

Board Priorities Dashboard



Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Improve regional connectivity and safety across transportation modes					CRD Traffic Safety Commission launched the multi-modal intersection safety campaign.	<ul style="list-style-type: none"> Support advocacy requests for investments in multi-modal infrastructure and services Analyze PARTY (Prevent Alcohol and Risk Related Trauma in Youth) program to inform decision whether to move from online to in person engagement Initiate work on Road Safety Campaign working through sporting associations and clubs Report on interim options and implications regarding the use of rigid bollards based on findings from the regional trestles renewal and trails widening and lighting project 	<ul style="list-style-type: none"> Ongoing Q3 2024 Q4 2024 Q1 2025

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<p>1b Support investments, expansion and equitable access to active and low carbon transportation</p>					<p>The contractor working on the Mayne Island-Regional Trail is currently working on wall 2 of Phase 1, from the ferry to Maple Drive. Working with realty to finalize the alignment of Phase 2. It is anticipated that Phase 2 will proceed shortly with an anticipated completion later in the year.</p> <p>Salt Spring Island (SSI)-preparing contract to retain contractor to complete the Regional Trail Feasibility Study by November 2024.</p> <p>Grant funding for the Juan de Fuca Active Transportation Network Plan was confirmed in March and has now been received. A consultant has been selected and the plan is now expected to be completed by Q2, 2025.</p> <p>Phase 1 of Schooner Way Trail to connect the Magic Lake neighbourhood with the school approved for funding by BC Active Transportation Fund. Design and development has been initiated, and collection of community donation pledges underway..</p>	<ul style="list-style-type: none"> ▸ Mayne Island Regional Trail Phase 1 Development Project construction completed ▸ Initiate the regional trestles renewal and trails widening and lighting project ▸ Pender Island Schooner Way Active Transportation Project ▸ Complete feasibility study for Salt Spring Island Regional Trail ▸ Develop Active Transportation Network Plan for Juan de Fuca Parks 	<ul style="list-style-type: none"> ▸ Q2-2023 Q3 2024 ▸ Q3 2024 ▸ Q3 2024 ▸ Q2-2023 Q4 2024 ▸ Q3-2023 Q2 2025
<p>1c Present options for changes in governance for transportation in the region, including the Electoral Areas</p>					<p>A CRD Transportation Workshop was held with local governments, agency partners and First Nations on May 24, 2024 to seek input on service categories for the establishment of a regional transportation service. The Transportation Committee received a summary report on June 19, 2024. A service feasibility study by KPMG is underway to inform this work.</p>	<ul style="list-style-type: none"> ▸ Present engagement plan for the service design and feasibility study phase of the transportation governance initiative ▸ Draft service approval options report ▸ Draft transportation service establishment bylaw 	<ul style="list-style-type: none"> ▸ Q2-2023 Q3 2024 ▸ Q3 2024 ▸ Q3 2024

Board Priorities Dashboard



Housing

Residents have access to affordable housing that enhances livability.



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<p>2a Increase supply of affordable, inclusive and adequate housing in the region</p>				<p>• Board, May 8, 2024</p>	<p>The Capital Region Housing Corporation (CRHC) received financial support from the provincial government for four affordable rental projects. This announcement is expected to advance 593 new homes. Two of the projects approved include partnerships with local governments and two of the projects represent redevelopment opportunities for CRHC. 1183 Verdier Avenue, Central Saanich – The CRD has an accepted offer to purchase the property and is working closely with the CRHC and the District of Central Saanich to add 110 homes in Brentwood Bay Village. 3950 Cedar Hill Road, Saanich – The District of Saanich and the CRHC have partnered to redevelop the Nellie McClung library site. This initiative will advance a new mixed-use development that includes a larger library with 200 affordable rental homes. Two additional projects in Greater Victoria are expected to provide approximately 283 total new homes. Both projects are in the preliminary planning stages. Michigan Square, 97 units redevelopment, is now set to reopen in August 2024.</p> <p>A Salt Spring Island housing workshop was held May 22, 2024.</p> <p>Rural Housing Program framework being further developed with proposal for program launch in 2025.</p> <p>Media Release: Indigenous people in Sooke get access to 170 below-market homes (May 7, 2024)</p> <p>Media Release: The CRD and CRHC present 2023 Annual Reports (May 9, 2024)</p>	<ul style="list-style-type: none"> • Drilling for water at 161 Drake Road on Salt Spring Island and subsequent pump testing • Michigan Square project completion and official opening • Develop Rural Housing Program 	<ul style="list-style-type: none"> • Q3 2024 • Q2-2023 Q3 2024 • Q3 2024

