

CAPITAL REGIONAL DISTRICT BOARD
March 11, 2026
Board Room, 625 Fisgard Street, Victoria

BUDGET REVIEW
Part 3

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CAPITAL REGIONAL DISTRICT BOARD
March 11, 2026
Board Room, 625 Fisgard Street, Victoria

BUDGET REVIEW
Part C

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CAPITAL REGIONAL DISTRICT

2026 BUDGET

HOUSING, PLANNING & PROTECTIVE SERVICES

FINAL BUDGET

March 2026

FINAL BUDGET

March 11, 2026

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CAPITAL REGIONAL DISTRICT

2026 BUDGET

GM - Housing, Planning & Protective Services

FINAL BUDGET

March 2026

Service: 1.024 GM - Housing, Planning & Protective Services

Committee: Planning and Protective Services Committee,
Transportation Committee & Hospitals and Housing Committee

DEFINITION:

The oversight of housing, planning and protective services for the Capital Regional District Board.

SERVICE DESCRIPTION:

The General Manager of Housing, Planning and Protective Services administration provides overall direction and supporting administrative oversight for 40 individual services and functions.

The department and its divisions report to the Board, Hospital District Board, Planning and Protective Services Committee, Transportation Committee, Hospitals and Housing Committee and also provide corporate administration for 17 commissions and the Capital Regional Housing Corporation.

Housing, Planning and Protective Services includes the administrative and operating responsibility for:

- Capital Regional Housing Corporation
- Capital Regional Hospital District
- Regional Planning and Information Services
- Emergency Management & Fire Protection
- Regional Housing
- Regional Transportation
- Bylaw Services and Animal Control

PARTICIPATION:

All municipalities and electoral areas.

MAXIMUM LEVY:

N/A

COMMITTEE:

Planning and Protective Services Committee, Transportation Committee, and Hospitals and Housing Committee

FUNDING:

Requisition and internal allocation

1.024 - GM - Planning & Protective Services

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	2026 ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries & Wages	483,817	459,367	458,285	-	-	458,285	471,507	485,103	496,671	508,516
Contract for Services	2,580	2,500	2,630	-	-	2,630	2,680	2,730	2,880	3,640
Internal Allocations	110,962	110,962	177,247	-	1,802	179,049	185,400	190,749	194,516	198,304
Operating Other	29,700	27,790	29,400	-	-	29,400	21,610	22,040	22,971	23,813
TOTAL OPERATING COSTS	627,059	600,619	667,562	-	1,802	669,364	681,197	700,622	717,038	734,273
*Percentage Increase over prior year						6.7%	1.8%	2.9%	2.3%	2.4%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	-	-	1,000	-	-	1,000	1,000	1,000	1,000	1,000
TOTAL CAPITAL / RESERVES	-	-	1,000	-	-	1,000	1,000	1,000	1,000	1,000
TOTAL COSTS	627,059	600,619	668,562	-	1,802	670,364	682,197	701,622	718,038	735,273
<u>FUNDING SOURCES (REVENUE)</u>										
Internal Recoveries	(302,126)	(302,126)	(339,598)	-	-	(339,598)	(346,395)	(353,323)	(360,141)	(367,140)
TOTAL REVENUES	(302,126)	(302,126)	(339,598)	-	-	(339,598)	(346,395)	(353,323)	(360,141)	(367,140)
NET COSTS	324,934	298,494	328,964	-	1,802	330,766	335,802	348,299	357,897	368,133
*Percentage increase over prior year Net Costs						1.8%	1.5%	3.7%	2.8%	2.9%
AUTHORIZED POSITIONS: Salaried	2.5	2.5	2.0	-	-	2.0	2.0	2.0	2.0	2.0

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.024	Carry						
	GM - Housing, Planning & Protective Services	Forward	2026	2027	2028	2029	2030	TOTAL
		from 2025						

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$2,203	\$3,128	\$0	\$0	\$0	\$5,331
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$2,203	\$3,128	\$0	\$0	\$0	\$5,331

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$2,203	\$3,128	\$0	\$0	\$0	\$5,331
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$2,203	\$3,128	\$0	\$0	\$0	\$5,331

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:

1.024

Service Name:

GM - Housing, Planning & Protective Services

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
26-01	Replacement	Computer	Computer Replacement	\$ 2,203	E	ERF		\$ 2,203	\$ -	\$ -	\$ -		\$ 2,203
27-01	Replacement	Computer	Computer Replacement	\$ 3,128	E	ERF		\$ -	\$ 3,128	\$ -	\$ -		\$ 3,128
													\$ -
													\$ -
			Grand Total	\$ 5,331			\$ -	\$ 2,203	\$ 3,128	\$ -	\$ -	\$ -	\$ 5,331

Reserve Schedule

Reserve Fund: 1.024 - GM Planning & Protective Services

Reserve Cash Flow

Fund: 1022 Fund Center: 101955 ERF Group: PLANPROT.ERF	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	30,044	27,955	26,752	24,624	25,624	26,624
Actual Purchases	-					
Planned Purchase (Based on Capital Plan)	(2,089)	(2,203)	(3,128)			-
Transfer from Operating Budget	-	1,000	1,000	1,000	1,000	1,000
Interest Income		-	-	-	-	-
Ending Balance \$	27,955	26,752	24,624	25,624	26,624	27,624

<u>Assumptions/Background:</u>

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Land Banking and Housing (Regional Housing)

FINAL BUDGET

March 2026

DEFINITION:

Service was established by Bylaw No. 3712 cited as "Land Assembly, Housing and Land Banking Service Establishment Bylaw No. 1, 2010". This Service provides strategic planning and administrative oversight of three functions:

- Housing Planning, Policy and Programs,
- Planning and Development, and
- the Capital Region Housing Corporation (CRHC)

SERVICE DESCRIPTION:

This Service empowers the CRD to undertake land assembly for the purpose of either public or private housing and to undertake the development and operation of public housing pursuant to the National and Provincial Housing Acts including all of the powers of a municipality. The Service also has the ability to take on debt to fund these activities.

The Housing Planning, Policy and Programs function receives grants from federal and provincial partner agencies, provides oversight, and deploys funds within the region. This function also administers housing affordability agreements with developers and owners in the region on behalf of municipalities.

The Planning and Development function identifies and pursues opportunities to develop or redevelop housing stock owned by the CRD/CRHC. This function receives grant and project recovery funding and prepares approved projects for implementation.

The Capital Region Housing Corporation (CRHC) is a wholly-owned subsidiary of the CRD, incorporated under authority of this Service. The CRHC owns, operates and maintains more than 2,000 affordable housing units and expects units to increase into the future with the affordable housing development plan underway for the region.

PARTICIPATION: All member municipalities and electoral areas based on converted hospital assessment values.

MAXIMUM LEVY:

Greater of \$2,423,000 or \$0.031 per \$1,000 Hospital actual assessments for land and improvements.

MAXIMUM CAPITAL DEBT:

Authorized:	LA Bylaw No. 3715 (Jan. 12, 2011)		25,000,000
Borrowed:	SI Bylaw No. 4009 (Feb. 11, 2015)	10yr term	-9,413,000
	SI Bylaw No. 4621 (Sep 27, 2024)	15yr term	-9,075,000
	SI Bylaw No. 4659 (Jun 25, 2025)	15yr term	-6,425,000
Remaining:	Active via Temp. Borrowing Bylaw No. 3985 (nil expiry)		<u>\$ 87,000</u>
Authorized:	LA Bylaw No. 4327 (Mar. 11, 2020)		10,000,000
Borrowed:	SI Bylaw No. 4659 (Jun 25, 2025)	15yr term	-10,000,000
Remaining:		Active	<u>\$ -</u>
Authorized:	LA Bylaw No. 4552 (Feb 14, 2024)		85,000,000
Borrowed:			-
Remaining:		Active	<u>\$ 85,000,000</u>

COMMITTEE: Hospitals and Housing

FUNDING: Requisition, internal recoveries, and external grants

1.310 LAND BANKING AND HOUSING			BUDGET REQUEST							
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Salaries and Wages	1,983,981	1,530,451	1,907,442	-	-	1,907,442	1,842,681	1,764,174	1,425,802	1,340,538
Allocation - Standard OH	109,836	109,836	124,312	-	-	124,312	126,549	129,080	131,662	134,295
Allocation - Building Occupancy	100,900	87,920	84,101	-	-	84,101	88,062	91,896	93,387	94,912
Allocation - Real Estate	40,000	39,400	40,000	-	-	40,000	40,000	40,000	40,000	40,000
Allocation - Human Resources	61,542	61,542	75,029	-	-	75,029	87,781	91,911	88,484	89,342
Allocation - GM Planning and Protective Services	43,342	43,342	67,550	-	-	67,550	68,902	70,280	71,636	73,028
Alloc -IM to SPO	3,604	14,416	14,416	-	-	14,416	-	-	-	-
Alloc-CorpComm & Eng	0	-	132,872	-	-	132,872	-	-	-	-
Consultants	809,492	128,710	57,000	-	284,010	341,010	117,540	119,291	121,077	122,898
Other Operating Expenses	104,981	74,766	80,358	-	21,770	102,128	82,062	83,798	85,580	87,418
TOTAL OPERATING COSTS	3,257,678	2,090,383	2,583,080	-	305,780	2,888,860	2,453,577	2,390,430	2,057,627	1,982,432
*Percentage Increase over prior year		-35.8%	-20.7%	0.0%	9.4%	-11.3%	-15.1%	-2.6%	-13.9%	-3.7%
<u>CAPITAL / RESERVE</u>										
Transfer to Capital & Equip. Replacement Reserve	4,130	91,601	4,170	-	-	4,170	4,210	4,250	4,300	2,000
Transfer to Operating Reserve	-	521,112	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	4,130	612,713	4,170	-	-	4,170	4,210	4,250	4,300	2,000
Debt Expenditures	2,090,904	2,066,463	2,357,248	-	-	2,357,248	2,357,248	2,357,248	2,357,248	2,357,248
MFA Debt Reserve	169,250	170,987	0	-	-	0	0	-	-	-
TOTAL COSTS	5,521,962	4,940,545	4,944,498	-	305,780	5,250,278	4,815,035	4,751,928	4,419,175	4,341,679
*Percentage Increase over prior year		0.0%	-10.5%	0.0%	5.5%	-4.9%	-8.3%	-1.3%	-7.0%	-1.8%
Transfer from Operating Reserve	(100,000)	(4,009)	-	-	(100,000)	(100,000)	-	-	-	-
OPERATING COSTS LESS INTERNAL RECOVERIES	5,421,962	4,936,536	4,944,498	-	205,780	5,150,278	4,815,035	4,751,928	4,419,175	4,341,679
Surplus / (Deficit)		495,326								
Balance C/F from Prior to Current year	0	0	(495,326)	-	-	(495,326)	-	-	-	-
Recovery - CRHC	(232,120)	(230,618)	(257,191)	-	-	(257,191)	(263,003)	(270,357)	(275,735)	(281,752)
Recovery - Capital Projects	(266,725)	(245,900)	(294,157)	-	-	(294,157)	-	-	-	-
Lease Revenue	(63,000)	(63,000)	0	-	-	0	-	-	-	-
Grant Revenue	(1,431,141)	(100,000)	(784,100)	-	-	(784,100)	(693,586)	(697,758)	(175,024)	-
Payments In Lieu of Taxes	(91,842)	(91,841)	(145,155)	-	-	(145,155)	(91,842)	(91,842)	(91,842)	(91,842)
Other Revenue	(57,593)	(758,916)	(52,410)	-	-	(52,410)	(19,280)	(19,280)	(19,280)	(19,280)
TOTAL REVENUE	(2,142,421)	(994,949)	(2,028,338)	-	-	(2,028,338)	(1,067,710)	(1,079,237)	(561,881)	(392,874)
REQUISITION	(3,279,541)	(3,941,587)	(2,916,160)	-	(205,780)	(3,121,940)	(3,747,325)	(3,672,691)	(3,857,294)	(3,948,805)
*Percentage Increase over prior year			-11.1%	0.0%	6.3%	-4.8%	20.0%	-2.0%	5.0%	2.4%
PARTICIPANTS: All Municipalities and Electoral Areas										
AUTHORIZED POSITIONS:										
Salaried	7.00	7.00	7.00	0.00	0.00	7.00	7.00	7.00	7.00	7.00
Term	7.00	7.00	7.00	0.00	0.00	7.00	6.00	5.00	5.00	1.00

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.310	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Land Banking and Housing							

EXPENDITURE

Buildings	\$1,410,208	\$1,410,208	\$0	\$0	\$0	\$0	\$1,410,208
Equipment	\$0	\$5,000	\$0	\$8,000	\$2,000	\$0	\$15,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,410,208	\$1,415,208	\$0	\$8,000	\$2,000	\$0	\$1,425,208

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$325,000	\$325,000	\$0	\$0	\$0	\$0	\$325,000
Equipment Replacement Fund	\$0	\$5,000	\$0	\$8,000	\$2,000	\$0	\$15,000
Grants (Federal, Provincial)	\$935,208	\$935,208	\$0	\$0	\$0	\$0	\$935,208
Donations / Third Party Funding	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,410,208	\$1,415,208	\$0	\$8,000	\$2,000	\$0	\$1,425,208

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.310

Service Name: Land Banking and Housing

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
18-03	Defer	RHFP Contribution	Verdier	\$ 325,000	B	Debt	\$ 325,000	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000
													\$ -
24-01	Replacement	Office Equipment Replacement	Office equipment scheduled replacement	\$ 15,000	E	ERF		\$ 5,000	\$ -	\$ 8,000	\$ 2,000	\$ -	\$ 15,000
													\$ -
24-02	New	GCF Contribution	Thuthiqut Hulelum` (Forest Homes) Affordable Housing Project	\$ 2,078,000	B	Grant	\$ 735,208	\$ 735,208	\$ -	\$ -	\$ -	\$ -	\$ 735,208
24-02	New	CWF Contribution	Thuthiqut Hulelum` (Forest Homes) Affordable Housing Project	\$ 700,000	B	Grant	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
24-02	New	Donation	Thuthiqut Hulelum` (Forest Homes) Affordable Housing Project	\$ 150,000	B	Other	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
													\$ -
													\$ -
			Grand Total	\$ 3,268,000				\$ 1,415,208	\$ -	\$ 8,000	\$ 2,000	\$ -	\$ 1,425,208

Service:

1.310

Land Banking and Housing

Project Number	18-03	Capital Project Title	RHFP Contribution	Capital Project Description	Verdier
Project Rationale	In 2018 CMHC signed a definitive agreement with the CRD and BC Housing which created the Regional Housing First Program with a total of \$90 million to create new affordable housing units within the region. In 2020, each of the three partners increased their contribution by \$10 million to bring the total to \$120 million. This is the remaining amount to be allocated to the Verider project.				

Project Number	24-01	Capital Project Title	Office Equipment Replacement	Capital Project Description	Office equipment scheduled replacement
Project Rationale	Computers and printers will be replaced based on equipment lifecycle assessment managed by IT department. Other office equipment at discretion of management and staffing needs.				

Project Number	24-02	Capital Project Title	GCF Contribution	Capital Project Description	Thuthiqut Hulelum' (Forest Homes) Affordable Housing Project
Project Rationale	Forest Homes is a proposed 20-unit housing project, formerly known as Galiano Green, on acquired CRD property (in 2024) at 280 Georgeson Bay Road on Galiano Island. In budget 2025, the CRD Board directed staff to use \$2.078M of approved Growing Communities Funds (GCF) to advance project development.				

**1.310 Land Bank & Housing
Operating Reserve Summary
2026 - 2030 Financial Plan**

Profile

Land Banking & Housing

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule - FC 105505

Operating Reserve Schedule	Estimated	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	651,920	1,197,608	1,097,608	1,097,608	1,097,608	1,097,608
Transfer to Operating Budget	(4,009)	(100,000)	-	-	-	-
Transfer to Capital Fund	-					
Transfer from Operating Budget	521,111					
Interest Income	28,586					
Total projected year end balance	1,197,608	1,097,608	1,097,608	1,097,608	1,097,608	1,097,608

Assumptions/Background:

2026: Funding for one-time support to new housing society (GALI).

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

**1.310 Land Bank & Housing
Asset and Reserve Summary
2026-2030 Financial Plan**

Asset Profile

Land Banking & Housing

Assets held by the Land, Banking and Housing service area consist of land, 6 building units, five apartment buildings, and office equipment. The equipment replacement funds set aside are for replacement of office equipment only. The building units are currently under operating and maintenance contract and do not require ongoing capital investment. Lifecycle replacement funding has not been set aside for the buildings.

Equipment Replacement Schedule - FC 102079

Equipment Replacement Schedule	Estimated	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	19,704	22,193	21,363	25,573	21,823	24,123
Planned Purchase (Based on Capital Plan)		(5,000)	-	(8,000)	(2,000)	-
Actual Purchase	(1,808)					
Transfer from Operating Budget	4,130	4,170	4,210	4,250	4,300	2,000
Interest Income	167					
Total projected year end balance	22,193	21,363	25,573	21,823	24,123	26,123

Assumptions/Background:

2026 - 4 computers replaced
2028 - 4 computers replaced
2029 - 1 computers replaced

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Regional Housing Trust Fund

FINAL BUDGET

March 2026

DEFINITION:

This service was established by Bylaw No. 3266 cited as "Capital Regional District Regional Housing Trust Fund Service Establishment Bylaw No. 1, 2005". Administered by Regional Housing, per Bylaw No.3294 cited as "Capital Regional District Housing Trust Fund Commission and Administrative Bylaw No. 1, 2005".

SERVICE DESCRIPTION:

The function enables the CRD to provide capital funding to:

- 1) assist in the acquisition, development and retention of housing that is affordable
- 2) facilitate social and economic investment in affordable housing
- 3) assist people in core housing need
- 4) facilitate achieving the strategic directions outlined in the CRD's Regional Growth Strategy / Housing Affordability Strategy

In 2016, the CRD Board approved the development of the Regional Housing First Program (RHFP) under service 1.310 Land Banking and Housing. With the RHFP borrowing completed in 2025, the continuance of the Regional Housing Trust Fund (RHTF) is to facilitate the Rural Housing Program Pilot Project approved by the CRD Board. Wind-down of the RHTF will be at the discretion of the CRD Board. When the RHTF service is wound-down, requisition capacity will be transferred from service 1.311 to service 1.310 to fund the RHFP debt costs.

PARTICIPATION:

The member municipalities of Metchosisin, North Saanich, Saanich, View Royal, Victoria, Salt Spring Island (2006), Sooke (2006), Central Saanich (2007), Esquimalt (2007), Oak Bay (2008), Sidney and Southern Gulf Islands (2010), Highlands (2014) based 50% on population and 50% on converted assessments.

MAXIMUM LEVY:

2014: \$925,300 (Highlands joined and includes 1.0% increase for inflation)
2015: \$934,500 (includes 1.0% increase for inflation)
2016: \$953,240 (includes 2.0% increase for inflation)
2017: \$967,540 (includes 1.5% increase for inflation)
2018: \$986,890 (includes 2.0% increase for inflation)
2019: \$1,000,000 (includes 1.3% increase for inflation)
2020: \$1,000,000 (includes 0% increase for inflation)
2021: \$1,000,000 (includes 0% increase for inflation)
2022: \$1,000,000 (includes 0% increase for inflation)
2023: \$1,000,000 (includes 0% increase for inflation)
2024: \$1,000,000 (includes 0% increase for inflation)
2025: \$1,000,000 (includes 0% increase for inflation)
2026: \$1,000,000 (includes 0% increase for inflation)

MAXIMUM CAPITAL DEBT:

Nil

COMMISSION:

Regional Housing Trust Fund

FUNDING:

1.311 - REGIONAL HOUSING TRUST FUND			BUDGET REQUEST							
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
<u>OPERATING COSTS:</u>										
Prior Year Unallocated Capital Grants	4,327,300	1,499,999	2,827,301	-	-	2,827,301	-	-	-	-
Current Year Capital Grants	-	-	-	-	363,000	363,000	350,000	-	-	-
Housing Programs Administration Service Fee	33,130	33,130	33,130	-	-	33,130	33,130	-	-	-
Legal Costs	-	-	-	-	-	-	-	-	-	-
Other Costs	2,000	-	0	-	-	0	-	-	-	-
TOTAL OPERATING COSTS	4,362,430	1,533,129	2,860,431	-	363,000	3,223,431	383,130	-	-	-
*Percentage Increase over prior year			-34.4%	0.0%	8.3%	-26.1%	-	-	-	-
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Reserve	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	-	-	-	-	-	-	-	-	-
Debt Expenditures	-	-	-	-	-	-				
MFA Debt Reserve	-	-	-	-	-	-				
TOTAL COSTS	4,362,430	1,533,129	2,860,431	-	363,000	3,223,431	383,130	-	-	-
*Percentage Increase over prior year		(1)	-34.4%	0.0%	8.3%	-26.1%	-88.1%	-	-	-
Internal Recoveries	-	-	-	-	-	-	-	-	-	-
Recovery - Other	-	-	-	-	-	-	-	-	-	-
OPERATING COSTS LESS INTERNAL RECOVERIES	4,362,430	1,533,129	2,860,431	-	363,000	3,223,431	383,130	-	-	-
*Percentage Increase over prior year	0.0%	(1)	-34.4%	0.0%	8.3%	-26.1%	-88.1%	-	-	-
Surplus / (Deficit)		2,881,785	-	-	-	-	-	-	-	-
Balance C/F from Prior to Current year	(4,198,273)	(4,198,273)	(2,881,785)	-	-	(2,881,785)	-	-	-	-
Revenue - Other Interest Income	(125,948)	(178,432)	(2,693)	-	(59,175)	(61,868)	-	-	-	-
Payments In Lieu of Taxes	(38,209)	(38,209)	(38,209)	-	-	-	(38,209)	-	-	-
Grants - Other	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	(4,362,430)	(4,414,914)	(2,922,687)	-	(59,175)	(2,943,653)	(38,209)	-	-	-
REQUISITION	0	-	62,256	-	(303,825)	(279,778)	(344,921)	-	-	-
*Percentage Increase over prior year		-	0.0%	0.0%	0.0%	0.0%	23.3%	-100.0%	0.0%	0.0%
PARTICIPANTS: Victoria, C.Saanich, Esquimalt, Saanich, Oak Bay, N. Saanich, Metchosin, View Royal, Sooke, Sidney, Highlands, SSI, SGI										
AUTHORIZED POSITIONS:										
Salaried	-	-	-	-	-	-	-	-	-	-
Hourly	-	-	-	-	-	-	-	-	-	-

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Health & Capital Planning Strategies

FINAL BUDGET

March 2026

1.018 - HEALTH AND CAPITAL PLANNING STRATEGIES
OPERATING COSTS:

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	2026 ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
Salaries and Wages	325,880	324,906	336,607	-	-	336,607	346,350	356,369	364,883	373,596
Wages & Benefits - Capital Planner	93,943	-	129,380	-	-	129,380	133,125	37,573	-	-
Legal/Auditing Costs	28,240	28,240	29,260	-	-	29,260	29,790	30,330	30,880	31,500
Consultants	3,740	3,740	3,810	-	-	3,810	3,890	3,970	4,050	4,130
Allocations - Standard Overhead	145,126	145,126	147,177	-	-	147,177	149,826	152,823	155,879	158,997
Allocations - Building Occupancy	22,488	22,488	21,720	-	-	21,720	22,704	23,664	24,052	24,449
Allocations - Human Resources	16,151	16,151	15,876	-	-	15,876	18,575	19,449	18,724	18,905
Allocations - Others	72,468	71,678	88,608	-	-	88,608	86,705	88,439	90,146	91,897
Operating - Other Costs	36,850	27,520	26,350	-	2,800	29,150	26,880	23,720	24,200	24,690
TOTAL OPERATING COSTS	744,886	639,849	798,789	-	2,800	801,589	817,844	736,336	712,814	728,164
*Percentage Increase over prior year			7.2%	0.0%	0.4%	7.6%	2.0%	-10.0%	-3.2%	2.2%
CAPITAL / RESERVE										
Transfer to Equipment Replacement Reserve	2,000	2,000	2,000	-	-	2,000	2,000	2,000	2,000	2,000
Transfer to General Capital Fund	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	2,000	2,000	2,000	-	-	2,000	2,000	2,000	2,000	2,000
Debt Expenditures	-	-	-	-	-	-	-	-	-	-
MFA Debt Reserve	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	746,886	641,849	800,789	-	2,800	803,589	819,844	738,336	714,814	730,164
*Percentage Increase over prior year			7.2%	0.0%	0.4%	7.6%	2.0%	-9.9%	-3.2%	2.1%
Recovery - Capital Regional Hospital District	(746,886)	(746,886)	(800,789)	-	(2,800)	(803,589)	(819,844)	(738,336)	(714,814)	(730,164)
OPERATING COSTS LESS INTERNAL RECOVERIES	-	(105,037)	-	-	-	-	-	-	-	-
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Surplus / (Deficit)		105,037								
Balance transferred to HD Section 20 Reserve		(105,037)								
TOTAL REVENUE	-	-	-	-	-	-	-	-	-	-
REQUISITION	-	-	-	-	-	-	-	-	-	-
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
PARTICIPANTS: all Municipalities and Electoral Areas										
AUTHORIZED POSITIONS:										
Salaried	2.0	2.0	2.0			2.0	2.0	2.0	2.0	2.0
Term Position - Capital Planner 3-year term (2025 IBC 5e-1.2)	1.0	1.0	1.0			1.0	1.0	0.0	0.0	0.0

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.018	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Health & Capital Planning Strategie							

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$3,128	\$1,564	\$0	\$0	\$1,564	\$6,256
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$3,128	\$1,564	\$0	\$0	\$1,564	\$6,256

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$3,128	\$1,564	\$0	\$0	\$1,564	\$6,256
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$3,128	\$1,564	\$0	\$0	\$1,564	\$6,256

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:

1.018

Service Name:

Health & Capital Planning Strategies

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
26-01	Replacement	Computer	Replace Computers	\$ 3,128	E	ERF		\$ 3,128	\$ -	\$ -	\$ -	\$ -	\$ 3,128
27-01	Replacement	Computer	Replace Computers	\$ 1,564	E	ERF		\$ -	\$ 1,564	\$ -	\$ -	\$ -	\$ 1,564
30-01	Replacement	Computer	Replace Computers	\$ 1,564	E	ERF		\$ -	\$ -	\$ -	\$ -	\$ 1,564	\$ 1,564
													\$ -
													\$ -
			Grand Total	\$ 6,256			\$ -	\$ 3,128	\$ 1,564	\$ -	\$ -	\$ 1,564	\$ 6,256

Reserve Schedule

Reserve Fund: 1.018 Health & Capital Planning Strategies

Assets held by the Health and Capital Planning Strategies are office equipment and office furniture.

Reserve Cash Flow

Fund: 1022 Fund Center: 101851
ERF Group: HP.ERF

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	7,543	6,948	5,820	6,256	8,256	10,256
Actual Purchase	(2,595)					
Planned Purchase (Based on Capital Plan)	-	(3,128)	(1,564)	-	-	(1,564)
Transfer from Operating Budget	2,000	2,000	2,000	2,000	2,000	2,000
Interest Revenue						
Ending Balance \$	6,948	5,820	6,256	8,256	10,256	10,692

Assumptions/Background:

2026 - 2 standard laptops
2027 - 1 standard laptop
2030 - 1 standard laptop

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Community Health

FINAL BUDGET

March 2026

Service: 1.224 Community Health

Committee: Hospitals and Housing Committee

SERVICE DESCRIPTION:

Build regional capacity to improve health and well-being through outcomes monitoring (Regional Outcomes Monitoring Collaborative), designing and implementing community health and wellbeing initiatives, and policy development. Addresses homelessness by funding the Greater Victoria Coalition to End Homelessness. Responsible for the public health bylaws (i.e. Clean Air, Idling, and Tanning Bylaws) and regularly engages with Island Health to ensure bylaws remain relevant and responsive to regional public health risks.

PARTICIPATION:

All member municipalities and electoral areas based on converted hospital assessment values

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

NIL

COMMITTEE:

Hospitals and Housing Committee

FUNDING:

Requisition

1.224 - COMMUNITY HEALTH
OPERATING COSTS:

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
Salaries - Planner (Term)	117,695	117,695	121,570	-	-	121,570	31,272	-	-	-
Contract for Services - AEHCR	325,000	-	-	-	-	-	-	-	-	-
Contract for Services - Island Health	176,750	176,750	179,930	20,000	-	199,930	203,930	208,010	212,170	216,410
Contract for Services - ACEH	158,400	158,400	161,250	-	-	161,250	-	-	-	-
Consultants - Violence Prevention and Wellness Promotion	28,750	7,414	-	-	21,336	21,336	-	-	-	-
Meetings and Workshops	7,800	7,800	7,940	-	-	7,940	8,100	8,260	8,430	8,600
Operating - Other Costs	48,060	42,730	38,110	-	40,000	78,110	12,691	4,272	4,353	4,434
Allocation - Standard Overhead	50,123	50,123	46,161	-	-	46,161	46,992	47,931	48,890	49,868
Allocation - Bylaw Enforcement	2,500	2,500	2,500	-	-	2,500	2,500	2,500	2,500	2,500
Allocation - Building Occupancy	3,775	3,775	3,647	-	-	3,647	3,821	3,989	4,054	4,119
Allocation - Human Resources	4,212	4,212	4,451	-	-	4,451	5,207	5,452	5,249	5,300
Allocation - Field Operations Centre	150	150	-	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	923,215	571,549	565,559	20,000	61,336	646,895	314,513	280,414	285,646	291,231
*Percentage Increase over prior year		-38.1%	-38.7%	2.2%	6.6%	-29.9%	-51.4%	-10.8%	1.9%	2.0%
CAPITAL / RESERVE										
Transfer to Operating Reserve Fund	-	280,330	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	-	280,330	-	-	-	-	-	-	-	-
Debt Expenditures	-	-	-	-	-	-	-	-	-	-
MFA Debt Reserve	-	-	-	-	-	-	-	-	-	-
TOTAL COSTS	923,215	851,879	565,559	20,000	61,336	646,895	314,513	280,414	285,646	291,231
*Percentage Increase over prior year		-7.7%	-38.7%	2.2%	6.6%	-29.9%	-51.4%	-10.8%	1.9%	2.0%
Internal Recoveries	-	-	-	-	-	-	-	-	-	-
Recovery - Other	-	-	-	-	-	-	-	-	-	-
OPERATING COSTS LESS INTERNAL RECOVERIES	923,215	851,879	565,559	20,000	61,336	646,895	314,513	280,414	285,646	291,231
*Percentage Increase over prior year		-7.7%	-38.7%	2.2%	6.6%	-29.9%	-51.4%	-10.8%	1.9%	2.0%
Balance C/F from Prior to Current year	-	-	-	-	-	-	-	-	-	-
Transfer from Operating Reserve	(38,750)	(27,414)	-	-	(177,336)	(177,336)	-	-	-	-
Payments In Lieu of Taxes	(39,893)	(39,893)	(39,893)	-	-	(39,893)	(39,893)	(39,893)	(39,893)	(39,893)
Grants - City of Victoria Contribution AEHCR Agreement	(100,000)	-	-	-	-	-	-	-	-	-
Grants - Island Health (Funding not guaranteed beyond March 2027)	(118,000)	(118,000)	(118,000)	-	-	(118,000)	(29,500)	-	-	-
Grants - Other	-	(40,000)	-	-	(34,000)	(34,000)	(9,000)	-	-	-
Revenue - Other	(940)	(940)	(960)	-	-	(960)	(980)	(1,000)	(1,020)	(1,040)
TOTAL REVENUE	(297,583)	(226,247)	(158,853)	-	(211,336)	(370,189)	(79,373)	(40,893)	(40,913)	(40,933)
TOTAL COST	625,632	625,632	406,706	20,000	(150,000)	276,706	235,140	239,521	244,733	250,298
*Percentage Increase over prior year			-35.0%	3.2%	-24.0%	-55.8%	-15.0%	1.9%	2.2%	2.3%
PARTICIPANTS: all Municipalities and Electoral Area:										
AUTHORIZED POSITIONS:										
Salaried Position (Term)	1.0	1.0	1.0			1.0	1.0	0.0	0.0	0.0

Operating Reserve Schedule

Operating Reserve Fund: 1.224 Community Health

Established by Bylaw No. 4521, Bylaw No. 4102 Amendment No. 3 2022 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Cash Flow

Fund: 1500 Fund Center: 105551

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	290,819	630,800	453,464	453,464	453,464	453,464
Transfer from Operating Budget	327,229	-	-	-	-	-
Transfer to Operating Budget		(177,336)	-	-	-	-
Interest Income	12,752					
Ending Balance \$	630,800	453,464	453,464	453,464	453,464	453,464

Assumptions/Background:

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Corporate Emergency

FINAL BUDGET

MARCH 2026

Service: 1.025 Corporate Emergency

Committee: Planning and Protective Services

DEFINITION:

Planning and coordination for disasters or emergencies.

SERVICE DESCRIPTION:

Coordinate and administer the Corporate Emergency Plan in accordance with the *Emergency Program Act* as a local authority and regional service provider and ensure integration with the three Electoral Area Emergency Plans to provide business continuity and CRD divisional coordination in the case of an emergency.

PARTICIPATION:

All municipalities and electoral areas.

MAXIMUM LEVY:

N/A

COMMITTEE:

Planning and Protective Services

FUNDING:

Requisition

1.025 - Corporate Emergency

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries and Wages	217,113	246,022	243,888	-	39,210	283,098	250,940	258,200	264,360	270,680
Contracts and Consulting Services	80,555	3,854	30,000	-	10,000	40,000	30,000	30,000	30,000	30,000
Allocations	199,338	199,338	245,988	-	3,604	249,592	252,024	258,260	263,204	268,260
Supplies	12,520	15,871	2,570	-	-	2,570	2,620	2,670	2,720	2,770
Licences and Fees	8,480	22,000	23,275	-	-	23,275	54,240	24,720	25,210	25,710
Other Operating Expenses	54,260	94,886	55,360	-	-	55,360	56,502	57,665	58,839	60,046
TOTAL OPERATING COSTS	572,266	581,971	601,081	-	52,814	653,895	646,326	631,515	644,333	657,466
*Percentage Increase over prior year			5.0%		9.2%	14.3%	-1.2%	-2.3%	2.0%	2.0%
Internal Recoveries	(103,805)	(103,805)	(121,944)	-	-	(121,944)	(125,470)	(129,100)	(132,180)	(135,340)
OPERATING COSTS LESS INTERNAL RECOVERIES	468,461	478,166	479,137	-	52,814	531,951	520,856	502,415	512,153	522,126
Balance c/fwd from 2025 to 2026	-	38,295	-	-	(38,295)	(38,295)	-	-	-	-
Balance c/fwd from 2024 to 2025	(64,159)	(64,159)	-	-	-	-	-	-	-	-
Grant Revenue	-	(48,000)	-	-	-	-	-	-	-	-
NET COSTS	404,302	404,302	479,137	-	14,519	493,656	520,856	502,415	512,153	522,126
*Percentage increase over prior year			18.5%		3.6%	22.1%	5.5%	-3.5%	1.9%	1.9%
AUTHORIZED POSITIONS										
Salaried FTE	2	2	2			2	2	2	2	2

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.025 Corporate Emergency	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$12,000	\$19,000	\$0	\$5,000	\$0	\$0	\$0	\$24,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$12,000	\$19,000	\$0	\$5,000	\$0	\$0	\$0	\$24,000

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$12,000	\$19,000	\$0	\$5,000	\$0	\$0	\$0	\$24,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$12,000	\$19,000	\$0	\$5,000	\$0	\$0	\$0	\$24,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

5 YEAR CAPITAL PLAN

Service #:

1.025

Service Name:

Corporate Emergency

[illegible]

Service:	1.025	Corporate Emergency

Project Number	17-01	Capital Project Title	EOC Laptop	Capital Project Description	EOC Equipment
Project Rationale					

Project Number	24-01	Capital Project Title	Surface Pro	Capital Project Description	EOC Equipment
Project Rationale					

Reserve Schedule

Reserve Fund: 1.025 Corporate Emergency - Equipment Replacement Fund

- Capital Regional District Equipment Replacement Fund (ERF) was established in 1991 under Bylaw No. 945. This is a reserve fund pursuant to the provisions of Section 378(c) of the Municipal Act to be known as the "Equipment Replacement Fund"
- The monies in this reserve fund shall be expended only for the purchase of machinery and equipment.
- Monies set aside shall be deposited under separate account in the bank and until required to be used may be invested in the manner provided by Section 364(2) of the Municipal Act.
- User departments of the Capital Regional District vehicles and equipment may be charged for depreciation of their machinery and equipment and the amount of such depreciation shall be transferred to the equipment replacement fund.
- ERF Group: CRPEMERGE.ERF

Reserve Cash Flow

Fund: Fund Centre:	1022 101978	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		52,373	52,801	33,801	33,801	28,801	28,801
Transfer from Op Budget		-	-	-	-	-	-
Expenditures			(19,000)	-	(5,000)	-	-
Interest Income		428					
Ending Balance \$		52,801	33,801	33,801	28,801	28,801	28,801

Assumptions/Background:

Maintain balance sufficient to meet lifecycle replacement needs and emergency needs.

CAPITAL REGIONAL DISTRICT

2026 Budget

Regional Emergency Program Support

FINAL BUDGET

MARCH 2026

Service: 1.374 Regional Emergency Program Support

Committee: Planning and Protective Services

DEFINITION:

An information and resource management system to coordinate with local emergency programs in support of local authorities and strengthen the capacity to manage a multi-jurisdictional emergency event or regional disaster.

SERVICE DESCRIPTION:

Under Bylaw 3530, this service was established in 2008 to provide an information and resource management system to coordinate with local emergency programs in support of local authorities and strengthen the capacity to manage a multi-jurisdictional emergency event or regional disaster.

This service also supports two advisory commissions, the Local Government Emergency Program Advisory Commission (LGEPAC – Bylaw 3531), consisting of municipal and electoral area representatives and the Regional Emergency Coordinators Advisory Commission (RECAC – Bylaw 3566), consisting of government, NGOs, education, utility and health representatives.

PARTICIPATION:

All municipalities and electoral areas.

