - on plan T - completion delayed to 2024 B - on plan
	R		S - on plan T - completion deferred to 2024 B - on plan
	R		S - on plan T - completion delayed to 2024 B - on plan
	R		S - on plan T - construction expected in 2024 B - on plan
			S - on plan T - completion delayed to Q4 2023 B - better than plan
	R		S - on plan T - construction deferred to 2024 B - on plan
	R	R	S - on plan T - completion delayed to 2024 B - to be re-evaluated
	R		S - on plan T - construction deferred to 2024 B - on plan
	R		S - on plan T - construction deferred to 2024 B - on plan
	R		S - on plan T - completion deferred to 2025 B - on plan
R	R		S - Reduced scope T - completion deferred to 2025 B - on plan
	R		S - on plan T - completion deferred to Q3 2024 B - 2023 Amended, on plan
			S - on plan T - on plan B - on plan
			S - on plan T - completion deferred to Q1 2024 B - 2023 Amended, on plan
R	R	R	S - re-evaluation for 2024 plan T - re-evaluation for 2024 plan B - re-evaluation for 2024 plan

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Department	Service Description	Capital Project Title
Parks and Environmental Services	Regional Parks	Vehicle Replacement
	Regional Parks	Purchase of 5 vehicles for new staff
	Regional Parks	Design & Construct GGRT 4km - Selkirk to McKenzie
	Environmental Resource Management	Cell 4 Liner Installation
	Environmental Resource Management	Aggregate Production for Internal Use
	Environmental Resource Management	Landfill Gas Utilization
	Environmental Resource Management	Gas Flare, Candlestick & LFG Blowers
	Environmental Resource Management	Hartland Amenity Project
	Environmental Resource Management	Contractor Workshop Relocation
	Environmental Resource Management	Cell 5&6 Gravity Retaining Wall Construction
	Environmental Resource Management	NE & NW Aggregate Stockpile cover
	Environmental Resource Management	Sedimentation Pond Relining
	Environmental Protection	Annual vehicle replacement
Facilities	CRD Headquarters	Interior Renovations
Finance and Technology	Information Technology	SAP Migration from ECC to S4
Facilities	Family Court Building	Mechanical Upgrades

Quarter 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Variance (over) / under	Variance % (over) / under	Q4 Variance Explanation (if necessary)
-	551,725	306,456	245,269	44%	Procurement process has begun, but long lead times for vehicle procurement have delayed the vehicle acquisitions. Four vehicles delivered in Q4. Overall project is within scope and budget.
-	540,000	173,631	366,369	68%	Procurement process has begun, but long lead times for vehicle procurement have delayed the vehicle acquisitions. 2 vehicles purchased in late Q4. Overall project is within scope and budget.
1,006,210	-	-	-	0%	No activity in 2023. Project will be combined into the 2024 Trestles Renewal, Trails Widening and Lighting Project. Activity will occur on this new project over 2024-2029.
2,700,000	3,667,483	709,689	2,957,794	81%	Cell 4 liner installation occurred in Q4. Majority of installation costs will occur in 2024, with completion deferred to 2024 due to delay in design and tendering. Overall project is within scope and budget.
763,149	645,122	80,364	564,758	88%	Phase 2 Blasting, aggregate removal and crushing continued in Q4. Contractor progress was delayed, because of labour shortage. 2023 phase of multi-year project to be completed in 2024. Overall project is within scope and budget.
2,585,000	3,400,000	625,568	2,774,432	82%	Landfill Gas Utilization Electrical Design was conducted in 2023. Manufacturing of major equipment is in progress, with completion and installation deferred to 2024 due to the delay of contractor's work schedule. Multi-year project will end in Q4 2024. Overall project is within scope and budget.
1,610,000	1,955,000	203,347	1,751,653	90%	Procurement of flares and blower package was conducted in 2023. Majority of construction work deferred to 2024 due to the delay of contractor's work schedule. Overall project is within scope and budget.
1,100,000	247,795	30,574	217,221	88%	Project management and consulting work for the project occurred in Q4 on design and community engagement plan. Majority of construction costs will occur in 2024, with completion deferred to 2024. Overall project is within scope and budget.
550,000	699,105	-	699,105	100%	The planned construction of the contractor workshop relocation was not accomplished in 2023 due to delay in design and tendering and is being carried forward to 2024. Overall project is within scope and budget.
400,000	-	-	-	0%	Due to project logistics, the timeline for this project has changed. This project will not occur in 2023 and has been moved to 2024. Overall project is within scope and budget.
100,000	-	-	-	0%	Project work deferred to 2024. Covering the stockpile is not possible until filling / reclaiming from each pile is complete. Overall project is within scope and budget.
300,000	-	-	-	0%	Due to project logistics, the timeline for this project has changed. This project will not occur in 2023 and has been moved to 2025 per the 2024 capital plan. Overall project is within scope and budget.
395,000	133,770	135,981	(2,211)	-2%	Environmental Protection Fleet Replacements occurred in Q4. Overall project is within scope and budget.
102,000	661,371	138,335	523,036	79%	Reconfiguration work began in Q3 and will continue to Q2 2024. Overall project is progressing on plan and within scope and budget.
733,000	1,213,783	1,430,697	216,914	-18%	Project timeline accelerated in 2023 with the installation of network hardware. The project budget may change because of project costing currently underway as the project planning phase continues. Overall project is on time and within scope.
1,050,000	-	-	-	0%	Project is grant dependent and has not as yet received a grant. Overall project is within scope and budget.