Board Priorities Dashboard



Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



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3a Maximize solid waste diversion and resource recovery from waste materials					Received Board direction to enter into contract with DLs Bins to construct and operate a material diversion transfer station beginning in Q3, 2024. Received Board direction to initiate consultation on policies to regulate the flow of solid waste within the Capital Region.	<ul style="list-style-type: none"> Launch Phase 2 of the Hartland Landfill Waste Diversion Policies and Landfill Bans including further landfill bans on treated wood waste, asphalt shingles and further changes to the tipping fee structure Initiate consultation on policies to regulate the flow of solid waste within the capital region 	<ul style="list-style-type: none"> Q3 2024 QX 2025
3b Explore options for a regional approach to biodiversity and the protection of ecological assets					Maintain current service level through Climate Action Service Establishing Bylaw for 2024.	<ul style="list-style-type: none"> Refer new establishing service bylaw to local governments to create regional service for 2025 	<ul style="list-style-type: none"> Q4 2024

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3c Increase resilience, community and adaptation planning to address climate related risks and disasters					<p>Completed and shared the updated Climate Projections for the Capital Region report and the new Extreme Heat Information Portal and report with First Nations, local governments, and partners.</p> <p>Residential FireSmart program continues as 2023 grant allocation wraps up.</p> <p>Conducting in-person community speaking engagements to present on wildfire risk, seasonal outlook, FireSmart, evacuations, etc. (Pender Island, Mayne Island, Saturna Island, Galiano Island, Salt Spring upcoming).</p> <p>Applied on NRCAN's Wildfire Resilient Futures Initiatives grant to establish a region wildfire mitigation workgroup with a 5-year operational horizon.</p>	<ul style="list-style-type: none"> Produce backgrounder on climate adaptation efforts in the region as a basis to explore how the CRD can further prioritize, coordinate and advance corporate and regional adaptation efforts Seek opportunities to present emergency management material in-person to residents of the three electoral areas 	<ul style="list-style-type: none"> Q3 2024 Q3 2024
3d Support energy efficient and low carbon buildings across the region					<p>Ongoing promotion and expansion of the Home Energy Navigator Program via online ads and community outreach events, and refining of marketing strategies through focus group research.</p> <p>Continued to provide support to local governments on Zero Carbon Step Code implementation.</p> <p>Initiated local government staff working group to support forthcoming innovative policy analysis.</p>	<ul style="list-style-type: none"> Renew Climate Action To Go Kits, including new thermal imaging cameras for borrowing through regional libraries Complete research to refine understanding of regional/local government opportunities related to ECE reporting/benchmarking program Complete local government level oil heating regulation study with the District of Saanich Conduct additional policy analysis, regulatory reviews and GHG modelling for building-related carbon emissions 	<ul style="list-style-type: none"> Q2-2023 Q3 2024 Q3 2024 Q4 2024 Q4 2024