FUNDING:

Requisition

1.374 - Regional Emergency Program Support	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries	117,520	88,140	129,776	-	-	129,776	133,532	137,394	140,677	144,036
Allocations	22,785	22,785	23,318	-	-	23,318	24,439	25,066	25,258	25,708
Other Operating Expenses	9,770	10,360	9,630	-	50,000	59,630	8,688	8,846	9,005	9,164
TOTAL OPERATING COSTS	150,075	121,285	162,724	-	50,000	212,724	166,659	171,306	174,940	178,908
*Percentage Increase over prior year			8.4%		33.3%	41.7%	-21.7%	2.8%	2.1%	2.3%
<u>CAPITAL / RESERVE</u>										
Transfer to Operating Reserve Fund	-	28,791	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVE	-	28,791	-	-	-	-	-	-	-	-
TOTAL COSTS	150,075	150,076	162,724	-	50,000	212,724	166,659	171,306	174,940	178,908
<u>FUNDING SOURCES (REVENUE)</u>										
Transfer from Operating Reserve Fund	-	-	(13,408)	-	(50,000)	(63,408)	(13,439)	(15,016)	(15,530)	(16,308)
Grants in Lieu of Taxes	(7,376)	(7,377)	(6,617)	-	-	(6,617)	(7,670)	(7,830)	(7,990)	(8,160)
Revenue - Other	(230)	(230)	(230)	-	-	(230)	(230)	(230)	(230)	(230)
TOTAL REVENUE	(7,606)	(7,607)	(20,255)	-	(50,000)	(70,255)	(21,339)	(23,076)	(23,750)	(24,698)
REQUISITION	(142,469)	(142,469)	(142,469)	-	-	(142,469)	(145,320)	(148,230)	(151,190)	(154,210)
*Percentage increase over prior year Requisition			0.0%			0.0%	2.0%	2.0%	2.0%	2.0%
AUTHORIZED POSITIONS										
Salaried FTE	1	1	1			1	1	1	1	1

Reserve Schedule

Reserve Fund: 1.374 Regional Emergency Program - Operating Reserve Fund - Bylaw 4244

Reserve established to help offset fluctuations in operating revenues, special projects and cover operational expenditures as required.

Reserve Cash Flow

Fund: 1500 Fund Centre: 105538	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	133,114	175,489	112,081	98,642	83,626	68,096
Transfer from Ops Budget	36,539	-	-	-	-	-
Transfer to Ops Budget-Core	-	(13,408)	(13,439)	(15,016)	(15,530)	(16,308)
REMP program (one-time)	-	(50,000)	-	-	-	-
Interest Income*	5,837					
Ending Balance \$	175,489	112,081	98,642	83,626	68,096	51,788

Assumptions/Background:

* Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 Budget

Hazardous Material Incident Response

FINAL BUDGET

MARCH 2026

Service: 1.375 Hazardous Material Incident Response

Committee: Planning and Protective Services

DEFINITION:

A service of preparation for a hazardous materials emergency and providing for a system of response to hazardous material emergency incidents in the Capital Regional District. Established by Bylaw No. 3322 (2006).

SERVICE DESCRIPTION:

This regional emergency response service was established in 2006 under Bylaw 3322. The service provides immediate response to hazardous spills or emergencies within the CRD.

The program provides a high level of professional expertise by providing specialized training and equipment to firefighters throughout the CRD to support the response by local fire departments to these events.

PARTICIPATION:

Electoral Area's of Juan de Fuca, Salt Spring Island and Southern Gulf Islands, the municipalities of North Saanich, Sidney, Central Saanich, Saanich, Victoria, Oak Bay, Esquimalt, View Royal, Colwood, Langford, Highlands, Metchosin, and Sooke.

MAXIMUM LEVY:

Greater of \$400,000 or \$0.007 / \$1,000

FUNDING:

Requisition

1.375 - Hazardous Material Incident Response

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Contract for Services	204,310	147,168	182,540	-	25,000	207,540	186,190	189,910	193,710	197,580
Staff Training & Development	144,870	102,890	148,870	-	-	148,870	148,390	151,360	154,390	157,480
Purchased Maintenance - Equipment	14,330	10,000	14,590	-	-	14,590	14,880	15,180	15,480	15,790
Allocations	131,450	131,450	141,107	-	-	141,107	143,950	146,845	149,737	152,714
Other Operating Expenses	26,950	37,950	29,513	-	-	29,513	30,110	30,735	31,363	32,001
TOTAL OPERATING COSTS	521,910	429,458	516,620	-	25,000	541,620	523,520	534,030	544,680	555,565
*Percentage Increase over prior year			-1.0%		4.8%	3.8%	-3.3%	2.0%	2.0%	2.0%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	9,560	60,382	12,900	-	-	12,900	12,640	15,310	26,230	37,775
Transfer to Operating Reserve Fund	-	44,000	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVES	9,560	104,382	12,900	-	-	12,900	12,640	15,310	26,230	37,775
TOTAL COSTS	531,470	533,840	529,520	-	25,000	554,520	536,160	549,340	570,910	593,340
*Percentage Increase over prior year			-0.4%		4.7%	4.3%	-3.3%	2.5%	3.9%	3.9%
<u>FUNDING SOURCES (REVENUE)</u>										
Transfer from Operating Reserve Fund	(32,066)	(32,066)	-	-	(42,500)	(42,500)	(7,570)	-	-	-
Interest Income	(360)	(2,730)	(370)	-	-	(370)	(380)	(390)	(400)	(410)
Grants in Lieu of Taxes	(18,731)	(18,731)	(22,460)	-	-	(22,460)	(19,450)	(19,840)	(20,240)	(20,650)
TOTAL REVENUE	(51,157)	(53,527)	(22,830)	-	(42,500)	(65,330)	(27,400)	(20,230)	(20,640)	(21,060)
REQUISITION	(480,313)	(480,313)	(506,690)	-	17,500	(489,190)	(508,760)	(529,110)	(550,270)	(572,280)
*Percentage increase over prior year Requisition			5.5%		-3.6%	1.8%	4.0%	4.0%	4.0%	4.0%

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.375	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Hazardous Material Incident Response							

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$20,000	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

\$20,000	\$85,000	\$300,000	\$0	\$0	\$0	\$0	\$385,000

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$20,000	\$85,000	\$300,000	\$0	\$0	\$0	\$0	\$385,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

\$20,000	\$85,000	\$300,000	\$0	\$0	\$0	\$0	\$385,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

Service #:	1.375
Service Nam	Hazardous Material Incident Response

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Service: 1.375 Hazardous Material Incident Response

Project Number	27-01	Capital Project Title	Command Vehicle	Capital Project Description	Replace command vehicle
Project Rationale					

Project Number	24-01	Capital Project Title	Hazmat Suits	Capital Project Description	Replacement of Hazmat Suits
Project Rationale					

Project Number	26-01	Capital Project Title	Gas Testing Equipment	Capital Project Description	Replace Gas Testing and Calibration Equipment
Project Rationale					

Service:	1.375	Hazardous Material Incident Response

Project Number	26-02	Capital Project Title	Radio Equipment	Capital Project Description	Replace Radio Communications Equipment
Project Rationale					

Hazardous Material Incident Response
Reserve Summary Schedule
2026 - 2030 Financial Plan

Reserve/Fund Summary						
	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Equipment Replacement Fund	409,776	337,676	50,316	65,626	91,856	129,631
Operating Reserve Fund	137,131	94,631	87,061	87,061	87,061	87,061
Total	546,907	432,307	137,377	152,687	178,917	216,692

Reserve Schedule

Reserve Fund: 1.375 Hazardous Material Incident Response - Equipment Replacement Fund

ERF Group: HAZMAT.ERF

Reserve Cash Flow

Fund: Fund Centre:	1022 101957	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		378,117	409,776	337,676	50,316	65,626	91,856
Transfer from Ops Budget		60,382	12,900	12,640	15,310	26,230	37,775
Planned Purchase		(31,896)	(85,000)	(300,000)	-	-	-
Interest Income		3,172					
Ending Balance \$		409,776	337,676	50,316	65,626	91,856	129,631

Assumptions/Background:

Transfer as much as operating budget will allow in order to provide sufficient funds to replace expensive assets.

Reserve Schedule

Reserve Fund: 1.375 Hazardous Material Incident Response - Operating Reserve Fund

Operating Reserve Fund was created under bylaw No. 4147 (2016) to fund special projects, cover unforeseen operating expenditures and stabilize revenue as required.

Reserve Cash Flow

Fund: Fund Centre:	1500 105506	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		120,733	137,131	94,631	87,061	87,061	87,061
Transfer from Ops Budget		44,000	-	-	-	-	-
Transfer to Ops Budget		(32,066)	(42,500)	(7,570)	-	-	-
Interest Income*		4,464					
Ending Balance \$		137,131	94,631	87,061	87,061	87,061	87,061

Assumptions/Background:

*Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 Budget

911 Call Answer

FINAL BUDGET

MARCH 2026

Service: 1.911 911 Call Answer

Committee: Planning and Protective Services

DEFINITION:

To finance, install, operate and maintain a 911 Emergency Response Telephone Service within all or part of the participating member municipalities, all Electoral Areas(CRD Bylaw No. 2468 "Emergency Response Extended Service Establishment Bylaw No. 1, 1997". Amended by Bylaw 4123).

SERVICE DESCRIPTION:

To finance, install, operate and maintain a 911 emergency response telephone service within all or part of the Capital Region, and to provide primary call answer services (PSAP) at the Emergency Communications Vancouver Island Centre in Saanich operated by E-Comm.

PARTICIPATION:

On the basis of population as determined annually by the Regional Planning Services Department of the Capital Regional District.

MAXIMUM LEVY:

No stated limit in establishment bylaw on operating costs (limited by Municipal Act).

FUNDING:

Requisition, 911 call levy, and lease revenue

1.911 - 911 Call Answer	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Service Fees	120,238	113,062	110,801	-	-	110,801	108,585	106,413	104,285	102,199
Transfer to Municipalities	631,757	594,054	582,173	-	-	582,173	570,529	559,118	547,936	536,978
CRD Dispatch Centre Levy	551,720	551,720	564,640	-	-	564,640	592,870	622,510	653,640	686,320
Allocations	293,244	293,244	300,238	-	-	300,238	306,071	312,180	318,429	324,780
Other Operating Expenses	25,180	26,139	24,380	-	-	24,380	25,513	26,699	27,940	29,240
TOTAL OPERATING COSTS	1,622,139	1,578,219	1,582,232	-	-	1,582,232	1,603,568	1,626,920	1,652,230	1,679,517
*Percentage Increase over prior year			-2.5%			-2.5%	1.3%	1.5%	1.6%	1.7%
<u>DEBT / RESERVES</u>										
Transfer to Operating Reserve Fund	7,700	1,956	25,593	-	-	25,593	34,603	26,466	31,013	18,295
Transfer to Equipment Replacement Fund	1,000	-	1,000	-	-	1,000	1,000	1,000	1,000	1,020
Transfer to Capital Reserve Fund	1,000	-	2,000	-	-	2,000	11,410	23,690	25,500	26,750
Debt Servicing Costs	1,016,249	1,016,249	1,016,919	-	-	1,016,919	1,016,919	1,016,919	1,016,919	1,016,919
TOTAL DEBT / RESERVES	1,025,949	1,018,205	1,045,512	-	-	1,045,512	1,063,932	1,068,075	1,074,432	1,062,984
TOTAL COSTS	2,648,088	2,596,424	2,627,744	-	-	2,627,744	2,667,500	2,694,995	2,726,662	2,742,501
<u>FUNDING SOURCES (REVENUE)</u>										
Balance c/fwd from 2025 to 2026		(16,324)	-	-	16,324	16,324	-	-	-	-
Balance c/fwd from 2024 to 2025	29,829	29,829	-	-	-	-	-	-	-	-
Service Fees	(120,238)	(113,062)	(110,801)	-	-	(110,801)	(108,585)	(106,413)	(104,285)	(102,199)
CAL Revenue	(1,018,963)	(958,151)	(938,988)	-	-	(938,988)	(920,208)	(901,804)	(883,768)	(866,093)
Lease Revenue	(1,011,949)	(1,011,949)	(1,011,949)	-	-	(1,011,949)	(1,011,949)	(1,011,949)	(1,011,949)	(1,011,949)
Grants in Lieu of Taxes	(17,250)	(17,250)	(23,740)	-	-	(23,740)	(17,900)	(18,260)	(18,620)	(18,990)
Other Revenue	(27,610)	(27,610)	(27,450)	-	-	(27,450)	(28,543)	(29,689)	(30,890)	(32,150)
TOTAL REVENUE	(2,166,181)	(2,114,517)	(2,112,928)	-	16,324	(2,096,604)	(2,087,185)	(2,068,115)	(2,049,512)	(2,031,381)
REQUISITION	(481,907)	(481,907)	(514,816)	-	(16,324)	(531,140)	(580,315)	(626,880)	(677,150)	(711,120)
*Percentage increase over prior year Requisition			6.8%		3.4%	10.2%	9.3%	8.0%	8.0%	5.0%

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.911	Carry						
	911 Call Answer	Forward	2026	2027	2028	2029	2030	TOTAL
		from 2025						

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

5 YEAR CAPITAL PLAN

Service #:	1.911
Service Name:	911 Call Answer

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Service:	1.911	911 Call Answer

Project Number	25-01	Capital Project Title	New Equipment	Capital Project Description	Next-Gen 911 Call Answer Technology-Placeholder
Project Rationale					

911 Call Answer
Reserves Summary Schedule
2026 - 2030 Financial Plan

Reserve/Fund Summary

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Operating Reserve Fund	3,181	28,774	63,377	89,843	120,856	139,151
Equipment Replacement Fund	1,093,007	1,094,007	95,007	96,007	97,007	98,027
Capital Reserve Fund	143,518	145,518	156,928	180,618	206,118	232,868
Total	1,239,707	1,268,300	315,313	366,469	423,982	470,047

Reserve Schedule

Reserve Fund: 911 Call Answer - Operating Reserve Fund

To mitigate fluctuating Call Answer Levies

Reserve Cash Flow

Fund: Fund Centre:	1500 105508	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		2,925	3,181	28,774	63,377	89,843	120,856
Transfer from Ops Budget		-	25,593	34,603	26,466	31,013	18,295
Transfer to Ops Budget - Core		-	-	-	-	-	-
Deficit Recovery		-					
Interest Income*		257					
Ending Balance \$		3,181	28,774	63,377	89,843	120,856	139,151

Assumptions/Background:

*Interest in planning years nets against inflation which is not included.

Reserve Schedule

Reserve Fund: 911 Call Answer - Equipment Replacement Fund

ERF Group: EMGTSV.ERF

Reserve Cash Flow

Fund:	1022	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Fund Centre:	101460						
Beginning Balance		1,084,159	1,093,007	1,094,007	95,007	96,007	97,007
Transfer from Ops Budget		-	1,000	1,000	1,000	1,000	1,020
Expenditures		-	-	(1,000,000)	-	-	-
Interest Income		8,848					
Ending Balance \$		1,093,007	1,094,007	95,007	96,007	97,007	98,027

Assumptions/Background:

Reserve Schedule

Reserve Fund: 911 Call Answer - Capital Reserve Fund Bylaw 4632

To provide for: (a) the acquisition of new capital works; (b) the acquisition of machinery and equipment necessary for capital works; (c) the extension or renewal of existing capital works; (d) planning, study, design, construction of facilities, and land acquisition; and (e) debt servicing payments to finance expenditures under subsections (a) to (d).

Reserve Cash Flow

Fund: Fund Centre:	1095 102292	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		123,102	143,518	145,518	156,928	180,618	206,118
Transfer from Ops Budget		-	2,000	11,410	23,690	25,500	26,750
Transfer from General Capital Fund		16,399		-	-	-	-
Interest Income*		4,017					
Ending Balance \$		143,518	145,518	156,928	180,618	206,118	232,868

Assumptions/Background:

*Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 Budget

912B Call Answer - Municipalities

FINAL BUDGET

MARCH 2026

Service: 1.912B - 911 Call Answer - Municipalities

Committee: Planning and Protective Services

DEFINITION:

To transfer Call Answer Levies received from the telecommunications service providers on behalf of the Victoria and Saanich PSAP participants to the municipalities (Saanich, Victoria, Central Saanich, Esquimalt, and Oak Bay). In Bylaw No. 2468 (adopted March, 1997). Amended by Bylaw No. 4123 (adopted December, 2016).

PARTICIPATION:

On the basis of population as determined annually by the Regional Planning Services Department of the Capital Regional District.

MAXIMUM LEVY:

Negative requisition; no stated limit

1.912B Call Answer - Municipalities	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>EXPENDITURES</u>										
Return Grants in Lieu of Taxes	39,068	39,069	34,473	-	-	34,473	40,570	41,380	42,210	43,060
*Percentage Increase over prior year			-11.8%			-11.8%	17.7%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>										
Call Answer Levy Revenue	(631,757)	(594,054)	(582,173)	-	-	(582,173)	(570,529)	(559,118)	(547,936)	(536,978)
TOTAL REVENUE	(631,757)	(594,054)	(582,173)	-	-	(582,173)	(570,529)	(559,118)	(547,936)	(536,978)
EXCESS OF REVENUE OVER EXPENDITURES	(592,689)	(554,985)	(547,700)	-	-	(547,700)	(529,959)	(517,738)	(505,726)	(493,918)
Balance c/fwd from 2025 to 2026	-	(37,704)	37,704	-	-	37,704	-	-	-	-
Balance c/fwd from 2024 to 2025	37,303	37,303	-	-	-	-	-	-	-	-
NEGATIVE REQUISITION	555,386	555,386	509,996	-	-	509,996	529,959	517,738	505,726	493,918
*Percentage increase over prior year Requisition			-8.2%			-8.2%	3.9%	-2.3%	-2.3%	-2.3%

CAPITAL REGIONAL DISTRICT

2026 Budget

Fire Dispatch

FINAL BUDGET

MARCH 2026

Service: 1.913 913 Fire Dispatch

Committee: Planning and Protective Services

DEFINITION:

To provide emergency communication dispatch service to participating member municipalities and all Electoral Areas.

CRD Bylaw No. 3854 "Emergency Communication Dispatch Service Establishment Bylaw No.1, 2012". Adopted December 12th, 2012.
Amendment Bylaw 4426 adopted July 14th, 2021. Amendment Bylaw 4502 adopted February 8th, 2023.

SERVICE DESCRIPTION:

The service has historically funded a contract with City of Langford to provide the dispatch service.
The City of Langford has withdrawn from participation in the service, effective January 01, 2022 through Bylaw No. 4426.
CRD has entered into the new contract with the District of Saanich to provide the dispatch service in replacement of City of Langford as service provider.

PARTICIPATION:

City of Langford (remove as of January 2022), District of Metchosin, District of Highland, District of Sooke, Juan de Fuca, Salt Spring Island and Southern Gulf Island

COST APPORTIONMENT:

Effective January 1st, 2023, the net annual cost attributable to this service shall be apportioned among the participating municipalities and electoral areas on the basis of their usage as indicated by call volume. Call volume, for the purpose of this section, is the number of calls for service attributed to the individual participant as determined annually by the Capital Regional District. The annual call volume will be determined for budgeting purposes using the last full year's call statistics as recorded by the dispatch service provider. (Bylaw No. 4502, an amend to cost apportionment of "The Emergency Communication Dispatch Service Establishment Bylaw No. 1, 2012", Bylaw No. 3854).

MAXIMUM LEVY:

None stated

FUNDING:

Requisition

1.913 - Fire Dispatch	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Contract for Services	280,830	280,830	305,923	-	-	305,923	314,569	323,646	350,827	379,363
Allocations	47,138	47,138	48,936	-	-	48,936	49,874	50,869	51,883	52,925
Other Operating Expenses	70,150	63,785	77,380	-	-	77,380	81,124	85,049	89,165	93,492
TOTAL OPERATING COSTS	398,118	391,753	432,239	-	-	432,239	445,567	459,564	491,875	525,780
*Percentage Increase over prior year			8.6%			8.6%	3.1%	3.1%	7.0%	6.9%
<u>CAPITAL / RESERVE</u>										
Transfer to Operating Reserve Fund	5,288	11,653	-	-	-	-	7,040	15,116	5,975	-
TOTAL COSTS	403,406	403,406	432,239	-	-	432,239	452,607	474,680	497,850	525,780
<u>FUNDING SOURCES (REVENUE)</u>										
Transfer from Operating Reserve Fund	(14,646)	(14,646)	-	-	-	-	-	-	-	(3,610)
Grants in Lieu of Taxes	(15,428)	(15,428)	(16,465)	-	-	(16,465)	(16,010)	(16,330)	(16,650)	(16,980)
Revenue - Other	(2,525)	(2,525)	(2,562)	-	-	(2,562)	(2,620)	(2,680)	(2,740)	(2,800)
TOTAL REVENUE	(32,599)	(32,599)	(19,027)	-	-	(19,027)	(18,630)	(19,010)	(19,390)	(23,390)
REQUISITION	(370,807)	(370,807)	(413,212)	-	-	(413,212)	(433,977)	(455,670)	(478,460)	(502,390)
*Percentage increase over prior year Requisition			11.4%			11.4%	5.0%	5.0%	5.0%	5.0%

Reserve Fund: 1.913 Fire Dispatch - Operating Reserve Fund - Bylaw 4585

For requisition rate stabilization during periods of fluctuating revenues.

Reserve Cash Flow

Fund: Fund Centre:	1500 105555	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		41,627	40,911	40,911	47,951	63,067	69,042
Transfer from Ops Budget		12,084	-	7,040	15,116	5,975	-
Transfer to Ops Budget		(14,646)	-	-	-	-	(3,610)
Interest Income*		1,846					
Ending Balance \$		40,911	40,911	47,951	63,067	69,042	65,432

Assumptions/Background:

*Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 Budget

Regional CREST Contribution

FINAL BUDGET

MARCH 2026

Service: 1.921 Regional CREST Contribution

Committee: Planning and Protective Services

DEFINITION:

To collect funding for the RCMP Dispatch area's share of costs in the regional emergency communications network (CREST).

PARTICIPATION:

On the basis of population as determined annually by the Regional Planning Services Department of the Capital Regional District.

MAXIMUM LEVY:

No stated limit in establishment bylaw on operating costs (Limited by Municipal Act).

Funding:

Requisition

1.921 - Regional CREST Contribution	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Payments to CREST	1,998,353	1,998,353	2,096,272	-	-	2,096,272	2,157,064	2,200,205	2,244,210	2,289,090
Internal Interest	6,180	9,444	6,290	-	-	6,290	6,420	6,550	6,680	6,810
TOTAL COSTS	2,004,533	2,007,797	2,102,562	-	-	2,102,562	2,163,484	2,206,755	2,250,890	2,295,900
*Percentage Increase over prior year			4.9%			4.9%	2.9%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>										
Balance c/fwd from 2025 to 2026	-	(3,406)	-	-	3,406	3,406	-	-	-	-
Balance c/fwd from 2024 to 2025	3,619	3,619	-	-	-	-	-	-	-	-
Grants in Lieu of Taxes	(103,571)	(103,571)	(94,701)	-	-	(94,701)	(107,550)	(109,700)	(111,890)	(114,130)
Revenue-Other	(2,580)	(2,438)	(2,630)	-	-	(2,630)	(2,680)	(2,730)	(2,780)	(2,840)
TOTAL REVENUE	(102,532)	(105,796)	(97,331)	-	3,406	(93,925)	(110,230)	(112,430)	(114,670)	(116,970)
REQUISITION	(1,902,001)	(1,902,001)	(2,005,231)	-	(3,406)	(2,008,637)	(2,053,254)	(2,094,325)	(2,136,220)	(2,178,930)
*Percentage increase over prior year Requisition			5.4%		0.2%	5.6%	2.2%	2.0%	2.0%	2.0%

CAPITAL REGIONAL DISTRICT

2026 Budget

Animal Care Services

FINAL BUDGET

MARCH 2026

DEFINITION:

Care of domestic animals within all electoral areas of the Regional District (Letters Patent - February 16, 1979; Converted to Establishing Bylaw 4416 - September 2021). We provide service to the three electoral areas as well as Sidney, Saanich, Central Saanich, North Saanich, Highlands, View Royal, Colwood, Langford, Sooke, Metchosin, the Pauquachin, Songhees and Tsawout First nations. We also provide pound keeping services to Sooke, Metchosin and Highlands are charged as if they were part of the service provided to the Electoral Areas. All other participants are levied by contract.

SERVICE DESCRIPTION:

Enforces the Animal Control Bylaw for three Electoral Areas, 10 Municipalities, and 3 First Nations. Also provides Pound Service for the District of Saanich and the areas listed above. Ensures public safety with person/animal contacts, quick return of lost animals, investigations or animal/person public education, re-homing of animals, quality care of animals.

PARTICIPATION:

Salt Spring Island Electoral Area, Southern Gulf Islands Electoral Area, and Juan de Fuca Electoral Area

MAXIMUM LEVY:

None stated.

FUNDING:

Sale of services, licences and dog tags, plus requisition

1.313 - Animal Care Services

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
OPERATING COSTS										
Salaries & Wages	1,274,088	1,226,907	1,370,629	-	-	1,370,629	1,407,980	1,446,344	1,479,862	1,514,124
Vehicle Operating Expenses	50,240	50,240	49,140	-	-	49,140	50,120	51,120	52,150	53,190
Telecommunications	48,950	48,950	49,830	-	-	49,830	50,830	51,840	52,870	53,930
Supplies	50,000	62,509	46,870	-	-	46,870	47,810	48,760	49,740	50,720
Allocations	270,787	287,992	295,288	-	-	295,288	308,239	316,226	319,157	324,964
Vet Services	35,000	47,222	50,000	-	-	50,000	51,000	52,020	53,060	54,120
Other Operating Expenses	116,990	113,371	136,044	-	-	136,044	137,060	139,725	142,446	145,245
TOTAL OPERATING COSTS	1,846,055	1,837,192	1,997,801	-	-	1,997,801	2,053,039	2,106,035	2,149,285	2,196,293
*Percentage Increase over prior year			8.2%			8.2%	2.8%	2.6%	2.1%	2.2%
CAPITAL / RESERVE										
Transfer to Equipment Replacement Fund	42,155	43,653	64,785	-	-	64,785	70,080	70,940	71,500	69,175
Transfer to Capital Reserve Fund	-	-	-	10,000	-	10,000	10,000	10,000	10,000	10,000
Transfer to Operating Reserve Fund	-	-	5,000	-	-	5,000	9,000	9,000	14,000	14,000
TOTAL CAPITAL / RESERVE	42,155	43,653	69,785	10,000	-	79,785	89,080	89,940	95,500	93,175
TOTAL COSTS	1,888,210	1,880,845	2,067,586	10,000	-	2,077,586	2,142,119	2,195,975	2,244,785	2,289,468
*Percentage Increase over prior year			9.5%	0.5%		10.0%	3.1%	2.5%	2.2%	2.0%
FUNDING SOURCES (REVENUE)										
Transfer from Operating Reserve Fund	(20,000)	(20,000)	-	-	-	-	-	-	-	-
Fees Charged	(53,090)	(53,090)	(53,000)	-	-	(53,000)	(54,060)	(55,140)	(56,240)	(57,360)
Sale of Goods and Services	(1,252,020)	(1,245,065)	(1,441,268)	-	-	(1,441,268)	(1,470,080)	(1,499,490)	(1,529,500)	(1,560,090)
Grants in Lieu of Taxes	(13,050)	(13,050)	(14,894)	-	-	(14,894)	(13,550)	(13,820)	(14,090)	(14,370)
Revenue - Other	(6,410)	(6,000)	(5,000)	-	-	(5,000)	(5,100)	(5,200)	(5,300)	(5,410)
TOTAL REVENUE	(1,344,570)	(1,337,205)	(1,514,162)	-	-	(1,514,162)	(1,542,790)	(1,573,650)	(1,605,130)	(1,637,230)
REQUISITION	(543,640)	(543,640)	(553,424)	(10,000)	-	(563,424)	(599,329)	(622,325)	(639,655)	(652,238)
*Percentage increase over prior year Requisition			1.8%	1.8%		3.6%	6.4%	3.8%	2.8%	2.0%
AUTHORIZED POSITIONS										
Salaried FTE	11.0		11.0			11.0	11.0	11.0	11.0	11.0

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2025 to 2029

Service No.	1.313 Animal Care Services	Carry Forward from 2024	2025	2026	2027	2028	2029	TOTAL

EXPENDITURE

Buildings	\$28,000	\$28,000	\$0	\$0	\$0	\$0	\$28,000
Equipment	\$30,000	\$38,000	\$13,000	\$5,000	\$13,000	\$5,000	\$74,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$50,000	\$50,000	\$100,000	\$50,000	\$50,000	\$50,000	\$300,000
	\$108,000	\$116,000	\$113,000	\$55,000	\$63,000	\$55,000	\$402,000

SOURCE OF FUNDS

Capital Funds on Hand	\$58,000	\$58,000	\$0	\$0	\$0	\$0	\$58,000
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$50,000	\$58,000	\$113,000	\$55,000	\$63,000	\$55,000	\$344,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$108,000	\$116,000	\$113,000	\$55,000	\$63,000	\$55,000	\$402,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

5 YEAR CAPITAL PLAN

Service #:

1.313

Service Name:

Animal Care Services

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Service: 1.313 Animal Care Services

Project Number	23-01	Capital Project Title	Computer Replacements	Capital Project Description	Replacement of computer equipment
Project Rationale	Replace computers as required and requested by IT.				

Project Number	23-02	Capital Project Title	Vehicle Replacements	Capital Project Description	Replacement of vehicles (shared with Bylaw)
Project Rationale	To replace vehicles used for Animal Control and Bylaw Enforcement.				

Project Number	23-03	Capital Project Title	Animal Shelter Improvement	Capital Project Description	Updating CRD Animal Shelter Facility
Project Rationale	Create new reception area at front of Animal Shelter to ensure public are not entering the areas where animals are kept for the safety of the customers and welfare of the animals, provides Officers their own entrance to bring in lost or injured animals. New signage required to identify property and building from a busy highway and ensure they all meet corporate standards. Addition of cat impound room as current impound room will be changed into the front reception area as it is located at the front of the building. Painting of cement floors in building, painting of all spaces and new additions. Upgrade to outside dog area, addition of environment enriching activities and tasks to keep dogs properly exercised, metal pergola and cement picnic table for dog exercise area which creates shade for animals and a meet and greet area for potential animal adoptions, upgrade from current gravel to a rubber or turf on part of area with activities. Repair of fencing surrounding building and addition of entrance gate to back area off the side of the building for deliveries and adding an additional exit from the building in case of emergency. Mural for front of animal shelter with dedication to the bequeathment donor. Wired in generator to furnace and electrical in case of loss of power, to maintain heating and air flow for the animals.				

Project Number	23-04	Capital Project Title	On-Line Payment Portal for Dog Licences	Capital Project Description	On-Line Payment Portal for Dog Licences
Project Rationale					

Service: 1.313 Animal Care Services

Project Number	25-01	Capital Project Title	Personal Protection Equipment PPE	Capital Project Description	Replacement of staff PPE - stab protection plates
Project Rationale	In 2023 all bylaw officers were outfitted with personal protective equipment in the form the stab vests. The inner plates have a 5 year life span so will require replacement therefore we require the funds by mid 2028 to order the replacement. The plates cost upwards of \$850 per staff member.				
Project Number	26-01	Capital Project Title	Network upgrade	Capital Project Description	Network upgrade (50% shared with Bylaw)
Project Rationale					

Animal Care Services
Reserve Summary Schedule
2026 - 2030 Financial Plan

Reserve/Fund Summary						
	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Operating Reserve Fund	2,336	12,336	22,336	32,336	42,336	52,336
Operating Reserve Fund - Donations	50	50	50	50	50	50
Equipment Replacement Fund	39,814	46,599	3,679	19,619	28,119	42,294
Capital Reserve Fund	-	10,000	20,000	30,000	40,000	50,000
Total	42,200	68,985	46,065	82,005	110,505	144,680

Reserve Schedule

Reserve Fund: 1.313 Animal Control - Operating Reserve Fund

Capital Regional District Operating Reserve Fund was established in 2016 under Bylaw No. 4146. The funds in this reserve shall be expended for unforeseen legal expense or other operating costs. Monies set aside shall be deposited under separate account in the bank and until required to be used may be invested in the manner provided by Section 364(2) of the Municipal Act.

Reserve Cash Flow

Fund: Fund Centre:	1500 105407	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		42,210	2,336	12,336	22,336	32,336	42,336
Transfer from Ops Budget		-	10,000	10,000	10,000	10,000	10,000
Transfer to Ops Budget - Core Budget		(20,000)	-	-	-	-	-
Deficit Recovery		(21,000)	-	-	-	-	-
Interest Income*		1,125					
Ending Balance \$		2,336	12,336	22,336	32,336	42,336	52,336

Assumptions/Background:

Maintain balance at reasonable level to cover unexpected operating expenses such as legal.

* Interest in planning years nets against inflation which is not included.

Reserve Schedule

Reserve Fund: 1.313 Animal Control - Operating Reserve Fund - Donations

Capital Regional District Legacy Reserve Fund was established in 2016 under Bylaw No. 4103. Money received for specific purposes through bequests, charitable donations, or otherwise given will be paid into this specified Legacy Reserve Fund and until required to be used and may be invested in the manner provided by Section 364(2) of the Municipal Act.

Reserve Cash Flow

Fund: Fund Centre:	1500 105103	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		-	50	50	50	50	50
Planned Purchase		-	-	-	-	-	-
Transfer from Ops Bud		-					
Donations		50					
Interest Income*		-					
Ending Balance \$		50	50	50	50	50	50

Assumptions/Background:

* Interest in planning years nets against inflation which is not included.

Reserve Schedule

Reserve Fund: 1.313 Animal Control - Equipment Replacement Fund

For replacement of vehicles, computers and furnishings.

ERF Group: ANICON.ERF

Reserve Cash Flow

Fund: Fund Centre:	1022 101424	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		40,656	39,814	46,599	3,679	19,619	28,119
Transfer from Op Budget		17,074	64,785	70,080	70,940	71,500	69,175
Proceeds - Disposal of Equip		3,841					
Planned Purchases		(22,214)	(58,000)	(113,000)	(55,000)	(63,000)	(55,000)
Interest Income		457					
Ending Balance \$		39,814	46,599	3,679	19,619	28,119	42,294

Assumptions/Background:

Maintain level sufficient to fund required vehicle and computer replacements

Reserve Schedule

Reserve Fund: 1.313 Animal Care - Capital Reserve Fund - Bylaw 4729

Newly created in 2025

Money in the Capital Reserve Fund, including interest earned on it, must be used only to Provide for:

- (a) the acquisition of new capital works;
- (b) the acquisition of machinery and equipment necessary for capital works;
- (c) the extension or renewal of existing capital works;
- (d) planning, study, design, construction of facilities, and land acquisition; and
- (e) debt servicing payments to finance expenditures under subsections (a) to (d)

Reserve Cash Flow

Fund: Fund Centre:	1100 102334	Estimated	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		-	-	10,000	20,000	30,000	40,000
Transfer from Ops Budget		-	10,000	10,000	10,000	10,000	10,000
Transfer from Cap Fund		-					
Transfer to Cap Fund		-	-	-	-	-	-
Interest Income*		-					
Ending Balance \$		-	10,000	20,000	30,000	40,000	50,000

Assumptions/Background:

* Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 Budget

Bylaw Enforcement

FINAL BUDGET

MARCH 2026

Service: 1.323 Bylaw Services

Committee: Planning and Protective Services

DEFINITION:

To provide Bylaw enforcement to functions of the Capital Regional District as required. The cost of this service is reallocated to functions that use Bylaw enforcement services, such as Regional Parks, Noise Control, Nuisances & Unsightly Premises, and others.

SERVICE DESCRIPTION:

Respond to complaints, seek voluntary compliance and use regulatory and legal enforcement options to enforce bylaws in the three electoral areas for Noise, Nuisance and Unsightly Premises as well as Soil Deposit and Removal in the JdF EA.

Bylaw Enforcement services in Metchosin and the Highlands by contract.

Enforce bylaws for internal customers including Hartland Landfill, Environmental Services, Integrated Water, Parks, Community Planning, Building Inspection and Vancouver Island Health Authority.

PARTICIPATION:

Method of cost allocation on the basis of prior year's estimated usage.

MAXIMUM LEVY:

None stated.

FUNDING:

Mainly from functions within the CRD that use Bylaw enforcement.

1.323 - Bylaw Enforcement

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries & Wages	545,774	582,875	573,471	80,000	195,500	848,971	793,520	919,704	939,286	959,326
Vehicle Operating Expenses	40,000	25,186	40,720	-	-	40,720	41,530	42,360	43,210	44,070
Telecommunications	9,740	3,857	15,000	-	-	15,000	15,300	15,610	15,920	16,240
Supplies	17,500	11,512	20,000	-	10,000	30,000	20,400	20,810	21,220	21,650
Allocations	99,667	99,667	107,251	-	7,207	114,458	112,417	115,316	116,171	118,241
Other Operating Expenses	51,610	53,416	74,900	-	-	74,900	76,403	77,936	79,489	81,072
TOTAL OPERATING COSTS	764,291	776,513	831,342	80,000	212,707	1,124,049	1,059,570	1,191,736	1,215,296	1,240,599
*Percentage Increase over prior year			8.8%	10.5%	27.8%	47.1%	-5.7%	12.5%	2.0%	2.1%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	69,130	69,130	86,060	-	-	86,060	109,985	41,455	41,000	39,305
Transfer to Operating Reserve Fund	-	3,338	5,000	-	-	5,000	15,000	5,000	5,000	5,000
TOTAL CAPITAL / RESERVE	69,130	72,468	91,060	-	-	91,060	124,985	46,455	46,000	44,305
TOTAL COSTS	833,421	848,981	922,402	80,000	212,707	1,215,109	1,184,555	1,238,191	1,261,296	1,284,904
*Percentage Increase over prior year			10.7%	9.6%	25.5%	45.8%	-2.5%	4.5%	1.9%	1.9%
<u>Internal Recoveries</u>	(789,535)	(802,535)	(870,408)	(80,000)	(205,500)	(1,155,908)	(1,131,528)	(1,184,110)	(1,206,150)	(1,228,660)
OPERATING COSTS LESS INTERNAL RECOVERIES	43,886	46,446	51,994	-	7,207	59,201	53,027	54,081	55,146	56,244
*Percentage Increase over prior year			18.5%		16.4%	34.9%	-10.4%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>										
Transfer from Operating Reserve Fund	-	-	-	-	(7,207)	(7,207)	-	-	-	-
Sale of Goods and Services	(40,286)	(40,286)	(48,000)	-	-	(48,000)	(48,960)	(49,940)	(50,930)	(51,950)
Revenue - Other	(3,600)	(6,160)	(3,994)	-	-	(3,994)	(4,067)	(4,141)	(4,216)	(4,294)
TOTAL REVENUE	(43,886)	(46,446)	(51,994)	-	(7,207)	(59,201)	(53,027)	(54,081)	(55,146)	(56,244)
REQUISITION	-	-	-	-	-	-	-	-	-	-
AUTHORIZED POSITIONS: Salaried FTE	4.0		4.0			4.0	5.0	6.0	6.0	6.0

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.323	Carry						
	Bylaw Services	Forward	2026	2027	2028	2029	2030	TOTAL
		from 2025						

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$7,000	\$4,000	\$4,000	\$4,000	\$4,000	\$23,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$75,000	\$25,000	\$75,000	\$25,000	\$75,000	\$275,000
	\$0	\$82,000	\$29,000	\$79,000	\$29,000	\$79,000	\$298,000

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$82,000	\$29,000	\$79,000	\$29,000	\$79,000	\$298,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$82,000	\$29,000	\$79,000	\$29,000	\$79,000	\$298,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

5 YEAR CAPITAL PLAN

Service #:	1.323
Service Name:	Bylaw Services

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Service: 1.323 Bylaw Services

Project Number	25-01	Capital Project Title	Computers	Capital Project Description	Replacement of computer equipment
Project Rationale	Replacement of computer equipment				

Project Number	25-02	Capital Project Title	Vehicle	Capital Project Description	Replacement of Bylaw vehicles
Project Rationale	Replacement of Bylaw vehicles				

Project Number	25-03	Capital Project Title	PPE	Capital Project Description	Replacement of Personal Protection Equipment
Project Rationale	Personal protection equipment have a replacement schedule of 5 years. These are stab/spike resistant vests for our Bylaw staff, purchased in 2024.				

