APPENDIX Q

CAPITAL REGIONAL DISTRICT

2025 BUDGET

Facility Management

GOVERNANCE COMMITTEE REVIEW

October 2024

DEFINITION:

Authorized by Letters Patent as part of the provision of administrative services to the CRD Board.

SERVICE DESCRIPTION:

Full facility management services including administration, maintenance, technical and project management for nine facilities.

PARTICIPATION:

All municipalities and electoral areas on the basis of converted hospital assessed value of land and improvements.

MAXIMUM LEVY:

No limit

MAXIMUM CAPITAL DEBT:

COMMITTEE:

Governance Committee & Finance Committee

FUNDING:

GENERAL INFORMATION:

All costs are recovered from user departments and requisition.

|] | | | F | | REQUEST | | | | | |
|--|--------------------------------|-----------------------------|------------------------|-----------------|------------------|----------------------|---------------|----------------------|----------------------|---------------|
| | | | | | | | | UTURE PROJ | | |
| 1.105 Facility Management | 2024 BOARD BUDGET | 2024 ESTIMATED ACTUAL | 2025 CORE BUDGET | 2025 ONGOING | 2025 ONE-TIME | 2025 TOTAL | 2026 TOTAL | 2027 TOTAL | 2028 TOTAL | 2029 Total |
| OPERATING COSTS: | | | | | | | | | | |
| Salaries and Wages | 1,613,555 | 1,510,616 | 1,461,333 | _ | _ | 1,461,333 | 1,501,922 | 1,543,623 | 1,586,487 | 1,630,532 |
| Internal Allocations | 318,277 | 318,277 | 352,149 | - | 3,604 | 355,753 | 376,315 | 389,571 | 400,061 | 409,361 |
| Consulting Service | 68,490 | 45,120 | 81,100 | - | - | 81,100 | 82,720 | 84,370 | 86,060 | 87,780 |
| Operating Supplies | 27,456 | 4,642 | 28,190 | - | - | 28,190 | 28,760 | 29,330 | 29,930 | 30,530 |
| Telecommunication | 16,800 | 16,698 | 17,300 | - | - | 17,300 | 17,650 | 18,000 | 18,360 | 18,730 |
| Vehicle and Equipment | 35,905 | 39,474 | 36,985 | - | - | 36,985 | 37,720 | 38,480 | 39,250 | 40,040 |
| Operating Cost - Other | 45,750 | 27,342 | 46,980 | - | - | 46,980 | 47,920 | 48,880 | 49,860 | 50,860 |
| TOTAL OPERATING COSTS | 2,126,233 | 1,962,169 | 2,024,037 | - | 3,604 | 2,027,641 | 2,093,007 | 2,152,254 | 2,210,008 | 2,267,833 |
| *Percentage increase over prior year operating costs | | -7.7% | -4.81% | | | -4.64% | 3.22% | 2.83% | 2.68% | 2.62% |
| CAPITAL / RESERVE | | | | | | | | | | |
| Transfer to ERF | 25,500 | 25,500 | 45,000 | - | - | 45,000 | 45,900 | 46,820 | 47,760 | 48,720 |
| Transfer to Genaral Capital Fund | - | - | 75,000 | - | - | 75,000 | - | - | - | - |
| Transfer to Operating Reserve | - | - | , | | | , | | | | |
| TOTAL CAPITAL / RESERVES | 25,500 | 25,500 | 120,000 | - | - | 120,000 | 45,900 | 46,820 | 47,760 | 48,720 |
| TOTAL COSTS | 2,151,733 | 1,987,669 | 2,144,037 | - | 3,604 | 2,147,641 | 2,138,907 | 2,199,074 | 2,257,768 | 2,316,553 |
| *Percentage increase over prior year operating costs | | -7.6% | | | | -0.19% | -0.41% | 2.81% | 2.67% | 2.60% |
| | | | | | | | | | | |
| Internal Recoveries | (1,969,650) | (1,756,693) | (1,940,411) | - | (3,604) | (1,944,015) | (1,930,338) | (1,985,421) | (2,038,887) | (2,092,296) |
| | | | | | | | | | | |
| OPERATING LESS RECOVERIES | 182,083 | 230,976 | 203,626 | - | - | 203,626 | 208,569 | 213,653 | 218,881 | 224,257 |
| FUNDING SOURCES (REVENUE) | | | | | | | | | | |
| ا Estimated balance C/F from current to N | Next vear | _ | | | | | | | | |
| Transfer from Operating reserve | - | - | - | | | - | | | | |
| Balance C/F from Prior to Current year | - | - | - | - | - | - | - | - | - | - |
| Revenue - Other | (8,349) | (57,242) | (33,349) | - | - | (33,349) | (33,359) | (33,369) | (33,379) | (33,389) |
| TOTAL REVENUE | (8,349) | (57,242) | (33,349) | - | - | (33,349) | (33,359) | (33,369) | (33,379) | (33,389) |
| Estimated balance C/F from current to Next year | | | | | | | | | | |
| REQUISITION | (173,734) | (173,734) | (170,277) | - | - | (170,277) | (175,210) | (180,284) | (185,502) | (190,868) |
| *Percentage increase over prior year requisition | | | | | | -1.99% | 3% | 3% | 3% | 3% |
| AUTHORIZED POSITIONS FTE: | 13 | 13 | 11 | | - | 11 | 11 | 11 | 11 | 11 |

FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2025 to 2029

| Service No. | 1.105 | Carry | | | | | | |
|-------------|---------------------------------|-----------|-----------|----------|----------|----------|------|-----------|
| | Facilities Management | Forward | 2025 | 2026 | 2027 | 2028 | 2029 | TOTAL |
| | | from 2024 | | | | | | |
| | EXPENDITURE | | | | | | | |
| | Buildings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Equipment | \$0 | \$35,000 | \$10,000 | \$10,000 | \$10,000 | \$0 | \$65,000 |
| | Land | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Engineered Structures | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Vehicles | \$0 | \$165,000 | \$75,000 | \$75,000 | \$0 | \$0 | \$315,000 |
| | | \$0 | \$200,000 | \$85,000 | \$85,000 | \$10,000 | \$0 | \$380,000 |
| | SOURCE OF FUNDS | | | | | | | |
| | Capital Funds on Hand | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Debenture Debt (New Debt Only) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Equipment Replacement Fund | \$0 | \$200,000 | \$85,000 | \$85,000 | \$10,000 | \$0 | \$380,000 |
| | Grants (Federal, Provincial) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Donations / Third Party Funding | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Reserve Fund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | \$0 | \$200,000 | \$85,000 | \$85,000 | \$10,000 | \$0 | \$380,000 |

5 YEAR CAPITAL PLAN

2025 - 2029

Service #:

Service Name:

1.105 Facilities Management

| | | | PROJECT DESCRIPTION | | | | | | | PROJECT BUD | DGET & S | CHEDU | LE | | | |
|-------------------|--------------------------------|--------------------------------|---|-----------------|-------------|-------------------|---------------------------|----|---------|-------------|----------|--------|-----------|------|-------|------------|
| Project Number | Capital Expenditure Type | Capital Project Title | Capital Project Description | Project dget | Asset Class | Funding Source | Carryforward from 2024 | 2 | 025 | 2026 | 202 | 27 | 2028 | 2029 | 5 - Y | /ear Total |
| 21-01 | Replacement | Unit F01112 | Replace 2010 Chev Express Van - 01112 | \$ 75,000 | v | ERF | | \$ | 75,000 | | | | | | \$ | 75,000 |
| 22-01 | Replacement | Equipment Replacement | Replace computers | \$ 50,000 | E | ERF | | \$ | 10,000 | \$ 10,000 |) | | | | \$ | 20,000 |
| 23-01 | Replacement | Fleet Replacement | Replace 2012 Jeep Patriot - 12001 | \$ 75,000 | v | ERF | | \$ | 75,000 | | | | | | \$ | 75,000 |
| 23-02 | New | Equipment Replacement | New utility trailer | \$ 15,000 | v | ERF | | \$ | 15,000 | | | | | | \$ | 15,000 |
| 24-01 | Replacement | Fleet Replacement | Replace 2016 Sprinter Van - Unit 1601 | \$ 75,000 | v | ERF | | | | \$ 75,000 |) | | | | \$ | 75,000 |
| 25-01 | Replacement | Fleet Replacement | Replace 2017 Transit Van - Unit 17002 | \$ 75,000 | v | ERF | | | | | \$ | 75,000 | | | \$ | 75,000 |
| 27-01 | Replacement | Equipment Replacement | Replace computers | \$ 50,000 | E | ERF | | | | | \$ | 10,000 | \$ 10,000 | | \$ | 20,000 |
| 25-02 | Replacement | Replacement of small equipment | Replacement of small equipment (leaf blowers, pressure washer etc.) with electric | \$ 25,000 | E | ERF | | \$ | 25,000 | | | | | | \$ | 25,000 |
| | | | | | | | | | | | | | | | \$ | |
| | | | | | | | | 1 | | | | | | | \$ | - |
| | | | Grand Total | \$ 440,000 | | | | \$ | 200,000 | \$ 85,00 | 0\$ | 85,000 | \$ 10,000 | \$ | \$ | 380,000 |