Total 2023				
Total 2023 amended Budget (as per approved budget)	Total 2023 Forecast	Total 2023 Actuals	Total 2023 Forecast Variance \$ (under) / over	% Forecast
615,000	615,000	369,732	(245,269)	66%
540,000	540,000	173,631	(366,369)	211%
1,006,210	-	-	-	-
7,200,000	3,761,272	803,478	(2,957,794)	368%
6,763,149	6,762,372	6,197,614	(564,758)	9%
9,600,000	6,674,339	3,899,907	(2,774,432)	71%
2,610,000	2,609,882	858,229	(1,751,653)	204%
2,000,000	259,453	42,232	(217,221)	514%
1,250,000	732,678	33,573	(699,105)	2082%
750,000	-	-	-	-
750,000	-	-	-	-
1,000,000	-	-	-	-
535,000	534,965	537,176	2,211	0%
1,602,000	1,300,278	777,242	(523,036)	67%
1,466,000	1,487,583	1,704,497	216,914	-13%
1,050,000	-	-	-	-

Status of Total Project Plan			
Scope	Timing	Budget	Notes
			S - on plan T - completion deferred to Q1 2024 B - on plan
			S - on plan T - completion deferred to Q2 2024 B - on plan
R	R	R	S - re-evaluation for 2024 plan T - re-evaluation for 2024 plan B - re-evaluation for 2024 plan
	R		S - on plan T - project completion deferred to 2024 B - on plan
	R		S - on plan T - project completion deferred to 2024 B - on plan
	R		S - on plan T - project completion deferred to 2024 B - on plan
	R		S - on plan T - project completion deferred to 2024 B - on plan
	R		S - on plan T - project completion deferred to 2024 B - on plan
	R		S - on plan T - project completion deferred to 2024 B - on plan
	R		S - on plan T - project completion deferred to 2024 B - on plan
	R		S - on plan T - project completion deferred to 2025 B - on plan
			S - on plan T - on plan B - on plan
	R		S - on plan T - on plan finish Q2 2024 B - on plan
			S - on plan T - on plan B - under review
	R		S - on plan T - deferred pending grant funding B - on plan

Capital Regional District
2023 - Quarter 4 - Capital Plan Report
Projects Greater than \$500,000

	As planned or better than plan
	Changes to quarter forecast, no revision to annual plan
	Change in annual plan
R	Changes to project plan (may result in 2023 Budget Amendment or included in 2024 Capital Plan)

Department	Service Description	Capital Project Title
Land Banking and Housing	Land Banking and Housing	RHFP - Prosser Place
Royal Theatre	Royal Theatre	Repair Building Envelope
McPherson Theatre	McPherson Theatre	Repair East Elevation Wall
		Total Projects >\$500k
		Total Projects <\$500k; Potential
		Total Projects

*Amended Budget as at September 13, 2023 (#Bylaw 4570)

Quarter 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Variance (over) / under	Variance % (over) / under	Q4 Variance Explanation (if necessary)
-	-	2,414	(2,414)	-100%	Prosser purchase was executed in early Q2 as forecasted. Residual legal costs incurred in Q4 are related to modification of mortgage.
150,000	-	3,043	(3,043)	-100%	Project has been scaled back to be a multiyear brick re-pointing program. Limited work on project in Q4, next period of work to occur in 2024. Overall project is within scope and budget.
2,176,000	-	-	-	0%	Project Management work performed in Q2. Balance of project is deferred to 2024 pending the analysis of the results of the brick repointing work carried out. Overall project is within scope and budget.
60,197,440	26,633,155	13,641,830	12,991,325	49%	