Project Number	26-01	Capital Project Title	Network upgrade	Capital Project Description	Network upgrade (50% shared with AC)
Project Rationale					

Bylaw Enforcement
 Reserve Summary Schedule
 2026 - 2030 Financial Plan

Reserve/Fund Summary						

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Equipment Replacement Fund	108,995	113,055	194,040	156,495	168,495	128,800
Operating Reserve Fund	5,183	2,976	17,976	22,976	27,976	32,976
Total	114,178	116,031	212,016	179,471	196,471	161,776

Reserve Schedule

Reserve Fund: 1.323 Bylaw Enforcement - Equipment Replacement Fund

ERF Group: BYLAW.ERF

Reserve Cash Flow

Fund: Fund Centre:	1022 101426	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		110,095	108,995	113,055	194,040	156,495	168,495
Transfer from Ops Budget		19,333	86,060	109,985	41,455	41,000	39,305
Planned Purchase		(21,369)	(82,000)	(29,000)	(79,000)	(29,000)	(79,000)
Interest Income		936					
Ending Balance \$		108,995	113,055	194,040	156,495	168,495	128,800

Assumptions/Background:

Maintain level sufficient to fund required vehicle and computer replacements

Reserve Schedule

Reserve Fund: 1.323 Bylaw Enforcement - Operating Reserve Fund

Created in 2024

To mitigate fluctuations in expenditures and revenues based on the volume of bylaw enforcement services provided.

Reserve Cash Flow

Fund: Fund Centre:	1500 105565	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		4,965	5,183	2,976	17,976	22,976	27,976
Transfer from Op Budget		-	5,000	15,000	5,000	5,000	5,000
Transfer to Op Budget		-	(7,207)	-	-	-	-
Interest Income*		218					
Ending Balance \$		5,183	2,976	17,976	22,976	27,976	32,976

Assumptions/Background:

* Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 Budget

Regional Planning Services

FINAL BUDGET

MARCH 2026

Service: 1.324 Regional Planning Services

Committee: Planning and Protective Services

DEFINITION:

Regional Planning provides regional information, analysis and mapping services on population, employment, economic development and land use trends. The service provides regional, sub-regional and municipal statistics, trend analysis and research tools to member municipalities and a wide variety of public, private and community clientele.

SERVICE DESCRIPTION:

Regional Planning provides information and planning services including regional, sub-regional and municipal statistics, trend analysis, transportation, policy development, planning and modeling. The information also assists in preparation of indicators relating to the annual legislative reporting requirement for the Regional Growth Strategy and as an information base for the development of municipal and electoral area official community plans. The information and analysis also supports the regional transportation and urban growth models and assists municipalities and local and regional agencies in their planning work.

PARTICIPATION:

All member municipalities (Central Saanich; Colwood; Esquimalt; Highlands; Langford; Metchosin; North Saanich; Oak Bay; Saanich; Sidney; Sooke; Victoria; View Royal) and Electoral Areas within the CRD (Juan de Fuca, Southern Gulf Islands, Salt Spring Island).

MAXIMUM LEVY:

None stated

FUNDING:

Requisition

1.324 - Regional Planning Services

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries & Wages	1,207,110	1,093,118	554,547	-	-	554,547	570,350	586,596	600,498	614,721
Contract for Services	374,000	360,000	75,000	-	-	75,000	76,500	78,030	79,590	81,180
Allocations	302,415	290,565	197,134	-	10,812	207,946	206,824	213,290	217,204	221,301
Program Development Costs	1,004,608	259,608	-	-	-	-	-	-	-	-
Other Operating Expenses	98,750	105,556	38,930	-	-	38,930	39,829	40,757	41,705	42,674
TOTAL OPERATING COSTS	2,986,883	2,108,847	865,611	-	10,812	876,423	893,503	918,673	938,997	959,876
*Percentage Increase over prior year			-71.0%		0.4%	-70.7%	1.9%	2.8%	2.2%	2.2%
<u>CAPITAL / RESERVES</u>										
Transfer to Operating Reserve Fund	-	132,116	-	-	-	-	-	-	-	-
Transfer to Equipment Replacement Fund	2,500	2,500	4,550	-	-	4,550	4,640	4,730	4,820	4,910
TOTAL CAPITAL / RESERVES	2,500	134,616	4,550	-	-	4,550	4,640	4,730	4,820	4,910
TOTAL COSTS	2,989,383	2,243,463	870,161	-	10,812	880,973	898,143	923,403	943,817	964,786
Internal Recoveries	(91,440)	(91,440)	(173,400)	-	-	(173,400)	(178,410)	(183,570)	(187,960)	(192,450)
TOTAL COSTS NET OF RECOVERIES	2,897,943	2,152,023	696,761	-	10,812	707,573	719,733	739,833	755,857	772,336
<u>FUNDING SOURCES (REVENUE)</u>										
Transfer from Operating Reserve Fund	(1,523,263)	(778,263)	-	-	(10,812)	(10,812)	-	-	-	-
Grants in Lieu of Taxes	(62,761)	(62,761)	(21,403)	-	-	(21,403)	(24,398)	(24,884)	(25,382)	(25,892)
Revenue - Other	(3,180)	(2,870)	(1,000)	-	-	(1,000)	(1,020)	(1,040)	(1,060)	(1,080)
Recovery - Other	(610)	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	(1,589,814)	(843,894)	(22,403)	-	(10,812)	(33,215)	(25,418)	(25,924)	(26,442)	(26,972)
REQUISITION	(1,308,129)	(1,308,129)	(674,358)	-	-	(674,358)	(694,315)	(713,909)	(729,415)	(745,364)
*Percentage increase over prior year										
Requisition			-48.4%			-48.4%	3.0%	2.8%	2.2%	2.2%
Salaried	8.5	8.5	3.5			3.5	3.5	3.5	3.5	3.5

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.324	Carry	2026	2027	2028	2029	2030	TOTAL
	Regional Planning Services	Forward						
		from 2025						

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$40,000	\$48,000	\$3,000	\$4,000	\$0	\$0	\$55,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$40,000	\$48,000	\$3,000	\$4,000	\$0	\$0	\$55,000

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$40,000	\$48,000	\$3,000	\$4,000	\$0	\$0	\$55,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$40,000	\$48,000	\$3,000	\$4,000	\$0	\$0	\$55,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.324

Service Name Regional Planning Services

				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward	2026	2027	2028	2029	2030	5 - Year Total auto-populates
18-01	Replacement	Computer Replacement	Computer Replacement	\$ 36,700	E	ERF	\$ -	\$ 8,000	\$ 3,000	\$ 4,000	\$ -	\$ -	\$ 15,000
22-01	Replacement	Photocopier Renewal	Photocopier Renewal	\$ 40,000	E	ERF	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
													\$ -
													\$ -
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													\$ -
			Grand Total	\$ 76,700				\$ 48,000	\$ 3,000	\$ 4,000	\$ -	\$ -	\$ 55,000

Service: 1.324 Regional Planning Services

Project Number	18-01	Capital Project Title	Computer Replacement	Capital Project Description	Computer Replacement
Project Rationale	Planned computer replacement for RSP staff complement, per IT replacement schedule.				

Project Number	22-01	Capital Project Title	Photocopier Renewal	Capital Project Description	Photocopier Renewal
Project Rationale	Planned photocopy renewal for RSP office, per IT replacement schedule.				

Regional Planning Services
 Reserve Summary Schedule
 2026 - 2030 Financial Plan

Reserve/Fund Summary						
	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Equipment Replacement Fund	245,238	54,168	55,808	56,538	61,358	66,268
Operating Reserve Fund	2,881,913	193,407	193,407	193,407	193,407	193,407
Total	3,127,151	247,575	249,215	249,945	254,765	259,675

Reserve Schedule

Reserve Fund: 1.324 Regional Planning Services - Equipment Replacement Fund

ERF Group: RGPLAN.ERF

Reserve Cash Flow

Fund: Fund Centre:	1022 101427	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		258,859	245,238	54,168	55,808	56,538	61,358
Transfer from Ops Budget		2,500	4,550	4,640	4,730	4,820	4,910
Transfer to Regional Transportation Service		-	(147,620)	-	-	-	-
Planned Purchase		(18,208)	(48,000)	(3,000)	(4,000)	-	-
Interest Income		2,088					
Ending Balance \$		245,238	54,168	55,808	56,538	61,358	66,268

Assumptions/Background:

Maintain adequate funding for lifecycle replacement of computer equipment and furnishings.

Reserve Schedule

Reserve Fund: 1.324 Regional Planning Services - Operating Reserve Fund

Op Rsv Funds B#4102,03,4144,45,46,47

Reserve Cash Flow

Fund: Fund Centre:	1500 105501	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		2,982,906	2,881,913	193,407	193,407	193,407	193,407
Transfer from Ops Budget		9,343	-	-	-	-	-
Transfer to Regional Transportation Service		-	(2,677,694)	-	-	-	-
Transfer to Ops Budget - Program Development							
Ready Step Roll Program			-	-	-	-	-
Implementation of Data Review			-	-	-	-	-
IBC 4b-2.1 - Island Corridor Consultation		(64,376)	-	-	-	-	-
Transportation Model		(2,598)	-	-	-	-	-
Transfer to Ops Budget - Core Budget		(154,565)	(10,812)	-	-	-	-
Transfer to Ops Budget - Manager of Strategic Planning		(1,000)	-	-	-	-	-
Interest Income*		112,203					
Ending Balance \$		2,881,913	193,407	193,407	193,407	193,407	193,407

Assumptions/Background:

*Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 Budget

Regional Transportation Service

FINAL BUDGET

MARCH 2026

Service: 1.329 Regional Transportation Service

Committee: Planning and Protective Services

DEFINITION:

To provide services in relation to transportation including development of transportation policies, information and data services, management of regional trails, acquiring land or interests in land, distributing transportation infrastructure grants, constructing and operating capital works and facilities, providing services and support to municipal participants and other public authorities, and managing other transportation systems. Establishment Bylaw No. 4630 (June 2025).

SERVICE DESCRIPTION:

Regional Transportation coordinates regional advocacy and governance on transportation, provides strategic planning services, develops and coordinates regional transportation programs, provides transportation data and analysis including regional transportation modelling, coordinates regional policies, and manages and operates regional trails. The service provides advice and information to the CRD Board, other departments and other jurisdictions on policies and issues related to the regional transportation.

PARTICIPATION:

All member municipalities (Central Saanich; Colwood; Esquimalt; Highlands; Langford; Metchosin; North Saanich; Oak Bay; Saanich; Sidney; Sooke; Victoria; View Royal) and Electoral Areas within the CRD (Juan de Fuca, Southern Gulf Islands, Salt Spring Island).

MAXIMUM LEVY:

Greater of \$20,000,000 or \$0.10834 / \$1,000

FUNDING:

Requisition

1.329 - Regional Transportation Service	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries & Wages	-	-	937,800	-	-	937,800	1,089,897	1,221,415	1,250,535	1,280,336
Contract for Services	-	-	103,930	-	300,000	403,930	256,010	108,130	110,290	112,500
Allocations	-	-	287,769	-	350,000	637,769	298,764	307,502	312,332	318,506
Program Development Costs	-	-	200,450	-	690,175	890,625	873,760	235,140	210,580	214,090
Other Operating Expenses	-	-	85,110	-	-	85,110	90,982	92,924	94,895	96,909
Traffic Safety Grants			14,000	-	-	14,000	-	-	-	-
Regional Parks			2,446,628	134,000	10,000	2,590,628	3,827,349	5,156,133	6,483,779	7,433,814
TOTAL OPERATING COSTS	-	-	4,075,687	134,000	1,350,175	5,559,862	6,436,762	7,121,244	8,462,411	9,456,155
*Percentage Increase over prior year							15.8%	10.6%	18.8%	11.7%
<u>CAPITAL / RESERVES</u>										
Transfer to Operating Reserve Fund	-	-	29,000	-	-	29,000	40,800	41,620	42,450	43,300
Transfer to Capital Reserve Fund	-	-	750,000	-	-	750,000	765,000	780,300	795,906	811,824
Transfer to Equipment Replacement Fund	-	-	2,500	-	-	2,500	5,000	5,100	5,200	5,300
TOTAL CAPITAL / RESERVES	-	-	781,500	-	-	781,500	810,800	827,020	843,556	860,424
TOTAL COSTS	-	-	4,857,187	134,000	1,350,175	6,341,362	7,247,562	7,948,264	9,305,967	10,316,579
<u>FUNDING SOURCES (REVENUE)</u>										
Balance C/FW from Traffic Safety	-	-	(14,000)	-	-	(14,000)	-	-	-	-
Transfer from Operating Reserve Fund	-	-	-	-	(990,175)	(990,175)	(670,000)	(28,000)	-	-
Grants in Lieu of Taxes	-	-	(39,360)	-	-	(39,360)	(43,832)	(44,706)	(45,598)	(46,508)
	-	-								
TOTAL REVENUE	-	-	(53,360)	-	(990,175)	(1,043,535)	(713,832)	(72,706)	(45,598)	(46,508)
REQUISITION	-	-	(4,803,827)	(134,000)	(360,000)	(5,297,827)	(6,533,730)	(7,875,558)	(9,260,369)	(10,270,071)
*Percentage increase over prior year Requisition							23.3%	20.5%	17.6%	10.9%
Salaried						6.5	7.5	8.5	8.5	8.5

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.329 Regional Transportation	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$70,000	\$20,000	\$0	\$0	\$0	\$0	\$90,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$642,000	\$950,000	\$1,400,000	\$625,000	\$900,000	\$4,517,000	\$4,517,000
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$712,000	\$970,000	\$1,400,000	\$625,000	\$900,000	\$4,607,000	

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$70,000	\$20,000	\$0	\$0	\$0	\$0	\$90,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$642,000	\$950,000	\$1,400,000	\$625,000	\$900,000	\$4,517,000	\$4,517,000
	\$0	\$712,000	\$970,000	\$1,400,000	\$625,000	\$900,000	\$4,607,000	

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:

1.329

Service Name:

Regional Transportation

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
26-01	Replacement	Eco-Counter Replacement	Replacement of bike and pedestrian counters owned by CRD across the region	\$ 90,000	E	ERF	\$ -	\$ 70,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 90,000
19-05	Renewal	Repair GGRT Bridges (5)	Repairs/replacement Veitch Creek, Bilsten (2), Charters and Interurban.	\$ 150,000	S	Res	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
25-04	Renewal	Design and Construct- Regional	Design and Construct Regional Trail bridge renewals for Bilston #3, Firehall, Charters, Interurban and Wilkinson bridges based on 20-year	\$ 2,175,000	S	Res	\$ -	\$ 325,000	\$ 950,000	\$ 900,000	\$ -	\$ -	\$ 2,175,000
26-12	Replacement	Regional Park and Trail Water F	Supply and install replacement water fountains for 10 locations on the Regional Trails and 5 locations within Regional Parks	\$ 167,000	S	Res	\$ -	\$ 167,000	\$ -	\$ -	\$ -	\$ -	\$ 167,000
28-01	New	Assess and Repair Regional Trail	Conduct culvert assessment and repairs.	\$ 550,000	S	Res	\$ -	\$ -	\$ -	\$ 250,000	\$ 300,000	\$ -	\$ 550,000
28-02	New	Upgrade Regional Trail surfacing	Upgrade Regional Trail surfacing to paved for Sooke Road to Aldene.	\$ 250,000	S	Res	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
29-01	Renewal	Design and Construct- Regional	Design and Construct Regional Trail bridge renewals for Wildwood/Matheson, Hereward, Island Highway and Helmeken bridges based on	\$ 1,225,000	S	Res	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ 900,000	\$ 1,225,000
													\$ -
													\$ -
													\$ -
													\$ -
			Grand Total	\$ 4,607,000			\$ -	\$ 712,000	\$ 970,000	\$ 1,400,000	\$ 625,000	\$ 900,000	\$ 4,607,000

Service:

1.329

Regional Transportation

Project Number	26-01	Capital Project Title	Eco-Counter Replacement	Capital Project Description	Replacement of bike and pedestrian counters owned by CRD across the region

Project Rationale The Data Review Implementation program oversaw the installation of 30 on-trail bike and pedestrian counters across the region. Data from the counters is published to a website daily and is used to inform policy. The CRD transferred ownership of 16 counters to third-parties. The remaining counters will start reaching end of life starting in 2026 and will have to be replaced

Project Number	19-05	Capital Project Title	Repair GGRT Bridges (5)	Capital Project Description	Repairs/replacement Veitch Creek, Bilston (2), Charters and Interurban.

Project Rationale

Project Number	25-04	Capital Project Title	Design and Construct- Regional Trail Bridge Renewals (4)	Capital Project Description	Design and Construct Regional Trail bridge renewals for Bilston #3, Firehall, Charters, Interurban and Wilkinson bridges based on 20-year renewal plan.

Project Rationale

Project Number	26-12	Capital Project Title	Regional Park and Trail Water Fountain Replacement	Capital Project Description	Supply and install replacement water fountains for 10 locations on the Regional Trails and 5 locations within Regional Parks

Project Rationale

Service:	1.329	Regional Transportation

Project Number	28-01	Capital Project Title	Assess and Repair Regional Trail Land Protection	Capital Project Description	Conduct culvert assessment and repairs.
Project Rationale					

Project Number	28-02	Capital Project Title	Upgrade Regional Trail surfacing	Capital Project Description	Upgrade Regional Trail surfacing to paved for Sooke Road to Aldene.
Project Rationale					

Project Number	29-01	Capital Project Title	Design and Construct- Regional Trail Bridge Renewals (4)	Capital Project Description	Design and Construct Regional Trail bridge renewals for Wildwood/Matheson, Hereward, Island Highway and Helmeken bridges based on 20-year renewal plan.
Project Rationale					

Regional Transportation Service
Reserve Summary Schedule
2026 - 2030 Financial Plan

Reserve/Fund Summary

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Equipment Replacement Fund	-	80,120	65,120	70,220	75,420	80,720
Operating Reserve Fund	21,767	1,738,286	1,109,086	1,122,706	1,165,156	1,208,456
Capital Reserve Fund	-	883,000	698,000	78,300	249,206	161,030
Total	21,767	2,701,406	1,872,206	1,271,226	1,489,782	1,450,206

Reserve Schedule

Reserve Fund: 1.329 Regional Transportation Service - Equipment Replacement Fund

Reserve Cash Flow

Fund: Fund Centre:	1022 102322	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		-	-	80,120	65,120	70,220	75,420
Transfer from Ops Budget		-	2,500	5,000	5,100	5,200	5,300
Transfer From Regional Planning Service		-	147,620				
Planned Purchase		-	(70,000)	(20,000)	-	-	-
Interest Income		-					
Ending Balance \$		-	80,120	65,120	70,220	75,420	80,720

Assumptions/Background:

Maintain adequate funding for lifecycle replacement of equipment and furnishings.

Reserve Schedule

Reserve Fund: 1.329 Regional Transportation Services - Operating Reserve Fund

Reserve Cash Flow

Fund: Fund Centre:	1500 105577	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		-	21,767	1,738,286	1,109,086	1,122,706	1,165,156
Transfer from Ops Budget		-	29,000	40,800	41,620	42,450	43,300
Transfer From Regional Planning Service		-	2,677,694				
Transfer From Traffic Safety Service		21,767					
Transfer to Ops Budget - Program Development							
Origin and Destination Survey		-	-	(520,000)	-	-	-
Bike Map Refresh		-	-	-	(28,000)	-	-
Transportation Model		-	(180,000)	(150,000)			
IBC 4b-2.1 - Island Corridor Consultation		-	(510,175)				
Regional Transportation Study			(300,000)				
Transfer to Ops Budget - Core Budget		-	-				
Interest Income*		-					
Ending Balance \$		21,767	1,738,286	1,109,086	1,122,706	1,165,156	1,208,456

Assumptions/Background:

*Interest in planning years nets against inflation which is not included.

Reserve Schedule

Reserve Fund: 1.329 Regional Transportation Service - Capital Reserve Fund Fund

Reserve Cash Flow

Fund: Fund Centre:	1098 102332	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		-	-	883,000	698,000	78,300	249,206
Transfer From Regional Parks Service		-	775,000				
Transfer from Ops Budget		-	750,000	765,000	780,300	795,906	811,824
Planned Purchase		-	(642,000)	(950,000)	(1,400,000)	(625,000)	(900,000)
Interest Income		-					
Ending Balance \$		-	883,000	698,000	78,300	249,206	161,030

Assumptions/Background:

CAPITAL REGIONAL DISTRICT

2026 Budget

Regional Growth Strategy

FINAL BUDGET

MARCH 2026

Service: 1.330 Regional Growth Strategy

Committee: Planning and Protective Services

DEFINITION:

This service is responsible for developing, coordinating, monitoring and updating the Regional Growth Strategy (RGS). The service includes providing advice and information to the CRD Board and other departments on policies and issues related to the RGS including the ongoing monitoring of its implementation. The Regional Growth Strategy is contained within CRD Bylaw No.4017 (Adopted March 2018).

SERVICE DESCRIPTION:

The Regional Growth Strategy/Sustainability service is responsible for developing, coordinating, monitoring and updating the Regional Growth Strategy (RGS) pursuant to the legislative provisions of the *Local Government Act*. The RGS is contained within CRD Bylaw No.4017 (adopted March 2018). The service administers the RGS through the review and reporting on municipal regional context statements, assessment of compliance of regional district bylaws, and providing advice and information to the CRD Board and other departments on policies and issues related to the RGS including the ongoing monitoring of its implementation.

PARTICIPATION:

All member municipalities (Central Saanich; Colwood; Esquimalt; Highlands; Langford; Metchosin; North Saanich; Oak Bay; Saanich; Sidney; Sooke; Victoria; View Royal) and the Juan de Fuca Electoral Area.

MAXIMUM LEVY:

None stated

FUNDING:

Requisition

1.330 - Regional Growth Strategy	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries & Wages	163,346	137,326	164,495	-	-	164,495	167,920	171,119	175,288	179,378
Contract for Services	25,570	-	26,030	-	-	26,030	25,000	25,000	25,000	25,000
Special Projects	430,862	285,862	-	-	350,000	350,000	-	-	-	-
Allocations	122,906	122,906	101,413	-	-	101,413	104,886	107,744	109,712	112,079
Other Operating Expenses	36,530	28,825	17,820	-	-	17,820	18,160	18,320	18,480	18,650
TOTAL OPERATING COSTS	779,214	574,919	309,758	-	350,000	659,758	315,966	322,183	328,480	335,107
*Percentage Increase over prior year			-60.2%		44.9%	-15.3%	-52.1%	2.0%	2.0%	2.0%
<u>CAPITAL / RESERVE</u>										
Transfer to Operating Reserve Fund	13,500	72,795	-	-	-	-	-	-	-	-
TOTAL CAPITAL / RESERVE	13,500	72,795	-	-	-	-	-	-	-	-
TOTAL COSTS	792,714	647,714	309,758	-	350,000	659,758	315,966	322,183	328,480	335,107
*Percentage Increase over prior year			-60.9%		44.2%	-16.8%	-52.1%	2.0%	2.0%	2.0%
<u>FUNDING SOURCES (REVENUE)</u>										
Transfer from Operating Reserve Fund	(450,862)	(305,862)	(150,000)	-	(350,000)	(500,000)	-	-	-	-
Grants in Lieu of Taxes	(16,410)	(16,410)	(15,115)	-	-	(15,115)	(17,040)	(17,380)	(17,730)	(18,080)
Revenue - Other	(1,050)	(1,050)	(1,070)	-	-	(1,070)	(1,090)	(1,110)	(1,130)	(1,150)
TOTAL REVENUE	(468,322)	(323,322)	(166,185)	-	(350,000)	(516,185)	(18,130)	(18,490)	(18,860)	(19,230)
REQUISITION	(324,392)	(324,392)	(143,573)	-	-	(143,573)	(297,836)	(303,693)	(309,620)	(315,877)
*Percentage increase over prior year Requisition			-55.7%			-55.7%	107.4%	2.0%	2.0%	2.0%
<u>AUTHORIZED POSITIONS</u>										
Salaried	1.0	1.0	1.0			1.0	1.0	1.0	1.0	1.0

Reserve Schedule

Reserve Fund: 1.330 Regional Growth Strategy - Operating Reserve Fund

Reserve Cash Flow

Fund: Fund Centre:	1500 105502	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		2,114,155	2,191,103	1,691,103	1,691,103	1,691,103	1,691,103
Transfer from Ops Budget		65,967	-	-	-	-	-
Return of Project Surplus		80,383					
Transfer to Ops Budget		(155,863)	(500,000)	-	-	-	-
Interest Income*		86,461					
Ending Balance \$		2,191,103	1,691,103	1,691,103	1,691,103	1,691,103	1,691,103

Assumptions/Background:

2025 - \$81k - 2023 IBC 11b-1: Foodlands Access Service
 2025 - \$75k - Growth and Mobility Study
 2026 - \$350k - IBC 8a-2.1 Regional Growth Strategy Review and Update
 2026 - \$150k - Core budget

*Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 Budget

Foodlands Access

FINAL BUDGET

MARCH 2026

DEFINITION:

To preserve and coordinate preservation and access to farmland for agricultural use, and to promote regional food security in the Capital Regional District (CRD).
Establishment Bylaw No. 4602 (February, 2025).

SERVICE DESCRIPTION:

The Regional Foodlands Access Service is a service to preserve and coordinate preservation and access to farmland for agricultural use, and to promote regional food security.

The service will be able to:

- Run agriculture focused programming on regionally owned lands, and/or acquire land or enter into land use agreements for these activities.
- Provide capital funding for improvements and operational funding for delivery of programs.
- Provide grants or financial assistance to support agricultural activities that promote beneficial and sustainable agricultural practices and regional food security,
- deliver education, outreach, and other promotional activities to support agriculture and regional food security.

PARTICIPATION:

All municipalities and electoral areas within the Capital Regional District are the participating areas for this service.

MAXIMUM LEVY:

Greater of \$1,000,000 or \$0.00543 / \$1,000

FUNDING:

Requisition

1.326 - Foodlands Access	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries and Wages	-	-	-	-	-	-	48,468	49,870	51,061	52,281
Contract for Services	62,500	-	127,250	-	62,500	189,750	129,800	132,400	135,050	137,750
Grant Programs	-	-	40,000	-	-	40,000	80,000	80,000	80,000	80,000
Program Development	-	-	12,000	-	-	12,000	12,240	12,480	12,730	12,980
Allocations	5,675	5,675	27,279	-	-	27,279	27,924	28,601	29,230	29,871
Other Operating Expenses	27,000	25,000	35,920	-	-	35,920	36,636	37,362	38,109	38,887
TOTAL OPERATING COSTS	95,175	30,675	242,449	-	62,500	304,949	335,068	340,713	346,180	351,769
*Percentage Increase over prior year			154.7%		65.7%	220.4%	9.9%	1.7%	1.6%	1.6%
<u>CAPITAL / RESERVES</u>										
Transfer to Capital Reserve Fund	175,000	175,000	110,000	-	-	110,000	111,800	124,765	129,010	133,320
Transfer to Operating Reserve Fund	-	64,500	11,550	-	-	11,550	17,705	20,000	20,000	20,000
TOTAL CAPITAL / RESERVES	175,000	239,500	121,550	-	-	121,550	129,505	144,765	149,010	153,320
TOTAL COSTS	270,175	270,175	363,999	-	62,500	426,499	464,573	485,478	495,190	505,089
<u>FUNDING SOURCES (REVENUE)</u>										
Transfer From Operating Reserve	-	-	-	-	(62,500)	(62,500)	-	-	-	-
Grants in Lieu of Taxes	-	-	(12,700)	-	-	(12,700)	-	-	-	-
Revenue - Other	-	-	(100)	-	-	(100)	(15,100)	(15,100)	(15,100)	(15,100)
TOTAL REVENUE	-	-	(12,800)	-	(62,500)	(75,300)	(15,100)	(15,100)	(15,100)	(15,100)
REQUISITION	(270,175)	(270,175)	(351,199)	-	-	(351,199)	(449,473)	(470,378)	(480,090)	(489,989)
*Percentage increase over prior year										
Requisition			30.0%			30.0%	28.0%	4.7%	2.1%	2.1%
Salaried							0.5	0.5	0.5	0.5

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.326	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Foodland Access							

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$175,000	\$175,000	\$0	\$300,000	\$0	\$0	\$0	\$475,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

\$175,000	\$175,000	\$0	\$300,000	\$0	\$0	\$0	\$475,000

SOURCE OF FUNDS

Capital Funds on Hand	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000

\$175,000	\$175,000	\$0	\$300,000	\$0	\$0	\$0	\$475,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.326

Service Name: Foodland Access

				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward	2026	2027	2028	2029	2030	5 - Year Total auto-populates
25-01	New	Bear Hill Farm - Site improvements	Site preparation and equipment costs	\$ 175,000	E	Cap	\$ 175,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
28-01	New	Second Farm Location - Site improvements	Site preparation and equipment costs	\$ 300,000	E	Res	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
													\$ -
													\$ -
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													\$ -
			Grand Total	\$ 475,000				\$ 175,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 475,000

Service: 1.326 Foodland Access

25-01	Bear Hill Farm - Site improvements	Site preparation and equipment costs
Project Number	Capital Project Title	Capital Project Description
Project Rationale Capital investments in Bear Hill Farm to support farming efforts on the site. These costs will include: site infrastructure, farming equipment, soil amendments, and other costs to be determined with a qualified farm site operator.		

28-01	Second Farm Location - Site improvements	Site preparation and equipment costs
Project Number	Capital Project Title	Capital Project Description
Project Rationale Capital investments in a second farm site location to support farming efforts on the site. These costs will include: site infrastructure, farming equipment, soil amendments, and other costs to be determined with a qualified farm site operator.		

**Foodlands Access
Reserve Summary Schedule
2026 - 2030 Financial Plan**

Reserve/Fund Summary

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Capital Reserve Fund	801	110,801	222,601	47,366	176,376	309,696
Operating Reserve Fund	89,800	38,850	56,555	76,555	96,555	116,555
Equipment Replacement Fund	-	-	-	-	-	-
Total	90,601	149,651	279,156	123,921	272,931	426,251

Reserve Schedule

Reserve Fund: 1.326 Foodland Access - Capital Reserve Fund

Surplus money from the operation of fire protection services may be paid from time to time into the reserve fund.

Reserve Cash Flow

Fund: Fund Centre:	1097 102331	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Beginning Balance		-	801	110,801	222,601	47,366	176,376
Transfer from Ops Budget		175,000	110,000	111,800	124,765	129,010	133,320
Transfer from Capital Fund		-					
Planned Expenditures		(175,000)	-	-	(300,000)	-	-
Interest Income*		801					
Ending Balance \$		801	110,801	222,601	47,366	176,376	309,696

Assumptions/Backgrounds:

Require sufficient funding to meet long range capital plan

*Interest in planning years nets against inflation which is not included.

Reserve Schedule

Reserve Fund: 1.326 Foodland Access - Operating Reserve Fund

Reserve Cash Flow

Fund:	1500	Actual	Budget				
		2025	2026	2027	2028	2029	2030
Fund Centre:	105576						
Beginning Balance		-	89,800	38,850	56,555	76,555	96,555
Transfer from Ops Budget		89,800	11,550	17,705	20,000	20,000	20,000
Transfer to Ops Budget		-	(62,500)	-	-	-	-
Interest Income*		-					
Ending Balance \$		89,800	38,850	56,555	76,555	96,555	116,555

Assumptions/Backgrounds:

*Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

INFRASTRUCTURE & WATER SERVICES

FINAL BUDGET

March 2026

FINAL BUDGET
March 11, 2026
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March 11, 2026
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CAPITAL REGIONAL DISTRICT

2026 BUDGET

Corporate Capital Project Delivery Service

FINAL BUDGET

March 2026

Service: 1.576 Corporate Capital Project Delivery Service

Committee: N/A

DEFINITION:

To provide project management relative to various Operating and Capital projects, for Environmental Services, Intrastructure and Water Services, Parks, and Corporate Services. The cost of this function is principally allocated to functions and capital projects using these Services.

PARTICIPATION:

All budgets and projects receiving Corporate Capital Project Delivery Service

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

N/A

COMMISSION:

N/A

COST RECOVERY:

Time charges to Capital projects, and Service budgets.

**1.576 - Corporate Capital Project
Delivery Service**

OPERATING COSTS:

Salaries and Wages
Standard Overhead Allocation
Human Resources Allocation
Building Occupancy Allocation
Mgr Contract Coordinator Allocation
Corp Communications Allocation
CAMM Allocation
Other Internal Allocations
Consulting and Legal
Operating Supplies
Telecommunication
Vehicle and Equipment
Operating Cost - Other
Deficit

TOTAL OPERATING COSTS

*Percentage increase over prior year operating costs

CAPITAL / RESERVE

Transfer to Capital Fund
Transfer to ERF

TOTAL CAPITAL / RESERVES

TOTAL COSTS

*Percentage increase over prior year operating costs

Internal Recoveries

*Percentage increase over prior year operating costs

OPERATING LESS RECOVERIES

FUNDING SOURCES (REVENUE)

Estimated balance C/F from current to Next
Balance C/F from Prior to Current year
Transfer Operating Reserve

TOTAL REVENUE

REQUISITION

*Percentage increase over prior year requisition

AUTHORIZED POSITIONS:
Salaried

	2025	2025	BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
OPERATING COSTS:										
Salaries and Wages	2,891,367	2,625,806	4,694,734	-	-	4,694,734	4,923,689	5,064,556	4,641,578	4,751,714
Standard Overhead Allocation	149,385	149,385	183,150	-	-	183,150	186,447	190,176	193,979	197,859
Human Resources Allocation	84,429	84,429	109,970	-	-	109,970	128,569	134,601	129,619	130,881
Building Occupancy Allocation	183,735	183,735	174,041	-	-	174,041	182,035	189,803	192,908	196,085
Mgr Contract Coordinator Allocation	80,760	80,760	-	-	-	-	-	-	-	-
Corp Communications Allocation	-	-	132,872	-	-	132,872	138,270	141,989	-	-
CAMM Allocation	-	-	154,406	-	-	154,406	161,023	165,738	167,856	171,055
Other Internal Allocations	98,338	91,618	1,630	-	10,812	12,442	1,680	1,730	1,770	1,810
Consulting and Legal	7,000	5,004	7,140	-	-	7,140	7,280	7,420	7,570	7,720
Operating Supplies	53,040	65,300	129,005	-	-	129,005	131,571	134,217	136,901	139,634
Telecommunication	35,980	34,664	55,035	-	-	55,035	56,132	57,246	58,388	59,547
Vehicle and Equipment	47,104	37,500	69,330	-	-	69,330	70,710	72,118	73,554	75,019
Operating Cost - Other	142,680	36,430	68,075	-	100,000	168,075	69,438	70,829	72,250	73,696
Deficit	12,482	12,482	-	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	3,786,300	3,407,113	5,779,388	-	110,812	5,890,200	6,056,844	6,230,423	5,676,373	5,805,020
*Percentage increase over prior year operating costs		-10.0%	52.64%			55.57%	2.83%	2.87%	-8.89%	2.27%
<u>CAPITAL / RESERVE</u>										
Transfer to Capital Fund	45,000	45,000	-	-	-	-	-	-	-	-
Transfer to ERF	20,000	20,000	25,000	-	-	25,000	30,000	35,000	40,000	40,000
TOTAL CAPITAL / RESERVES	65,000	65,000	25,000	-	-	25,000	30,000	35,000	40,000	40,000
TOTAL COSTS	3,851,300	3,472,113	5,804,388	-	110,812	5,915,200	6,086,844	6,265,423	5,716,373	5,845,020
*Percentage increase over prior year operating costs		-9.8%				53.59%	2.90%	2.93%	-8.76%	2.25%
Internal Recoveries	(3,738,818)	(3,459,631)	(5,804,388)	-	(10,812)	(5,815,200)	(6,086,844)	(6,265,423)	(5,716,373)	(5,845,020)
*Percentage increase over prior year operating costs		-7.5%				55.54%	4.67%	2.93%	-8.76%	2.25%
OPERATING LESS RECOVERIES	112,482	12,482	-	-	100,000	100,000	-	-	-	-
<u>FUNDING SOURCES (REVENUE)</u>										
Estimated balance C/F from current to Next	-	-								
Balance C/F from Prior to Current year	-	-								
Transfer Operating Reserve	(112,482)	(12,482)	-	-	(100,000)	(100,000)				
TOTAL REVENUE	(112,482)	(12,482)	-	-	(100,000)	(100,000)	-	-	-	-
REQUISITION	-	-	-	-	-	-	-	-	-	-
*Percentage increase over prior year requisition										
AUTHORIZED POSITIONS:										
Salaried	18	18	29		-	29	29	29	29	29

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.576	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Corporate Capital Project Delivery							

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$0	\$170,000	\$85,000	\$85,000	\$0	\$0	\$0	\$340,000
	\$0	\$210,000	\$125,000	\$125,000	\$40,000	\$40,000	\$540,000	

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$210,000	\$125,000	\$125,000	\$40,000	\$40,000	\$540,000	
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$210,000	\$125,000	\$125,000	\$40,000	\$40,000	\$540,000	

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.576

Service Name: Corporate Capital Project Delivery

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
21-01	Replacement	Replacement ES Vehicle	Replace aging fleet vehicle unit #F12013 (7 pass van)	\$ 50,000	V	ERF							\$ -
23-02	Replacement	Engineering Equipment	Engineering Equipment	\$ 75,000	E	ERF		15,000	15,000				\$ 30,000
23-03	Replacement	Computer Equipment	Computer Equipment	\$ 125,000	E	ERF		25,000	25,000				\$ 50,000
24-02	Replacement	Replacement ES Vehicle	Replace aging fleet vehicle unit #F14017 (4x4 pick-up)	\$ 55,000	V	ERF							\$ -
25-01	Replacement	Replacement ES Vehicle	Replace aging fleet vehicle unit #F15014 (4x4 pick-up)	\$ 85,000	V	ERF			85,000				\$ 85,000
25-02	New	ES Vehicle	New ES Vehicle to support Trestle and Trail Project	\$ 45,000	V	Cap							\$ -
26-01	Replacement	Replacement ES Vehicle	Replace aging fleet vehicle unit #F15015 (4x4 pick-up)	\$ 85,000	V	ERF		85,000					\$ 85,000
26-02	Replacement	Replacement ES Vehicle	Replace aging fleet vehicle unit #F12017	\$ 85,000	V	ERF		85,000					\$ 85,000.00
28-01	Replacement	Replacement ES Vehicle	Replace aging fleet vehicle unit #F18027 (PHEV AWD)	\$ 85,000	V	ERF				85,000			\$ 85,000
28-02	Replacement	Engineering Equipment	Engineering Equipment	\$ 75,000	E	ERF				15,000	15,000	15,000	\$ 45,000
28-03	Replacement	Computer Equipment	Computer Equipment	\$ 125,000	E	ERF				25,000	25,000	25,000	\$ 75,000
													\$ -
													\$ -
			Grand Total	\$ 890,000			\$ -	\$ 210,000	\$ 125,000	\$ 125,000	\$ 40,000	\$ 40,000	\$ 540,000

Service: 1.576 Corporate Capital Project Delivery			
Project Number	21-01	Capital Project Title	Replacement ES Vehicle
Capital Project Description	Replace aging fleet vehicle unit #F12013 (7 pass van)		
Project Rationale	This vehicle is a 7 passenger mini-van used by all staff in the Corporate Capital Project Delivery group as required for group travel to various sites. Vehicle will be beyond the recommended CRD service life.		
Project Number	23-02	Capital Project Title	Engineering Equipment
Capital Project Description	Engineering Equipment		
Project Rationale	Replace engineering equipment based on life cycle assessment.		
Project Number	23-03	Capital Project Title	Computer Equipment
Capital Project Description	Computer Equipment		
Project Rationale	Replace computer equipment based on life cycle assessment.		
Project Number	24-02	Capital Project Title	Replacement ES Vehicle
Capital Project Description	Replace aging fleet vehicle unit #F14017 (4x4 pick-up)		
Project Rationale	This vehicle is a 4x4 pick-up used by project managers for visiting work sites for client meetings and construction inspections. Vehicle will be beyond the recommended CRD service life.		
Project Number	25-01	Capital Project Title	Replacement ES Vehicle
Capital Project Description	Replace aging fleet vehicle unit #F15014 (4x4 pick-up)		
Project Rationale	This vehicle is a 4x4 pick-up used by project managers for visiting work sites for client meetings and construction inspections. Vehicle will be beyond the recommended CRD service life.		
Project Number	25-02	Capital Project Title	ES Vehicle
Capital Project Description	New ES Vehicle to support Trestle and Trail Project		
Project Rationale	This vehicle is to support Trestle and Trail Widening and Lighting Project		
Project Number	26-01	Capital Project Title	Replacement ES Vehicle
Capital Project Description	Replace aging fleet vehicle unit #F15015 (4x4 pick-up)		
Project Rationale	This vehicle is a 4x4 pick-up used by project managers for visiting work sites for client meetings and construction inspections. Vehicle will be beyond the recommended CRD service life.		

