

# Board Priorities Dashboard



## Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Improve regional connectivity and safety across transportation modes				<ul style="list-style-type: none"> <li>Board, August 9, 2023</li> <li>Board, September 13, 2023</li> </ul>	<p>Completed the 2022 Origin Destination Household Travel Survey and presented results to the CRD Transportation Committee.</p> <p><b>Media Release:</b> Household Travel Survey Shows Increase In Walking And Cycling (September 13, 2023)</p> <p><b>Media Release:</b> Salt Spring Island Active Transportation Network Plan focuses on five big moves (August 8, 2023)</p>	<ul style="list-style-type: none"> <li>Traffic Safety Commission to conduct research and deliver a draft report on eMobility in the region</li> <li>Support advocacy requests for investments in multi-modal infrastructure and services</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> <li>Ongoing</li> </ul>
1b Support investments, expansion and equitable access to active and low carbon transportation				<ul style="list-style-type: none"> <li>Board, September 13, 2023</li> <li>Regional Parks Committee, September 27, 2023</li> </ul>	<p>Construction continues on Project Area 1 of the Mayne Island Regional Trail project. The focus over the next few months will be completing trail support structures, culvert extensions, and placement of base and final surface materials.</p> <p>Presented Regional Trails Widening and Lighting Project funding options and directed to accelerate by inclusion of the project in the 2024-2028 Financial Plan and that staff continue to develop partnerships, pursue grant opportunities and report back with options to generate additional funds through non-tax revenue.</p>	<ul style="list-style-type: none"> <li>Mayne Island Regional Trail Phase 1 Development Project construction completed</li> <li>Selkirk Trestle upgrades and Galloping Goose Regional Trail Widening &amp; Lighting Project design and construction, dependent on loan authorization</li> </ul>	<ul style="list-style-type: none"> <li>Q3 Q4 2023</li> <li>Q4 2023</li> </ul>
1c Present options for changes in governance for transportation in the region, including the Electoral Areas					<p>Initiated an engagement process with municipal councils, electoral areas and agency partners on regional transportation governance. The transportation workbook was distributed to all stakeholders earlier in the summer. The completed workbooks and feedback have been requested by September 29, 2023.</p>	<ul style="list-style-type: none"> <li>Report on transportation governance engagement and initiate scoping of transportation governance options</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> </ul>

# Board Priorities Dashboard



## Housing

Residents have access to affordable housing that enhances livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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<p><b>2a</b> Increase supply of affordable, inclusive and adequate housing in the region</p>				<p>• <b>Board, September 13, 2023</b></p>	<p>Development Permit Application to the City of Victoria submitted through Rapid Deployment of Affordable Housing process for Village on the Green redevelopment, in partnership with the Capital Region Housing Corporation (CRHC) through the Regional Housing First Program (RHFP).</p> <p>On August 10, 2023, a bylaw amendment to increase the annual requisition for the Land Assembly, Housing and Land Banking Service to \$85 million obtained statutory approval and the CRD may now proceed with obtaining two-thirds consent on behalf of the participating areas and consent from the Electoral Area Directors without further delay. Consent for the accompanying loan authorization bylaw for long-term borrowing will be obtained by Alternative Approval Process for the entire service area.</p> <p>CRHC Chair and CAO met with Minister Kahlon, BC Housing Minister, to advise the Ministry of Housing of the CRD Board’s proposal to increase the borrowing authority (as per above) and request that the province consider providing up to \$170 million in funding to facilitate the development of approximately 2,000 affordable housing units across the region.</p> <p><b>Media Release:</b> 2023 Greater Victoria Point-in-Time Count results announced (August 3, 2023)</p>	<ul style="list-style-type: none"> <li>• RHI Round 3 funding by CMHC expected project announcement</li> <li>• District of Saanich’s Advisory Design Panel review of Campus View redevelopment proposal in partnership with the CRHC through the RHFP</li> <li>• Drilling for water at 161 Drake Road on Salt Spring Island and subsequent pump testing</li> <li>• Drennan and Sooke, funding through the RHFP and the Regional Housing Trust Fund (M’akola Housing) completion</li> <li>• Seek elector approval for amendment to the Land Assembly, Housing and Land Banking Service bylaw</li> <li>• Complete region-wide AAP for loan authorization for long-term borrowing</li> </ul>	<ul style="list-style-type: none"> <li>• Q4 2023</li> <li>• Q3 Q4 2023</li> <li>• Q3 Q4 2023</li> <li>• Q4 2023</li> <li>• Q4 2023</li> <li>• Q1 2024</li> </ul>