| Serv | /ice: | |
|------|-------|--|
| | | |

1.105

Facilities Management

| Project Number | 21-01 | Capital Project Title | Unit F01112 | Capital Project Description | Replace 2010 Chev Express Van - 01112 |
|-------------------|--|---|-----------------------|-----------------------------|---------------------------------------|
| | | | | | |
| Project Rationale | Replace the vehicle with an all electric | c or hybrid option as scheduled by Facility N | lanagement. | | |
| | 22-01 | | Equipment Replacement | | Replace computers |
| Project Number | | Capital Project Title | | Capital Project Description | |
| Project Rationale | Per IT replacement schedule | | | | |
| | | | | | |
| | | | | | |
| Project Number | 23-01 | Capital Project Title | Fleet Replacement | Capital Project Description | Replace 2012 Jeep Patriot - 12001 |
| Proiect Rationale | Replace the vehicle with an all elec | tric or hybrid option as scheduled by Fa | cility Management. | | |
| | | | | | |
| | 23-02 | | Equipment Replacement | | New utility trailer |
| Project Number | | Capital Project Title | | Capital Project Description | |
| Project Rationale | Purchase new utility trailer to tow e | quipment with smaller light duty truck. | | | |

| Service: | 1.105 | Facilities Management | | | |
|-------------------|--|--|-------------------|-----------------------------|---------------------------------------|
| Project Number | 24-01 | Capital Project Title | Fleet Replacement | Capital Project Description | Replace 2016 Sprinter Van - Unit 1601 |
| Project Rationale | Replace the vehicle with an all electr | ic or hybrid option as scheduled by Facility M | anagement. | | |

| Project Number | 25-01 | Capital Project Title | Fleet Replacement | Capital Project Description | Replace 2017 Transit Van - Unit 17002 |
|-------------------|--|---|-----------------------|-----------------------------|---------------------------------------|
| Project Rationale | Replace the vehicle with an all electric | : or hybrid option as scheduled by Facility N | anagement. | | |
| | | | | | |
| Project Number | 27-01 | Capital Project Title | Equipment Replacement | Capital Project Description | Replace computers |

Asset Profile

Facility Management ERF

Facility Management assets consist of vehicles and equipment.

Equipment Replacement Fund Schedule (ERF)

| Equipment Replacement Schedule | Est Actual | | | Budget | | |
|---|------------|-----------|----------|----------|----------|---------|
| Projected year end balance | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| Beginning Balance | 393,709 | 397,709 | 245,709 | 206,609 | 168,429 | 206,189 |
| Planned Purchase (Based on Capital Plan) | (25,000) | (200,000) | (85,000) | (85,000) | (10,000) | - |
| Transfer from Ops Budget | 25,000 | 45,000 | 45,900 | 46,820 | 47,760 | 48,720 |
| Proceed disposal of Equipment | | | | | | |
| Transfer Transfer of HQ Pool Fleet ERF | | | | | | |
| Interest Income* | 4,000 | 3,000 | | | | |
| Total projected year end balance | 397,709 | 245,709 | 206,609 | 168,429 | 206,189 | 254,909 |

Profile

Facility Management

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special onetime operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule - FC 105541

| Operating Reserve Schedule | Est Actual | | | Budget | | |
|----------------------------------|------------|---------|---------|---------|---------|---------|
| Projected year end balance | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| Beginning Balance | 212,378 | 221,378 | 229,378 | 229,378 | 229,378 | 229,378 |
| Planned Purchase | - | - | | | | |
| Transfer from Ops Budget | - | | | | | |
| Interest Income* | 9,000 | 8,000 | | | | |
| Total projected year end balance | 221,378 | 229,378 | 229,378 | 229,378 | 229,378 | 229,378 |

Assumptions/Background:

2025 BUDGET

CRD Headquarters Building

GOVERNANCE COMMITTEE REVIEW

October 2024

DEFINITION:

Authorized by Letters Patent as part of the provision of administrative services to the CRD Board.

PARTICIPATION:

All municipalities and electoral areas on the basis of converted hospital assessed value of land and improvements.