Service:	1.576	Corporate Capital Project Delivery

Project Number	28-01	Capital Project Title	Replacement ES Vehicle	Capital Project Description	Replace aging fleet vehicle unit #F18027 (PHEV AWD)
Project Rationale	This vehicle is a PHEV used by project managers for visiting work sites for client meetings and construction inspections. At replacement the existing vehicle will be 10 years old.				

Project Number	28-02	Capital Project Title	Engineering Equipment	Capital Project Description	Engineering Equipment
Project Rationale	Replace engineering equipment based on life cycle assessment.				

Project Number	28-03	Capital Project Title	Computer Equipment	Capital Project Description	Computer Equipment
Project Rationale	Replace computer equipment based on life cycle assessment.				

1.576 Corporate Capital Project Delivery Service
Operating Reserve Summary
2026 - 2030 Financial Plan

Profile

Corporate Capital Project Delivery Service

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule - FC 105524

Operating Reserve Schedule Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	504,042	526,144	546,144	546,144	546,144	546,144
Planned Purchase	-	-				
Transfer from Ops Budget	-					
Interest Income*	22,101	20,000				
Total projected year end balance	526,144	546,144	546,144	546,144	546,144	546,144

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

1.576 Corporate Capital Project Delivery Service
Asset and Reserve Summary
2026 - 2030 Financial Plan

ERF Reserve Cash Flow

ERF: Engineering Senior Budget - ERF for Equipment and Vehicles

Equipment Replacement Schedule Projected year end balance	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	559,454	637,187	455,187	360,187	270,187	270,187
Planned Purchase (Based on Capital Plan)	(21,117)	(210,000)	(125,000)	(125,000)	(40,000)	(40,000)
Transfer from Ops Budget	94,222	25,000	30,000	35,000	40,000	40,000
Proceed disposal of Equipment	-					
Interest Income*	4,628	3,000				
Total projected year end balance	637,187	455,187	360,187	270,187	270,187	270,187

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Regional Water Supply

FINAL BUDGET

March 2026

Service:	2.670	Regional Water Supply	Commission: Regional Water Supply

DEFINITION:

To finance, install, operate and maintain a water supply local service in the Capital Regional District, as per the Water Supply Local Service Establishment Bylaw No. 2537.

The establishment and operation of a Regional Water Supply Commission is done by Bylaw No. 2539.

SERVICE DESCRIPTION:

Regional Water Supply is responsible for the water supply, treatment and transmission system for the Greater Victoria region, providing wholesale water to municipalities that operate municipal distribution systems. The service administration and operation is provided by the Integrated Water Services Department.

PARTICIPATION:

City of Victoria	Town of Sidney	District of Metchosin
District of Oak Bay	District of North Saanich	District of Sooke
District of Saanich	Town of View Royal	Juan de Fuca Electoral Area
Township of Esquimalt	City of Colwood	District of Highlands
District of Central Saanich	City of Langford	

MAXIMUM LEVY:

No stated limit in establishment bylaw and no ability to requisition.

MAXIMUM CAPITAL DEBT:

Authorized:	Pre Consolidated MFA Loan Authorizations - Regional Water Supply Water Works Facilities		\$137,700,000
Borrowed:			\$91,400,000
Remaining:	Expired		\$46,300,000
Authorized:	LA Bylaw No. 3451 - Regional Water Supply Land Acquisition		\$60,000,000
Borrowed:			\$60,000,000
Remaining:			\$0
Authorized:	LA Bylaw No. 3902 - Regional Water Supply Water Works Facilities	2014	\$12,500,000
Borrowed:			\$9,500,000
Remaining:	Expired		\$3,000,000
Authorized:	LA Bylaw No. 4382 - Regional Water Supply Water Works Facilities	2021	\$46,000,000
Borrowed:			\$4,000,000
Remaining:	Active		\$42,000,000

FUNDING:

Costs are recovered through the sale of bulk water.

Program Group: CRD-Regional Water Supply	2026 BUDGET REQUEST						FUTURE PROJECTIONS			
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	TOTAL (COL 4, 5 & 6)	2027	2028	2029	2030
SUMMARY	2	3	4	5	6	7	8	9	10	11
1										
GENERAL PROGRAM EXPENDITURES:										
WATERSHED PROTECTION	6,984,067	6,760,304	7,219,613	-	2,500	7,222,113	7,293,184	7,439,692	7,588,844	7,740,979
WATER OPERATIONS	8,138,541	8,023,875	8,572,063	42,965	-	8,615,028	8,866,123	9,223,442	9,412,015	9,609,533
WATER QUALITY	2,133,179	2,106,393	2,185,521	20,000	-	2,205,521	2,268,792	2,333,840	2,400,736	2,469,540
CROSS CONNECTION	836,509	829,299	870,262	-	2,500	872,762	895,145	921,481	948,137	975,568
DEMAND MANAGEMENT	859,872	847,707	882,534	-	2,500	885,034	901,963	925,740	949,723	974,269
INFRASTRUCTURE ENGINEERING	595,345	595,345	653,100	250,600	12,400	916,100	984,180	1,003,874	1,023,942	1,044,409
FLEET OPERATION & MAINTENANCE	(577,541)	(580,379)	(670,484)	-	-	(670,484)	(683,890)	(697,570)	(711,520)	(725,750)
ASSET & MAINTENANCE MANAGEMENT & GM SUPPORT	807,882	809,882	829,236	129,380	163,750	1,122,366	983,385	1,008,606	1,032,962	1,055,999
TOTAL OPERATING EXPENDITURES	19,777,854	19,392,426	20,541,845	442,945	183,650	21,168,440	21,508,882	22,159,105	22,644,839	23,144,547
<i>*Percentage increase over prior year's board budget</i>			3.86%	2.24%	0.93%	7.03%	1.61%	3.02%	2.19%	2.21%
CONVEYANCE FEE FOR SERVICE TO FIRST NATIONS	480,000	480,000	500,000	-	-	500,000	525,000	550,000	575,000	600,000
AGRICULTURAL WATER RATE FUNDING	1,850,000	1,850,000	1,900,000	-	-	1,900,000	1,950,000	2,000,000	2,050,000	2,100,000
			2.70%			2.70%	2.63%	2.56%	2.50%	2.44%
CAPITAL EXPENDITURES & TRANSFERS										
TRANSFER TO WATER CAPITAL FUND	19,500,000	20,449,682	21,000,000	-	-	21,000,000	23,000,000	25,000,000	26,750,000	32,000,000
TRANSFER TO EQUIPMENT REPLACEMENT FUND	577,541	577,541	670,484	-	-	670,484	683,890	697,570	711,520	725,750
TRANSFER TO DEBT RESERVE FUND	186,373	97,620	350,190	-	-	350,190	402,028	807,397	582,422	321,291
TOTAL CAPITAL EXPENDITURES & TRANSFERS	20,263,914	21,124,843	22,020,674	-	-	22,020,674	24,085,918	26,504,967	28,043,942	33,047,041
DEBT SERVICING										
DEBT-INTEREST & PRINCIPAL	2,587,255	2,454,550	3,215,038	-	-	3,215,038	5,085,239	9,022,542	15,435,390	19,786,491
TOTAL DEBT EXPENDITURES	2,587,255	2,454,550	3,215,038	-	-	3,215,038	5,085,239	9,022,542	15,435,390	19,786,491
DEFICIT TRANSFERRED TO FOLLOWING YR										
TRANSFER TO FOLLOWING YEAR DEFICIT CARRY FORWARD										
TOTAL EXPENDITURES	44,959,023	45,301,819	48,177,557	442,945	183,650	48,804,152	53,155,039	60,236,614	68,749,171	78,678,079
			7.16%	0.99%	0.41%	8.55%	8.91%	13.32%	14.13%	14.44%
SOURCES OF FUNDING										
REVENUE - SALES	(44,190,590)	(44,622,139)	(47,245,307)	(442,945)	(183,650)	(47,871,902)	(52,170,951)	(58,847,157)	(67,584,689)	(77,774,728)
REVENUE - OTHER	(768,433)	(679,680)	(932,250)	-	-	(932,250)	(984,088)	(1,389,457)	(1,164,482)	(903,351)
TOTAL SOURCES OF FUNDING OPERATIONS	(44,959,023)	(45,301,819)	(48,177,557)	(442,945)	(183,650)	(48,804,152)	(53,155,039)	(60,236,614)	(68,749,171)	(78,678,079)
TRANSFER PRIOR YEAR										
TRANSFER TO FOLLOWING YEAR SURPLUS CARRY FORWARD										
TOTAL SOURCES OF FUNDING	(44,959,023)	(45,301,819)	(48,177,557)	(442,945)	(183,650)	(48,804,152)	(53,155,039)	(60,236,614)	(68,749,171)	(78,678,079)
<i>Percentage increase over prior year's board budget</i>			7.16%	0.99%	0.41%	8.55%	8.91%	13.32%	14.13%	14.44%
Water Rate \$ per cu. m.	\$ 0.8631					\$ 0.9314	\$ 1.0130	\$ 1.1404	\$ 1.3072	\$ 1.5014
<i>Percentage increase over prior year</i>	6.63%					7.91%	8.77%	12.58%	14.63%	14.86%

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	2.670/2.680	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Regional Water Supply & JDF Water Distribution Combo							

EXPENDITURE

Buildings	\$455,000	\$735,000	\$200,000	\$80,000	\$80,000	\$80,000	\$1,175,000
Equipment	\$685,000	\$1,400,000	\$430,000	\$411,000	\$409,000	\$405,000	\$3,055,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$150,000	\$100,000	\$75,000	\$75,000	\$50,000	\$450,000
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,140,000	\$2,285,000	\$730,000	\$566,000	\$564,000	\$535,000	\$4,680,000

SOURCE OF FUNDS

Capital Funds on Hand	\$860,000	\$2,005,000	\$730,000	\$566,000	\$564,000	\$535,000	\$4,400,000
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$280,000	\$280,000	\$0	\$0	\$0	\$0	\$280,000
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,140,000	\$2,285,000	\$730,000	\$566,000	\$564,000	\$535,000	\$4,680,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:	2.670/2.680
Service Name:	Regional Water Supply & JDF Water Distribution Combo

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
SYSTEM REPLACEMENT AND UPGRADES THAT BENEFIT REGIONAL WATER SUPPLY AND JUAN DE FUCA DISTRIBUTION													
16-01	Renewal	Upgrades to Buildings at 479 Island Highway	Maintenance and changes to buildings, office layouts, meeting rooms, yard improvements, lab improvements and technology upgrades.	\$ 2,330,000	B	WU	\$ 455,000	\$ 735,000	\$ 200,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 1,175,000
17-01	Renewal	Voice Radio Upgrade	Replacement of end of life voice radio system repeaters, office, vehicle and handheld radios.	\$ 2,325,000	E	WU	\$ 200,000	\$ 350,000	\$ -		\$ -		\$ 350,000
24-01	Replacement	IT Core Infrastructure Replacement	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life	\$ 250,000	E	WU	\$ 205,000	\$ 215,000	\$ 25,000	\$ 6,000	\$ 4,000	\$ -	\$ 250,000
25-02	New	SCADA System Cybersecurity	Shared project budget to improve cyber security in the SCADA system.	\$ 400,000	E	Other	\$ 280,000	\$ 280,000	\$ -	\$ -	\$ -		\$ 280,000
26-01	New	479 Island Highway Autogates	Supply and installatin of autogates with intercom and FOB at 479 Island Highway Office.	\$ 150,000	E	WU	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Sub-Total System Replacement and Upgrades That Benefit Regional Water Supply and Juan de Fuca Distribution				\$ 5,455,000			\$ 1,140,000	\$ 1,730,000	\$ 225,000	\$ 86,000	\$ 84,000	\$ 80,000	\$ 2,205,000
ANNUAL PROVISIONAL CAPITAL ITEMS													
17-03	Replacement	Office Equipment, Upgrades and Replacements	Upgrade and replacement of office equipment as required.	\$ 450,000	E	WU	\$ -	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 450,000
17-04	Replacement	Computer Upgrades	Annual upgrade and replacement program for computers, copiers, printers, network equipment as required.	\$ 950,000	E	WU	\$ -	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 950,000
17-06	Replacement	Small Equipment & Tool Replacement (Water Operations)	Replacement of tools and small equipment for Water Operations as required.	\$ 500,000	E	WU	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
17-07	Replacement	Small Equipment & Tool Replacement (Corporate Fleet)	Replacement of tools and small equipment for Fleet as required.	\$ 85,000	E	WU	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000
24-02	Study	Capital Projects Delivery Optimization	Ongoing internal improvement of templates, tools and processes used in the delivery of capital projects.	\$ 425,000	S	WU	\$ -	\$ 150,000	\$ 100,000	\$ 75,000	\$ 75,000	\$ 50,000	\$ 450,000
Sub-Total for Annual Provisional Capital Items				\$ 2,410,000			\$ -	\$ 555,000	\$ 505,000	\$ 480,000	\$ 480,000	\$ 455,000	\$ 2,475,000
Grand Total				\$ 7,865,000			\$ 1,140,000	\$ 2,285,000	\$ 730,000	\$ 566,000	\$ 564,000	\$ 535,000	\$ 4,680,000

Service: 2.670/2.680 Regional Water Supply & JDF Water Distribution Combo

Project Number	16-01	Capital Project Title	Upgrades to Buildings at 479 Island Highway	Capital Project Description	Maintenance and changes to buildings, office layouts, meeting rooms, yard improvements, lab improvements and technology upgrades.
Project Rationale	The budget includes the following funds to upgrade and renew the buildings at 479 Island Highway, including: • Improvements, Repairs, upgrades and changes to the buildings • Painting of the buildings • Repair and replacement of carpets, floors and walls • Climate Action initiatives and feasibility studies • Improvements to Meeting Rooms, including technology upgrades				

Project Number	17-01	Capital Project Title	Voice Radio Upgrade	Capital Project Description	Replacement of end of life voice radio system repeaters, office, vehicle and handheld
Project Rationale	Service Life and projected replacement: • The service life of the mobile and portable units was forecast as 10 years at minimum, 15 years at maximum in 2005. • The present radio models used in the system have just been taken out of production by the manufacturer, there will be no new units available for purchase as of July 1, 2015. • Support for repairs and maintenance of the present radio will continue for the next 3 years at least. • There are no pressing issues with equipment maintenance or repairs, present repair rates suggest we can maintain the system for the next few years, and perhaps reach a 12-15 year lifespan on the present equipment.				

Project Number	17-03	Capital Project Title	Office Equipment, Upgrades and Replacements	Capital Project Description	Upgrade and replacement of office equipment as required.
Project Rationale	Funds will be used for the replacement and upgrading of office equipment and furniture, as required.				

Service: 2.670/2.680 Regional Water Supply & JDF Water Distribution Combo

Project Number	17-04	Capital Project Title	Computer Upgrades	Capital Project Description	Annual upgrade and replacement program for computers, copiers, printers, network equipment as required.
Project Rationale	This is an annual upgrading and replacement program of computers, photocopiers, network, monitoring and associated equipment, as required. This item has been increased from \$160,000 to \$170,000 annually to reflect actual costs. Capital Budget Network Switch Maintenance \$10,000 Additional Wireless Access Points and Maintenance \$15,000 Photocopier Replacement \$20,000 Additional Data Storage \$15,000 Replacement Computers \$75,000 Equipment Maintenance (contingency) \$23,000 Replace Access Control System - Gates/ Video Cameras \$12,000 Total Capital \$170,000				
Project Number	17-06	Capital Project Title	Small Equipment & Tool Replacement (Water Operations)	Capital Project Description	Replacement of tools and small equipment for Water Operations as required.
Project Rationale	Funds will be used for replacement of a variety of Operations and Welding equipment such as cutting saws, portable generators, gas detectors, Hilti drills, plasma cutter, wire welder, etc.				
Project Number	17-07	Capital Project Title	Small Equipment & Tool Replacement (Corporate Fleet)	Capital Project Description	Replacement of tools and small equipment for Fleet as required.
Project Rationale	Funds will be used for replacement of a variety of Fleet small equipment and tools as required. This includes provision to replace the Vehicle OBD reader for reading engine codes and the shop air compressor.				
Project Number	24-01	Capital Project Title	IT Core Infrastructure Replacement	Capital Project Description	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life
Project Rationale	Ongoing end of life replacement program for IT Core Infrastructure, including servers, network switches, UPS', and other equipment.				

Service:	2.670/2.680	Regional Water Supply & JDF Water Distribution Combo

Project Number	24-02	Capital Project Title	Capital Projects Delivery Optimization	Capital Project Description	Ongoing internal improvement of templates, tools and processes used in the delivery of capital projects.
Project Rationale	Ongoing program for small scale optimization of project delivery methods and tools.				

Project Number	25-02	Capital Project Title	SCADA System Cybersecurity	Capital Project Description	Shared project budget to improve cyber security in the SCADA system.
Project Rationale	Project budget to improve cyber security in the SCADA System. CRD IT Department to lead and provide implementation support.				

Project Number	26-01	Capital Project Title	479 Island Highway Autogates	Capital Project Description	Supply and installatin of autogates with intercom and FOB at 479 Island Highway Office.
Project Rationale					

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	2.670	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Regional Water Supply							

EXPENDITURE

Buildings	\$11,750,000	\$12,250,000	\$0	\$0	\$0	\$0	\$12,250,000
Equipment	\$8,712,000	\$8,822,000	\$6,845,000	\$15,315,000	\$17,515,000	\$1,565,000	\$50,062,000
Land	\$760,000	\$4,295,000	\$2,270,000	\$1,795,000	\$1,045,000	\$695,000	\$10,100,000
Engineered Structures	\$42,087,000	\$49,942,000	\$41,855,000	\$77,675,000	\$58,000,000	\$52,500,000	\$279,972,000
Vehicles	\$754,336	\$2,147,336	\$945,000	\$585,000	\$355,000	\$0	\$4,032,336
	\$64,063,336	\$77,456,336	\$51,915,000	\$95,370,000	\$76,915,000	\$54,760,000	\$356,416,336

SOURCE OF FUNDS

Capital Funds on Hand	\$52,739,000	\$64,276,253	\$20,610,000	\$22,717,000	\$24,718,000	\$26,732,500	\$159,053,753
Debenture Debt (New Debt Only)	\$0	\$882,747	\$30,225,000	\$72,158,000	\$51,642,000	\$28,027,500	\$182,935,247
Equipment Replacement Fund	\$624,336	\$1,397,336	\$855,000	\$495,000	\$355,000	\$0	\$3,102,336
Grants (Federal, Provincial)	\$5,500,000	\$5,500,000	\$0	\$0	\$0	\$0	\$5,500,000
Donations / Third Party Funding	\$5,200,000	\$5,400,000	\$225,000	\$0	\$200,000	\$0	\$5,825,000
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$64,063,336	\$77,456,336	\$51,915,000	\$95,370,000	\$76,915,000	\$54,760,000	\$356,416,336

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:	2.670
Service Name:	Regional Water Supply

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
WATERSHED PROTECTION Planning													
25-01	Study	Forest Resilience Studies and Assessments	Modelling, studies and assessments of forest fuels, forest health and efficacy of forest treatments in promoting forest resilience.	\$ 600,000	L	WU	\$ 75,000	\$ 200,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 500,000
25-02	New	Public Engagement for Regional Water Supply	Public engagement plans and products.	\$ 130,000	L	WU	\$ 25,000	\$ 30,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 130,000
25-03	Study	GVWSA Risk Assessments & Procedures	Risk assessments and updating procedures for security, biosecurity, spills	\$ 300,000	L	WU	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 300,000
25-04	Study	Master Plan Projects - Watershed Hydrology Support	Additional hydrology/water quality data collection and analyses to inform Master Plan infrastructure projects.	\$ 725,000	S	WU	\$ 35,000	\$ 185,000	\$ 155,000	\$ 100,000	\$ 100,000	\$ 75,000	\$ 615,000
25-05	Study	Forest Management Plan for the GVWSA	Development of a forest management plan for the GVWSA to enhance forest resilience and mitigate climate change.	\$ 240,000	S	WU	\$ 20,000	\$ 120,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 220,000
Capital													
25-06	New	Forest Resilience Treatments	Thinning, juvenile spacing, forest fuel management treatments to mitigate climate change, reduce wildfire risk and enhance forest resilience.	\$ 1,875,000	L	WU	\$ 175,000	\$ 100,000	\$ 375,000	\$ 200,000	\$ 400,000	\$ 200,000	\$ 1,275,000
25-06	New		Revenue from log sales		L	Other		\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 400,000
09-01	Renewal	Leech River Watershed Restoration	A 17 year project to restore the Leech WSA lands for water supply.	\$ 5,576,000	L	WU	\$ 280,000	\$ 220,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 420,000
16-06	Renewal	New Field Operations Centre Building	Renewal of Water Quality field office/lab and equipment storage and Watershed Protection office, yard, training space and equipment storage, replacing longstanding temporary facilities.	\$ 15,500,000	B	WU	\$ 6,750,000	\$ 7,250,000	\$ -	\$ -	\$ -	\$ -	\$ 7,250,000
16-06	Renewal		Revenue from sale of IWS Goldstream gravel pit to City of Langford		B	Other	\$ 5,000,000	\$ 5,000,000	\$ -		\$ -	\$ -	\$ 5,000,000
25-07	New	Hydromet Upgrades	New and upgraded hydrological and weather sensors and stations.	\$ 972,000	E	WU	\$ 69,000	\$ 169,000	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 369,000
20-01	Replacement	Kapoor Main Mile 1 Bridge and Asphalt Upgrade	Replacement of the existing undersized culvert with a large bridge as well as subsequent 500 m road asphalt replacement.	\$ 1,190,000	S	WU	\$ 30,000	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ 330,000
25-08	Renewal	Road Improvements	Gravel crushing, road deactivation and road upgrades to service water supply and watershed protection infrastructure and activities in the GVWSA	\$ 2,170,000	L	WU	\$ -	\$ 560,000	\$ 400,000	\$ 350,000	\$ 300,000	\$ 300,000	\$ 1,910,000
25-09	New	Climate Change Mitigations	Equipment, infrastructure and upgrades to harden water supply infrastructure from climate related risks in the GVWSA	\$ 860,000	E	WU	\$ 160,000	\$ 360,000	\$ 150,000	\$ 150,000	\$ 100,000	\$ 100,000	\$ 860,000
25-10	Renewal	Property Management - Assessments and Upgrades	Assessments, planning and implementation of upgrades aimed at newly acquired GVWSA lands.	\$ 941,000	E	WU	\$ 258,000	\$ 483,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 683,000
25-11	Renewal	GVWSA Bridge Supply & Installation	Replacement of undersized culverts with climate ready bridges which allow for fish passage.	\$ 1,935,000	S	WU	\$ 30,000	\$ 480,000	\$ 475,000	\$ 475,000	\$ -	\$ 475,000	\$ 1,905,000
Watershed Protection Sub-Total				\$ 33,014,000			\$ 12,907,000	\$ 15,587,000	\$ 2,330,000	\$ 1,600,000	\$ 1,325,000	\$ 1,325,000	\$ 22,167,000

Service #:

2.670

Service Name:

Regional Water Supply

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
INFRASTRUCTURE ENGINEERING AND OPERATIONS													
Planning													
16-10	New	Post Disaster Emergency Water Supply	Identify and procure emergency systems for post disaster preparedness.	\$ 2,850,000	S	WU	\$ 260,000	\$ 460,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,260,000
17-13	New	Asset Management Plan	Development of a plan to inform future areas of study and highlight critical infrastructure improvements.	\$ 1,120,000	S	WU	\$ 195,000	\$ 715,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 915,000
19-04	Study	Seismic Assessment of Critical Facilities Phase 2	Second phase seismic assessment of critical facilities will now be undertaken.	\$ 1,075,000	S	WU	\$ 165,000	\$ 165,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 965,000
20-08	Study	Regional Water DCC Program	Design of a Regional DCC Program	\$ 810,000	S	WU	\$ 190,000	\$ 340,000	\$ 100,000	\$ 50,000		\$ -	\$ 490,000
20-10	Study	Condition & Vulnerability Assessment	Conduct a condition assessment of critical supply infrastructure and assess its possibility of risk.	\$ 400,000	S	WU	\$ 40,000	\$ 40,000	\$ -	\$ 200,000	\$ -	\$ -	\$ 240,000
21-05	Study	Level of Service and Transfer Agreements	Develop level-of-service agreements for participating municipalities to address hydraulic capacity of infrastructure.	\$ 400,000	S	WU	\$ 140,000	\$ 240,000	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 390,000
27-01	Study	Regional Water Master Plan Update	Future update to the Regional Water Master Plan	\$ 500,000	S	WU		\$ -	\$ 250,000	\$ 250,000	\$ -		\$ 500,000
26-01	Study	Master Plan Program Management	Initiation and implementation of the RWS 2022 Master Plan Capital Improvement Program.	\$ 16,400,000	S	WU		\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,000,000
23-12	Study	Project Delivery Strategies and Planning Studies	Develop a strategy to deliver the identified projects from the 2022 RWS Master Plan.	\$ 700,000	S	WU	\$ 50,000	\$ 50,000					\$ 50,000
26-02	Study	Master Plan Project Delivery	Continued planning, investigation and design of projects identified in the RWS 2022 Master Plan.	\$ 37,325,000	S	WU	\$ -	\$ 1,675,000	\$ 4,450,000	\$ 7,950,000	\$ 8,400,000	\$ 14,850,000	\$ 37,325,000
26-03	Study	Water Utility Rate Model	Review and assessment of current water rate model to assess best practice going forward.	\$ 250,000	S	WU		\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 250,000
Capital													
18-08	Replacement	Bulk Supply Meter Replacement and Backflow Prevention Program	Planned replacement of aging bulk meter replacement based upon a condition assessment and water audit.	\$ 3,700,000	E	WU	\$ 595,000	\$ 695,000	\$ 1,000,000	\$ 100,000	\$ 1,000,000		\$ 2,795,000
18-15	Renewal	Corrosion Protection Program	Study deficiencies in the current material protection and implement recommendations.	\$ 1,450,000	S	WU	\$ 80,000	\$ 230,000	\$ 100,000	\$ 100,000	\$ 100,000		\$ 530,000
19-23	New	Critical Spare Equipment Storage & Pipe Yard	Plan, design and construct a critical equipment storage building.	\$ 4,050,000	S	WU	\$ 1,010,000	\$ 3,810,000	\$ -	\$ -	\$ -	\$ -	\$ 3,810,000
20-16	Replacement	Cecelia Meter Replacement	Replacement of the Cecelia billing meter as well as its enclosure.	\$ 1,500,000	S	WU	\$ 565,000	\$ 565,000	\$ -	\$ -	\$ -	\$ -	\$ 565,000
20-17	Replacement	Decommission & Conceptual Design of the Smith Hill Site	Plan for decommission the conceptual design for the replacement of the Smith Hill reservoir site.	\$ 1,450,000	S	WU	\$ 415,000	\$ 715,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 1,315,000
21-10	Replacement	SCADA Masterplan and System Upgrades	Update the SCADA Master Plan in conjunction with the Juan de Fuca Water Distribution, Saanich Peninsula Water and Wastewater, and Core Area Wastewater Services.	\$ 2,150,000	E	WU	\$ 910,000	\$ 910,000	\$ 600,000	\$ 300,000	\$ -	\$ -	\$ 1,810,000
21-11	Replacement	RWS Supply Main No. 4 Upgrade & Main No. 1 High Pressurizing	Upgrade vulnerable sections of the RWS Supply Main No. 4 and Main No. 1 to a resilient system to better able to withstand a seismic event. Vulnerable sections are Concrete Cylinder pipe material which is susceptible to failure during a seismic event. This is part of project partnered with the Saanich Peninsula Water system.	\$ 93,000,000	S	WU	\$ 2,475,000	\$ 5,475,000	\$ 15,000,000	\$ 60,000,000	\$ 11,400,000	\$ -	\$ 91,875,000
22-15	New	Microwave Radio Upgrades	To provide a high bandwidth communications backbone to the RWS system, a microwave communications system will be installed.	\$ 1,300,000	S	WU	\$ 640,000	\$ 840,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 1,040,000
23-16	Renewal	Humpback Channel Assessment	Hydraulically assess the Humpback Overflow channel and conduct a condition assessment of the culverts at the Gatehouse.	\$ 200,000	S	WU	\$ 88,000	\$ 88,000	\$ -	\$ -	\$ -	\$ -	\$ 88,000
23-17	Replacement	Main No. 4 - Mt Newton to Highway 17 & Bear Hill Trunk Extension (RWS Contribution to SPWS Project)	Approximately 2.9km of Main No. 4 concrete cylinder transmission main to replacement from Mt Newton Cross Rd/Central Saanich Rd to Island View Rd and Lochside Drive. This project is also being expanded to partially fund the extension of the Bear Hill Tunk Sewer on East Saanich Road from Wallace Drive to Dean Lower Tank.	\$ 39,000,000	S	WU	\$ 25,500,000	\$ 16,000,000	\$ 13,700,000	\$ -	\$ -	\$ -	\$ 29,700,000
23-17	Replacement				S	Grant	\$ 5,500,000	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ 5,500,000
28-01	Renewal	Transmission Main Upgrade Program	Identify, conceptually design, detail design and construct transmission main upgrades.	\$ 160,000,000	S	WU		\$ -	\$ -	\$ -	\$ 30,000,000	\$ 30,000,000	\$ 60,000,000

Service #:

2.670

Service Name:

Regional Water Supply

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
24-11	Replacement	IT Core Infrastructure Replacement and cyber security upgrades.	Replacement and upgrades to Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life and cyber security upgrades. Includes IT equipment located at tower sites within the RWS system.	\$ 420,000	E	WU	\$ 25,000	\$ 25,000	\$ 130,000	\$ 250,000	\$ -	\$ -	\$ 405,000
24-12	Renewal	Head Tank Valve & Main No. 4&5 Valve Replacement	Supply and installation of valves and actuators at Head Tank and Main #4&5. Includes flushing plan and coordination efforts.	\$ 1,750,000	E	WU	\$ 505,000	\$ 505,000	\$ 1,100,000		\$ -	\$ -	\$ 1,605,000
24-19	Renewal	Mount Tolmie Tank Assessment and Improvements	Structural and infiltration improvements, as well as overall hydraulic review of Main No. 3 storage and improvements to controls, piping and other deficiencies.	\$ 5,500,000	E	WU	\$ 3,170,000	\$ 920,000	\$ 1,500,000	\$ 2,250,000	\$ 150,000	\$ -	\$ 4,820,000
25-24	Renewal	Water Treatment Plant Improvements Program	Ongoing program to address multiple, small to mid-scale capital improvements required at the Goldstream WTP and Sooke River Road WTP.	\$ 1,150,000	E	WU	\$ 490,000	\$ 590,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 990,000
26-04	Study	Kapoor Tunnel Assessment and Inspections	Development of inspection and monitoring plan for ongoing asset management.	\$ 750,000	E	WU		\$ 250,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 750,000
27-02	Replacement	Supply Main No. 11 Concrete Pipe Replacement and bridge crossing	Replacement of segment of Concrete Cylinder Pipe from Sooke Lake Dam to Head Tank. Incorporate bridge replacement at spillway crossing.	\$ 25,000,000	E	WU		\$ -	\$ 500,000	\$ 10,000,000	\$ 14,500,000	\$ -	\$ 25,000,000
Infrastructure Engineering and Operations Sub-Total				\$ 404,200,000			\$ 43,008,000	\$ 41,853,000	\$ 41,630,000	\$ 84,100,000	\$ 67,550,000	\$ 46,850,000	\$ 281,983,000
DAM SAFETY PROGRAM													
19-07	New	Integrate Dam Performance and Hydromet to SCADA	IT driven project to integrate the dam safety instrumentation/surveillance (i.e. piezometers and weirs) and HydroMet stations to report to WIO through the existing SCADA system.	\$ 1,300,000	E	WU	\$ 1,090,000	\$ 1,090,000	\$ -	\$ -	\$ -	\$ -	\$ 1,090,000
19-13	New	Dam Safety Instrumentation	The existing dam safety instrumentation/surveillance equipment is getting older and will need to be replaced/rehabilitated (does not include pending SCADA effort). IT Driven Project	\$ 250,000	E	WU	\$ 240,000	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000
25-13	Study	Sooke Lake & Deception Water Supply Area Dams - Regulatory Compliance, Dam Safety Planning & Analyses	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for the various dams within the Sooke Lake Watershed. Outcomes from the various studies will inform future capital improvements.	\$ 3,500,000	S	WU	\$ 475,000	\$ 1,475,000	\$ 1,200,000	\$ 800,000	\$ 350,000	\$ 600,000	\$ 4,425,000
25-14	Renewal	Sooke Lake & Deception Water Supply Area Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Sooke Lake Water Supply Area Dams - Regulatory, Planning & Analysis Program.	\$ 18,250,000	S	WU	\$ 2,955,000	\$ 5,455,000	\$ 1,500,000	\$ 3,750,000	\$ 3,500,000	\$ 3,000,000	\$ 17,205,000
25-15	Study	Goldstream Water Supply Area Dams - Regulatory Compliance, Dam Safety Planning & Analyses	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for the various dams within the Goldstream Watershed. Outcomes from the various studies will inform future capital improvements.	\$ 7,200,000	S	WU	\$ 490,000	\$ 790,000	\$ 300,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 1,240,000
25-16	Renewal	Goldstream Water Supply Area Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Goldstream Water Supply Area Dams - Regulatory, Planning & Analysis Program.	\$ 2,900,000	S	WU	\$ 405,000	\$ 1,405,000	\$ 250,000	\$ 750,000	\$ 900,000	\$ 400,000	\$ 3,705,000
25-17	Study	Charters Dam - Regulatory Compliance, Dam Safety Planning & Analyses	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Charters Dam. Outcomes from the various studies will inform future capital improvements.	\$ 100,000	S	WU	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
25-18	Renewal	Charters Dam - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Charters Dam - Regulatory, Planning & Analysis Program.	\$ 200,000	S	WU	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ 150,000	\$ -	\$ 200,000
Dam Safety Program Sub-Total				\$ 33,700,000			\$ 5,780,000	\$ 10,580,000	\$ 3,275,000	\$ 5,350,000	\$ 4,950,000	\$ 4,050,000	\$ 28,205,000
WATER QUALITY													
20-04	New	Sooke Lake HyDy Model Development	Critical data collection, model building+calibration, model utilization for 3 different scenarios	\$ 520,000	E	WU	\$ 195,000	\$ 195,000	\$ -	\$ -	\$ -		\$ 195,000
25-19	Study	WQ Studies and Research Projects	Ongoing program budget for water quality studies and operation of Sooke Lake Hydrodynamic Model.	\$ 1,000,000	S	WU	\$ 189,000	\$ 389,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,189,000
24-04	Study	Sooke Lake Drawdown Study	Investigate drawdown effects on Sooke Lake water quality and ecosystem impacts with max drawdown and determine a safe max drawdown level for SOL.	\$ 100,000	S	WU	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Water Quality Sub-Total				\$ 1,620,000			\$ 404,000	\$ 604,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,404,000