# Board Priorities Dashboard



## Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



Making a difference...together

CONDITION LEGEND	Proceeding as planned	Potential or emerging issue	Issue has arisen	Timing has changed
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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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<b>3a</b> Maximize solid waste diversion and resource recovery from waste materials				<ul style="list-style-type: none"> <li>Board, August 9, 2023</li> </ul>	Remain on track to procure processing for source separated materials and submit final amended Hartland Landfill Tipping Fee Bylaw for Board consideration.	<ul style="list-style-type: none"> <li>Procure processing for source separate materials, and submit final amended Hartland Landfill Tipping Fee Bylaw for Board Consideration</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> </ul>
<b>3b</b> Explore options for a regional approach to biodiversity and the protection of ecological assets					CRD Staff are submitting a new establishing bylaw based on internal discussions related to a regional approach to environmental stewardship, with a focus on biodiversity and the protection of ecological assets.	<ul style="list-style-type: none"> <li>Propose new service in Provisional 2024-2028 Financial Plan package</li> <li>Staff report going to October Committee of the Whole for approval of new service to start in 2024</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> <li>Q4 2023</li> </ul>
<b>3c</b> Increase resilience, community and adaptation planning to address climate related risks and disasters					Electoral Area community wildfire exposure maps completed and will be shared with residents. Project is a novel collaboration between Islands Trust and Protective Services to prioritize wildfire mitigation efforts.	<ul style="list-style-type: none"> <li>Develop new climate projections for capital region and undertake capacity building activities</li> <li>Complete capital region heat vulnerability mapping project</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> <li>Q4 2023</li> </ul>

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<p><b>3d</b> Support energy efficient and low carbon buildings across the region</p>				<ul style="list-style-type: none"> <li>Environmental Services Committee, Sept. 27, 2023</li> </ul>	<p>Released 2022 Regional and Local Government Greenhouse Gas Inventory report.</p> <p>Developed and launched Neighbourhood Navigator pilot targeting fossil fuel heated neighbourhoods.</p> <p>Continued to support staff in several communities to consider Zero Carbon Step Code policy approaches.</p>	<ul style="list-style-type: none"> <li>Support coordination of public Climate Friendly Homes tour</li> <li>Expand Home Energy Navigator program reach and participation</li> <li>Promote Building BenchmarkBC participation amongst Part 3 buildings owners/managers</li> <li>Complete home retrofit financing study</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> <li>Ongoing</li> <li>Q1 2024</li> <li>Q1 2024</li> </ul>

# Board Priorities Dashboard



## First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



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Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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<p><b>4a</b> Develop mechanisms to hear more from First Nations' governments as to how they would like the CRD to approach reconciliation</p>					<p>Forum of All Councils upcoming on October 14 2023.</p> <p>Hosted a gathering for CRD staff to learn from WSÁNEC cultural workers regarding archaeology and heritage conservation.</p>	<ul style="list-style-type: none"> <li>Launch Indigenous Relations Coaching Program for Board Directors</li> <li>Hosting a gathering for SGI and SSI EA Directors and commissioners with WSÁNEC representatives, to build relationships and understanding regarding cultural heritage conservation on the islands</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> <li>Q4 2023</li> </ul>
<p><b>4b</b> Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination</p>					<p>Juan de Fuca Community Parks co-hosted an open-house with Pacheedaht First Nation to gather information and identify concerns related to the replacement of playground equipment in Port Renfrew.</p> <p>On September 13, 2023, CRD Board adopted policy direction to support land reversion to First Nations within the island rail corridor, in accordance with a process that is informed by a reconciliation-based approach. The CRD Board Chair wrote to the Island Corridor Foundation in September to inform its Board of this direction.</p> <p>Staff have participated in two inter-governmental island rail corridor planning sessions, facilitated by the province.</p>	<ul style="list-style-type: none"> <li>Schedule and participate in government-to-government meetings between First Nations and Board Directors</li> <li>Extend invitations to First Nations to participate in Inclusive Regional Governance Study Grant; schedule follow-up meetings with First Nations to gather input</li> <li>Continued participation in the joint planning process to develop a vision for the future of the island rail corridor</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> <li>Q4 2023</li> <li>Ongoing</li> </ul>