Board Priorities Dashboard



First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



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<p>4a Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation</p>					<p>Through government-to-government and staff-level meetings, feedback and requests from Nations are documented and shared with involved Divisions to inform ongoing work.</p> <p>Held a site visit with T’Sou-ke Nation to discuss protected areas management and collaboration opportunities.</p> <p>Met with multiple First Nations regarding their priorities around water and wastewater servicing.</p> <p>Met with the W̱SÁNEC Leadership Council to continue negotiating a Solid Waste Partnership Agreement.</p>	<ul style="list-style-type: none"> Continue to offer Indigenous Relations Coaching Program for Board Directors Continue to gather input from First Nations on inclusive regional governance and mechanisms to support the government-to-government relationship 	<ul style="list-style-type: none"> Q2 2024 Q3 2024
<p>4b Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination</p>					<p>Government-to-government leadership-level meetings held with Songhees, Tsawout and Pacheedaht Nations.</p> <p>Discussions with Nations ongoing regarding interim management guidelines and future uses of the Royal Oak property.</p> <p>MOU negotiations in progress with Songhees Nation, Tsartlip and Tseycum First Nations via the W̱SÁNEC Leadership Council and Tsawout First Nation.</p> <p>Media Release: CRD and the Pacheedaht First Nation sign Memorandum of Understanding (January 30, 2024)</p>	<ul style="list-style-type: none"> Negotiate MOU/protocol agreements with interested First Nations Continued participation in the joint planning process to develop a vision for the future of the island rail corridor Negotiate MOU/protocol agreements for Board approval with Songhees Nation, Tsawout and WLC 	<ul style="list-style-type: none"> Ongoing Ongoing Q3 2024

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<p>4c Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan</p>					<p>Met with WSÁNEC Leadership Council regarding the transportation governance initiative.</p> <p>Launched the healthy waters initiative a partnership between CRD, Raincoast, and the WSÁNEC Leadership Council.</p> <p>Ongoing engagement with First Nations regarding updates to the Regional Parks Land Acquisition Strategy.</p> <p>Ongoing engagement with First Nations regarding the conservation and protection of heritage sites. Working closely with involved First Nations through the planning and construction of water main upgrade projects throughout the CRD. Collaborating with First Nations on heritage conservation in park management planning. Working with involved First Nations to determine the planning and operational approach to ecological restoration work in Regional Parks.</p> <p>Partnering with T'Sou-ke Nation and the District of Sooke on the Sooke River Knotweed Control Project.</p> <p>Invited input from First Nations in the development of the HWMET'UTSUM Community Park Interim Management Approach on Salt Spring Island.</p> <p>Invited First Nations to participate in the Canada Goose Regional Working Group.</p> <p>Ongoing meetings with WSÁNEC Leadership Council to facilitate their input into the Mount Work Regional Park Management Plan.</p>	<ul style="list-style-type: none"> ▸ Continue to engage First Nations regarding updating the Land Acquisition Strategy ▸ First Nations engagement on the Long-Term Biosolids Management Plan ▸ Invite involvement from First Nations in the development of a Regional Parks Stewardship Plan ▸ Collaborating with Pacheedaht First Nations on the Port Renfrew Official Community Plan ▸ Issue RFP for an infrastructure feasibility study for Port Renfrew area, with input from Pacheedaht ▸ Regional Parks developing a cultural use and safety policy 	<ul style="list-style-type: none"> ▸ Q1-Q3 2024 ▸ Q1-Q2 2024 ▸ Q1 2024 ▸ Q1 2025 ▸ Q2 2024 ▸ Q4 2024

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<p>4d Support shared prosperity by enhancing economic opportunities, in partnership with First Nations</p>					<p>Met with Pauquachin First Nation and Esquimalt Nation to discuss water and wastewater service agreements.</p> <p>Met with Sc'ianew First Nation to discuss water service agreement.</p> <p>Regional Housing offered support to the Songhees Nation's affordable housing initiative, announced February 2024.</p> <p>Providing mapping support for Esquimalt Nation as requested.</p> <p>Sent a letter to Te'muxw Treaty Association confirming that the Regional Growth Strategy does not prevent water and wastewater servicing to treaty settlement lands.</p>	<ul style="list-style-type: none"> ▸ Establish water service agreements with Tsartlip, Tsawout, Tseycum and Pauquachin First Nations and negotiate water conveyance agreements with Central Saanich and North Saanich ▸ Update water service agreements with Esquimalt Nation, Sc'ianew First Nation, T'Sou-ke Nation and Songhees Nation as clients of the Regional Water Service rather than the JDF Water Distribution Service ▸ Finalize a Solid Waste Partnership Agreement with the WSÁNEC Leadership Council that may include procurement, employment and training opportunities as part of implementation of the Solid Waste Management Plan ▸ Renew Operating Agreement with T'Sou-ke Nation for the seasonal operation of Spring Salmon Place Campground ▸ Contracting with cultural representatives from Nations to be present during land altering works 	<ul style="list-style-type: none"> ▸ Q3 2024 ▸ Q3 2024 ▸ Q3 2024 ▸ Q4, 2024 ▸ Ongoing