Service #:	2.670
Service Name:	Regional Water Supply

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
ANNUAL PROVISIONAL													
17-27	Replacement	Watershed Culvert Replacement	Replacement of small culverts throughout the GVWSA.	\$ 1,300,000	S	WU		\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
17-28	Replacement	Watershed Security Infrastructure Upgrade & Replacement	New, upgrade and replacement of security infrastructure in the GVWSA.	\$ 1,500,000	E	WU		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000
17-29	Replacement	Water Supply Area Equipment & Replacement	Hydrometeorological, fireweather and wildfire suppression equipment replacement.	\$ 720,000	E	WU		\$ 160,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 720,000
17-30	Replacement	Transmission Main Repairs	Emergency repairs to the transmission mains.	\$ 1,000,000	S	WU		\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
17-31	Replacement	Transmission System Components Replacement	Replacement and repair of transmission components.	\$ 400,000	S	WU		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 400,000
17-33	Replacement	Disinfection Equipment and other Water Treatment Components and Parts Replacement	Replacement of incidental equipment and parts associated with the water treatment facilities.	\$ 1,000,000	E	WU		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000
17-34	Renewal	Supply System Computer Model Update	Annual update of the regional hydraulic model.	\$ 100,000	S	WU		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000
19-16	Replacement	Dam Improvements	Items not covered by Dam Safety Reviews, but brought up in Dam Safety Inspections and Dam Safety Reviews and address items in the dam safety database/risk registry and to support operations.	\$ 1,675,000	S	WU		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000
19-22	Replacement	SCADA Repairs, Equipment Replacement and Comms upgrades	Items not covered by the SCADA Replacement and SCADA Master Plan, but integral in maintaining the SCADA System and revenue meter system.	\$ 750,000	E	WU		\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000
21-15	Replacement	Corrosion Protection	Replace corrosion protection assets, such as coatings, for the transmission system when identified.	\$ 250,000	S	WU		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
21-16	Replacement	Valve Chamber Upgrades	Replace failing valves and appurtenances along the RWS supply system.	\$ 1,500,000	S	WU		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000
21-17	Replacement	Water Quality Equipment Replacement	Replacement of water quality equipment for the water quality lab and water quality operations	\$ 250,000	E	WU		\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
21-18	Renewal	LIMS support	Support for LIMS database	\$ 125,000	E	WU		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000
23-20	Study	Land Exchange/Acquisition	Land surveys, appraisals to support decisions regarding land exchange to increase catchment area, buffer water supply areas and other possible land exchange and acquisition within the RWS system.	\$ 220,000	L	WU		\$ 80,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 160,000
Annual Provisional Sub-Total				\$ 10,790,000			\$ -	\$ 2,475,000	\$ 2,135,000	\$ 2,135,000	\$ 2,135,000	\$ 2,135,000	\$ 11,015,000
CORPORATE ASSET AND MAINTENANCE MANAGEMENT (CAMP)													
17-35	Replacement	Vehicle & Equipment Replacement (Funding from Replacement Fund)	This is for replacement of vehicles and equipment used by CRD Water Services for the day-to-day operation and maintenance of the supply system.	\$ 4,169,250	V	ERF	\$ 624,336	\$ 1,397,336	\$ 855,000	\$ 495,000	\$ 355,000	\$ -	\$ 3,102,336
23-21	New	EV Charging Stations Electrical Infrastructure	Electrical System upgrades at 479 Island Hwy to power up 44 charging stations	\$ 1,255,000	E	WU	\$ 480,000	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ 480,000
23-22	New	Fuel Truck	Fuel tender truck	\$ 325,000	E	WU	\$ 325,000	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000
23-31	New	Land and Site Works	Purchasing of land and site works to support RWS facilities.	\$ 6,500,000	L	WU	\$ 205,000	\$ 3,005,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 5,005,000
25-22	New	New Vehicles - Watershed & Water Operations	4 New Electric Vehicles for Watershed & Water Operations	\$ 360,000	V	WU	\$ 130,000	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000
25-23	New	Enterprise Asset Management System	Development of EAM system, including software and process implementation, for services to maintain assets and report on asset performance.	\$ 4,600,000	E	WU	\$ -	\$ -	\$ 375,000	\$ 400,000	\$ 400,000	\$ 200,000	\$ 1,375,000
25-23	New	Enterprise Asset Management System			E	Other	\$ 200,000	\$ 400,000	\$ 25,000	\$ -	\$ -	\$ -	\$ 425,000
26-05	New	New Electric Vehicles Watershed, Fleet Pool	New electric vehicles for Watershed and Fleet pool.	\$ 360,000	V	WU	\$ -	\$ 180,000	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ 360,000
26-06	New	Fleet Service Trucks	One new heavy pickup truck and transfer Regional Parks Ops fleet mechanic service truck to Corporate Fleet.	\$ 180,000	V	WU	\$ -	\$ 180,000		\$ -	\$ -	\$ -	\$ 180,000
26-07	New	Flail Mower and addition of deck mower attachment	Transfer of Parks Flail Mower to RWS-WP and addition of deck mower attachment	\$ 260,000	V	WU		\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
CAMP Sub-Total				\$ 18,009,250			\$ 1,964,336	\$ 6,357,336	\$ 2,345,000	\$ 1,985,000	\$ 755,000	\$ 200,000	\$ 11,642,336
Grand Total				\$ 501,333,250			\$ 64,063,336	\$ 77,456,336	\$ 51,915,000	\$ 95,370,000	\$ 76,915,000	\$ 54,760,000	\$ 356,416,336

Service: 2.670 Regional Water Supply

Project Number	25-01	Capital Project Title	Forest Resilience Studies and Assessments	Capital Project Description	Modelling, studies and assessments of forest fuels, forest health and efficacy of forest treatments in promoting forest resilience.
Project Rationale	Watershed Protection is undertaking and working collaboratively with academic institutions and federal and provincial agencies on a variety of assessments and research studies relating to the health of forests and other ecosystems in the GVWSA, how projected climate change could affect forest health and wildfire in the GVWSA, how forest management could reduce potential threats to forests, and the effects of existing forest thinning trials and fuel management activities. The results of these assessments and studies will be used to inform the forest management plan for the GVWSA (Project 25-05).				
Project Number	25-02	Capital Project Title	Public Engagement for Regional Water Supply	Capital Project Description	Public engagement plans and products.
Project Rationale	The Watershed Protection division provides educational tours of the GVWSA and Regional Water Supply infrastructure and is seeking new ways to making this information available to a broader portion of the service area population. In future years, enhanced public engagement on the master plan will be undertaken.				
Project Number	25-03	Capital Project Title	GVWSA Risk Assessments & Procedures	Capital Project Description	Risk assessments and updating procedures for security, biosecurity, spills
Project Rationale	Assessments such as biosecurity and security are required to determine how best to reduce risks to water quality in the GVWSA. The results of assessments are used to develop and implement plans and procedures.				
Project Number	25-04	Capital Project Title	Master Plan Projects - Watershed Hydrology Support	Capital Project Description	Additional hydrology/water quality data collection and analyses to inform Master Plan infrastructure projects.
Project Rationale	Additional hydrology and water quality data and analyses are needed to provide a good quality dataset to inform Master Plan infrastructure projects.				
Project Number	25-05	Capital Project Title	Forest Management Plan for the GVWSA	Capital Project Description	Development of a forest management plan for the GVWSA to enhance forest resilience and mitigate climate change.
Project Rationale	Development of a forest management plan for the GVWSA to enhance forest resilience and mitigate climate change based on modelling, risk assessment, input from subject matter experts, First Nations and the public.				

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Project Number	25-06	Capital Project Title	Forest Resilience Treatments	Capital Project Description	Thinning, juvenile spacing, forest fuel management treatments to mitigate climate change, reduce wildfire risk and enhance forest resilience.
Project Rationale	This project will be used to fund a variety of forest and fuel management treatments to reduce risks and enhance the resilience of forests in the GVWSA in a changing climate. The specific approaches and methodologies will be informed by the results of a variety of landscape level inventories and assessments and learnings from the evaluation of the effectiveness and effects of forest and fuel management to date.				

Project Number	09-01	Capital Project Title	Leech River Watershed Restoration	Capital Project Description	A 17 year project to restore the Leech WSA lands for water supply.
Project Rationale	A 17 year project to restore the Leech WSA lands for water supply. An update of projects completed and planned was provided in June 2019 (RWSC Report #19-13). Recent years funding has been used predominantly to upgrade the permanent road network. A review will be undertaken and the final years of funding assigned to ensure substantial completion of the recommendations of the Leech River Watershed Assessment.				

Project Number	16-06	Capital Project Title	New Field Operations Centre Building	Capital Project Description	Renewal of Water Quality field office/lab and equipment storage and Watershed Protection office, yard, training space and equipment storage, replacing longstanding temporary facilities.
Project Rationale	Watershed Protection staff (27 FTE and 8 seasonal auxiliaries) are currently located in 2 trailers and a house at the Goldstream Gate entrance to the water supply area, and in office space at the Integrated Water Services office in View Royal. The trailers were considered temporary office space since their implementation over 15 years ago. The trailers are old, prone to leaks and a concern for mold. Water Quality field staff are located in another temporary facility, since their field office was on the gravel pit property that was sold to Langford. In addition, there are insufficient facilities for operational training, equipment storage, emergency management and public education. The separation of staff between various Goldstream facilities and the View Royal location causes inefficiencies and organizational difficulties. The IWS office is also above capacity and moving Watershed Protection staff out will extend the existing office space. A design build contract is being signed in September 2025 to deliver the project with a rough total project cost of \$15.5 million. Funding of \$ 5 million to the project was obtained through the completion of sale of the IWS gravel pit to City of Langford. Additional funding of \$3 million will be transferred from CRD Corporate for Emergency Operations Centre and office space.				

Project Number	25-07	Capital Project Title	Hydromet Upgrades	Capital Project Description	New and upgraded hydrological and weather sensors and stations.
Project Rationale	Watershed Protection manages a network of 13 weather stations and 23 hydrometric (stream monitoring) stations in the GVWSA. Data from these stations are used to inform decision making relating to reservoir inflows, reservoir management, wildfire restrictions and wildfire response, flood and emergency response, and for assessments, modelling, analyses, and strategic and operational planning. The network was started in 1995 and new standards, technologies, and data needs require new stations and the upgrade and expansion of existing stations and data download, management, and distribution capabilities for continual improvement.				

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Project Number	20-01	Capital Project Title	Kapoor Main Mile 1 Bridge and Asphalt Upgrade	Capital Project Description	Replacement of the existing undersized culvert with a large bridge as well as subsequent 500 m road asphalt replacement.
Project Rationale	In 2025 the existing culvert at Mile 1 on Kapoor Main (which is the primary access road to Sooke Lake Reservoir and Dam) was replaced with a bridge to improve water carrying capacity at peak flows, fish passage and bank stability. The asphalt section uphill of the bridge is to be replaced in 2026.				

Project Number	25-08	Capital Project Title	Road Improvements	Capital Project Description	Gravel crushing, road deactivation and road upgrades to service water supply and watershed protection infrastructure and activities in the GVWSA
Project Rationale	The network of roads within the GVWSA provide access to water supply facilities and infrastructure and for emergency response, security patrols, watershed management activities as well as research and monitoring. It is important that these roads be upgraded to accommodate the increased intensity, frequency, duration of major rainfall events with projected climate change, that new roads are developed where needed, and that unnecessary an/or poorly located roads are deactivated to reduce maintenance costs and reduce environmental concerns.				

Project Number	25-09	Capital Project Title	Climate Change Mitigations	Capital Project Description	Equipment, infrastructure and upgrades to harden water supply infrastructure from climate related risks in the GVWSA
Project Rationale	This fund consolidates a number of smaller projects to purchase equipment and develop or update infrastructure within the GVWSA to improve response to extreme weather events, adapt to increased variation in the level of Sooke Lake Reservoir, and reduce risk to key infrastructure. A focus for 2026 is reducing risk of wildfire stemming from sparks from the powerline along Sooke Lake Reservoir by assessing and mitigating trees that could fall onto the line; as well as planning and implementing a dock for Sooke Lake Reservoir.				

Project Number	25-10	Capital Project Title	Property Management - Assessments and Upgrades	Capital Project Description	Assessments, planning and implementation of upgrades aimed at newly acquired GVWSA lands.
Project Rationale	When new properties are aquired, there are assessments that need to be carried out to determine the condition of roads and drainage structures, identify security needs, and other land/forest management issues, and then plan and implement improvements to meet CRD requirements and integrate these lands into Watershed Protection management programs. A focus in 2026 will be the newly acquired Kapoor lands as well as the Malahat Estates parcel.				

Project Number	25-11	Capital Project Title	GVWSA Bridge Supply & Installation	Capital Project Description	Replacement of undersized culverts with climate ready bridges which allow for fish passage.
Project Rationale	Watershed Protection has inventoried all drainage structures (culverts) within the GVWSA and is systematically replacing undersized structures on major streams with bridges to meet current environmental and flow standards and accommodate the projected increases in stream flows with a changing climate. This fund will be used for the costs associated with assessments, engineering, construction and installation of bridge projects in the GVWSA. The funds allocated implement one bridge project per year.				

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Project Number	16-10	Capital Project Title	Post Disaster Emergency Water Supply
Project Rationale	In the event of a disaster, it is proposed to have in place the ability to source, treat (if required) and distribute drinking water during the initial and sustained response and recovery phases to the public. This item will see the study of the issue in 2016 and 2017 with the anticipated purchase of one or more emergency distribution systems in 2017. Initial investigation has highlighted areas, such as having hardened hydrants/standpipes that the CRD should be investing in. Additional funds are required to continue implementing these additional works and equipment.		
Project Number	17-13	Capital Project Title	Asset Management Plan
Project Rationale	Asset Management Planning necessary to effectively manage asset life cycles and plan for future improvement works.		
Project Number	19-04	Capital Project Title	Seismic Assessment of Critical Facilities Phase 2
Project Rationale	Initially identified as a priority from an earlier iteration of the Strategic Plan, a second phase seismic assessment of critical facilities will now be undertaken.		
Project Number	20-08	Capital Project Title	Regional Water DCC Program
Project Rationale	Development and implementation of a Developer Cost Charge (DCC) program for the Regional Water Supply system. This program will help identify where projects are required for future growth and help fund those costs from developments.		
Project Number	20-10	Capital Project Title	Condition & Vulnerability Assessment
Project Rationale	The RWSC is a large system with infrastructure of various ages and condition. Funding is required to conduct a condition assessment of critical infrastructure, assess their risk of failure, and provide a high level timeline for replacement/renewal.		
Project Number	21-05	Capital Project Title	Level of Service and Transfer Agreements
Project Rationale	Develop level-of-service agreements for participating municipalities to address hydraulic capacity of infrastructure.		

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Project Number	27-01	Capital Project Title	Regional Water Master Plan Update	Capital Project Description	Future update to the Regional Water Master Plan
Project Rationale	Update the RWS 2022 Master Plan based upon findings of the planning studies completed to date and work-in-progress being completed by Carollo Engineers. To re-assess the impacting factors such as climate change, population growth, water demand, changing regulations, etc. It is proposed to complete the work that is underway in order to inform the update and therefore deferring this project until 2028.				

Project Number	26-01	Capital Project Title	Master Plan Program Management	Capital Project Description	Initiation and implementation of the RWS 2022 Master Plan Capital Improvement Program.
Project Rationale	Funding to cover forecasted program management costs.				

Project Number	23-12	Capital Project Title	Project Delivery Strategies and Planning Studies	Capital Project Description	Develop a strategy to deliver the identified projects from the 2022 RWS Master Plan.
Project Rationale	In 2025, Carollo Engineers initiated its assignment to define many program management related topics, all to be summed up into a Program Implementation Plan (PIP). This PIP will address the program governance framework, program resourcing plan, funding and grant strategy, permitting, regulatory management plan, communications plan, project delivery/procurement models, First Nations engagement, funding strategy, etc. Once Carollo is complete with the current assignment, this capital project will carry-on in subsequent years to address the foregoing during the life of the program.				

Project Number	26-02	Capital Project Title	Master Plan Project Delivery	Capital Project Description	Continued planning, investigation and design of projects identified in the RWS 2022 Master Plan.
Project Rationale	Consolidates existing projects #23-13, #23-24, #23-25, #23-26, #23-27, and #23-28 in the short-term until Carollo Engineers completes its current assignment. Further, conceptualization of the projects identified in the RWS 2022 Master Plan based on the program risk management strategy, program vision, goal, and guiding principles, and updated project prioritization. A future Comprehensive Project Definition Report will address many topics for all of the proposed projects including siting studies, long term water supply planning, land acquisition requirements, conceptual design, geotechnical investigations, permitting, schedule development and cost estimating. This will also include the Filtration Plant Pilot Testing, and detailed design for the various projects. Carollo will provide a detailed work-breakdown-structure of scope, schedule and budgets for each project that will be reintroduced in subsequent capital plans.				

Project Number	26-03	Capital Project Title	Water Utility Rate Model	Capital Project Description	Review and assessment of current water rate model to assess best practice going forward.
Project Rationale	Necessary to keep ahead of service financial sustainability.				

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Project Number 18-08	Capital Project Title Bulk Supply Meter Replacement and Backflow Prevention Program	Capital Project Description Planned replacement of aging bulk meter replacement based upon a condition assessment and water audit.	Project Rationale This item is to replace, upgrade and install new bulk water meters and related equipment that measure flow and volumes of water delivered to the wholesale customers. Many of the meter stations are in need of upgrading. Funding is required to replace the flow meter and appurtenances.
Project Number 18-15	Capital Project Title Corrosion Protection Program	Capital Project Description Study deficiencies in the current material protection and implement recommendations.	Project Rationale This item is to assess, design and implement cathodic protection for the various infrastructure, including steel pipes, that are susceptible to corrosion. The supply system has various implementations of cathodic protection ranging from interior/exterior coatings for pipe and passive anodes to impressed current systems with variable results and condition. Funding is required for ongoing improvements as recommended by a cathodic protection specialist.
Project Number 19-23	Capital Project Title Critical Spare Equipment Storage & Pipe Yard	Capital Project Description Plan, design and construct a critical equipment storage building.	Project Rationale Additional and accessible storage is required at the pipe yard for critical spare equipment such as repair bands and clamps. Funds are required to pland, design and construct an equipment storage building accessible by loading vehicles.
Project Number 20-16	Capital Project Title Cecelia Meter Replacement	Capital Project Description Replacement of the Cecelia billing meter as well as its enclosure.	Project Rationale Project to replace Cecelia Water Meter, which was identified in a previous consultant report as in need of replacement for end of life and accuracy. This is RWS' largest billing meter.
Project Number 20-17	Capital Project Title Decommission & Conceptual Design of the Smith Hill Site	Capital Project Description Plan for decommission the conceptual design for the replacement of the Smith Hill reservoir site.	Project Rationale The Smith Hill reservoir has not been in operation for many years. Consideration for decommissioning now has to be factored in with recent suggestions in the 2022 Master Plan.
Project Number 21-10	Capital Project Title SCADA Masterplan and System Upgrades	Capital Project Description Update the SCADA Master Plan in conjunction with the Juan de Fuca Water Distribution, Saanich Peninsula Water and Wastewater, and Core Area Wastewater Services.	Project Rationale The SCADA and radio system utilized by the RWS comprises of components ranging from 2-25 years in age. A planned replacement of assets, to be coordinated with the Juan de Fuca Water Distribution and Saanich Peninsula Water & Wastewater Systems is required to create a more resilient and cohesive communications system

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Project Number	21-11	Capital Project Title	RWS Supply Main No. 4 Upgrade & Main No. 1 High Pressurizing	Capital Project Description	Upgrade vulnerable sections of the RWS Supply Main No. 4 and Main No. 1 to a resilient system to better able to withstand a seismic event. Vulnerable sections are Concrete Cylinder pipe material which is susceptible to failure during a seismic event. This is part of project partnered with the Saanich Peninsula Water system.
Project Rationale	Sections of RWS Supply Main No. 4 have been identified as being vulnerable due to age and material type during a seismic event and require replacement. To support replacement of the Goldstream section of Main No. 4, improvements to RWS Supply Main No. 1 are required, such as replacement of approximately 40 m of transmission Main #1 at Watkiss Way and upgrade of the Watkiss PRV, upgrade of the Millstream PRV, modifications to the Humpback PRV and construction of five new pressure control stations. This project is part of a project partnered with the Saanich Peninsula Water System to increase the resilience of the water system by replacing vulnerable sections of transmission mains. The budget breakdown of the works: Goldstream section of Main #4 \$21,975,000; Watkiss Way section of Main #1 \$950,000; Watkiss PRV \$1,250,000; Millstream PRV \$1,350,000; Humpback PRV improvements \$825,000; Five new PRVs				
Project Number	22-15	Capital Project Title	Microwave Radio Upgrades	Capital Project Description	To provide a high bandwidth communications backbone to the RWS system, a microwave communications system will be installed.
Project Rationale	To provide a high bandwidth communications backbone to the RWS system, a microwave communications system will be installed. Supports current and future fire detection cameras.				
Project Number	23-16	Capital Project Title	Humpback Channel Assessment	Capital Project Description	Hydraulically assess the Humpback Overflow channel and conduct a condition assessment of the culverts at the Gatehouse.
Project Rationale	Hydraulically assess the overflow system to determine what upgrades or alterations may be required to avoid system failure in extreme weather events. Previous system failures have resulted in damage to the adjacent roadway and significant erosion at the outlet, exposing main No. 4.				

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Project Number	23-17	Capital Project Title	Main No. 4 - Mt Newton to Highway 17 & Bear Hill Trunk Extension (RWS Contribution to SPWS Project)	Capital Project Description	Approximately 2.9km of Main No. 4 concrete cylinder transmission main to replacement from Mt Newton Cross Rd/Central Saanich Rd to Island View Rd and Lochside Drive. This project is also being expanded to partially fund the extension of the Bear Hill Tunk Sewer on East Saanich Road from Wallace Drive to Dean Lower Tank.
Project Rationale	Main No. 4 project portion: Replacement of concrete cylinder pipe on Main No. 4 is deemed critical for resiliency of the water supply to the Saanich Peninsula. A Strategic Priorities Fund grant was approved to fund a portion of this work. CRD have since expanded the scope and adjusted the alignment so that approximately 450meters of additional concrete cylinder pipe can be removed under a single contract private property and environmental impacts can be better mitigated through alignment adjustment. Bear Hill Trunk project portion: This project portion is to be shared with Saanich Peninsula Water Supply but is proposed to be partially funded by RWS, since this will provide better water supply redundancy to the Saanich Peninsula and will also reduce some of the future scope requirements for RWS to proceed with Project M11 as identified in the Master Plan.				
Project Number	28-01	Capital Project Title	Transmission Main Upgrade Program	Capital Project Description	Identify, conceptually design, detail design and construct transmission main upgrades.
Project Rationale	Transmission mains that are nearing end of life due to long service require condition assessments and then design and construction of replacement mains where needed. Budget is a future placeholder but project details and budgets will be further refined as the delivery year approaches.				
Project Number	24-11	Capital Project Title	IT Core Infrastructure Replacement and cyber security upgrades.	Capital Project Description	Replacement and upgrades to Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life and cyber security upgrades. Includes IT equipment located at tower sites within the RWS system.
Project Rationale	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life. Includes IT equipment located at tower sites within the RWS system.				
Project Number	24-12	Capital Project Title	Head Tank Valve & Main No. 4&5 Valve Replacement	Capital Project Description	Supply and installation of valves and actuators at Head Tank and Main #4&5. Includes flushing plan and coordination efforts.
Project Rationale	Supply and installation of valves and actuators at Head Tank and Main #4&5. Includes flushing plan and coordination efforts.				

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Project Number	24-19	Capital Project Title	Mount Tolmie Tank Assessment and Improvements	Capital Project Description	Structural and infiltration improvements, as well as overall hydraulic review of Main No. 3 storage and improvements to controls, piping and other deficiencies.
Project Rationale	Initial budget for multiple improvements to Mount Tolmie Tank, including structural repairs to address leakage and structural repairs discovered at Mount Tolmie Tank in Q4 2023, control valve and piping upgrades, assessment of adjacent buried pipe work.				

Project Number	25-24	Capital Project Title	Water Treatment Plant Improvements Program	Capital Project Description	Ongoing program to address multiple, small to mid-scale capital improvements required at the Goldstream WTP and Sooke River Road WTP.
Project Rationale	Program Level budget to allow staff to implement small to mid-scale capital improvements required at the Goldstream and Sooke River Road Water Treatment Plants. This budget is initiated from funds left over from the Goldstream UV and Controls Upgrades project but will be carried forward and built upon as a program for term projects needing to be coordinated at the two Regional treatment facilities. Some initial projects include improvements to workstations, buried pipe replacement to replace injection line to mech room bypass, systems control training, GWTP #5 Injection Chamber Analyzer Lines improvements, other small scale piping and monitoring improvements.				

Project Number	26-04	Capital Project Title	Kapoor Tunnel Assessment and Inspections	Capital Project Description	Development of inspection and monitoring plan for ongoing asset management.
Project Rationale	Development of plan for ongoing tunnel monitoring plan. Work with external experts to develop best management practices for monitoring this tunnel asset.				

Project Number	27-02	Capital Project Title	Supply Main No. 11 Concrete Pipe Replacement and bridge crossing	Capital Project Description	Replacement of segment of Concrete Cylinder Pipe from Sooke Lake Dam to Head Tank. Incorporate bridge replacement at spillway crossing.
Project Rationale	Critical segment of main with vulnerability due to concrete cylinder pipe crossing of spillway channel. Review to replace this segment of pipe and all of this concrete cylinder pipe alignment.				

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Project Number	19-07	Capital Project Title	Integrate Dam Performance and Hydromet to SCADA	Capital Project Description	IT driven project to integrate the dam safety instrumentation/surveillance (i.e. piezometers and weirs) and HydroMet stations to report to WIO through the existing SCADA system.
Project Rationale	Based on capital project 18-19, dam performance piezometers and weirs and Hydromet/Dam Safety Instrumentation stations will be integrated through the SCADA system.				

Project Number	19-13	Capital Project Title	Dam Safety Instrumentation	Capital Project Description	The existing dam safety instrumentation/surveillance equipment is getting older and will need to be replaced/rehabilitated (does not include pending SCADA effort). IT Driven Project
Project Rationale	Aging Hydromet/Dam Safety Instrumentation stations maintained by Infrastructure Engineering require replacement so that ongoing monitoring within the watersheds can be maintained. Funds are required for upgrades and replacement of existing Hydromet Stations.				

Project Number	25-13	Capital Project Title	Sooke Lake & Deception Water Supply Area Dams - Regulatory Compliance, Dam Safety Planning & Analyses	Capital Project Description	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for the various dams within the Sooke Lake Watershed. Outcomes from the various studies will inform future capital improvements.
Project Rationale	Capital funding will be used to resolve a prioritized list of issues from the Dam Safety Risk Register, identified during dam surveillance activities, Dam Safety audits, and legislated Dam Safety Reviews. The issues to be resolved relate to dam safety analyses, dam safety planning and program work, and regulatory compliance.				

Project Number	25-14	Capital Project Title	Sooke Lake & Deception Water Supply Area Dams - Upgrades and Improvements Program	Capital Project Description	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Sooke Lake Water Supply Area Dams - Regulatory, Planning & Analysis Program.
Project Rationale	This is an ongoing program to be adaptable to addressing projects in the Sooke Lake Watershed Dams from the Dam Safety Risk Register. Some key projects in the near term include: Sooke Lake Dam (SLD) Instrumentation Improvements, SLD Spillway crack repairs (wet side), SLD Spillway crack repairs (Ogee/Wing Walls), Deception Dam Low Level Overflow Replacement, SLD Gate Controls/automation, SLD Stop Logs Replacements, SLD Log Booms (Narrows and Main Dam), future buttressing of Deception Dam and various other improvements that may be prioritized based on risk.				

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Project Number	25-15	Capital Project Title	Goldstream Water Supply Area Dams - Regulatory Compliance, Dam Safety Planning & Analyses	Capital Project Description	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for the various dams within the Goldstream Watershed. Outcomes from the various studies will inform future capital improvements.
Project Rationale	Capital funding will be used to resolve a prioritized list of issues from the Dam Safety Risk Register, identified during dam surveillance activities, Dam Safety audits, and legislated Dam Safety Reviews. The issues to be resolved relate to dam safety analyses, dam safety planning and program work, and regulatory compliance.				

Project Number	25-16	Capital Project Title	Goldstream Water Supply Area Dams - Upgrades and Improvements Program	Capital Project Description	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Goldstream Water Supply Area Dams - Regulatory, Planning & Analysis Program.
Project Rationale	This is an ongoing program to be adaptable to addressing projects in the Goldstream Watershed Dams from the Dam Safety Risk Register. Some key projects in the near term include: Goldstream gates (High Level and 3 Low Level) being assessed and potentially replaced, Concrete repairs, instrumentation implementation and project management efforts at the program level to prioritize capital works as studies are being completed.				

Project Number	25-17	Capital Project Title	Charters Dam - Regulatory Compliance, Dam Safety Planning & Analyses	Capital Project Description	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Charters Dam. Outcomes from the various studies will inform future capital improvements.
Project Rationale	Capital funding will be used to resolve a prioritized list of issues from the Dam Safety Risk Register, identified during dam surveillance activities, Dam Safety audits, and legislated Dam Safety Reviews. The issues to be resolved relate to dam safety analyses, dam safety planning and program work, and regulatory compliance.				

Service:	2.670	Regional Water Supply

Project Number	25-18	Capital Project Title	Charters Dam - Upgrades and Improvements Program	Capital Project Description	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Charters Dam - Regulatory, Planning & Analysis Program.
Project Rationale	Budget to address capital improvements identified through the dam safety risk register.				

Project Number	20-04	Capital Project Title	Sooke Lake HyDy Model Development	Capital Project Description	Critical data collection, model building+calibration, model utilization for 3 different scenarios
Project Rationale	This project involves building and calibrating a hydrodynamic model of Sooke Lake Reservoir using key data inputs. The model will be applied to assess three different scenarios, providing valuable insight for future management and operational strategies.				

Project Number	25-19	Capital Project Title	WQ Studies and Research Projects	Capital Project Description	Ongoing program budget for water quality studies and operation of Sooke Lake Hydrodynamic Model.
Project Rationale	Managing WQ Studies and Research projects under a program will allow CRD more operational flexibility managing priorities and adapting to changing operational needs.				

Project Number	24-04	Capital Project Title	Sooke Lake Drawdown Study	Capital Project Description	Investigate drawdown effects on Sooke Lake water quality and ecosystem impacts with max drawdown and determine a safe max drawdown level for SOL.
Project Rationale					

Project Number	17-27	Capital Project Title	Watershed Culvert Replacement	Capital Project Description	Replacement of small culverts throughout the GVWSA.
Project Rationale	This provides annual funding for the replacement of culverts that have reached end of life and/or are undersized given present knowledge of potential peak water flows and anticipated climate change effects. With the completion of peak flow modelling of all major structures in the Sooke and Goldstream WSAs in 2017, additional funds are required beginning in 2018 to upgrade identified structures to current standards. Costs of upgrades have increased significantly in the last 5 years.				

Service: 2.670 Regional Water Supply			
Project Number	17-28	Capital Project Title	Watershed Security Infrastructure Upgrade & Replacement
Capital Project Description	New, upgrade and replacement of security infrastructure in the GVWSA.		
Project Rationale	The outer boundary of the Leech, Sooke and Goldstream Water Supply Areas is approximately 119 kilometers in length. Main access roads are gated and there are 11 kilometers of existing security fencing. A constant effort is needed to maintain a closed watershed. Through monitoring, high incident areas are identified, security plans are developed, and security infrastructure (fencing, gates and signage) is installed or upgraded where required. An uplift in provisional funding is requested due to increased costs of fencing and gates.		
Project Number	17-29	Capital Project Title	Water Supply Area Equipment & Replacement
Capital Project Description	Hydrometeorological, fireweather and wildfire suppression equipment replacement.		
Project Rationale	This provides annual funding for the replacement or upgrading of equipment for wildfire suppression and spill response, fire weather stations, hydro-meteorological monitoring and water quality sampling and monitoring equipment. Given an expansion of the hydrology and meteorology network of stations and sensors, an additional \$50,000 per year is added in 2020 and going forward. In 2021 and going forward, funding is reduced by \$20,000 as water quality equipment will be funded under a separate line item (21-17). A revised level of funding is requested beginning in 2023 that reflects forecasted needs.		
Project Number	17-30	Capital Project Title	Transmission Main Repairs
Capital Project Description	Emergency repairs to the transmission mains.		
Project Rationale	Each year a visual inspection of this critical supply tunnel is carried out by CRD staff. This capital item allows for minor repairs that are discovered during these inspections. This also allows for annual funding for repair of emergency breaks on large diameter supply mains.		
Project Number	17-31	Capital Project Title	Transmission System Components Replacement
Capital Project Description	Replacement and repair of transmission components.		
Project Rationale	This is an annual allowance for the capital costs for the replacement and repair of supply system components that fail under normal operation and maintenance during the year.		
Project Number	17-33	Capital Project Title	Disinfection Equipment and other Water Treatment Components and Parts Replacement
Capital Project Description	Replacement of incidental equipment and parts associated with the water treatment facilities.		
Project Rationale	The annual work includes the replacement of the plastic gas feed piping that has become very brittle, installing air valves on the ammonia solution lines, installing and replacing shut off valves on the booster pumps supply piping, installing indicator stems on UV cooling water valves, relocating the UV cooling water feed pipes, improving the landscaping around the UV building to reduce dust and other minor upgrades.		
Project Number	17-34	Capital Project Title	Supply System Computer Model Update
Capital Project Description	Annual update of the regional hydraulic model.		
Project Rationale	This item is to allow for staff and consultant time each year to keep the hydraulic computer model current.		

Service: 2.670 Regional Water Supply			
Project Number 19-16	Capital Project Title Dam Improvements	Capital Project Description Items not covered by Dam Safety Reviews, but brought up in Dam Safety Inspections and Dam Safety Reviews and address items in the dam safety database/risk registry and to support operations.	Project Rationale Dam Safety Inspections are carried out throughout the year and result in minor improvements at each dam annually. This budget is intended for smaller scale improvements, typically to be completed by operations staff in a short duration and which are not captured under the larger "Term" programs.
Project Number 19-22	Capital Project Title SCADA Repairs, Equipment Replacement and Comms upgrades	Capital Project Description Items not covered by the SCADA Replacement and SCADA Master Plan, but integral in maintaining the SCADA System and revenue meter system.	Project Rationale This item is to allow for unplanned SCADA repairs and equipment replacement not covered by the capital projects SCADA Replacement.
Project Number 21-15	Capital Project Title Corrosion Protection	Capital Project Description Replace corrosion protection assets, such as coatings, for the transmission system when identified.	Project Rationale There are numerous assets with varying levels of corrosion protection throughout the RWS system. Funds are required to ensure that corrosion protection assets are replaced or rehabilitated when identified.
Project Number 21-16	Capital Project Title Valve Chamber Upgrades	Capital Project Description Replace failing valves and appurtenances along the RWS supply system.	Project Rationale The RWS system has numerous isolation and air valves along the transmission system, usually in underground chambers. Funds are required for replacement of valves and chamber upgrades as they are identified.
Project Number 21-17	Capital Project Title Water Quality Equipment Replacement	Capital Project Description Replacement of water quality equipment for the water quality lab and water quality operations	Project Rationale This provides annual funding for the replacement or upgrading of equipment for the water quality lab, sampling, and operations. Of this provisional budget, \$20,000 was previously included in item 17-29 (Water Supply Area annual provisional budget)
Project Number 21-18	Capital Project Title LIMS support	Capital Project Description Support for LIMS database	Project Rationale Provides for support for the laboratory information management system

Service:	2.670	Regional Water Supply

Project Number	23-20	Capital Project Title	Land Exchange/Acquisition	Capital Project Description	Land surveys, appraisals to support decisions regarding land exchange to increase catchment area, buffer water supply areas and other possible land exchange and acquisition within the RWS svstem.
Project Rationale	There are opportunities to increase the catchment and critical buffer areas of Sooke, Goldstream and the Leech WSA by purchase or land exchange with surrounding land owners. From time to time, the RWS System requires acquisition of lands for infrastructure purposes. Funds will be used when needed to undertake appraisals, legal surveys, and legal fees for work to develop agreements to purchase or exchange lands for the Regional Water Supply Area or System.				

Project Number	17-35	Capital Project Title	Vehicle & Equipment Replacement (Funding from Replacement Fund)	Capital Project Description	This is for replacement of vehicles and equipment used by CRD Water Services for the day-to-day operation and maintenance of the supply system.
Project Rationale	This is for replacement of vehicles and equipment used by CRD Water Services for the day-to-day operation and maintenance of the supply system. The Equipment Replacement Fund is used to fund the expenditure. The requests have been adjusted to align with the pricing for electric vehicles.				

Project Number	23-21	Capital Project Title	EV Charging Stations Electrical Infrastructure	Capital Project Description	Electrical System upgrades at 479 Island Hwy to power up 44 charging stations
Project Rationale	In support of the CRD's Climate Action Strategy to reduce the corporate GHG emissions. The CRD Fleet of vehicles is one of the larger contributors to the generation of GHG's. Integrated Water Services identified 44 of the approx. 100 vehicles that operate out of the 479 Island location for replacement with Electrical Vehicles by 2030. I preparation for providing the proper charging network at 479 an Electric Vehicle Fleet Conversion Study was completed in 2021. The results of the study was to upgrade the electrical infrastructure to accommodate the power needs of 44 charging points. It is proposed that phase 1 is started in 2023 to upgrade the electrical distribution system and provide 17 charging points. The larger portion of the costs will be to upgrade the electrical system. Phase 2 to allow for a further 27 charging points can be planned to accommodate the balance of EV vehicles pending their purchasing and delivery.				

Project Number	23-22	Capital Project Title	Fuel Truck	Capital Project Description	Fuel tender truck
Project Rationale	New fuel truck.				

Project Number	23-31	Capital Project Title	Land and Site Works	Capital Project Description	Purchasing of land and site works to support RWS facilities.
Project Rationale	Land acquisition and site works to support RWS facilities.				