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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
<p><b>4c</b> Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan</p>				<ul style="list-style-type: none"> <li>Board, July 12, 2023</li> </ul>	<p>Ongoing meetings with First Nations regarding Regional Parks Land Acquisition Strategy, land acquisitions, and management plans.</p> <p>First Nations Feedback on the Interim Regional Parks and Trails Strategic Plan 2022-2032 brought to Regional Parks Committee in June and approved at the July Board meeting.</p> <p>Partnered with Eddy Charlie and Kristin Spray of Orange Shirt Day Victoria to fly the Xe Xe Smun' Eem flag outside the CRD Fisgard Street office.</p> <p>Panorama Recreation is partnered with the Victoria Native Friendship Centre, The Art of Reconciliation and Indigenous artist Dahlila Charlie to host a community mosaic project inspired by Orange Shirt Day and National Day of Truth and Reconciliation.</p>	<ul style="list-style-type: none"> <li>Collaborate with the interested First Nations on completing the Mount Work Management Plan</li> <li>Bring a revised planning process that identifies early and meaningful engagement with First Nations to Parks Committee</li> <li>Launch partnership with Raincoast Conservation Society and the WSÁNEC Leadership Council on the implementation of the Healthy Waters Project</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> <li>Q4 2023</li> <li>Q4 2023</li> </ul>
<p><b>4d</b> Support shared prosperity by enhancing economic opportunities, in partnership with First Nations</p>					<p>Proposed a new HR position for 2024 service planning, to lead the development of an Indigenous Employment Strategy.</p> <p>Funded solid waste bin removal to support a community clean-up for the Pacheedaht First Nation (Q1 - Q2 2023).</p>	<ul style="list-style-type: none"> <li>Update water servicing agreements with First Nations</li> <li>Collaborating with Pacheedaht First Nation on the Port Renfrew Official Community Plan</li> <li>Negotiating a partnership agreement with the WSÁNEC Leadership Council that may include employment and economic opportunities, as part of implementation of the Solid Waste Management Plan</li> </ul>	<ul style="list-style-type: none"> <li>Q3 Q4 2023</li> <li>Q4 2023</li> <li>Ongoing</li> </ul>

# Board Priorities Dashboard



## Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



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CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
<b>5a</b> Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities				<ul style="list-style-type: none"> <li>Board, Aug. 9, 2023</li> </ul>	The CRD Board approved an updated <b>CRD Advocacy Strategy</b> on August 9, 2023.	<ul style="list-style-type: none"> <li>Update Advocacy Dashboard</li> </ul>	<ul style="list-style-type: none"> <li>Quarterly</li> </ul>
<b>5b</b> Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses					<p>Committees and commissions will consider service plans (Community Need Summaries) for 2024 between September and October 2023.</p> <p>Development of new divisional strategic plans underway (Human Resource &amp; Corporate Safety, Communications). The revised plans will include additional considerations of Board-directed lenses.</p>	<ul style="list-style-type: none"> <li>Integrate lenses in service planning process and present for Board consideration in Fall</li> <li>Board to receive Human Resources &amp; Corporate Safety Strategic Plan</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> <li>Q4 2023</li> </ul>
<b>5c</b> Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies					<p>Staff have secured a training specialist for the Equity, Diversity and Inclusion initiative. Staff training for applying the EDI lens for staff reports will be prioritized.</p> <p><b>Accessibility Advisory Committee</b> established and Terms of Reference approved.</p>	<ul style="list-style-type: none"> <li>Offer EDI training seminar for CRD Board members and other decision-makers</li> <li>Hold inaugural Accessibility Advisory Committee</li> </ul>	<ul style="list-style-type: none"> <li>Q4-2023 Q3 2024</li> <li>Q4 2023</li> </ul>
<b>5d</b> Foster greater civic participation among diverse community members					Procurement process and internal analysis underway for website redesign project.	<ul style="list-style-type: none"> <li>Select and finalize contract with vendor for website redesign project</li> <li>Board to receive Communications Strategic Plan</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> <li>Q4 2023</li> </ul>
<b>5e</b> Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation					Recipient of a Union of BC Municipalities (UBCM) Complete Communities grant to undertake a regional growth and mobility study.	<ul style="list-style-type: none"> <li>Policy white paper on proposed actions to tackle housing and development challenges</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2023</li> </ul>