MAXIMUM LEVY:

No limit

MAXIMUM CAPITAL DEBT:

COMMITTEE:

Governance Committee & Finance Committee

FUNDING:

All costs are recovered by building allocation from CRD user departments.

| | | | E | BUDGET | REQUEST | | F | | ECTIONS | |
|--|----------------------|--------------------|---------------------|------------------------|-------------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| 1.106 - CRD HQ BUILDING | 2024 BOARD | 2024 ESTIMATED | 2025 CORE | 2025 ONGOING | 2025 ONE-TIME | 2025 TOTAL | 2026 Total | 2027 TOTAL | 2028 TOTAL | 2029 Total |
| | BUDGET | ACTUAL | BUDGET | ONGOING | ONE-TIME | TOTAL | TOTAL | TOTAL | TOTAL | TOTAL |
| OPERATING COSTS: | | | | | | | | | | |
| Internal Allocations | 318,872 | 318,872 | 329,742 | - | - | 329,742 | 329,864 | 336,461 | 343,191 | 350,055 |
| Insurance Cost | 48,520 | 48,520 | 77,180 | - | - | 77,180 | 84,898 | 93,388 | 102,727 | 112,999 |
| Repairs and Maintenance Costs | 252,858 | 288,658 | 277,475 | - | - | 277,475 | 283,020 | 288,682 | 294,452 | 300,342 |
| Rental and Leases | 120,411 | 108,542 | 128,107 | - | - | 128,107 | 130,670 | 133,280 | 135,950 | 138,670 |
| Electricity& Utilities | 195,460 | 147,092 | 203,000 | - | - | 203,000 | 207,060 | 211,200 | 215,420 | 219,730 |
| Operating Supplies Internal Labour Cost | 44,246 335,000 | 5,892 | 17,264 345,000 | - | - | 17,264 345,000 | 17,610 341,700 | 17,970 348,534 | 18,330 355,505 | 18,700 |
| Operating Cost - Other | 226,933 | 328,325 260,214 | 260,900 | - | - | 260,900 | 266,126 | 346,534 271,445 | 355,505 276,866 | 362,615 282,390 |
| Additional Space | 302,540 | 311,632 | 313,000 | - 287,000 | - | 600,000 | 612,000 | 624,240 | 636,720 | 649,450 |
| | 502,540 | 511,052 | 313,000 | 207,000 | - | 000,000 | 012,000 | 024,240 | 030,720 | 049,400 |
| TOTAL OPERATING COSTS | 1,844,840 | 1,817,747 | 1,951,668 | 287,000 | - | 2,238,668 | 2,272,948 | 2,325,200 | 2,379,161 | 2,434,951 |
| *Percentage increase over prior year operating costs | | -1.5% | 5.79% | | | 21.35% | 1.53% | 2.30% | 2.32% | 2.34% |
| <u>CAPITAL / RESERVE</u> | | | | | | | | | | |
| Transfer to Capital Reserve Fund | 300,000 | 300,000 | 300,000 | 70,000 | - | 370,000 | 445,000 | 525,000 | 600,000 | 600,000 |
| Transfer to ERF | 60,000 | 60,000 | 70,000 | - | - | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| TOTAL CAPITAL / RESERVES | 360,000 | 360,000 | 370,000 | 70,000 | - | 440,000 | 515,000 | 595,000 | 670,000 | 670,000 |
| Debt Expenditures | _ | | _ | _ | _ | | _ | _ | _ | |
| | _ | _ | _ | _ | - | _ | - | _ | - | _ |
| TOTAL COSTS | 2,204,840 | 2,177,747 | 2,321,668 | 357,000 | - | 2,678,668 | 2,787,948 | 2,920,200 | 3,049,161 | 3,104,951 |
| *Percentage increase over prior year operating costs | | -1.2% | | | | 21.49% | 4.08% | 4.74% | 4.42% | 1.83% |
| Internal Recoveries(Building Occupancy) | (2,170,779) | (2,170,780) | (2,287,118) | (357,000) | - | (2,644,118) | (2,753,112) | (2,885,075) | (3,013,745) | (3,069,241) |
| *Percentage increase over prior year operating costs | | 0.0% | | | | 21.8% | 4.1% | 4.8% | 4.5% | 1.8% |
| OPERATING LESS RECOVERIES | 34,061 | 6,967 | 34,550 | - | - | 34,550 | 34,836 | 35,125 | 35,416 | 35,710 0.83% |
| FUNDING SOURCES (REVENUE) | | -79.5% | 1.44% | | | 1.44% | 0.83% | 0.83% | 0.83% | 0.83% |
| Estimated Balance C/F from current to next year Balance C/F from Prior to Current year Transfer from operating reserve | | | | | | | | | | |
| Fees Charged | - | - | - | - | - | - | - | - | - | - |
| Lease Revenue | - | (1,400) | - | - | - | - | - | - | - | - |
| Recovery - Other | (34,061) | (5,566) | (34,550) | - | - | (34,550) | (34,836) | (35,125) | (35,416) | (35,710) |
| TOTAL REVENUE | (34,061) | (6,966) | (34,550) | - | - | (34,550) | (34,836) | (35,125) | (35,416) | (35,710) |
| REQUISITION | - | - | - | - | - | - | - | - | - | - |
| *Percentage increase over prior year requisition | | | | | | | | | | |
| AUTHORIZED POSITIONS: | | | | | | | | | | |
| Salaried Converted Auxillaries | | | | | | | | | | |
| | - | - | - | - | - | - | | | | |