Service:	2.670	Regional Water Supply

Project Number	25-22	Capital Project Title	New Vehicles - Watershed & Water Operations	Capital Project Description	4 New Electric Vehicles for Watershed & Water Operations
Project Rationale	1 New EV AWD SUV for water treatment ops 2 Replacement EV Pickup trucks for Watershed Prot. Ops, Security & Emerg Response 1 New EV Pickup truck for Watershed Prot. Resource Planning, Wildlife Program				

Project Number	25-23	Capital Project Title	Enterprise Asset Management System	Capital Project Description	Development of EAM system, including software and process implementation, for services to maintain assets and report on asset performance.
Project Rationale	There are opportunities to increase the catchment and critical buffer areas of Sooke, Goldstream and the Leech WSA by purchase or land exchange with surrounding land owners. From time to time, the RWS System requires acquisition of lands for infrastructure purposes. Funds will be used when needed to undertake appraisals, legal surveys, and legal fees for work to develop agreements to purchase or exchange lands for the Regional Water Supply Area or System.				

Project Number	26-05	Capital Project Title	New Electric Vehicles Watershed, Fleet Pool	Capital Project Description	New electric vehicles for Watershed and Fleet pool.
Project Rationale	2026 - 2 EV Pickup trucks for Watershed Prot. Ops, Security & Emerg Response to replace old life-extended vehicles (180k) 2027 - 1 EV truck for Watershed Prot. Ops, Security & Emerg Response to support IBC 2027 2a-5.2 Equipment/Operato Watershed (90k) 2028 - 1 EV truck Forest Management Plan Implementation Forester position in WP requiring a pickup. IBC 2a5.4 for 2028 (90k)				

Project Number	26-06	Capital Project Title	Fleet Service Trucks	Capital Project Description	One new heavy pickup truck and transfer Regional Parks Ops fleet mechanic service truck to Corporate Fleet.
Project Rationale	2026 - Transfer Regional Parks Ops fleet mechanic service truck to Corporate Fleet (60K). One new heavy pickup truck to replace old life-extended vehicle (120k).				

Project Number	26-07	Capital Project Title	Flail Mower and addition of deck mower attachment	Capital Project Description	Transfer of Parks Flail Mower to RWS-WP and addition of deck mower
Project Rationale	Flail mower transfer cost. Benefit for ongoing maintenance.				

**2.670 Regional Water Supply
Asset / Reserve Schedule
2026 - 2030 Financial Plan**

Asset Profile

Regional Water Supply

System assets include the lands, dams and source water reservoirs within the water supply areas, intake and source conduits, two water treatment plants, pressure regulating facilities, nine supply mains, three balancing reservoirs and revenue water meters in the water transmission system.

Equipment Replacement Reserve Schedule

Reserve Fund: 2.670 Regional Water Supply Equipment Replacement Reserve (covered by CRD-ERF Bylaw)

Fund: 1022 Fund Center: 101454

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	2,951,724	2,391,237	1,873,985	1,831,175	2,108,045	2,517,865
Equipment purchases (Based on Capital Plan)	(1,169,003)	(1,397,336)	(855,000)	(495,000)	(355,000)	-
Transfer from Operating Budget	577,541	670,484	683,890	697,570	711,520	725,750
Proceeds on disposals	8,873	209,600	128,300	74,300	53,300	-
Interest Income*	22,101					
Ending Balance \$	2,391,237	1,873,985	1,831,175	2,108,045	2,517,865	3,243,615

General Comments:

Reserve Fund is used for the purpose of replacing fleet vehicles including heavy equipment and associated mobile components, as outlined in the capital plan. Proceeds from disposals are estimated at 15% of replacement equipment purchases. Note not all vehicles are sold within the year in which they are replaced.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

JDF Water Distribution

FINAL BUDGET

March 2026

Service: 2.680 JDF Water Distribution

Commission: Juan De Fuca Water Distribution

DEFINITION:

To finance the administration, development, maintenance, and operational expenses, of the Juan de Fuca Water Distribution local service in the Western Communities of the Capital Regional District, as per the Water Distribution Local Service Area Establishment Bylaw No. 2538.

The establishment and operation of a Juan de Fuca water Distribution Commission is done by Bylaw No. 2540.

SERVICE DESCRIPTION:

Juan de Fuca Water Distribution Service provides retail water distribution system to participants within the Western Communities. The service administration and operation is provided by the Integrated Water Services Department.

PARTICIPATION:

City of Colwood	District of Metchosin
City of Langford	District of Sooke
Town of View Royal	District of Highlands
Juan de Fuca Electoral Area	

MAXIMUM LEVY:

The maximum amount that may be requisitioned is NIL.

MAXIMUM CAPITAL DEBT:

Authorized:	Pre Consolidated MFA Loan Authorizations - Juan de Fuca Water Distribution Facilities	\$19,000,000
Borrowed:		\$17,500,000
Remaining:	Expired	\$1,500,000
Authorized:	MFA Bylaw No. 3981 - Juan de Fuca Water Distribution Facilities	\$14,800,000
Borrowed:		\$10,100,000
Remaining:	Expired	\$4,700,000
Authorized:	MFA Bylaw No. 3164 - Juan de Fuca Water Distribution Facilities Development-DCC	\$10,000,000
Borrowed:		\$3,500,000
Remaining:	Expired	\$6,500,000
Authorized:	MFA Bylaw No. 4379 - Juan de Fuca Water Distribution Facilities	2021 \$14,800,000
Borrowed:		\$7,500,000
Remaining:	Active	\$7,300,000

FUNDING:

Costs are recovered from Water Sales, and transfer from DCC reserves to service DCC debt.

Program Group: CRD-JDF Water Distribution	2026 BUDGET REQUEST						FUTURE PROJECTIONS			
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	TOTAL (COL 4, 5 & 6)	2027	2028	2029	2030
SUMMARY	2	3	4	5	6	7	8	9	10	11
1										
<u>OPERATING EXPENDITURES</u>										
ALLOCATION - OPERATIONS	6,195,213	6,202,213	6,538,780	355,555	11,250	6,905,585	7,303,398	7,455,784	7,604,856	7,758,344
OPERATING - OTHER COSTS	823,799	849,984	811,796	-	-	811,796	817,613	823,581	829,729	836,039
SALARIES AND WAGES	495,089	435,998	505,408	-	-	505,408	519,830	534,659	547,341	560,316
CONTRACT FOR SERVICES	480,072	480,692	538,010	-	-	538,010	548,760	559,740	570,920	582,330
ALLOCATION - STANDARD OVERHEAD	793,173	793,173	884,297	-	-	884,297	900,214	918,218	936,583	955,314
TOTAL OPERATING EXPENDITURES	8,787,346	8,762,060	9,278,291	355,555	11,250	9,645,096	10,089,815	10,291,982	10,489,429	10,692,343
<i>*Percentage increase over prior year's board budget</i>			5.59%	4.05%	0.13%	9.76%	4.61%	2.00%	1.92%	1.93%
BULK WATER PURCHASE	8,803,620	8,976,214	9,593,008	-	-	9,593,008	10,484,842	11,860,667	13,660,735	15,765,148
BULK WATER EXPENDITURE	8,803,620	8,976,214	9,593,008	-	-	9,593,008	10,484,842	11,860,667	13,660,735	15,765,148
			8.97%			8.97%				
<u>CAPITAL EXPENDITURES & TRANSFERS</u>										
TRANSFER TO WATER CAPITAL FUND	8,235,506	8,708,267	8,800,000	-	-	8,800,000	9,100,000	9,750,000	10,500,000	11,200,000
TRANSFER TO DEBT RESERVE FUND	55,620	-	63,527	-	-	63,527	135,925	144,147	153,412	86,245
TRANSFER TO EQUIPMENT REPLACEMENT FUND	661,564	661,564	740,104	-	-	740,104	749,900	759,900	770,090	780,490
TOTAL CAPITAL EXPENDITURES & TRANSFERS	8,952,690	9,369,831	9,603,631	-	-	9,603,631	9,985,825	10,654,047	11,423,502	12,066,735
<u>DEBT SERVICING</u>										
DEBT-INTEREST & PRINCIPAL	2,770,341	2,718,174	2,798,219	-	-	2,798,219	3,596,756	4,265,302	4,673,480	5,145,471
TOTAL DEBT EXPENDITURES	2,770,341	2,718,174	2,798,219	-	-	2,798,219	3,596,756	4,265,302	4,673,480	5,145,471
TOTAL EXPENDITURES	29,313,997	29,826,278	31,273,149	355,555	11,250	31,639,954	34,157,238	37,071,998	40,247,146	43,669,697
			6.68%	1.21%	0.04%	7.93%	7.96%	8.53%	8.56%	8.50%
<u>SOURCES OF FUNDING</u>										
REVENUE - SALES	(28,962,967)	(29,530,868)	(30,912,032)	(355,555)	(11,250)	(31,278,837)	(33,721,263)	(36,625,291)	(39,788,614)	(43,275,722)
REVENUE - OTHER	(351,030)	(295,410)	(361,117)	-	-	(361,117)	(435,975)	(446,707)	(458,532)	(393,975)
TOTAL SOURCES OF FUNDING OPERATIONS	(29,313,997)	(29,826,278)	(31,273,149)	(355,555)	(11,250)	(31,639,954)	(34,157,238)	(37,071,998)	(40,247,146)	(43,669,697)
<u>SOURCES OF OTHER FUNDING</u>										
TRANSFER FROM DCC RESERVES TO FUND DCC DEBT	-	-	-	-	-	-	-	-	-	-
TRANSFER PRIOR YEAR	-	-	-	-	-	-	-	-	-	-
TRANSFER TO FOLLOWING YEAR SURPLUS CARRY FORWARD	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF FUNDING	(29,313,997)	(29,826,278)	(31,273,149)	(355,555)	(11,250)	(31,639,954)	(34,157,238)	(37,071,998)	(40,247,146)	(43,669,697)
<i>Percentage increase over prior year's board budget</i>			6.68%	1.21%	0.04%	7.93%	7.96%	8.53%	8.56%	8.50%
Water Rate \$ per cu. m.	\$ 2.8395					\$ 3.0368	\$ 3.2581	\$ 3.5217	\$ 3.8075	\$ 4.1215
<i>Percentage increase over prior year</i>	5.45%					6.95%	7.29%	8.09%	8.12%	8.25%

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	2.670/2.680	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Regional Water Supply & JDF Water Distribution Combo							

EXPENDITURE

Buildings	\$455,000	\$735,000	\$200,000	\$80,000	\$80,000	\$80,000	\$1,175,000
Equipment	\$685,000	\$1,400,000	\$430,000	\$411,000	\$409,000	\$405,000	\$3,055,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$150,000	\$100,000	\$75,000	\$75,000	\$50,000	\$450,000
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,140,000	\$2,285,000	\$730,000	\$566,000	\$564,000	\$535,000	\$4,680,000

SOURCE OF FUNDS

Capital Funds on Hand	\$860,000	\$2,005,000	\$730,000	\$566,000	\$564,000	\$535,000	\$4,400,000
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$280,000	\$280,000	\$0	\$0	\$0	\$0	\$280,000
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,140,000	\$2,285,000	\$730,000	\$566,000	\$564,000	\$535,000	\$4,680,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:	2.670/2.680
Service Name:	Regional Water Supply & JDF Water Distribution Combo

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
SYSTEM REPLACEMENT AND UPGRADES THAT BENEFIT REGIONAL WATER SUPPLY AND JUAN DE FUCA DISTRIBUTION													
16-01	Renewal	Upgrades to Buildings at 479 Island Highway	Maintenance and changes to buildings, office layouts, meeting rooms, yard improvements, lab improvements and technology upgrades.	\$ 2,330,000	B	WU	\$ 455,000	\$ 735,000	\$ 200,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 1,175,000
17-01	Renewal	Voice Radio Upgrade	Replacement of end of life voice radio system repeaters, office, vehicle and handheld radios.	\$ 2,325,000	E	WU	\$ 200,000	\$ 350,000	\$ -		\$ -		\$ 350,000
24-01	Replacement	IT Core Infrastructure Replacement	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life	\$ 250,000	E	WU	\$ 205,000	\$ 215,000	\$ 25,000	\$ 6,000	\$ 4,000	\$ -	\$ 250,000
25-02	New	SCADA System Cybersecurity	Shared project budget to improve cyber security in the SCADA system.	\$ 400,000	E	Other	\$ 280,000	\$ 280,000	\$ -	\$ -	\$ -		\$ 280,000
26-01	New	479 Island Highway Autogates	Supply and installatin of autogates with intercom and FOB at 479 Island Highway Office.	\$ 150,000	E	WU	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Sub-Total System Replacement and Upgrades That Benefit Regional Water Supply and Juan de Fuca Distribution				\$ 5,455,000			\$ 1,140,000	\$ 1,730,000	\$ 225,000	\$ 86,000	\$ 84,000	\$ 80,000	\$ 2,205,000
ANNUAL PROVISIONAL CAPITAL ITEMS													
17-03	Replacement	Office Equipment, Upgrades and Replacements	Upgrade and replacement of office equipment as required.	\$ 450,000	E	WU	\$ -	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 450,000
17-04	Replacement	Computer Upgrades	Annual upgrade and replacement program for computers, copiers, printers, network equipment as required.	\$ 950,000	E	WU	\$ -	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 950,000
17-06	Replacement	Small Equipment & Tool Replacement (Water Operations)	Replacement of tools and small equipment for Water Operations as required.	\$ 500,000	E	WU	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
17-07	Replacement	Small Equipment & Tool Replacement (Corporate Fleet)	Replacement of tools and small equipment for Fleet as required.	\$ 85,000	E	WU	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000
24-02	Study	Capital Projects Delivery Optimization	Ongoing internal improvement of templates, tools and processes used in the delivery of capital projects.	\$ 425,000	S	WU	\$ -	\$ 150,000	\$ 100,000	\$ 75,000	\$ 75,000	\$ 50,000	\$ 450,000
Sub-Total for Annual Provisional Capital Items				\$ 2,410,000			\$ -	\$ 555,000	\$ 505,000	\$ 480,000	\$ 480,000	\$ 455,000	\$ 2,475,000
Grand Total				\$ 7,865,000			\$ 1,140,000	\$ 2,285,000	\$ 730,000	\$ 566,000	\$ 564,000	\$ 535,000	\$ 4,680,000

Service: 2.670/2.680 Regional Water Supply & JDF Water Distribution Combo

Project Number 16-01 Capital Project Title Upgrades to Buildings at 479 Island Highway Capital Project Description Maintenance and changes to buildings, office layouts, meeting rooms, yard improvements, lab improvements and technology upgrades.

Project Rationale The budget includes the following funds to upgrade and renew the buildings at 479 Island Highway, including:

- Improvements, Repairs, upgrades and changes to the buildings
- Painting of the buildings
- Repair and replacement of carpets, floors and walls
- Climate Action initiatives and feasibility studies
- Improvements to Meeting Rooms, including technology upgrades

Project Number 17-01 Capital Project Title Voice Radio Upgrade Capital Project Description Replacement of end of life voice radio system repeaters, office, vehicle and handheld

Project Rationale Service Life and projected replacement:

- The service life of the mobile and portable units was forecast as 10 years at minimum, 15 years at maximum in 2005.
- The present radio models used in the system have just been taken out of production by the manufacturer, there will be no new units available for purchase as of July 1, 2015.
- Support for repairs and maintenance of the present radio will continue for the next 3 years at least.
- There are no pressing issues with equipment maintenance or repairs, present repair rates suggest we can maintain the system for the next few years, and perhaps reach a 12-15 year lifespan on the present equipment.

Project Number 17-03 Capital Project Title Office Equipment, Upgrades and Replacements Capital Project Description Upgrade and replacement of office equipment as required.

Project Rationale Funds will be used for the replacement and upgrading of office equipment and furniture, as required.

Service: **2.670/2.680** **Regional Water Supply & JDF Water Distribution Combo**

Project Number	17-04	Capital Project Title	Computer Upgrades	Capital Project Description	Annual upgrade and replacement program for computers, copiers, printers, network equipment as required.
Project Rationale	This is an annual upgrading and replacement program of computers, photocopiers, network, monitoring and associated equipment, as required. This item has been increased from \$160,000 to \$170,000 annually to reflect actual costs. Capital Budget Network Switch Maintenance \$10,000 Additional Wireless Access Points and Maintenance \$15,000 Photocopier Replacement \$20,000 Additional Data Storage \$15,000 Replacement Computers \$75,000 Equipment Maintenance (contingency) \$23,000 Replace Access Control System - Gates/ Video Cameras \$12,000 Total Capital \$170,000				
Project Number	17-06	Capital Project Title	Small Equipment & Tool Replacement (Water Operations)	Capital Project Description	Replacement of tools and small equipment for Water Operations as required.
Project Rationale	Funds will be used for replacement of a variety of Operations and Welding equipment such as cutting saws, portable generators, gas detectors, Hilti drills, plasma cutter, wire welder, etc.				
Project Number	17-07	Capital Project Title	Small Equipment & Tool Replacement (Corporate Fleet)	Capital Project Description	Replacement of tools and small equipment for Fleet as required.
Project Rationale	Funds will be used for replacement of a variety of Fleet small equipment and tools as required. This includes provision to replace the Vehicle OBD reader for reading engine codes and the shop air compressor.				
Project Number	24-01	Capital Project Title	IT Core Infrastructure Replacement	Capital Project Description	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life
Project Rationale	Ongoing end of life replacement program for IT Core Infrastructure, including servers, network switches, UPS', and other equipment.				

Service:	2.670/2.680	Regional Water Supply & JDF Water Distribution Combo

Project Number	24-02	Capital Project Title	Capital Projects Delivery Optimization	Capital Project Description	Ongoing internal improvement of templates, tools and processes used in the delivery of capital projects.
Project Rationale	Ongoing program for small scale optimization of project delivery methods and tools.				

Project Number	25-02	Capital Project Title	SCADA System Cybersecurity	Capital Project Description	Shared project budget to improve cyber security in the SCADA system.
Project Rationale	Project budget to improve cyber security in the SCADA System. CRD IT Department to lead and provide implementation support.				

Project Number	26-01	Capital Project Title	479 Island Highway Autogates	Capital Project Description	Supply and installatin of autogates with intercom and FOB at 479 Island Highway Office.
Project Rationale					

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	2.680	Carry						
	JDF Water Distribution	Forward	2026	2027	2028	2029	2030	TOTAL
		from 2025						

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$8,089,000	\$26,795,000	\$18,571,000	\$17,780,000	\$18,266,000	\$18,587,000	\$99,999,000
Vehicles	\$678,508	\$774,000	\$710,000	\$750,000	\$250,000	\$0	\$2,484,000
	\$8,767,508	\$27,569,000	\$19,281,000	\$18,530,000	\$18,516,000	\$18,587,000	\$102,483,000

SOURCE OF FUNDS

Capital Funds on Hand	\$6,721,000	\$17,967,331	\$8,435,000	\$9,317,000	\$9,418,000	\$9,932,500	\$55,069,831
Debenture Debt (New Debt Only)	\$0	\$6,352,669	\$10,029,000	\$8,186,000	\$8,741,000	\$8,624,500	\$41,933,169
Equipment Replacement Fund	\$678,508	\$774,000	\$710,000	\$750,000	\$250,000	\$0	\$2,484,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Reserve Fund	\$1,318,000	\$2,425,000	\$107,000	\$277,000	\$107,000	\$30,000	\$2,946,000
	\$8,767,508	\$27,569,000	\$19,281,000	\$18,530,000	\$18,516,000	\$18,587,000	\$102,483,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

\$ 650,000

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:

2.680

Service Name:

JDF Water Distribution

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
INFRASTRUCTURE ENGINEERING AND OPERATIONS													
Planning													
16-03	Renewal	Asset Management Plan	Combine past studies to plan out future capital expenditures.	\$ 400,000	S	WU	\$ 88,000	\$ 88,000	\$ -	\$ -	\$ -	\$ -	\$ 88,000
21-14	Renewal	Fire Storage Analysis	Assess and update the fire flow upgrade program to inform future capital works.	\$ 120,000	S	WU	\$ 43,000	\$ 43,000	\$ -	\$ -	\$ -	\$ -	\$ 43,000
25-01	Study	Water Meter Strategic Plan	Review of the existing meter program and strategic planning including replacement vs repair cost benefit analysis, review of meter technologies, implementation phasing and short term and long term planning.	\$ 250,000	S	WU	\$ 190,000	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000
Capital													
26-01	Renewal	Pump Station Renewal Program	Ongoing pump station upgrade program to address upgrades aligned with 2025 Asset Management Plan and Condition Assessments. Will be updated in future years to align with AMP planning results.	\$ 20,000,000	S	WU	\$ -	\$ 1,200,000	\$ 4,200,000	\$ 4,200,000	\$ 4,200,000	\$ 4,200,000	\$ 18,000,000
26-02	Renewal	Storage Tank Renewal Program	Ongoing storage tank upgrade program to address upgrades aligned with 2025 Asset Management Plan and Condition Assessments. Will be updated in future years to align with AMP planning results.	\$ 10,000,000	S	WU	\$ -	\$ 500,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 8,500,000
18-03	Renewal	JDF Site Decommissioning Program	Decommissioning of facilities that are no longer in use based on preliminary work from Annual Provisional	\$ 1,320,000	S	WU	\$ 430,000	\$ 430,000	\$ 80,000	\$ 90,000	\$ 100,000	\$ 100,000	\$ 800,000
18-06	New	Post Disaster Emergency Water Distribution	Determine and supply response equipment for disaster response.	\$ 600,000	S	WU	\$ 192,000	\$ 242,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 442,000
20-03	Replacement	AC Pipe Replacement Program	Replacement of aging asbestos cement pipe year over year as outlined in the May 2023 staff report. Replacement is expected to be phased until 2055 to replace all AC pipe in the distribution network.	\$ 140,000,000	S	WU	\$ 935,000	\$ 4,535,000	\$ 3,800,000	\$ 4,000,000	\$ 4,200,000	\$ 4,300,000	\$ 20,835,000
21-02	Replacement	Sooke Road W/M Replacement - VMP to Jacklin	Replacement of aged, large diameter water main and smaller diameter AC from Jacklin Rd to VMP. 1,100m of 600mm Pipe - VMP to Jacklin as well as the asbestos cement distribution main along the same alignment.	\$ 8,500,000	S	WU	\$ 255,000	\$ 7,055,000	\$ 1,250,000	\$ -	\$ -	\$ -	\$ 8,305,000
21-13	Replacement	SCADA Master Plan Update & Upgrades	Update the SCADA Master Plan in conjunction with the RWS, Saanich Peninsula and Core Area infrastructure.	\$ 2,500,000	S	WU	\$ 1,970,000	\$ 1,970,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 2,270,000
22-02	New	Microwave Radio Upgrades	Installation of high-bandwidth microwave radio infrastructure to accommodate CRD infrastructure	\$ 750,000	S	WU	\$ 338,000	\$ 338,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 638,000
24-02	New	Hwy 14 Watermain Relocation	Relocation of CRD watermain in MOTT right of way. Project work to be bundled within MOTT's project.	\$ 2,000,000	S	WU	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
25-06	Replacement	Large Meters & Pressure Control Stations Replacement Program	Ongoing program to upgrade billing meters and pressure control stations, including chambers as required.	\$ 5,000,000	S	WU	\$ 280,000	\$ 930,000	\$ 750,000	\$ 750,000	\$ 800,000	\$ 800,000	\$ 4,030,000
25-07	New	New Bulk Water Station	Bulk Water Station for Metchosin, partially funded by Metchosin.	\$ 350,000	S	Other	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
25-07	New	New Bulk Water Station	Bulk Water Station for Metchosin, partially funded by Metchosin.	\$ -	S	WU	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
Sub-Total System Infrastructure Engineering and Operations				\$ 191,790,000			\$ 6,771,000	\$ 19,796,000	\$ 12,530,000	\$ 11,190,000	\$ 11,450,000	\$ 11,450,000	\$ 66,416,000
CORPORATE ASSET AND MAINTENANCE MANAGEMENT (CAMP)													
16-06	Replacement	Vehicle & equipment replacement (funding from replacement fund)	Vehicle and equipment replacement.	\$ 3,914,000	V	ERF	\$ 678,508	\$ 774,000	\$ 710,000	\$ 750,000	\$ 250,000	\$ -	\$ 2,484,000
Sub-Total CAMP				\$ 3,914,000			\$ 678,508	\$ 774,000	\$ 710,000	\$ 750,000	\$ 250,000	\$ -	\$ 2,484,000

Service #:	2.680
Service Name:	JDF Water Distribution

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
ANNUAL PROVISIONAL ITEMS													
17-09	Replacement	Emergency Main Replacement	Major main replacement under emergencies.	\$ 676,000	S	WU		\$ 110,000	\$ 121,000	\$ 134,000	\$ 148,000	\$ 163,000	\$ 676,000
17-13	New	Site Security Upgrades	Upgrading and replacement of security systems for sites as required.	\$ 273,000	S	WU		\$ 44,000	\$ 49,000	\$ 54,000	\$ 60,000	\$ 66,000	\$ 273,000
17-15	Renewal	Distribution System Improvements	Unplanned distribution system improvements or decommissioning.	\$ 3,026,000	S	WU		\$ 495,000	\$ 545,000	\$ 600,000	\$ 660,000	\$ 726,000	\$ 3,026,000
17-16	New	Hydraulic Model Yearly Update	Annual hydraulic model update and uni-directional flushing support.	\$ 444,000	S	WU		\$ 72,000	\$ 80,000	\$ 88,000	\$ 97,000	\$ 107,000	\$ 444,000
21-03	Replacement	Hydrant & Flush Replacement, Upgrades and Additions	Upgrade, replacement or installation of flushes and fire hydrants, and fire flow testing.	\$ 1,519,000	S	WU		\$ 248,000	\$ 273,000	\$ 301,000	\$ 332,000	\$ 365,000	\$ 1,519,000
21-04	Replacement	Residential Service & Meter Replacement	Replacement of residential water meters as highlighted by the 2017 KWL Water Audit report.	\$ 21,000,000	S	WU		\$ 3,000,000	\$ 4,200,000	\$ 4,400,000	\$ 4,600,000	\$ 4,800,000	\$ 21,000,000
21-05	Replacement	Pump Station Equipment Replacements	Unplanned pump station repairs and equipment replacement	\$ 1,010,000	S	WU		\$ 165,000	\$ 182,000	\$ 201,000	\$ 222,000	\$ 240,000	\$ 1,010,000
21-06	Replacement	SCADA Equipment Replacement	Unplanned replacement of SCADA and electrical equipment.	\$ 673,000	S	WU		\$ 110,000	\$ 121,000	\$ 134,000	\$ 148,000	\$ 160,000	\$ 673,000
21-07	Renewal	Reservoir Equipment Replacement	Replacement or repairs to components at reservoir sites.	\$ 673,000	S	WU		\$ 110,000	\$ 121,000	\$ 134,000	\$ 148,000	\$ 160,000	\$ 673,000
21-09	Replacement	Valve Replacement	Unplanned replacement and repair of isolation and line valves, air valves, and pressure control valves.	\$ 1,343,000	S	WU		\$ 220,000	\$ 242,000	\$ 267,000	\$ 294,000	\$ 320,000	\$ 1,343,000
Sub-Total for Annual Provisional Items				\$ 30,637,000			\$ -	\$ 4,574,000	\$ 5,934,000	\$ 6,313,000	\$ 6,709,000	\$ 7,107,000	\$ 30,637,000
DEVELOPMENT COST CHARGE (DCC)													
16-07	New	Update DCC Bylaw (Comprehensive Update in 2028)	Planned update of the DCC Bylaw.	\$ 325,000	S	Res	\$ 5,000	\$ 35,000	\$ 30,000	\$ 200,000	\$ 30,000	\$ 30,000	\$ 325,000
21-01	New	Sooke Henlyn Supply & Distribution Mains	Construction of water mains based upon development predictions from the Helgesen Pump Station westwards.	\$ 1,000,000	S	Res	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
25-02	New	Throup Road Watermain Installation	Future budget to install new watermain along Throup Road when District of Sooke completes connector road.	\$ 900,000	S	Res	\$ 50,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 900,000
25-03	New	VMP Pump Upgrades	The increased required capacity at the VMP pump station is driven by the high growth demands expected in the HGL 172 m zone.	\$ 435,000	S	Res	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
25-04	New	Center Mountain	CRD project administration fee as calculated in the 2024 DCC program update	\$ 385,000	S	Res	\$ 63,000	\$ 140,000	\$ 77,000	\$ 77,000	\$ 77,000	\$ -	\$ 371,000
26-03	New	Mountain Heights Tank Options Analysis and Pre-Design	Pre-design effort for new Mountain Heights Tank(s), PS, and piping based on the 2025 DCC Program update. Includes analysis for options (sites, locations, required land acquisitions/SRWs, timing etc.) and establishment of next steps.	\$ 150,000	S	Res	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Sub-Total for Development Cost Charges (DCC)				\$ 3,195,000			\$ 1,318,000	\$ 2,425,000	\$ 107,000	\$ 277,000	\$ 107,000	\$ 30,000	\$ 2,946,000
Grand Total				\$ 229,536,000			\$ 8,767,508	\$ 27,569,000	\$ 19,281,000	\$ 18,530,000	\$ 18,516,000	\$ 18,587,000	\$ 102,483,000

Service: 2.680 JDF Water Distribution

Project Number	16-03	Capital Project Title	Asset Management Plan	Capital Project Description	Combine past studies to plan out future capital expenditures.
Project Rationale Asset Management Planning necessary to effectively manage asset life cycles and plan for future improvement works.					

Project Number	21-14	Capital Project Title	Fire Storage Analysis	Capital Project Description	Assess and update the fire flow upgrade program to inform future capital works.
Project Rationale Assessing fire storage in the JDF system to inform future capital improvements.					

Project Number	25-01	Capital Project Title	Water Meter Strategic Plan	Capital Project Description	Review of the existing meter program and strategic planning including replacement vs repair cost benefit analysis, review of meter technologies, implementation phasing and short term and long term planning.
Project Rationale Review of the existing meter program and strategic planning including replacement vs repair cost benefit analysis, review of meter technologies, implementation phasing and short term and long term planning.					

Project Number	26-01	Capital Project Title	Pump Station Renewal Program	Capital Project Description	Ongoing pump station upgrade program to address upgrades aligned with 2025 Asset Management Plan and Condition Assessments. Will be updated in future years to align with AMP planning results.
Project Rationale Ongoing renewal of existing pump stations is critical to ongoing operations and to minimize infrastructure deficit.					

Project Number	26-02	Capital Project Title	Storage Tank Renewal Program	Capital Project Description	Ongoing storage tank upgrade program to address upgrades aligned with 2025 Asset Management Plan and Condition Assessments. Will be updated in future years to align with AMP planning results.
Project Rationale Ongoing renewal of existing water storage tanks is critical to ongoing operations and to minimize infrastructure deficit.					

Service:	2.680	JDF Water Distribution

Project Number	18-03	Capital Project Title	JDF Site Decommissioning Program	Capital Project Description	Decommissioning of facilities that are no longer in use based on preliminary work from Annual Provisional
Project Rationale	Numerous pump station and PRV facilities have been made redundant or have been decommissioned within the JDF system. Sites have been identified as part of the annual provisional project and funds are required to decommission of the sites and then demolish them. In 2021 the Treanor pump station demolition was carried out. The Townsview PS and Tank are under review for further decommissioning.				

Project Number	18-06	Capital Project Title	Post Disaster Emergency Water Distribution	Capital Project Description	Determine and supply response equipment for disaster response.
Project Rationale	Proposed work includes developing a response plan to disasters to the Juan de Fuca water supply or distribution system. Funds are required to procure equipment and carry out works developed the in 2018 plan in conjunction with the Regional Water Supply disaster response Plan.				

Project Number	20-03	Capital Project Title	AC Pipe Replacement Program	Capital Project Description	Replacement of aging asbestos cement pipe year over year as outlined in the May 2023 staff report. Replacement is expected to be phased until 2055 to replace all AC pipe in the distribution network.
Project Rationale	Asbestos Watermains within the JDF Water Distribution network are approaching end of life and becoming more prone to failure. Asset replacement prioritization is based on a number of factors, such as age, criticality, leak history, coordination with other municipal projects and synergies with development activities. As identified most recently in the May 2023 Staff Report, this AC Replacement Program is anticipated to continue until all AC pipe in the distribution system has been replaced. Current target deadline for complete replacement is 2055.				

Project Number	21-02	Capital Project Title	Sooke Road W/M Replacement - VMP to Jacklin	Capital Project Description	Replacement of aged, large diameter water main and smaller diameter AC from Jacklin Rd to VMP. 1,100m of 600mm Pipe - VMP to Jacklin as well as the asbestos cement distribution main along the same alignment.
Project Rationale	According to corrosion assessment, a 2.2 kilometre section of an existing steel pipe along Sooke Road and Allendale Road (between Wishart to Jacklin) was unprotected and in need of replacement. In 2014, the design of both phases of the water main was completed by a consultant and construction of the main from Wishart to VMP was completed by CRD resources. The remaining 1.1km of 600mm steel pipe from Jacklin to Veterans Memorial Parkway still requires replacement and upgrades should also include replacement of the Asbestos Cement Pipe along this alignment.				

Service:	2.680	JDF Water Distribution

Project Number	21-13	Capital Project Title	SCADA Master Plan Update & Upgrades	Capital Project Description	Update the SCADA Master Plan in conjunction with the RWS, Saanich Peninsula and Core Area infrastructure.
Project Rationale	The SCADA and radio system utilized by JDF Water System comprises of components ranging from 2-25 years in age. A planned replacement of assets, to be coordinated with the Regional Water Supply and Saanich Peninsula Water & Wastewater Systems is required to create a more resilient and cohesive communications system				

Project Number	22-02	Capital Project Title	Microwave Radio Upgrades	Capital Project Description	Installation of high-bandwidth microwave radio infrastructure to accommodate CRD infrastructure
Project Rationale	Installation of high-bandwidth microwave radio infrastructure to accommodate CRD infrastructure				

Project Number	24-02	Capital Project Title	Hwy 14 Watermain Relocation	Capital Project Description	Relocation of CRD watermain in MOTT right of way. Project work to be bundled within MOTT's project.
Project Rationale	Schedule of project delivery is dictated by Ministry of Transportation project delivery.				

Project Number	25-06	Capital Project Title	Large Meters & Pressure Control Stations Replacement Program	Capital Project Description	Ongoing program to upgrade billing meters and pressure control stations, including chambers as required.
Project Rationale	This is an ongoing term program for the continued replacement of obsolete and worn out large (typically greater than 2" diameter) meters, adding new meters and upgrading meter vaults as well as for the ongoing replacement of Pressure Control Stations.				

Project Number	25-07	Capital Project Title	New Bulk Water Station	Capital Project Description	Bulk Water Station for Metchosin, partially funded by Metchosin.
Project Rationale	50/50 funding split for new Bulk Water Station in Metchosin, as agreed by JDF Commission and District of Metchosin.				

Project Number	16-06	Capital Project Title	Vehicle & equipment replacement (funding from replacement fund)	Capital Project Description	Vehicle and equipment replacement.
Project Rationale	This is for the replacement of vehicles and equipment used by CRD Integrated Water Services for the day-to-day operation and maintenance of the Juan De Fuca distribution system. These replacements are funded from the Juan De Fuca Vehicle and Equipment Replacement Fund.				

Service: 2.680 JDF Water Distribution

Project Number	17-09	Capital Project Title	Emergency Main Replacement	Capital Project Description	Major main replacement under emergencies.
Project Rationale	This item is to fund the costs of responding to emergency major main breaks and conducting replacements.				

Project Number	17-13	Capital Project Title	Site Security Upgrades	Capital Project Description	Upgrading and replacement of security systems for sites as required.
Project Rationale	This is an annual allowance for upgrading and maintaining equipment, security and control systems at distribution facilities such as pump stations, PRV chambers and reservoirs. Items such as access hatches, fencing, etc., will be modified to provide a larger degree of security.				

Project Number	17-15	Capital Project Title	Distribution System Improvements	Capital Project Description	Unplanned distribution system improvements or decommissioning.
Project Rationale	Historically, opportunities to complete work arise during the year which were not specifically identified and budgeted. This item typically relates to coordinating work programs (i.e. JDF water main replacements and municipal paving programs) with the municipalities or development and taking advantage of opportunities during the year that were not specifically identified.				

Project Number	17-16	Capital Project Title	Hydraulic Model Yearly Update	Capital Project Description	Annual hydraulic model update and uni-directional flushing support.
Project Rationale	This item is required to input the pipes installed that year into the hydraulic computer model, followed by calibration and testing in order to keep the model up to date for design and planning purposes.				

Project Number	21-03	Capital Project Title	Hydrant & Flush Replacement, Upgrades and Additions	Capital Project Description	Upgrade, replacement or installation of flushes and fire hydrants, and fire flow testing.
Project Rationale	This is an annual provision for replacing old and outdated hydrants, flushes and associated works and access, as well as adding new hydrants to the system where requested by the municipalities or fire departments.				

Service: 2.680 JDF Water Distribution			
Project Number	21-04	Capital Project Title	Residential Service & Meter Replacement
Capital Project Description	Replacement of residential water meters as highlighted by the 2017 KWL Water Audit report.		
Project Rationale	This is an annual provision for replacing failed residential services and meters, as well as proactively replacing services and meters in areas with historically large number of breaks.		
Project Number	21-05	Capital Project Title	Pump Station Equipment Replacements
Capital Project Description	Unplanned pump station repairs and equipment replacement		
Project Rationale	This is an annual provision for unplanned pump station repairs and equipment replacement.		
Project Number	21-06	Capital Project Title	SCADA Equipment Replacement
Capital Project Description	Unplanned replacement of SCADA and electrical equipment.		
Project Rationale	This is an annual provision for unplanned SCADA and electrical equipment replacement.		
Project Number	21-07	Capital Project Title	Reservoir Equipment Replacement
Capital Project Description	Replacement or repairs to components at reservoir sites.		
Project Rationale	This is an annual provisional for unplanned replacement of equipment, such as safety devices and mechanical fittings, at reservoir sites.		
Project Number	21-09	Capital Project Title	Valve Replacement
Capital Project Description	Unplanned replacement and repair of isolation and line valves, air valves, and pressure control valves.		
Project Rationale	This is an annual provisional for unplanned replacement of valves, including air valves and check valves.		