Total 2023				
Total 2023 amended Budget (as per approved budget)	Total 2023 Forecast	Total 2023 Actuals	Total 2023 Forecast Variance \$ (under) / over	% Forecast
17,104,721	17,114,323	17,116,737	2,414	0%
750,000	3,580	6,623	3,043	-46%
2,176,000	13,116	13,116	-	0%
154,200,830	85,351,561	72,360,236	(12,991,325)	18%
73,146,035				
227,346,865				

Status of Total Project Plan			
Scope	Timing	Budget	Notes
			S - on plan T - completed in Q2 2023 B - on plan
	R		S - on plan T - deferred to 2024 B - on plan
	R		S - on plan T - deferred to 2024 B - on plan

Capital Regional District
2023 - Quarter 4 - Capital Plan Report
Projects Greater than \$500,000

	As planned or better than plan
	Changes to quarter forecast, no revision to annual plan
	Change in annual plan
R	Changes to project plan (may result in 2023 Budget Amendment or included in 2024 Capital Plan)

Department	Service Description	Capital Project Title
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CRHD		
Planning & Protective Services	Capital Regional Hospital District	Regional Housing First Program Contribution
		Total Projects >\$500k
		Total Projects <\$500k; Capital Grants
		Total Projects

CRHC		
Planning & Protective Services	Regional Housing	Michigan Redevelopment Housing
		Caledonia Redevelopment Housing
		Prosser Prepaid Lease
		Carey Lane BER
		Campus View Redevelopment
		Routine Capital
		Total Projects >\$500k
		Total Projects <\$500K
		Total Projects

Quarter 4					
Q4 Budget	Q4 Forecast	Q4 Actuals	Variance (over) / under	Variance % (over) / under	Q4 Variance Explanation (if necessary)
-	10,000,000		10,000,000	100%	Contribution to RHFP forecast to occur in Q2 2024.
-	10,000,000	-	10,000,000	100%	

Total 2023				
Total 2023 amended Budget (as per approved budget)	Total 2023 Forecast	Total 2023 Actuals	Total 2023 Forecast Variance \$ (under) / over	% Forecast
10,000,000	10,000,000	-	(10,000,000)	-
10,000,000	10,000,000	-	(10,000,000)	-
14,064,628				
24,064,628				

Status of Total Project Plan			
Scope	Timing	Budget	Notes
	R		S - on plan T - completion deferred to Q2 2024 B - on plan

4,415,286	4,415,286	2,680,001	1,735,285	39%	Q4 variance due to materials shortage and timing of construction draws. Completion is expected for Q2 2024. Overall project is within scope and on plan with amended budget.
6,333,333	6,660,129	5,565,224	1,094,905	16%	Q4 variance due to timing of construction draws, project completion is deferred to 2025. Overall project is within scope and budget.
-	-	195,000	(195,000)	-100%	Project management and marketing fees in Q4 related to project close-out with BC Housing.
575,000	1,021,084	440,325	580,759	57%	Prior quarter delays due to scope increase have pushed construction forward from 2023 to 2024. The Prime contractor mobilized to site in late November and began demolition of existing building envelope.
1,950,000	418,349	480	417,869	100%	This project remains in the predevelopment phase. Staff are working with the District of Saanich to finalize the housing agreement, which is the final step for rezoning and development permit approval. A project budget update is included on 2024 Capital Plan. Overall project is within scope and remains forecast for completion in 2028.
1,101,632	1,101,632	1,025,725	75,907	7%	Routine upgrades of housing townhouses and apt buildings are affected by tenant moveouts, trades availability, CRHC staff vacancies and weather. Some work scheduled for 2023 will be completed in 2024, overall project within scope and budget.
14,375,251	13,616,480	9,906,755	3,709,725	27%	

21,461,537	16,011,461	14,276,177	(1,735,285)	12%
23,000,000	21,419,647	20,324,742	(1,094,905)	5%
13,613,091	13,035,027	13,230,027	195,000	-1%
1,200,000	1,044,767	464,008	(580,759)	125%
2,500,000	445,001	27,131	(417,869)	1540%
4,724,826	3,263,625	3,187,718	(75,907)	2%
66,499,454	55,219,528	51,509,803	(3,709,725)	7%
3,794,684				
70,294,138				

	R		S - on plan T - completion deferred to Q2 2024 B - 2023 Amended, on plan
	R		S - on plan T - project completion deferred to 2025 B - on plan
			S - on plan T - completed in Q2 2023 B - better than plan
	R		S - 2023 Amended, on plan T - completion deferred to Q4-2024 B - 2023 Amended, on plan
	R	R	S - on plan T - 2023 work deferred to 2024, completion remains forecast for 2028 B - project budget updated on 2024 capital plan
	R		S - on plan T - 2023 uncompleted work will be executed in 2024 B - on plan