| Change in Budget 2024 to 2025 Service: 1.106 CRD Headquarters Building | Total Expenditure | Comments |
|---|-------------------|---|
| 2024 Budget | 2,204,840 | |
| Other Changes: | | |
| Standard Overhead Allocation | 3,620 | Increase in 2024 operating costs |
| Insurance | 53,328 | Increase in 2025 HQ building operating costs |
| Additional Rented Space | 297,460 | Additional space at 1675 Douglas |
| Transfer to Capital Reserve | 70,000 | Planned increase in capital reserve transfers |
| Transfer to ERF | 10,000 | Planned increase in equipment replacement reserve transfers |
| Cleaning Services | 31,900 | 2025 will have a new contract for cleaning servcies. |
| Grounds Maintenace | 17,617 | Additional costs re. the living wall |
| Other Costs | (10,097) | |
| Total Other Changes | 473,828 | |
| 2025 Budget | 2,678,668 | |
| Summary of % Expense Increase | | |
| Standard Overhead Allocation | 0.2% | |
| Insurance | 2.4% | |
| Additional Rented Space | 13.5% | |
| Transfer to Capital Reserve | 3.2% | |
| Transfer to ERF | 0.5% | |
| Cleaning Services | 1.4% | |
| Grounds Maintenace | 0.8% | |
| Balance of increase | -0.5% | |
| % expense increase from 2024: | 21.5% | |
| % Requisition increase from 2024 (if applicable): | 0.00% | Requisition funding is 0.0% of service revenue |

Overall 2024 Budget Performance

(expected variance to budget and surplus treatment)

There is no expected surplus or deficit for 2024.

FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2025 to 2029

| Service No. | 1.106 | Carry | | | | | | |
|-------------|---------------------------------|-----------|-----------|-----------|-------------|-----------|-----------|-------------|
| | Facilities and Risk | Forward | 2025 | 2026 | 2027 | 2028 | 2029 | TOTAL |
| | | from 2024 | | | | | | |
| | | | | | | | | |
| | EXPENDITURE | | | | | | | |
| | Buildings | \$0 | \$465,000 | \$370,000 | \$2,540,000 | \$140,000 | \$100,000 | \$3,615,000 |
| | Equipment | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Land | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Engineered Structures | \$0 | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$25,000 |
| | Vehicles | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | \$0 | \$490,000 | \$370,000 | \$2,540,000 | \$140,000 | \$100,000 | \$3,640,000 |
| | SOURCE OF FUNDS | | | | | | | |
| | Capital Funds on Hand | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Debenture Debt (New Debt Only) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Equipment Replacement Fund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Grants (Federal, Provincial) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Donations / Third Party Funding | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Reserve Fund | \$0 | \$490,000 | \$370,000 | \$2,540,000 | \$140,000 | \$100,000 | \$3,640,000 |
| | | \$0 | \$490,000 | \$370,000 | \$2,540,000 | \$140,000 | \$100,000 | \$3,640,000 |

5 YEAR CAPITAL PLAN

2025 - 2029

Service #:

Service Name:

1.106 Facilities and Risk

| | | | PROJECT DESCRIPTION | PROJECT BUDGET & SCHEDULE | | | | | | | | | | | |
|-------------------|--------------------------------|--|---|---------------------------|-----------|-------------|-------------------|---------------------------|------------|------------|--------------|------------|------------|-----|------------|
| Project Number | Capital Expenditure Type | Capital Project Title | Capital Project Description | Total Project Budget A: | | Asset Class | Funding Source | Carryforward from 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 5-1 | Year Total |
| 21-03 | New | Interior Renovations | Interior renovations - HQ Building | \$ | 500,000 | в | Res | | 100,000 | 100,000 | | | | \$ | 200,000 |
| 22-01 | New | Interior Renovations | Interior renovations - HQ Building Space Optimazation | \$ | 3,000,000 | в | Cap | | - | | | | | \$ | - |
| 23-02 | New | EV Charging Infrastructure | EV Charging Infrastructure - Fisgard Parkade Bldg | \$ | 175,000 | s | Res | • | 25,000 | | | | | \$ | 25,000 |
| 24-01 | Renewal | Exterior Upgrades | Exterior Paint | s | 50,000 | в | Res | ۲ | 50,000 | | | | | \$ | 50,000 |
| 24-02 | New | Safety Systems | Minor Security Upgarades | s | 75,000 | в | Res | | 15,000 | 15,000 | 15,000 | 15,000 | | \$ | 60,000 |
| 24-03 | New | Energy Management | Minor Energy Upgrades | \$ | 75,000 | в | Res | | 15,000 | 15,000 | 15,000 | 15,000 | | \$ | 60,000 |
| 24-04 | Replacement | Interior Finishes | Flooring Replacement | \$ | 50,000 | в | Res | | 25,000 | | | | | \$ | 25,000 |
| 24-05 | New | Interior Upgrades | Gender Neutral Washroom Upgrades | \$ | 50,000 | в | Res | • | 50,000 | | | | | \$ | 50,000 |
| 25-01 | Study | Asset management Plan | Facility condition assessment | \$ | 15,000 | в | Res | | 15,000 | | | | | \$ | 15,000 |
| 25-02 | Replacement | Roof Replacement | 4th floor small roof areas | s | 75,000 | в | Res | | 75,000 | | | | | \$ | 75,000 |
| 25-03 | Replacement | Safety Systems | Fire Sprinkler upgrades | s | 10,000 | в | Res | | 10,000 | | | | | \$ | 10,000 |
| 25-04 | Study | Fisgard HQ HVAC Replacement / Upgrades | Fisgard HQ HVAC Replacement / Upgrades | \$ | 2,400,000 | в | Res | | 10,000 | | | | | \$ | 10,000 |
| 25-04 | Study | Fisgard HQ HVAC Replacement / Upgrades | Fisgard HQ HVAC Replacement / Upgrades | | | в | Res | | | 230,000 | | | | \$ | 230,000 |
| 25-04 | Replacement | Fisgard HQ HVAC Replacement / Upgrades | Fisgard HQ HVAC Replacement / Upgrades | | | в | Res | | | | 2,400,000 | | | \$ | 2,400,000 |
| 25-05 | Defer | Emergency Repairs | For unforeseen emergency repairs | s | 100,000 | в | Res | • | 100,000 | | | | | \$ | 100,000 |
| 26-01 | Replacement | Interior Upgrades | Interior paint | \$ | 40,000 | в | Res | | | 10,000 | 10,000 | 10,000 | | \$ | 30,000 |
| 27-01 | New | Interior Renovations | Interior renovations - HQ Building | \$ | 500,000 | в | Res | | | | 100,000 | 100,000 | 100,000 | s | 300,000 |
| | | | | | | | | | | | | | | \$ | - |
| L | | | Grand Total | \$ | 7,115,000 | | | | \$ 490,000 | \$ 370,000 | \$ 2,540,000 | \$ 140,000 | \$ 100,000 | \$ | 3,640,000 |

| Service: | 1.106 | Facilities and Risk | |
|-------------------------------------|--|---|--|
| 8 | | | |
| Project Number Project Rationale | | Capital Project Title Interior Renovations | Capital Project Description Interior renovations - HQ Building |
| | | | |
| Project Number Project Rationale | | Capital Project Title Interior Renovations te additional staff in 2022. Renovation will be phased and completed over 2 years. | Capital Project Description Optimazation |
| Project Number Project Rationale | | Capital Project Title EV Charging Infrastructure | Capital Project Description EV Charging Infrastructure - Fisgard Parkade Bldg |
| Project Number Project Rationale | r 24-01 PRepaint exterior elements of the b | Capital Project Title Exterior Upgrades | Capital Project Description Exterior Paint |
| | | | |
| Project Number Project Rationale | | Capital Project Title Safety Systems | Capital Project Description Minor Security Upgarades |
| | | | |
| Project Number Project Rationale | | Capital Project Title Energy Management | Capital Project Description Minor Energy Upgrades |
| Project Number Project Rationale | r 24-04 Carpet tile replacement program. | Capital Project Title Interior Finishes | Capital Project Description Flooring Replacement |
| | | | |
| Project Number Project Rationale | | Capital Project Title Interior Upgrades | Capital Project Description Gender Neutral Washroom Upgrades |

| Service: | 1.106 | Facilities and Risk | |
|-------------------------------------|--|--|--|
| Project Number Project Rationale | | Capital Project Title Asset management Plan | Capital Project Description Facility condition assessment |
| Project Number Project Rationale | 25-02 Roof is at its end of life and requir | Capital Project Title Roof Replacement | Capital Project Description 4th floor small roof areas |
| Project Number Project Rationale | 25-03 Fire sprinkler systems upgrades a | Capital Project Title Safety Systems | Capital Project Description Fire Sprinkler upgrades |
| Project Number Project Rationale | 25-04 Major HVAC upgrade to meet clin | Capital Project Title Fisgard HQ HVAC Replacement / Upgrades | Capital Project Description Fisgard HQ HVAC Replacement / Upgrades |
| Project Number Project Rationale | 25-05 Emergency reapair funding. | Capital Project Title Emergency Repairs | Capital Project Description For unforeseen emergency repairs |
| Project Number Project Rationale | 26-01 Repaint interior of the building. | Capital Project Title Interior Upgrades | Capital Project Description Interior paint |
| Project Number Project Rationale | | Capital Project Title Interior Renovations | Capital Project Description Interior renovations - HQ Building |