Service: 2.680 JDF Water Distribution			
Project Number	16-07	Capital Project Title	Update DCC Bylaw (Comprehensive Update in 2028)
Capital Project Description	Planned update of the DCC Bylaw.		
Project Rationale	This is a provisional item to cover questions that arise and referred to our consultants for advice. Every 5 years a comprehensive update is required and the previous DCC update.		
Project Number	21-01	Capital Project Title	Sooke Henlyn Supply & Distribution Mains
Capital Project Description	Construction of water mains based upon development predictions from the Helgesen Pump Station westwards.		
Project Rationale	Construction of water mains based upon development predictions from the Helgesen Pump Station westwards.		
Project Number	25-02	Capital Project Title	Throup Road Watermain Installation
Capital Project Description	Future budget to install new watermain along Throup Road when District of Sooke completes connector road.		
Project Rationale	Budget allocated for future collaboration works to align with Sooke's Throup Road connector project. Schedule to be driven by District of Sooke project.		
Project Number	25-03	Capital Project Title	VMP Pump Upgrades
Capital Project Description	The increased required capacity at the VMP pump station is driven by the high growth demands expected in the HGL 172 m zone.		
Project Rationale	This project is to supply the 4th required pump to maximum the existing VMP station's capacity. The VMP pump station pumps out of zone HGL 116m to the Fulton Reservoir and services zone HGL 172m. The current firm capacity of the VMP pump station is 85 L/s, and the future firm capacity is 140 L/s (with proposed additional pump upgrade). An additional, separate, project for a new pump station (Pump Station 10) will still be required even with the pump upgrade at VMP to support the modeled required future pumped capacity of 243L/s (140L/s at full build out VMP and another 143L/s at new Pump Station 10). Overall, the increased required capacity at the VMP pump station and a future "new" Pump Station 10 is driven by the high growth demands expected in the HGL 172 m zone.		

Service:	2.680	JDF Water Distribution

Project Number	25-04	Capital Project Title	Center Mountain	Capital Project Description	CRD project administration fee as calculated in the 2024 DCC program update
Project Rationale	CRD project management for construction of watermain, pump stations and reservoir being delivered by development community.				

Project Number	26-03	Capital Project Title	Mountain Heights Tank Options Analysis and Pre-Design	Capital Project Description	Pre-design effort for new Mountain Heights Tank(s), PS, and piping based on the 2025 DCC Program update. Includes analysis for options (sites, locations, required land
Project Rationale	Required to meet development requirements and supported by DCC's.				

**2.680 Juan de Fuca Water Distribution
Summary Schedule
2026 - 2030 Financial Plan**

Asset Profile

Juan de Fuca Water Distribution

Juan de Fuca assets include lands, office buildings, pump stations, pipe lines, meters, equipment, vehicles and other infrastructure.

Reserve/Fund Summary

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
DCC Reserve Account	22,021,862	22,621,162	25,515,262	28,241,062	31,135,162	34,105,462
Equipment Replacement Fund	1,348,672	1,430,876	1,577,276	1,699,676	2,257,266	3,037,756
Total	23,370,533	24,052,037	27,092,537	29,940,737	33,392,427	37,143,217

2.680 Juan de Fuca Water Distribution
Development Cost Charges
2026 - 2030 Financial Plan

Development Cost Charges Reserve Schedule

Reserve Fund: Development Cost Charges for Juan de Fuca Water Distribution (Bylaw # 2758)

Fund: 1055 Fund Center: 101532

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	18,318,687	22,021,862	22,621,162	25,515,262	28,241,062	31,135,162
Transfer from Operating Budget	15,900	24,300	1,100	2,800	1,100	300
Transfer to Cap Fund to fund DCC projects	-	(2,425,000)	(107,000)	(277,000)	(107,000)	(30,000)
DCC's received From Member Municipalities	2,902,959	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Interest Income*	784,316					
Ending Balance \$	22,021,862	22,621,162	25,515,262	28,241,062	31,135,162	34,105,462

General Comments:

Development Cost Charges Reserve Funds for Juan de Fuca Water Distribution was adopted in year 2000 for the purpose of providing funds for the capital costs of water facilities in the service areas.

These Reserve funds are received from Member Municipalities as Development Cost Charges (DCC's) to provide for the capital costs attributable to water sytem capacity improvements projects specified in the DCC capital expenditure program. Municipalities collect these DCC charges through building permits that are issued to developers for subdivision development.

Future years DCC's received from member municipalities are difficult to predict, due to unknown development activity in the Municipalities, influenced by market conditions. Estimates based on recent annual collections of DCCs, and the cyclical nature of property development.

**2.680 Juan de Fuca Water Distribution
Equipment Replacement Reserve
2026 - 2030 Financial Plan**

Equipment Replacement Reserve Schedule

Reserve Fund: Juan de Fuca Distribution Equipment Replacement Reserve (covered by CRD-ERF Bylaw)

Fund: 1022 Fund Center: 101630

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	774,133	1,348,672	1,430,876	1,577,276	1,699,676	2,257,266
Equipment purchases (Based on Capital Plan)	(136,162)	(774,000)	(710,000)	(750,000)	(250,000)	-
Transfer from Operating Budget	661,564	740,104	749,900	759,900	770,090	780,490
Proceeds on disposals	39,626	116,100	106,500	112,500	37,500	-
Interest Income*	9,510					
Ending Balance \$	1,348,672	1,430,876	1,577,276	1,699,676	2,257,266	3,037,756

General Comments:

Reserve Fund is used for the purpose of replacing fleet vehicles including heavy equipment and associated mobile components, as outlined in the capital plan. Proceeds from disposals are estimated at 15% of replacement equipment purchases. Note not all vehicles are sold within the year in which they are replaced.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Florence Lake Water System

FINAL BUDGET

March 2026

Service: **2.681 Florence Lake Water System**

Commission: Juan De Fuca Water Distribution

DEFINITION:

Florence Lake Water System is a water distribution local service of the regional district.
Establishment Bylaw No. 4393, July 14, 2021

SERVICE DESCRIPTION:

The service is established for the purpose of upgrading the existing Florence Lake Water System, the operation of a water utility, and assuming responsibility for the administration, operation, and maintenance of the infrastructure providing water to the residences of Savory Road, Langford BC, in the area formerly known as the Florence Lake Improvement District.

PARTICIPATION:

Only the City of Langford includes a participating area for this service

MAXIMUM LEVY:

Greater of **\$75,000 or \$6.3298 per \$1,000** of actual assessments

MAXIMUM CAPITAL DEBT:

Authorized: LA Bylaw No. 4394 Florence Lake Water System	2021	\$300,000
Borrowed:	2023	<u>\$204,000</u>
Remaining:		<u><u>\$96,000</u></u>

COMMISSION:

Juan De Fuca Water Distribution

FUNDING:

Parcel Tax

RESERVE FUND:

N/A

2.681 - Florence Lake Water System	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
DEBT SERVICING										
Debt Reserve Fund	-	-	-	-	-	-	-	-	-	-
Accrued Debt Charges	-	-	-	-	-	-	-	-	-	-
MFA Principal Payment	10,572	10,572	10,572	-	-	10,572	10,572	10,572	10,572	10,572
MFA Interest Payment	8,466	8,466	8,430	-	-	8,430	8,466	8,466	8,466	8,466
Interest income	-	(40)	-	-	-	-	-	-	-	-
Deficit (Surplus) carryforward	(118)	(67)	75	-	-	75	-	-	-	-
Grant in Lieu	(37)	(48)	(80)	-	-	(80)	(37)	(37)	(37)	(37)
TOTAL DEBT	18,883	18,883	18,997	-	-	18,997	19,001	19,001	19,001	19,001
REQUISITION - PARCEL TAX	18,883	18,883	18,997	-	-	18,997	19,001	19,001	19,001	19,001
Percentage increase over prior year Requisition			0.6%			0.6%	0.0%	0.0%	0.0%	0.0%

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Seagirt Water System

FINAL BUDGET

March 2026

Service: 2.682 Seagirt Water System

Commission: Juan De Fuca Water Distribution

DEFINITION:

Seagirt Water System is a water distribution local service of the regional district.
The establishment and operation of Seagirt Water System is done by Bylaw No. 4487, December 14, 2022

SERVICE DESCRIPTION:

The service is established for the purpose of upgrading the existing Seagirt Water System, the operation of a water utility, and assuming responsibility for the administration, operation, and maintenance of the infrastructure providing water to the residences of the area formerly known as the Seagirt Waterworks District.

PARTICIPATION:

Juan de Fuca Electoral Area

MAXIMUM LEVY:

Greater of \$320,000 or \$3.4824 per \$1,000 of actual assessments

MAXIMUM CAPITAL DEBT:

Authorized: LA Bylaw No. 4488 Seagirt Water System	2022	\$2,100,000

COMMISSION:

Juan De Fuca Water Distribution

FUNDING:

Parcel Tax

RESERVE FUND:

N/A

Program Group:
CRD - Seagirt Water System
- \$2.35M Water System Upgrade

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>DEBT</u>										
Advertising	-	-	-	-	-	-	-	-	-	-
Debt Reserve Fund	20,000	-	20,000	-	-	20,000	-	-	-	-
MFA Principal Payment	-	-	-	-	-	-	49,108	49,108	49,108	49,108
MFA Interest Payment	94,767	68,040	94,767	-	-	94,767	94,928	94,928	94,928	94,928
Transfer to Capital Fund	-	46,727	-	-	-	-	-	-	-	-
TOTAL DEBT	114,767	114,767	114,767	-	-	114,767	144,036	144,036	144,036	144,036
REQUISITION - PARCEL TAX	(114,767)	(114,767)	(114,767)	-	-	(114,767)	(144,036)	(144,036)	(144,036)	(144,036)
Percentage increase over prior year Requisition						0.0%	25.5%	0.0%	0.0%	0.0%

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Core Area Wastewater Operations

FINAL BUDGET

March 2026

Service: 3.717 Core Area Wastewater Operations

Committee: Core Area Liquid Waste Management

DEFINITION:

Provision of sewage treatment and disposal through treatment plant facilities and outfalls for member participants.

SERVICE DESCRIPTION:

This program is for the provision of sub-regional wastewater collection and treatment in the Core Area and Western Communities. Although the largest component of the program budget is for the operation and maintenance of the McLoughlin Point Wastewater Treatment and Residuals Treatment Plants and conveyance systems, many other key programs are funded through and support these budgets including engineering (capital projects), odour control, and marine monitoring and protection.

PARTICIPATION:

Operating costs to be recovered by requisition to all participating members based on measured flow from previous year.

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

See Debt Budget 3.798C

FUNDING:

Requisition

RESERVE FUND:

Operating Reserve Fund
Equipment Replacement Reserve Fund

Service: 3.717 Core Area Wastewater Operations

Committee: Core Area Liquid Waste Management

COST SHARING ALLOCATION - ANNUAL WASTEWATER FLOWS

	2022	2023	2024	2025	2026
Colwood	3.38%	3.30%	3.74%	3.65%	3.71%
Esquimalt	6.75%	6.71%	6.36%	6.47%	6.39%
Langford	9.61%	10.10%	11.63%	12.02%	12.18%
Oak Bay	8.83%	9.91%	8.30%	8.48%	8.19%
Saanich	29.57%	28.06%	28.62%	28.19%	28.10%
Victoria	38.39%	38.40%	37.50%	37.43%	37.69%
View Royal	2.36%	2.30%	2.61%	2.55%	2.60%
Songhees Nation	0.70%	0.74%	0.74%	0.71%	0.65%
Esquimalt Nation	0.08%	0.08%	0.08%	0.08%	0.09%
D.N.D.	0.33%	0.40%	0.42%	0.40%	0.39%
	100%	100%	100%	100%	100%

Bylaw 4304

3.717 - Core Area Wastewater Operations

OPERATING COSTS:

Allocation - IWS Operations	7,917,767	8,043,253
Allocation - Standard Overhead	2,679,370	2,679,370
Allocation - EPRO, Engineering	5,096,658	4,968,633
RTF Operations and Biotreatment and Disposal	13,365,063	13,682,171
Operating - Other	3,307,970	3,409,000
Repairs & Maintenance	1,704,000	1,555,000
Electricity & Utilities	3,373,895	3,495,878
Supplies - Chemical & Other	4,837,200	4,031,805
Thermal Process		

TOTAL OPERATING COSTS

*Percentage Increase over prior year

RESERVE:

Transfer to Operating Reserve	700,000	1,116,813
Transfer to Equipment Replacement Fund	100,000	100,000

TOTAL RESERVES

TOTAL COSTS

*Percentage Increase over prior year

Internal Recoveries

OPERATING COSTS LESS INTERNAL RECOVERIES

*Percentage Increase over prior year

REVENUE:

Balance C/F from 2023 to 2024	-	-
Estimated Balance C/F from 2024 to 2025	(0)	0
Grants in Lieu of Taxes	(805,503)	(805,503)
Transfer from Operating Reserve	(6,745,702)	(6,745,702)

TOTAL REVENUE

REQUISITION

*Percentage increase over prior year

PARTICIPANTS: Victoria, Oak Bay, Esquimalt, Saanich, View Royal, Colwood, Langford

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
Allocation - IWS Operations	7,917,767	8,043,253	8,449,933	-	-	8,449,933	8,742,168	8,921,040	9,101,274	9,285,156
Allocation - Standard Overhead	2,679,370	2,679,370	2,911,730	-	-	2,911,730	2,964,141	3,023,424	3,083,893	3,145,570
Allocation - EPRO, Engineering	5,096,658	4,968,633	5,348,401	-	-	5,348,401	5,491,132	5,638,203	5,788,924	5,943,804
RTF Operations and Biotreatment and Disposal	13,365,063	13,682,171	9,487,800	1,450,000	-	10,937,800	10,816,600	10,748,800	8,659,300	8,803,500
Operating - Other	3,307,970	3,409,000	3,257,350	-	-	3,257,350	3,261,915	3,354,620	3,450,534	4,149,852
Repairs & Maintenance	1,704,000	1,555,000	1,304,600	-	-	1,304,600	1,594,690	1,360,070	1,970,790	2,571,790
Electricity & Utilities	3,373,895	3,495,878	3,720,000	-	-	3,720,000	3,794,400	3,870,326	3,947,712	4,026,683
Supplies - Chemical & Other	4,837,200	4,031,805	5,000,730	-	-	5,000,730	5,100,750	5,307,358	5,413,510	5,521,760
Thermal Process									1,500,000	1,530,000
TOTAL OPERATING COSTS	42,281,923	41,865,110	39,480,543	1,450,000	-	40,930,543	41,765,796	42,223,841	42,915,937	44,978,115
*Percentage Increase over prior year		-0.99%	-6.63%	3.43%	0.00%	-3.20%	2.04%	1.10%	1.64%	4.81%
Transfer to Operating Reserve	700,000	1,116,813	700,000	-	-	700,000	1,300,000	1,400,000	1,400,000	1,500,000
Transfer to Equipment Replacement Fund	100,000	100,000	100,000	-	-	100,000	400,000	600,000	600,000	600,000
TOTAL RESERVES	800,000	1,216,813	800,000	-	-	800,000	1,700,000	2,000,000	2,000,000	2,100,000
TOTAL COSTS	43,081,923	43,081,923	40,280,543	1,450,000	-	41,730,543	43,465,796	44,223,841	44,915,937	47,078,115
*Percentage Increase over prior year		0.00%	-6.50%	3.37%	0.00%	-3.14%	4.16%	1.74%	1.56%	4.81%
Internal Recoveries	(216,480)	(216,480)	(216,480)	(450,000)	-	(666,480)	(670,810)	(675,226)	(679,731)	(684,326)
OPERATING COSTS LESS INTERNAL RECOVERIES	42,865,443	42,865,443	40,064,063	1,000,000	-	41,064,063	42,794,986	43,548,615	44,236,206	46,393,789
*Percentage Increase over prior year		0.00%	-6.54%	2.33%	0.00%	-4.20%	4.22%	1.76%	1.58%	4.88%
Balance C/F from 2023 to 2024	-	-	-	-	-	-	-	-	-	-
Estimated Balance C/F from 2024 to 2025	(0)	0	0	-	-	0	(0)	-	-	-
Grants in Lieu of Taxes	(805,503)	(805,503)	(890,553)	-	-	(890,553)	(805,503)	(805,503)	(805,503)	(805,503)
Transfer from Operating Reserve	(6,745,702)	(6,745,702)	(170,000)	-	-	(170,000)	(395,000)	(95,000)	(640,000)	(1,225,000)
TOTAL REVENUE	(7,551,205)	(7,551,205)	(1,060,553)	-	-	(1,060,553)	(1,200,503)	(900,503)	(1,445,503)	(2,030,503)
REQUISITION	(35,314,237)	(35,314,238)	(39,003,510)	(1,000,000)	-	(40,003,510)	(41,594,483)	(42,648,112)	(42,790,703)	(44,363,286)
*Percentage increase over prior year		0.00%	10.45%	2.83%	0.00%	13.28%	3.98%	2.53%	0.33%	3.68%
PARTICIPANTS: Victoria, Oak Bay, Esquimalt, Saanich, View Royal, Colwood, Langford										

3.717 Core Area Wastewater Operations Asset and Reserve Summary
Summary Schedule
2026 - 2030 Financial Plan

Asset Profile						
Core Area Wastewater Operations						
Construction of the Core Area Wastewater Treatment Plant, Residuals Treatment Plant, pump stations and conveyance systems will be completed in 2021. The treatment plants, pump stations and conveyance systems provide tertiary wastewater treatment to the Core Area and Westshore Communities.						
Summary						
CAWW Reserve/Fund Summary	Actual	Budget				
Projected year end balance	2025	2026	2027	2028	2029	2030
Core Area Operating Reserve Fund	3,858,926	4,458,926	5,433,926	6,808,926	7,638,926	7,983,926
RTF & EPRO Operating Reserve Fund	1,762,634	1,781,447	1,800,260	1,819,073	1,837,886	1,856,699
Host Community Impact Fee till 2045 -Closing CAWTP project	1,393,175	1,323,175	1,253,175	1,183,175	1,113,175	1,043,175
Equipment Replacement Fund	6,469,193	6,169,193	5,676,193	5,366,193	5,254,193	5,176,193
Total	13,483,928	13,732,741	14,163,554	15,177,367	15,844,180	16,059,993

See attached reserve schedules for projected annual cash flows.

Profile

Core Area Wastewater Operations

Bylaw 4144 - Starting in 2021, the operating reserve account is established for operating and maintenance activities that typically do not occur annually. These maintenance activities are large expenses and to avoid large swings in the operating budget, funds are set aside annually to undertake this maintenance.

Operating Reserve Schedule

Operating Reserve Schedule Fund: 1500 Fund Center: 105543	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Core Area Beginning Balance	4,866,965	3,858,926	4,458,926	5,433,926	6,808,926	7,638,926
Purchased	(2,460,406)	(100,000)	(325,000)	(25,000)	(570,000)	(1,155,000)
Transfer from Ops Budget	700,000	700,000	1,300,000	1,400,000	1,400,000	1,500,000
Interest Income	353,740					
Deficit/surplus YE	398,627					
Year End Balance	3,858,926	4,458,926	5,433,926	6,808,926	7,638,926	7,983,926
Transfer of Host Community Impact Fee until Decommissioning	1,393,175	1,323,175	1,253,175	1,183,175	1,113,175	1,043,175
RTF & EPRO Beginning Balance	5,886,353	1,762,634	1,781,447	1,800,260	1,819,073	1,837,886
Purchased	(4,285,296)	-	-	-	-	-
Interest Income	161,577	18,813	18,813	18,813	18,813	18,813
Year End Balance	1,762,634	1,781,447	1,800,260	1,819,073	1,837,886	1,856,699
Total projected year end balance	7,014,735	7,563,548	8,487,361	9,811,174	10,589,987	10,883,800

Assumptions/Background:

Cyclical maintenance reserve account with funding for Outfall Inspection, Heat Recovery Exchange System Cleaning, other major non-annual maintenance expenditures. The Operating Reserve fund also includes contributions from Environmental Services and the Residual Treatment Facility

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

ERF Reserve Fund Schedule

ERF: CAWW Fund for Equipment Replacement

In 2021, all remaining funds from old legacy trunk budgets were transferred into the amalgamated Core Area Wastewater service equipment reserve fund.

Equipment Replacement Fund Fund: 1022 Fund Center: 102229	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	6,413,483	6,469,193	6,169,193	5,676,193	5,366,193	5,254,193
Purchased (Based on Capital Plan)	(97,807)	(400,000)	(893,000)	(910,000)	(712,000)	(678,000)
Transfer IN (from Ops Budget)	100,000	100,000	400,000	600,000	600,000	600,000
Disposal	680					
Interest Income*	52,837					
Ending Balance \$	6,469,193	6,169,193	5,676,193	5,366,193	5,254,193	5,176,193

Assumptions/Background:

ERF Reserve to fund replacement of equipment that lasts less than 15 years in the CAWW System. Example motors, pumps etc.

* The planned purchase amount may differ from the five-year capital plan summary due to carryover from the previous year.

* Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Debt - Core Area Wastewater Capital

FINAL BUDGET

March 2026

Service: 3.798C Debt - Core Area Wastewater Capital

Committee: Core Area Liquid Waste Management

DEFINITION:

Infrastructure improvements and capital work to all wastewater functions of the Capital Regional District.

PARTICIPATION:

Cost apportionment is based on capacity allocated to each participant.

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

	<u>Authorized</u>	<u>Borrowed</u>	<u>Remaining</u>
Authorized:			
LA Bylaw 3887	\$ 100,000,000	\$ 6,100,000	93,900,000
LA Bylaw 4204	665,000,000	95,000,000	570,000,000
LA Bylaw 4374	22,700,000	10,470,000	12,230,000
LA Bylaw 4375	34,300,000	10,000,000	24,300,000
Remaining:	<u>\$ 822,000,000</u>	<u>\$ 121,570,000</u>	<u>\$ 700,430,000</u>

CORE AREA WASTEWATER TREATMENT PLANT

COST SHARING ALLOCATION - DESIGN CAPACITY BENEFIT:

<u>Location</u>	<u>Allocation of Debt</u> <u>Servicing Costs</u>
Colwood	4.24%
Esquimalt	6.54%
Langford	12.63%
Oak Bay	6.39%
Saanich	30.34%
Victoria	35.95%
View Royal	3.18%
Songhees Nation	0.60%
Esquimalt Nation	0.13%
Total	100.00%

Bylaw 4304

FUNDING:

Requisition

3.798C - Debt - Core Area Wastewater Capital

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>CAPITAL / RESERVE</u>										
Transfer to RTF Capital	5,529,745	5,529,745	5,529,745	-	-	5,529,745	5,529,745	5,529,745	5,529,745	5,529,745
Transfer to Capital Replacement Reserve	2,121,119	3,121,119	3,121,119	-	-	3,121,119	3,121,119	3,371,119	4,771,119	13,531,369
Transfer to WTP Debt Retirement Reserve	5,418,160	5,924,762	5,489,960	-	-	5,489,960	5,561,760	5,633,560	5,994,778	-
TOTAL CAPITAL / RESERVES	13,069,024	14,575,626	14,140,824	-	-	14,140,824	14,212,624	14,534,424	16,295,642	19,061,114
CAWTP Debt	6,737,879	6,737,879	6,699,811	-	-	6,699,811	6,558,240	6,496,440	4,735,222	2,219,750
CAWW Debt	3,457,939	2,083,732	2,992,289	-	-	2,992,289	4,751,680	6,310,866	8,558,554	10,175,465
<u>Total Debt Expenditures</u>	10,195,818	8,821,611	9,692,100	-	-	9,692,100	11,309,920	12,807,306	13,293,776	12,395,215
MFA Debt Reserve	232,395	100,000	153,600	-	-	153,600	163,710	252,110	185,760	136,760
Debt Repayment	-	-	-	-	-	-	-	10,283,553	41,134,212	-
TOTAL OPERATING COSTS	23,497,237	23,497,237	23,986,524	-	-	23,986,524	25,686,254	37,877,393	70,909,390	31,593,089
*Percentage Increase over prior year			2.08%			2.08%	7.09%	47.46%	87.21%	-55.45%
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Surplus Balance carry forward	-	-	-	-	-	-	-	-	-	-
Transfer from Own funds	-	-	-	-	-	-	-	-	-	-
Transfer from Reserve	-	-	-	-	-	-	-	(10,283,553)	(41,134,212)	-
Grants in Lieu of Taxes	(648,742)	(648,742)	(682,803)	-	-	(682,803)	(648,742)	(648,742)	(648,742)	(648,742)
Revenue - Interest and Debt Reserve	(20,870)	(20,870)	(20,870)	-	-	(20,870)	(20,870)	(20,870)	(20,870)	(20,870)
TOTAL REVENUE	(669,612)	(669,612)	(703,673)	-	-	(703,673)	(669,612)	(10,953,165)	(41,803,824)	(669,612)
REQUISITION	(22,827,625)	(22,827,625)	(23,282,851)	-	-	(23,282,851)	(25,016,642)	(26,924,228)	(29,105,566)	(30,923,477)
*Percentage increase over prior year			1.99%			1.99%	7.45%	7.63%	8.10%	6.25%
PARTICIPANTS: Victoria, Oak Bay, Esquimalt, Saanich View Royal, Colwood, Langford										

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	3.798C	Carry						
	Debt - Core Area Wastewater Treat	Forward	2026	2027	2028	2029	2030	TOTAL
		from 2025						

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$50,000	\$175,000	\$250,000	\$1,000,000	\$1,000,000	\$0	\$2,425,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$17,803,000	\$27,593,000	\$13,240,000	\$19,925,000	\$20,240,000	\$17,090,000	\$98,088,000
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$17,853,000	\$27,768,000	\$13,490,000	\$20,925,000	\$21,240,000	\$17,090,000	\$100,513,000

SOURCE OF FUNDS

Capital Funds on Hand	\$2,550,000	\$2,550,000	\$0	\$0	\$0	\$0	\$2,550,000
Debenture Debt (New Debt Only)	\$14,705,000	\$21,840,000	\$11,415,000	\$18,825,000	\$19,440,000	\$13,290,000	\$84,810,000
Equipment Replacement Fund	\$540,000	\$795,000	\$500,000	\$600,000	\$300,000	\$300,000	\$2,495,000
Grants (Federal, Provincial)	\$0	\$200,000	\$75,000	\$0	\$0	\$0	\$275,000
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$58,000	\$2,383,000	\$1,500,000	\$1,500,000	\$1,500,000	\$3,500,000	\$10,383,000
	\$17,853,000	\$27,768,000	\$13,490,000	\$20,925,000	\$21,240,000	\$17,090,000	\$100,513,000

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:	3.798C
Service Name:	Debt - Core Area Wastewater Treatment Program

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
MCLOUGHLIN WASTEWATER TREATMENT PLANT													\$ -
25-01	New	Secondary Odour Collection System Upgrade - pre-filter	Replacement of existing pre-filter to further optimize odour treatment and extend the life of carbon treatment.	\$ 750,000	S	Debt	\$ 230,000	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000
26-03	New	Electric Vehicle Charging	Electrical and civil work for electric vehicle charger infrastructure.	\$ 1,370,000	S	Debt	\$ -	\$ 715,000	\$ -	\$ 25,000	\$ 40,000	\$ 390,000	\$ 1,170,000
						Grant	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
26-04	New	McLoughlin Discharge Energy Reclamation	Feasibility study to look at the cost benefit of pursuing this.	\$ 75,000	S	Grant		\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
													\$ -
PUMP STATIONS													\$ -
21-01	Renewal	Lang Cove Electrical and Building Upgrades	Renewals based upon Delcan's condition assessment and EIC inspections. Work includes electrical (replace PLC, SCADA pack, communications), and building upgrades.	\$ 1,200,000	S	Res	\$ 8,000	\$ 208,000		\$ -	\$ -	\$ -	\$ 208,000
21-02	Renewal	Marigold Electrical and Building Upgrades	Renewals are based upon Delcan's condition assessment and EIC inspections. Work includes electrical (replace MCC, PLC, VFD's, 480v to 600v upgrade, etc), and building upgrades.	\$ 5,850,000	S	Debt	\$ 970,000	\$ 1,615,000		\$ -	\$ -	\$ -	\$ 1,615,000
21-03	Renewal	Currie Major Electrical and Seismic Upgrades	Renewals based upon Delcan's condition assessment and EIC inspections. Work includes electrical (replace VFDs, PLC, SCADA pack, communications), seismic upgrades and driveway repairs.	\$ 2,350,000	S	Debt	\$ 65,000	\$ 265,000		\$ -	\$ -	\$ -	\$ 265,000
21-05	Replacement	Harling PS - Complete Replacement	Based on Delcan's condition assessment and the age of this facility, replacement of Harling Point PS is required.	\$ 2,500,000	S	Debt	\$ 2,300,000	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
25-04	Renewal	Pump Station Renewal Program	Small to mid-scale upgrades to multiple pump stations based on previous condition assessments, EIC inspections and building structure improvements.	\$ 5,500,000	S	Debt	\$ 190,000	\$ 940,000	\$ 1,150,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,090,000
26-02	Study	Concrete Condition Assessments	Detailed concrete condition assessments for wet wells and other degraded concrete at pump stations in the core area. Project will evolve following initial assessments being completed.	\$ 650,000	S	Debt	\$ -	\$ 450,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 650,000
26-05	Renewal	Concrete Improvements	Concrete Improvement works following Condition Assessments. This is a placeholder budget that will be updated following condition assessment work and remediation plan.	\$ 5,000,000	S	Debt			\$ 500,000	\$ 2,000,000	\$ 2,000,000	\$ 500,000	\$ 5,000,000
													\$ -
GRAVITY SEWERS AND MANHOLES													\$ -
21-06	Renewal	Shoreline Trunk Sewer Upgrade	The hydraulic model and capacity assessment of the system by KWL in 2018-19, has identified that the Shoreline Trunk must be twinned to prevent overflows into Portage Inlet during peak storm events.	\$ 4,000,000	S	Debt	\$ 2,800,000	\$ 2,800,000	\$ 1,040,000	\$ -	\$ -	\$ -	\$ 3,840,000
21-07	New	Western Trunk Sewer Twinning	The hydraulic model and capacity assessment of the system by KWL in 2018-19, has identified that the Western Trunk Sewer must be twinned from Aldene to Craigflower PS to prevent overflows upstream of Parson's siphon during peak storm events.	\$ 25,000,000	S	Debt	\$ 350,000	\$ 350,000	\$ 200,000	\$ 300,000	\$ -	\$ -	\$ 850,000
24-17	Renewal	Sewer Cleaning and Inspection	Core Area sewers should be cleaned and inspected on a 5-year cycle. This program will support that continued cycle.	\$ 1,025,000	S	Debt	\$ 140,000	\$ 265,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 865,000
26-01	Renewal	Core Area Sewers, Manholes and Chamber Repairs & Upgrades	Program level budget to address and mitigate degradation of sewer assets, including piping, manholes and wastewater chambers, in the Core Area.	\$ 13,300,000	S	Debt	\$ 3,900,000	\$ 7,075,000	\$ 1,850,000.00	\$ 1,200,000.00	\$ 1,000,000.00	\$ 500,000.00	\$ 11,625,000
PRESSURE PIPES AND APPURTENANCES													\$ -
21-13	New	Craigflower Foremain Twinning	The hydraulic model and capacity assessment of the system by KWL in 2018-19, has identified that the Craigflower Foremain must be twinned to prevent overflows into Portage Inlet during peak storm events.	\$ 20,800,000	S	Debt	\$ 120,000	\$ 320,000	\$ -	\$ 5,000,000	\$ 7,500,000	\$ 7,500,000	\$ 20,320,000
24-14	Renewal	Parsons Siphon/Bridge Connection Repairs	The siphon pipe support connections to the Parsons Bridge require repairs.	\$ 500,000	S	Res	\$ 50,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,500,000
27-01	Study	Foremain and Siphon Pipe Assessment Study	There are several foremain pipes downstream from each pump station that have never been assessed. A study is proposed to investigate various technologies to evaluate the condition of the pipes.	\$ 2,250,000	S	Debt	\$ -	\$ -	\$ 250,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 2,250,000
FLOW METERS													\$ -
GENERAL													\$ -
21-22	Study	Asset Management Plan Update	Previous condition assessment studies will be updated and incorporated into a long-term asset management plan to meet expected level-of-service requirements.	\$ 450,000	S	Debt	\$ 250,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
21-23	Study	DCC Program Development	With the completion of CAWTP and amendment of the Service Establishment Bylaw, it was noted that a DCC Program would be established to fund future wastewater projects related to growth. This project is to create the program, consult with stakeholders and prepare a new DCC bylaw.	\$ 300,000	S	Debt	\$ 140,000	\$ -	\$ -	\$ 140,000	\$ -	\$ -	\$ 140,000
21-24	Renewal	Record Drawing and Wastewater Agreement Updates	The old as-built drawings, connection points and wastewater agreements with the contributing municipalities has not been updated in many years. Updates are required to reflect changes in the system, identify clear demarcation points, and reflect updates in the LWMP.	\$ 1,100,000	S	Debt	\$ 420,000	\$ 470,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 770,000
21-25	Renewal	SCADA and Radio Assessment	Majority of the radio and SCADA equipment are nearing end of life, technological advances do not allow for straight replacements, funding is required for assessments of existing equipment and site requirements.	\$ 5,500,000	S	Debt	\$ 2,150,000	\$ 900,000	\$ 2,000,000	\$ 750,000	\$ 400,000	\$ -	\$ 4,050,000
22-03	Renewal	Acquisition of Outstanding Right-of-Ways	Some of the infrastructure is located on privately owned land that do not have rights-of-way. A plan is being developed to acquire SRW's for all infrastructure over time. Initial spending requires a study and plan prior to acquisition.	\$ 700,000	S	Debt	\$ 130,000	\$ 130,000	\$ 200,000	\$ 200,000	\$ 100,000	\$ -	\$ 630,000
22-04	New	Microwave Radio Upgrades	To provide a high bandwidth communications backbone to the CAWWT system, a microwave communications system will be installed.	\$ 650,000	S	ERF	\$ 340,000	\$ 440,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 640,000
23-07	New	Enterprise Data Historian Management System	A data historian is required to store large amounts of data that is required for compliance reporting to regulators, operational performance reports, cost allocation, and engineering analysis.	\$ 300,000	E	Debt	\$ 50,000	\$ 50,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 300,000
28-01	Decommission	Marigold Surge Tank Deconstruction	The old Marigold Surge Tank has been abandoned for many years, is becoming a safety concern for youth, a needs to be removed.	\$ 1,660,000	S	Debt		\$ -	\$ -	\$ 160,000	\$ 1,500,000		\$ 1,660,000
24-15	Replacement	IT Core Infrastructure Replacement	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life	\$ 455,000	S	ERF	\$ 200,000	\$ 55,000	\$ 100,000	\$ 200,000	\$ -	\$ -	\$ 355,000
27-03	Study	Master Plan and Future Wastewater Treatment Plant Assessment	Create a current Master Plan for the future requirements of Core Area Wastewater System.	\$ 1,140,000	S	Debt	\$ -	\$ 240,000	\$ 500,000	\$ 400,000	\$ -	\$ -	\$ 1,140,000
26-07	Study	Wastewater Strategic Planning	Create a strategic plan for wastewater within the CRD to guide decision making and long-term planning	\$ 200,000	S	Debt	\$ -	\$ 200,000					\$ 200,000
26-06	New	Office Densification at McLoughlin Point WWTP	Budget to further densify and provide additional work stations at McLoughlin Point WWTP.	\$ 175,000	S	Res	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000

Service #:

3.798C

Service Name:

Debt - Core Area Wastewater Treatment Program

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
28-03	New	Enterprise Asset Management System	Development of EAM system, including software and process implementation, for services to maintain assets and report on asset performance.	\$ 4,600,000	E	Debt	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 2,000,000
26-09	Study	Risk Management Framework	Development of a standard risk management framework for liquid waste management	\$ 125,000	E	Debt	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
ANNUAL PROVISIONAL													\$ -
21-26	Replacement	Annual Provisional Emergency Repairs	Unforeseen and unplanned emergency repairs can occur which require immediate attention.	\$ 7,500,000	S	Res		\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,500,000
23-06	Replacement	Annual Provisional Equipment Replacement	Replacement of at end of service life, including valves, variable frequency drives, capacitors.	\$ 1,500,000	S	ERF		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000
23-08	New	Process & Mechanical Upgrades	Upgrades to the Core Area Wastewater Treatment and Conveyance infrastructure in order to optimize operations	\$ 4,250,000	S	Debt		\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 4,250,000
23-09	New	Safety & Security Upgrades	Upgrades to the Core Area Wastewater Treatment and Conveyance infrastructure to improve worker health and safety	\$ 2,400,000	S	Debt		\$ 600,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,200,000
													\$ -
OUTFALLS / OVERFLOWS													\$ -
24-08	Renewal	Clover Point Outfall Retrofit	The existing Clover outfall is no longer operated on a regular basis since wastewater is now conveyed to McLoughlin WWTP, but it must be ready for operation during peak storm events. As a result, the existing outfall will need to be assessed for best operational and maintenance practices based on limited use.	\$ 500,000	S	Debt	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000
25-02	Renewal	Macaulay Point Outfall Retrofit	A section of coating on the emergency short outfall has failed and the pipe is corroding, and the long outfall needs to be modified to suit reduced usage. This project is to repair the coating, provide shoreline protection, and prepare a plan to maintain the deep outfall based on limited use.	\$ 750,000	S	Debt	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ 750,000
27-02	Renewal	Broom Overflow Pipe Rehabilitation	Overflow pipe is cracked and severed in multiple locations and H2S gases and odours are present.	\$ 575,000	S	Debt		\$ -	\$ 75,000	\$ 500,000	\$ -	\$ -	\$ 575,000
RESIDUAL SOLIDS													\$ -
24-16	New	Optimization of Residual Treatment Facility Operations	Installation of additional equipment to enhance beneficial use of biogas and support continued stable operations at the RTF	\$ 2,950,000	S	Cap	\$1,950,000	\$1,950,000					\$ 1,950,000
26-08	New	Biosolids Advanced Thermal Plant	Biosolids Advanced Thermal Plant. Integration of technology at the Residuals Treatment Facility to process biosolids into biochar. The project has been directed by the Board and a preferred proponent has been identified. The project is anticipated to reduce operating expenses following completion in 2030.	\$ 10,000,000	S	Cap	\$600,000	\$600,000					\$ 600,000
26-08	New	Biosolids Advanced Thermal Plant	Biosolids Advanced Thermal Plant. Integration of technology at the Residuals Treatment Facility to process biosolids into biochar. The project has been directed by the Board and a preferred proponent has been identified. The project is anticipated to reduce operating expenses following completion in 2030.		S	Debt	\$500,000	\$500,000	\$ 1,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,000,000	\$ 9,000,000
DCC PROJECTS													\$ -
													\$ -
Grand Total				\$ 139,900,000			\$ 17,853,000	\$ 27,768,000	\$ 13,490,000	\$ 20,925,000	\$ 21,240,000	\$ 17,090,000	\$ 100,513,000

Service:	3.798C	Debt - Core Area Wastewater Treatment Program

Project Number	25-01	Capital Project Title	Secondary Odour Collection System Upgrade - pre-filter	Capital Project Description	Replacement of existing pre-filter to further optimize odour treatment and extend the life of carbon treatment.
Project Rationale	This work will progress the intent to further optimize odour control for poitential benefits to public impacts and life cycle costs.				