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Governance

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5a Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities					Operationalized. Advocacy Strategy has been revised and the Advocacy Dashboard will continue to be updated quarterly. A complete list of all advocacy correspondence is available at Board Advocacy		
5b Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses				<ul style="list-style-type: none"> • Board, April 10, 2024 • Board, May 8, 2024 	<p>Through its annual strategic check-in on May 8, 2024, the CRD Board directed staff to adjust level of effort on several initiatives related to climate action goals, regional support for performing arts facilities in the region, and civic participation during the next local general election. The Board also directed staff to provide refined budget estimates for each Board Priority at provisional budget review in the fall.</p> <p>An addendum to the Corporate Plan has been published highlighting new initiatives which were approved in 2024 but not foreseen in the 2023-2026 Corporate Plan. This addendum will be kept up-to-date annually if more initiatives are approved. **add link**</p> <p>Developed Guidance documents for the First Nations, Equity, Diversity and Inclusion (EDI) and Climate Action Implications sections of Staff Reports. These Guidance documents were reviewed by the Governance Committee (April 3, 2024) and the Board (April 10, 2024).</p>	<ul style="list-style-type: none"> • Hold staff training sessions on new guidance documents 	<ul style="list-style-type: none"> • <i>Q4 2024</i>
5c Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies					<p>Delivered follow-up Equity, Diversity, and Inclusion (EDI) training session for CRD Board members on May 29, 2024 to build upon the learning from previous training. Delivered online sessions of EDI training (Inclusion Literacy) on May 3 and May 17, 2024 to elected officials who sit on CRD committees and commissions as well as Board alternates and those who were unable to attend previous sessions.</p> <p>Promoted National AccessAbility Week (May 26 - June 1, 2024).</p>	<ul style="list-style-type: none"> • Provide an informational presentation to the Accessibility Advisory Committee on the work being done internally by the EDI Steering Committee. • Offer EDI training seminars to other decision-making bodies, Board alternates, and those who were not able to attend previous training 	<ul style="list-style-type: none"> • <i>Q3 2023</i> • <i>Q4 2024</i>

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<p>5d Foster greater civic participation among diverse community members</p>				<p>• <i>Board, May 8, 2024</i></p>	<p>Website Redesign Project underway. Website user feedback sessions completed and design concepts approved.</p> <p>Confirmed collaborative approach with the Regional District of Nanaimo to review and update public participation framework. Engaged consultant to conduct scan of best practices.</p> <p>The Corporate Communications and Engagement Strategic Plan was presented to the May 2024 Board for information.</p> <p>Media Release: The CRD invites members of the public to learn more about the 2024 Provisional Financial Plan (January 3, 2024)</p>	<ul style="list-style-type: none"> • Current website migration planning • Create draft public participation framework • Planning for resident satisfaction survey 	<ul style="list-style-type: none"> • Q4 2024 • Q3 2024 • Q3 2024
<p>5e Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation</p>					<p>Work continues for the Growth and Mobility Study.</p>	<ul style="list-style-type: none"> • Initiate work on policy white paper on proposed actions to tackle housing and development challenges • Issue RFP for Growth and Mobility Project • Regional coordination on impacts of new housing legislation 	<ul style="list-style-type: none"> • Q2-2023 Q3 2024 • Q3 2024 • Ongoing