Asset Profile

CRD HQ Office Facilities & Health Facilities - VIHA

Office Facilities manages office buildings and rental units owned by the CRD. Assets include CRD Headquarters building, 3 buildings currently occupied by VIHA and JDF administration building currently occupied by JDF Planning, Building Inspection and Emergency Services. The total historical value as at December 31, 2015 was \$38M. Total replacement value for the facilities is \$39M (Note A).

Assets held by Health Facilities - VIHA consist of Peninsula Health Unit, Victoria Health Unit and Esquimalt Health unit built in 1994, 1986 and 1990. The total historical value as of Dec 31, 2015 for all three health units building structures was \$12M with an estimated replacement value of \$22M (Note A).

| 1.106 Headquarters Facility & 1.226 VIHA Health Facilities Capital Reserve Fund Cash Flow | | | | | | | | | |
|---|----------------------|----------------------|-------------|-------------|-----------|-----------|--|--|--|
| Reserve/Fund Summary | Est Actual | | | Budget | | | | | |
| Projected year end balance | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | | | |
| Beginning Balance | 5,194,072 | 5,924,847 | 4,317,637 | 4,742,506 | 3,829,679 | 5,406,467 | | | |
| Planned Capital Expenditure (Based on Capital Plan) | (540,000) | (3,250,000) | (1,107,500) | (2,540,000) | (140,000) | (100,000) | | | |
| Transfer from Ops Budget Interest Income** | 1,020,775 250,000 | 1,442,790 200,000 | 1,532,369 | 1,627,173 | 1,716,788 | 1,731,167 | | | |
| Total projected year end balance | 5,924,847 | 4,317,637 | 4,742,506 | 3,829,679 | 5,406,467 | 7,037,634 | | | |

Assumptions/Background:

Asset Profile

CRD HQ Building ERF

CRD HQ Building assets building equipment / Pool Fleet.

Equipment Replacement Fund Schedule (ERF)

| Equipment Replacement Schedule | Est Actual | | | Budget | | |
|--|------------|---------|---------|---------|---------|---------|
| Projected year end balance | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| Beginning Balance | 95,688 | 136,088 | 181,288 | 226,288 | 271,288 | 316,288 |
| Planned Purchase (Based on Capital Plan) | | - | - | - | - | - |
| Transfer from Ops Budget Equip | 20,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Transfer from Ops Budget Pool Fleet | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Transfer from FM ERF for Pool Fleet | - | | | | | |
| Proceed disposal of Equipment | | | | | | |
| Interest Income* | 400 | 200 | | | | |
| Total projected year end balance | 136,088 | 181,288 | 226,288 | 271,288 | 316,288 | 361,288 |

Profile

Headquarters Facility

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special onetime operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule - FC 105542

| Operating Reserve Schedule | Est Actual | | | Budget | | |
|----------------------------------|------------|--------|--------|--------|--------|--------|
| Projected year end balance | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| Beginning Balance | 61,150 | 63,750 | 65,750 | 65,750 | 65,750 | 65,750 |
| Planned Purchase | | | | | | |
| Transfer from Ops Budget | | | | | | |
| Interest Income* | 2,600 | 2,000 | | | | |
| Total projected year end balance | 63,750 | 65,750 | 65,750 | 65,750 | 65,750 | 65,750 |

Assumptions/Background:

2025 BUDGET

Corporate Satellite Facilities

GOVERNANCE COMMITTEE REVIEW

October 2024

DEFINITION:

Authorized by Letters Patent as part of the provision of administrative services to the CRD Board.

PARTICIPATION:

All municipalities and electoral areas on the basis of converted hospital assessed value of land and improvements.

MAXIMUM LEVY:

No limit

MAXIMUM CAPITAL DEBT:

COMMITTEE:

Governance Committee & Finance Committee

FUNDING:

All costs are recovered from user departments.

| | | | | BUDGET R | EQUEST | | | | | |
|--|---|---|--|------------------------|-------------------------|--|--|--|--|--|
| 1.107 - CORPORATE SATELLITE FACILITIES | 2024 BOARD BUDGET | 2024 ESTIMATED ACTUAL | 2025 CORE BUDGET | 2025 ONGOING | 2025 ONE-TIME | 2025 TOTAL | 2026 TOTAL | 2027 TOTAL | 2028 TOTAL | 2029 TOTAL |
| OPERATING COSTS: | | | | | | | | | | |
| Rentals and Leases Internal Allocations Insurance Cost Electricity & Utilities Repairs and Maintenance Costs Operating Cost - Other | 86,093 28,657 1,860 20,071 16,225 84,811 | 81,598 28,657 1,860 20,189 32,854 78,745 | 90,501 29,946 2,960 20,674 26,041 114,299 | - - - - | - - - - | 90,501 29,946 2,960 20,674 26,041 114,299 | 92,310 30,665 3,256 21,090 26,570 116,599 | 94,150 31,277 3,582 21,510 27,080 118,940 | 96,040 31,904 3,940 21,940 27,640 121,313 | 97,960 32,542 4,334 22,380 28,190 123,729 |
| TOTAL OPERATING COSTS | 237,717 | 243,904 | 284,421 | - | - | 284,421 | 290,490 | 296,539 | 302,777 | 309,135 |
| *Percentage Increase over prior year | | 2.60% | 19.65% | - | - | 19.65% | 2.13% | 2.08% | 2.10% | 2.10% |
| <u>CAPITAL / RESERVE</u> Transfer to Reserve Fund Transfer to Capital Fund | 12,000 | 12,000 - | 12,000 - | - | - | 12,000 - | 12,240 - | 12,480 - | 12,730 - | 12,980 - |
| TOTAL CAPITAL / RESERVES | 12,000 | 12,000 | 12,000 | - | - | 12,000 | 12,240 | 12,480 | 12,730 | 12,980 |
| TOTAL COSTS | 249,717 | 255,904 | 296,421 | - | - | 296,421 | 302,730 | 309,019 | 315,507 | 322,115 |
| *Percentage Increase over prior year | | 2.48% | 18.70% | - | - | 18.70% | 2.13% | 2.08% | 2.10% | 2.09% |
| Internal Recoveries Recovery - Other | (249,717) - | (255,904) - | (296,421) - | - | - | (296,421) - | (302,730) - | (309,019) - | (315,507) - | (322,115) - |
| REQUISITION | - | - | | - | - | - | - | - | - | - |
| PARTICIPANTS: Costs recovered internally AUTHORIZED POSITIONS: Salaried Term | - | - - | - | - - | - - | - - | - - | - - | - - | - - |

FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2025 to 2029

| Service No. | 1.107 | Carry | | | | | | |
|-------------|---------------------------------|-----------|----------|------|------|------|------|----------|
| | Corporate Satellite Facilities | Forward | 2025 | 2026 | 2027 | 2028 | 2029 | TOTAL |
| | - | from 2024 | | | | | | |
| | | | | | | | | |
| | EXPENDITURE | | | | | | | |
| | Buildings | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 |
| | Equipment | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Land | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Engineered Structures | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Vehicles | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 |
| | SOURCE OF FUNDS | | | | | | | |
| | | | | | | | | |
| | Capital Funds on Hand | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Debenture Debt (New Debt Only) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Equipment Replacement Fund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Grants (Federal, Provincial) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Donations / Third Party Funding | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Reserve Fund | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 |
| | | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 |

5 YEAR CAPITAL PLAN

2025 - 2029

Service #:

Service Name:

1.107 Corporate Satellite Facilities

| | PROJECT DESCRIPTION | | | PROJECT BUDGET & SCHEDULE | | | | | | | | | | |
|-------------------|--------------------------------|-----------------------|----------------------------------|---------------------------|-----------------|-------------------|---------------------------|-----------|------|------|---------------|------|-----|------------|
| Project Number | Capital Expenditure Type | Capital Project Title | Capital Project Description | Total Proje Budget | t Asset Clas | Funding Source | Carryforward from 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 5-1 | Year Total |
| JDF 25-01 | New | Emergency Repairs | For unforeseen emergency repairs | \$ 50, | 000 B | Res | | \$ 50,000 | | | | | \$ | 50,000 |
| | | | | | | | | | | | | | \$ | - |
| | | | | | | | | | | | | | \$ | - |
| | | | | | | | | | | | | | \$ | - |
| | | | | | | | 1 | | | | | | \$ | - |
| | | | Grand Total | \$ 50, | 000 | | | \$ 50,000 | o\$- | \$- | - \$ - | \$ | \$ | 50,000 |

| Service: | 1.107 | Corporate Satellite Facilities | |
|-------------------|--------------------------------|---|--|
| | | | |
| Project Number | JDF 25-01 | Capital Project Title Emergency Repairs | Capital Project Description For unforeseen emergency repairs |
| Project Rationale | Funding for emergency repairs. | | |