Project Number	26-03	Capital Project Title	Electric Vehicle Charging	Capital Project Description	Electrical and civil work for electric vehicle charger infrastructure.
Project Rationale	Renewals based upon Delcan's 2013 condition assessments and revised inspections. Work includes electrical (replace PLC, SCADA pack, communications), and building upgrades.				

Project Number	26-04	Capital Project Title	McLoughlin Discharge Energy Reclamation	Capital Project Description	Feasibility study to look at the cost benefit of pursuing this.
Project Rationale	ADD RATIONALE				

Project Number	21-01	Capital Project Title	Lang Cove Electrical and Building Upgrades	Capital Project Description	Renewals based upon Delcan's condition assessment and EIC inspections. Work includes electrical (replace PLC, SCADA pack, communications), and building upgrades.
Project Rationale	Renewals based upon Delcan's 2013 condition assessments and revised inspections. Work includes electrical (replace PLC, SCADA pack, communications), and building upgrades.				

Service:	3.798C	Debt - Core Area Wastewater Treatment Program

Project Number	21-02	Capital Project Title	Marigold Electrical and Building Upgrades	Capital Project Description	Renewals are based upon Delcan's condition assessment and EIC inspections. Work includes electrical (replace MCC, PLC, VFD's, 480v to 600v upgrade, etc), and building upgrades.
Project Rationale	Renewals are based upon Delcan's 2013 condition assessments and revised inspections. Work includes electrical (replace MCC, PLC, VFD's, 480v to 600v upgrade, etc), and building upgrades. Tendering was conducted in 2023, combined with Currie Major PS (21-03) works but the Marigold portion of the scope far exceeded available budget. Re-tendering will be conducted in 2024 with additional budget added.				

Project Number	21-03	Capital Project Title	Currie Major Electrical and Seismic Upgrades	Capital Project Description	Renewals based upon Delcan's condition assessment and EIC inspections. Work includes electrical (replace VFDs, PLC, SCADA pack, communications), seismic upgrades and driveway repairs.
Project Rationale	Renewals based upon Delcan's 2013 condition assessments and revised inspections. Work includes electrical (replace VFDs, PLC, SCADA pack, communications), seismic upgrades and driveway repairs. A tender was conducted in 2023, combined with Marigold PS (21-02) works but the Marigold component came in well over budget. Re-tendering will be conducted in 2024 with additional budget added for Marigold.				

Project Number	21-05	Capital Project Title	Harling PS - Complete Replacement	Capital Project Description	Based on Delcan's condition assessment and the age of this facility, replacement of Harling Point PS is required.
Project Rationale	Replacement of Harling Point PS is based on Delcan's 2013 condition assessment. The preliminary design was completed in 2018. CRD has progressed a scope of work for a Consultant to provide detailed design and construction support services. Detailed design scope was awarded and initiated in 2024 with Construction expected to commence in 2025.				

Service:	3.798C	Debt - Core Area Wastewater Treatment Program

Project Number	25-04	Capital Project Title	Pump Station Renewal Program	Capital Project Description	Small to mid-scale upgrades to multiple pump stations based on previous condition assessments, EIC inspections and building structure improvements.
Project Rationale	Electrical, Mechanical and other ancillary upgrades are required at multiple facilities. Due to similarities in work, there is benefit in managing this work within a single program budget. Pump stations requiring this work include Trent, Hood, Currie Minor, Humber, Rutland and Penrhyn.				

Project Number	26-02	Capital Project Title	Concrete Condition Assessments	Capital Project Description	Detailed concrete condition assessments for wet wells and other degraded concrete at pump stations in the core area. Project will evolve following initial assessments being completed.
Project Rationale	It has been identified that the condition of the concrete in many of the wet wells and pump stations throughout the Core Areas had degraded, and as a result, condition assessment studies need to take place to quantify the magnitude of damage. Project will evolve following initial assessments being completed.				

Project Number	26-05	Capital Project Title	Concrete Improvements	Capital Project Description	Concrete Improvement works following Condition Assessments. This is a placeholder budget that will be updated following condition assessment work and remediation plan.
Project Rationale	ADD RATIONALE				

Service:	3.798C	Debt - Core Area Wastewater Treatment Program

Project Number	21-06	Capital Project Title	Shoreline Trunk Sewer Upgrade	Capital Project Description	The hydraulic model and capacity assessment of the system by KWL in 2018-19, has identified that the Shoreline Trunk must be twinned to prevent overflows into Portage Inlet during peak storm events.
Project Rationale	The hydraulic model and capacity assessment of the system by KWL in 2018-19, has identified that the Shoreline Trunk must be twinned to prevent overflows into Portage Inlet.				

Project Number	21-07	Capital Project Title	Western Trunk Sewer Twinning	Capital Project Description	The hydraulic model and capacity assessment of the system by KWL in 2018-19, has identified that the Western Trunk Sewer must be twinned from Aldeane to Craigflower PS to prevent overflows upstream of Parson's siphon during peak storm events.
Project Rationale	The hydraulic model and capacity assessment of the system by KWL in 2018-19, has identified that the Western Trunk Sewer must be twinned from Aldeane to Craigflower PS to prevent overflows upstream of Parson's siphon. For 2025, approximately \$400k will be allocated to twin a section of this main at the new Galloping Goose pedestrian overpass in partnership with the City of Colwood.				

Project Number	24-17	Capital Project Title	Sewer Cleaning and Inspection	Capital Project Description	Core Area sewers should be cleaned and inspected on a 5-year cycle. This program will support that continued cycle.
Project Rationale	Core Area sewers should be cleaned and inspected on a 5-year cycle. This program will support that continued cycle.				

Service:	3.798C	Debt - Core Area Wastewater Treatment Program

Project Number	21-11	Capital Project Title	Manhole Repairs and Replacement	Capital Project Description	Based upon CCTV and staff inspections on manholes, there are a number of deteriorated MH's that require repair or replacement.
Project Rationale	Based upon CCTV and staff inspections on manholes, high priority repairs and replacement of deteriorated MH's.				

Project Number	23-01	Capital Project Title	Cecelia Ravine Pipe Protection	Capital Project Description	Based on geotechnical review, a section of the exposed NWT in Cecelia Ravine should be covered & protected from falling rocks upslope from the pipe.
Project Rationale	Based on geotechnical review, a section of the exposed NWT in Cecelia Ravine should be covered & protected from falling rocks upslope from the pipe. This project is currently being delayed for future coordination with works that CRD Parks is expected to be doing on the Galloping Goose Trail.				

Project Number	24-11	Capital Project Title	Western Trunk Grit Chamber Repairs	Capital Project Description	The Western Trunk (Island Highway) Grit Chamber is badly corroded and requires repairs before extensive structural damage occurs.
Project Rationale	Repairs to Western Trunk Grit Chamber at Island Highway. Chamber is badly corroded and requires repair.				

Project Number	26-01	Capital Project Title	Core Area Sewers, Manholes and Chamber Repairs & Upgrades	Capital Project Description	Program level budget to address and mitigate degradation of sewer assets, including piping, manholes and wastewater chambers, in the Core Area.
Project Rationale	Pipe segment replacement required prior to failure.				

Service:	3.798C	Debt - Core Area Wastewater Treatment Program

Project Number	21-13	Capital Project Title	Craigflower Forcemain Twinning	Capital Project Description	The hydraulic model and capacity assessment of the system by KWL in 2018-19, has identified that the Craigflower Forcemain must be twinned to prevent overflows into Portage Inlet during peak storm events.
Project Rationale	The hydraulic model and capacity assessment of the system by KWL in 2018-19, has identified that the Craigflower Forcemain must be twinned to prevent overflows into Portage Inlet.				

Project Number	24-14	Capital Project Title	Parsons Siphon/Bridge Connection Repairs	Capital Project Description	The siphon pipe support connections to the Parsons Brdige require repairs.
Project Rationale	The siphon pipe support connections to the Parsons Brdige require repairs.				

Project Number	25-03	Capital Project Title	Harriet Siphon Inlet Chamber Upgrade	Capital Project Description	Assess concrete corrosion and replace seized control gates.
Project Rationale	The concrete chamber is badly corroded and the control gates are seized on this chamber and they need to be replaced so that the individual siphons can be isolated or activated.				

Project Number	27-01	Capital Project Title	Forcemain and Siphon Pipe Assessment Study	Capital Project Description	There are several forcemain pipes downstream from each pump station that have never been assessed. A study is proposed to investigate various technologies to evaluate the condition of the pipes.
Project Rationale	Repairs to Western Trunk Grit Chamber at Island Highway. Chamber is badly corroded and requires repair.				

Service:	3.798C	Debt - Core Area Wastewater Treatment Program

Project Number	21-22	Capital Project Title	Asset Management Plan Update	Capital Project Description	Previous condition assessment studies will be updated and incorporated into a long-term asset management plan to meet expected level-of-service requirements.
Project Rationale	Previous condition assessment studies will be updated and incorporated into a long-term asset management plan to meet expected level-of-service requirements.				

Project Number	21-23	Capital Project Title	DCC Program Development	Capital Project Description	With the completion of CAWTP and amendment of the Service Establishment Bylaw, it was noted that a DCC Program would be established to fund future wastewater projects related to growth. This project is to create the program, consult with stakeholders and prepare a new DCC bylaw.
Project Rationale	With the completion of CAWTP and amendment of the Service Establishment Bylaw, it was noted that a DCC Program would be established to fund future wastewater projects related to growth. This project is to create the program, consult with stakeholders and prepare a new DCC bylaw.				

Project Number	21-24	Capital Project Title	Record Drawing and Wastewater Agreement Updates	Capital Project Description	The old as-built drawings, connection points and wastewater agreements with the contributing municipalities has not been updated in many years. Updates are required to reflect changes in the system, identify clear demarcation points, and reflect updates in the LWMP.
Project Rationale	The old as-built drawings, connection points and wastewater agreements with the contributing municipalities has not been updated in many years. Updates are required to reflect changes in the system, identify clear demarcation points, and reflect updates in the LWMP.				

Service: **3.798C** **Debt - Core Area Wastewater Treatment Program**

Project Number	21-25	Capital Project Title	SCADA and Radio Assessment	Capital Project Description	Majority of the radio and SCADA equipment are nearing end of life, technological advances do not allow for straight replacements, funding is required for assessments of existing equipment and site requirements.
Project Rationale	Majority of the radio and SCADA equipment are nearing end of life, technological advances do not allow for straight replacements, funding is required for assessments of existing equipment and site requirements.				
Project Number	22-03	Capital Project Title	Acquisition of Outstanding Right-of-Ways	Capital Project Description	Some of the infrastructure is located on privately owned land that do not have rights-of-way. A plan is being developed to acquire SRW's for all infrastructure over time. Initial spending requires a study and plan prior to acquisition.
Project Rationale	Some of the infrastructure is located on privately owned land that do not have right-of-ways. A plan is being developed to acquire SRW's for all infrastructure over time. Initial spending requires a study and plan prior to acquisition.				
Project Number	22-04	Capital Project Title	Microwave Radio Upgrades	Capital Project Description	To provide a high bandwidth communications backbone to the CAWWT system, a microwave communications system will be installed.
Project Rationale	Multiple facilities throughout the CRD RWS system require additional bandwidth to allow for proper monitoring and control. This project will enable the initial design and preliminary installation of a high bandwidth microwave backbone that will be able to be leveraged by multiple CRD operational groups. The installation of this backbone will be coordinated with the other IWS service areas.				

Service: 3.798C Debt - Core Area Wastewater Treatment Program			
Project Number	23-07	Capital Project Title	Enterprise Data Historian Management System
Capital Project Description	A data historian is required to store large amounts of data that is required for compliance reporting to regulators, operational performance reports, cost allocation, and engineering analysis.		
Project Rationale	A data historian is required to store large amounts of data that is required for compliance reporting to regulators, operational performance reports, cost allocation, and engineering analysis.		
Project Number	28-01	Capital Project Title	Marigold Surge Tank Deconstruction
Capital Project Description	The old Mariogld Surge Tank has been abandond for many years, is becoming a safety concern for youth, a needs to be removed.		
Project Rationale	Future assessment and decommissioning.		
Project Number	24-15	Capital Project Title	IT Core Infrastructure Replacement
Capital Project Description	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life		
Project Rationale	CAWW portion of Core IT Infrastructure. Program to be managed by CRD IT.		
Project Number	27-03	Capital Project Title	Master Plan and Future Wastewater Treatment Plant Assessment
Capital Project Description	Create a current Master Plan for the future requirements of Core Area Wastewater System.		
Project Rationale	Capacity needs, technology review, siting requirements, conceptual layout, Environmental Impact Assessment and other planning efforts.		

Service:	3.798C	Debt - Core Area Wastewater Treatment Program

Project Number	26-06	Capital Project Title	Office Densification at McLoughlin Point WWTP	Capital Project Description	Budget to further densify and provide additional work stations at McLoughlin Point WWTP.
Project Rationale	ADD RATIONALE				

Project Number	28-03	Capital Project Title	Enterprise Asset Management System	Capital Project Description	Development of EAM system, including software and process implementation, for services to maintain assets and report on asset performance.
Project Rationale	To advance action 3.8 in Corporate Asset Management Strategy to implement an EAM system and approved as part of the 2025 IBC 13b.2-1 for Enterprise Asset Management System				

Project Number	26-09	Capital Project Title	Risk Management Framework	Capital Project Description	Development of a standard risk management framework for liquid waste management
Project Rationale	Combined delivery of a risk management framework, combined with efforts being undertaken for Regional Water.				

Project Number	21-26	Capital Project Title	Annual Provisional Emergency Repairs	Capital Project Description	Unforeseen and unplanned emergency repairs can occur which require immediate attention.
Project Rationale	Funds are required for unforeseen and unplanned emergency repairs can occur which require immediate attention.				

Service: 3.798C Debt - Core Area Wastewater Treatment Program			
Project Number	23-06	Capital Project Title	Annual Provisional Equipment Replacement
Capital Project Description	Replacement of at end of service life, including valves, variable frequency drives, capacitors.		
Project Rationale	Replacement of equipment at end of service life, including valves, variable frequency drives, capacitors.		
Project Number	23-08	Capital Project Title	Process & Mechanical Upgrades
Capital Project Description	Upgrades to the Core Area Wastewater Treatment and Conveyance infrastructure in order to optimize operations		
Project Rationale	Annual Provisional account for upgrades to the Core Area Wastewater Treatment and Conveyance infrastructure in order to optimize operations in order to improve compliance with regulatory requirements, improve equipment and process efficiency, and reduce risk of pre-mature equipment failure.		
Project Number	23-09	Capital Project Title	Safety & Security Upgrades
Capital Project Description	Upgrades to the Core Area Wastewater Treatment and Conveyance infrastructure to improve worker health and safety		
Project Rationale	Annual Provisional Account for upgrades to the Core Area Wastewater Treatment and Conveyance infrastructure to improve worker health and safety. This includes constructing safe access platforms to complete maintenance at equipment that present a fall from heights risk and other items that are flagged as health and safety concerns.		
Project Number	24-08	Capital Project Title	Clover Point Outfall Retrofit
Capital Project Description	The existing Clover outfall is no longer operated on a regular basis since wastewater is now conveyed to McLoughlin WWTP, but it must be ready for operation during peak storm events. As a result, the existing outfall will need to be assessed for best operational and maintenance practices based on limited use.		
Project Rationale	The existing outfall will see a significant reduction in usage once the Clover Point Pump Station is commissioned and wastewater flows up to 3 times ADWF are redirected to the McLoughlin WWTP. As a result, the existing outfall will need to be assessed for best operational and maintenance practices based on expected limited use instead of current continuous use.		

Service:	3.798C	Debt - Core Area Wastewater Treatment Program

Project Number	25-02	Capital Project Title	Macaulay Point Outfall Retrofit	Capital Project Description	A section of coating on the emergency short outfall has failed and the pipe is corroding, and the long outfall needs to be modified to suit reduced usage. This project is to repair the coating, provide shoreline protection, and prepare a plan to maintain the deep outfall based on limited use.
Project Rationale	A section of coating the emergency short outfall has failed, the pipe is corroding, and the long outfall needs to be assessed/modified to suit reduced usage. This project is to repair the coating, provide shoreline protection, and modify the deep outfall.				

Project Number	27-02	Capital Project Title	Broom Overflow Pipe Rehabilitation	Capital Project Description	Overflow pipe is cracked and severed in multiple locations and H2S gases and odours are present.
Project Rationale	A section of coating the emergency short outfall has failed and the pipe is corroding, and the long outfall needs to be modified to suit reduced usage. This project is to repair the coating, provide shoreline protection, and modify the deep outfall.				

Project Number	26-08	Capital Project Title	Biosolids Advanced Thermal Plant	Capital Project Description	Biosolids Advanced Thermal Plant. Integration of technology at the Residuals Treatment Facility to process biosolids into biochar. The project has been directed by the Board and a preferred proponent has been
Project Rationale	Under direction from the board, the CRD is pursuing a thermal pilot demonstration plant to beneficially utilize biosolids generated from the Residual Treatment Facility (RTF). Early phases of the project include staff time and consultants required to conduct preliminary design, permitting and detail design to create a tender package. Subsequent phase will involve construction of a thermal pilot demonstration plant.				

Project Number	26-07	Capital Project Title	Wastewater Strategic Planning	Capital Project Description	Create a strategic plan for wastewater within the CRD to guide decision making and long-term planning
Project Rationale	High level framework of strategic priorities and commitments for liquid waste within the CRD. The strategic plan will guide decision making and long term planning required for executing the CRD Wastewater Master Plan.				

3.798C Debt - Core Area Wastewater Capital Asset and Reserve Summary
Summary Schedule
2026 - 2030 Financial Plan

Reserve Schedule Summary

Core Area Wastewater

The Wastewater Treatment Project (WTP) provides tertiary treatment for wastewater from the core area municipalities of Victoria, Esquimalt, Saanich, Oak Bay, View Royal, Langford and Colwood, and the Esquimalt and Songhees Nations. The WTP is built to meet the provincial and federal regulations for treatment at December 31, 2020. The Project consists of three main elements: McLoughlin Point Wastewater Treatment Plant, Residuals Treatment Facility, and the Conveyance System

Reserve/Fund Summary

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Capital Reserve Fund	21,224,449	22,020,568	23,641,687	25,512,806	28,783,925	38,815,294
Capital Reserve Fund-Western Community	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Debt Reserve Fund	25,956,202	32,224,848	38,753,353	35,265,961	831,846	831,846
Total	49,180,651	56,245,416	64,395,041	62,778,767	31,615,771	41,647,140

See attached reserve schedules for projected annual cash flows.

Capital Reserve Fund Schedule Core Area Wastewater

Bylaw 4378 - The capital reserve fund was established to provide funding for capital expenditures in respect of capital projects including but not limited to, land, machinery or equipment necessary for the replacement, extension or renewal of existing capital works and related debt servicing payments

Capital Reserve Schedule

Capital Reserve Fund

Fund: 1092

Fund Centre: 102227

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	18,780,375	21,224,449	22,020,568	23,641,687	25,512,806	28,783,925
Purchased (Based on Capital Plan)	(1,622,314)	(2,325,000)	(1,500,000)	(1,500,000)	(1,500,000)	(3,500,000)
Transfer IN (from Ops Budget)	2,121,119	3,121,119	3,121,119	3,371,119	4,771,119	13,531,369
Transfer IN (North East Trunk CRF)						
Surplus/Deficit	1,000,000					
Interest Income*	945,269					
Ending Balance \$	21,224,449	22,020,568	23,641,687	25,512,806	28,783,925	38,815,294

Assumptions/Background:

The funding strategy for the capital reserve fund is based upon the 25 year replacement plan as by Stantec during the construction of the Core Area Wastewater Treatment Project

* The planned purchase amount may differ from the five-year capital plan summary due to carryover from the previous year.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Bylaw 4378 - The capital reserve fund was established to serve both the Core Area and Western Communities. The reserve schedule below is committed to advancing studies for a wastewater treatment proposal in Colwood.

Colwood Treatment Project -Capital Reserve Schedule

Capital Reserve Fund

Fund: 1092

Fund Centre: 102277

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Interest Income*						
Ending Balance \$	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000

Assumptions/Background:

Based on the Colwood news release, on December 15, 2016, CAWTP project board approved the transfer of \$2 millions once the project is closed. The funds are to be set aside in a separate reserve fund center.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included. which is not included.

Debt Reserve Fund Schedule Core Area Wastewater

Bylaw 4377 - The debt reserve fund was established for the specified purpose of funding future debt servicing payments or debt retirements. Monies in the debt repayment reserve will fund debt servicing and early repayment of debts issued to fund the Core Area Wastewater Treatment Project

Debt Reserve Schedule

Debt Reserve Fund Fund: 1093 Fund Center: 102228	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	18,702,751	25,956,202	32,224,848	38,753,353	35,265,961	831,846
Debt Payment		-	-	(10,283,553)	(41,134,212)	
Transfer from Ops Budget	5,418,160	5,489,960	5,561,760	5,633,560	5,994,778	-
Surplus/Deficit	1,015,205					
Interest Income*	820,086	778,686	966,745	1,162,601	705,319	
Ending Balance \$	25,956,202	32,224,848	38,753,353	35,265,961	831,846	831,846

Assumptions/Background:

The funding strategy for the debt reserve fund is based upon the project's financing plan as approved during the construction of the Core Area Wastewater Treatment Project. Repayment anticipated by 2031.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Wastewater Operations

FINAL BUDGET

March 2026

Service: 1.577 Wastewater Operations

Committee: N/A

DEFINITION:

To provide operations services to wastewater, electrician and technical support to wastewater and water functions of the Capital Regional District.
Cost of this service is fully allocated to functions utilizing this Operations Division.

PARTICIPATION:

Method of cost allocation is on an hourly basis for services rendered to water and wastewater functions.

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

N/A

COMMISSION:

N/A

COST RECOVERY:

A mixture of allocations and time charges to Water and Wastewater services of the CRD.

1.577 - Wastewater Operations

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries & Wages	11,426,173	10,832,093	10,428,305	-	-	10,428,305	10,720,280	11,020,371	11,279,228	11,544,024
Allocation - Standard Overhead	678,247	678,247	640,803	-	-	640,803	652,338	665,384	678,692	692,266
Allocation - Human Resources	402,045	402,045	383,446	-	-	383,446	439,277	469,732	452,215	456,597
Allocation - Operations	673,921	713,881	492,346	-	-	492,346	496,648	510,913	521,600	533,351
Operating - Other	1,881,871	1,575,689	1,179,827	-	440,000	1,619,827	1,203,440	1,227,490	1,252,050	1,277,070
TOTAL OPERATING COSTS	15,062,258	14,201,955	13,124,726	-	440,000	13,564,726	13,511,984	13,893,889	14,183,784	14,503,308
*Percentage Increase over prior year		-5.71%	-12.86%			-9.94%	-0.39%	2.83%	2.09%	2.25%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	499,306	499,306	439,175	-	-	439,175	337,866	238,951	237,716	212,632
Transfer to Operating Reserve Fund	120,513	154,721	310,590	-	-	310,590	300,000	300,000	300,000	300,000
TOTAL CAPITAL / RESERVES	619,819	654,027	749,765	-	-	749,765	637,866	538,951	537,716	512,632
TOTAL COSTS	15,682,077	14,855,982	13,874,491	-	440,000	14,314,491	14,149,850	14,432,840	14,721,500	15,015,940
*Percentage Increase over prior year		-5.27%	-11.53%			-8.72%	-1.15%	2.00%	2.00%	2.00%
Internal Recoveries	(14,975,963)	(14,549,868)	(13,874,491)	-	-	(13,874,491)	(14,149,850)	(14,432,840)	(14,721,500)	(15,015,940)
OPERATING COSTS LESS INTERNAL RECOVERIES	706,114	306,114	0	-	440,000	440,000	(0)	0	0	0
*Percentage Increase over prior year		-2.85%	-7.35%			-7.35%	1.98%	2.00%	2.00%	2.00%
SOURCES OF FUNDING (REVENUE)										
Surplus / (Deficit)										
Funds Carried Forward	-	-	-	-	-	-	-	-	-	-
Transfer from Own Funds	(706,114)	(306,114)	-	-	(440,000)	(440,000)	-	-	-	-
Recovery other	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	(706,114)	(306,114)	-	-	(440,000)	(440,000)	-	-	-	-
NET COSTS	-	-	-	-	-	-	-	-	-	-
*Percentage increase over prior year			-7.35%			-7.35%	1.98%	2.00%	2.00%	2.00%
PARTICIPANTS: Costs recovered internally										
AUTHORIZED POSITIONS:										
IWS Operations	77.00	77.00	65.50		-	65.50	65.50	65.50	65.50	65.50

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.577	Carry						
	Wastewater Operations	Forward	2026	2027	2028	2029	2030	TOTAL
		from 2025						

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$10,000	\$216,000	\$81,400	\$124,800	\$70,200	\$70,200	\$562,600
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vehicles	\$841,000	\$1,255,000	\$606,000	\$566,500	\$1,112,500	\$0	\$3,540,000
	\$851,000	\$1,471,000	\$687,400	\$691,300	\$1,182,700	\$70,200	\$4,102,600

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment Replacement Fund	\$851,000	\$1,471,000	\$687,400	\$691,300	\$632,700	\$70,200	\$3,552,600
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$550,000	\$0	\$550,000
Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$851,000	\$1,471,000	\$687,400	\$691,300	\$1,182,700	\$70,200	\$4,102,600

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #: 1.577

Service Name: Wastewater Operations

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
18-02	Replacement	Replace Computer Equipment	Computer replacements per IT cycle.	\$ 230,000	E	ERF	\$ -	\$ 36,800	\$ 36,800	\$ 46,000	\$ 50,600	\$ 50,600	\$ 220,800
18-03	Replacement	Replace ERF Equipment	End of life replacement equipment; Gas techs, SCADA/Controls	\$ 200,000	E	ERF	\$ 5,000.00	\$ 50,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 70,000
19-01	Replacement	Replace IWOps Vehicle FQS014	Vehicle replacement - end of life	\$ 195,000	V	ERF	\$ 195,000.00	\$ 195,000	\$ -				\$ 195,000
19-02	Replacement	Replace IWOps Vehicle F00932 Dump Truck	Vehicle replacement - end of life	\$ 180,000	V	ERF		\$ -	\$ -		\$ 180,000		\$ 180,000
19-03	Replacement	Replace IWOps Vehicle F00994 Bobcat	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -	\$ 90,000			\$ 90,000
19-05	Replacement	Replace IWOps Vehicle FQP081 Renfrew	Vehicle replacement - end of life	\$ 100,000	V	ERF	\$ -		\$ -				\$ -
19-07	Replacement	Furniture and Office Equipment Replacement	End of life replacement of furniture and office equipment	\$ 69,000	E	ERF	\$ 5,000.00	\$ 9,200	\$ 4,600	\$ 13,800	\$ 4,600	\$ 4,600	\$ 36,800
20-02	Replacement	Replace IWOps Vehicle F11030	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -				\$ -
20-04	Replacement	Replace IWOps Vehicle F12009	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ 90,000	\$ -				\$ 90,000
20-05	Replacement	Replace IWOps Vehicle F12024	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -				\$ -
20-06	Replacement	Replace IWOps Vehicle F12002	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -				\$ -
20-11	Replacement	Replace IWOps Vehicle F01080	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -				\$ -
21-02	Replacement	Replace IWOps Vehicle F11033	Vehicle replacement - end of life	\$ 90,000	V	ERF	\$ -	\$ -	\$ -				\$ -
21-03	Replacement	Replace IWOps Vehicle F12029	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -				\$ -
22-01	Replacement	SPWWTP - Skid Steer F18036	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -		\$ 90,000		\$ 90,000
23-15	Replacement	Replace IWOps Vehicle F19009	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -				\$ -
22-03	Replacement	Replace IWOps Vehicle - Scissor Lift - F15018	Vehicle replacement - end of life	\$ 35,000	V	ERF		\$ -	\$ -				\$ -
22-06	Replacement	Replace F14024 F550 Diesel Service Truck - Crane/Lift truck	Vehicle replacement - end of life	\$ 350,000	V	ERF	\$ 250,000.00	\$ 350,000	\$ -				\$ 350,000
22-08	Replacement	Replace Mechanical and Electrical Equipment	End of life replacement of equipment	\$ 67,500	E	ERF		\$ 25,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 65,000
23-02	Replacement	Replace IWOps Trailer F00753 1997 Generator Trailer	Vehicle replacement - end of life	\$ 80,000	V	ERF		\$ -	\$ -				\$ -
23-03	Replacement	Replace IWOps Trailer F00793 1998 Trailerman Box Trailer	Vehicle replacement - end of life	\$ 24,000	V	ERF	\$ 24,000.00	\$ -	\$ 24,000				\$ 24,000
23-05	Replacement	Replace IWOps Trailer F00953 2004 Trailtech Tandem Trailer	Vehicle replacement - end of life	\$ 12,000	V	ERF	\$ 12,000.00	\$ -	\$ 12,000				\$ 12,000
23-06	Replacement	Replace IWOps Trailer F00976 2006 EZ Loader Boat Trailer	Vehicle replacement - end of life Delete replaced with new boat	\$ 7,500	V	ERF		\$ -	\$ -				\$ -
23-07	Replacement	Replace IWOps Trailer F00981 2006 Trailtech Flat Deck trailer	Vehicle replacement - end of life	\$ 6,500	V	ERF		\$ -	\$ -	\$ 6,500			\$ 6,500
23-08	Replacement	Replace IWOps Trailer F01052 2008 Pace American Trailer	Vehicle replacement - end of life	\$ 12,500	V	ERF		\$ -	\$ -		\$ 12,500		\$ 12,500
23-09	Replacement	Replace IWOps Vehicle F13009	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ 90,000	\$ -				\$ 90,000
23-10	Replacement	Replace IWOps Vehicle F13010	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ 90,000	\$ -				\$ 90,000

Service #: 1.577
Service Name: Wastewater Operations

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
23-11	Replacement	F11027 2010 Mercedes Sprinter 25C144 Van	Vehicle replacement - end of life	\$ 80,000	V	ERF		\$ -	\$ -				\$ -
23-12	Replacement	FWP076 2010 Ford F250 Super Duty	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -				\$ -
23-13	Replacement	Replace EIC and Machine Shop Equipment	End of life replacement of equipment; EIC and Machine Shop	\$ 250,000	E	ERF	\$ -	\$ 20,000.00	\$ 25,000.00	\$ 50,000.00			\$ 95,000.00
24-01	Replacement	Replace IWOps Vehicle F13012	Vehicle replacement - end of life	\$ 90,000	V	ERF	\$ -	\$ -	\$ -				\$ -
25-02	Replacement	Replace IWOps Vehicle F17021 2017 Ford Transit 350 Cube Van	Vehicle replacement - end of life	\$ 100,000	V	ERF	\$ 100,000.00	\$ -	\$ -	\$ -	\$ 100,000.00		\$ 100,000.00
25-03	Replacement	Replace IWOps Vehicle F17008 2017 Ford F150	Vehicle replacement - end of life	\$ 90,000	V	ERF	\$ -	\$ -	\$ -				\$ -
25-04	Replacement	Replace IWOps Vehicle F17009 2017 Ford F150	Vehicle replacement - end of life	\$ 90,000	V	ERF	\$ 90,000.00	\$ -	\$ -		\$ 90,000.00		\$ 90,000.00
25-05	Replacement	Replace IWOps Vehicle FQ7010 2017 Ford F150	Vehicle replacement - end of life	\$ 90,000	V	ERF	\$ -	\$ -	\$ -				\$ -
25-07	Replacement	Replace IWOps Vehicle F17022 2017 Chev Silverado 3500 W/Crane	Vehicle replacement - end of life	\$ 200,000	V	ERF	\$ 80,000.00		\$ -	\$ 200,000.00			\$ 200,000.00
25-08	Replacement	Replace IWOps Vehicle F17019 2017 Toyota Rav4 Hybrid AWD	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -		\$ 90,000.00		\$ 90,000.00
26-01	Replacement	F17027 2018 Chevrolet Silverado 2500	Vehicle replacement - end of life	\$ 90,000	V	ERF	\$ 90,000.00	\$ -	\$ 90,000.00				\$ 90,000.00
26-02	Replacement	F17029 2018 Chevrolet Silverado 3500	Vehicle replacement - end of life	\$ 150,000	V	ERF		\$ 150,000.00	\$ -				\$ 150,000.00
26-03	Replacement	F18003 2018 Ford F150	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ 90,000.00				\$ 90,000.00
26-05	Replacement	F18010 2018 Ford Transit 250 Cargo Van	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -	\$ 90,000.00			\$ 90,000.00
26-06	Replacement	F18011 2018 Ford Transit 250 Cargo Van	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ 90,000.00	\$ -				\$ 90,000.00
26-07	Replacement	F18014 2018 GMC Sierra 1500	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ -	\$ 90,000.00			\$ 90,000.00
27-01	Replacement	F19006 Ford F150	Vehicle replacement - end of life	\$ 90,000	V	Other		\$ -			\$ 275,000.00		\$ 275,000.00
27-02	Replacement	F19007 Chev 3500	Vehicle replacement - end of life	\$ 250,000	V	Other		\$ -			\$ 275,000.00		\$ 275,000.00
27-03	Replacement	F19008 2019 F350	Vehicle replacement - end of life	\$ 90,000	V	ERF		\$ -	\$ 90,000.00				\$ 90,000.00
27-04	Replacement	F19019 Pressure Washer Trailer	Vehicle replacement - end of life	\$ 25,000	V	ERF		\$ -	\$ 25,000.00				\$ 25,000.00
27-05	Replacement	F14024 F550 Stiff Arm Crane Truck	Vehicle replacement - end of life	\$ 275,000	V	ERF			\$ 275,000.00				\$ 275,000.00
28-02	Replacement	F16012 All wheel drive Van	Vehicle replacement - end of life	\$ 90,000	V	ERF				\$ 90,000.00			\$ 90,000.00
26-08	Replacement	F01065 Load Bank	Load Bank - end of life	\$ 500,000	E	ERF		\$ 75,000.00					\$ 75,000.00
26-09	Replacement	F18050 GMC van	Vehicle replacement - end of life	\$ 200,000	V	ERF		\$ 200,000					\$ 200,000
													\$ -
			Grand Total	\$ 5,939,000			\$ 851,000.00	\$ 1,471,000	\$ 687,400	\$ 691,300	\$ 1,182,700	\$ 70,200	\$ 4,102,600

Service:

1.577

Wastewater Operations

Project Number	18-03	Capital Project Title	Replace ERF Equipment	Capital Project Description	End of life replacement equipment; Gas techs, SCADA/Controls
Project Rationale	Replace ERF Equipment - Gas Tech Replacements Core and Saan Pen				

Project Number	19-01	Capital Project Title	Replace IWOps Vehicle FQS014	Capital Project Description	Vehicle replacement - end of life
Project Rationale	Replace IWOps Vehicle FQS014 - Vehicle replacement - end of life				

Project Number	19-02	Capital Project Title	Replace IWOps Vehicle F00932 Dump Truck	Capital Project Description	Vehicle replacement - end of life
Project Rationale	Replace IWOps Vehicle F00932 - Vehicle replacement - end of life				

Project Number	19-03	Capital Project Title	Replace IWOps Vehicle F00994 Bobcat	Capital Project Description	Vehicle replacement - end of life
Project Rationale	Replace IWOps Vehicle F00994 - Vehicle replacement - end of life				

Service:	1.577	Wastewater Operations

Project Number	19-05	Capital Project Title	Replace IWOps Vehicle FQP081 Renfrew	Capital Project Description	Vehicle replacement - end of life
Project Rationale	Replace IWOps Vehicle F01081 - Vehicle replacement - end of life				

Project Number	19-07	Capital Project Title	Furniture and Office Equipment Replacement	Capital Project Description	End of life replacement of furniture and office equipment
Project Rationale	End of life replacement of furniture and office equipment				

Project Number	20-02	Capital Project Title	Replace IWOps Vehicle F11030	Capital Project Description	Vehicle replacement - end of life
Project Rationale	Replace IWOps Vehicle F11030 - Vehicle replacement - end of life				

Project Number	20-04	Capital Project Title	Replace IWOps Vehicle F12009	Capital Project Description	Vehicle replacement - end of life
Project Rationale	Replace IWOps Vehicle F12009 - Vehicle replacement - end of life				

Service:	1.577	Wastewater Operations

Project Number	20-05	Capital Project Title	Replace IWOps Vehicle F12024	Capital Project Description	Vehicle replacement - end of life
Project Rationale	Replace IWOps Vehicle F12024 - Vehicle replacement - end of life				

Project Number	20-06	Capital Project Title	Replace IWOps Vehicle F12002	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	20-11	Capital Project Title	Replace IWOps Vehicle F01080	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	21-02	Capital Project Title	Replace IWOps Vehicle F11033	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Service: 1.577 Wastewater Operations			
Project Number	21-03	Capital Project Title	Replace IWOps Vehicle F12029
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	21-03	Capital Project Title	Replace IWOps Vehicle F12029
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	22-01	Capital Project Title	SPWWTP - Skid Steer F18036
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	22-02	Capital Project Title	Burgoyne - Skid Steer F19005
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	23-15	Capital Project Title	Replace IWOps Vehicle F19009
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		

Service: 1.577 Wastewater Operations			
Project Number	22-03	Capital Project Title	Replace IWOps Vehicle - Scissor Lift - F15018
Project Rationale	End of life replacement		
Capital Project Description	Vehicle replacement - end of life		
Project Number	22-05	Capital Project Title	Replace IWOps Vehicle F01028 2007 Kubota Tractor
Project Rationale	End of life replacement		
Capital Project Description	Vehicle replacement - end of life		
Project Number	22-06	Capital Project Title	Replace F14024 F550 Diesel Service Truck - Crane/Lift truck
Project Rationale	End of life replacement		
Capital Project Description	Vehicle replacement - end of life		
Project Number	22-08	Capital Project Title	Replace Mechanical and Electrical Equipment
Project Rationale	End of life replacement		
Capital Project Description	End of life replacement of equipment		
Project Number	23-01	Capital Project Title	Replace IWOps Vehicle F00444 1991 DDDG46 Generator Trailer Magic Lake
Project Rationale	End of life replacement		
Capital Project Description	Vehicle replacement - end of life		
Project Number	23-02	Capital Project Title	Replace IWOps Trailer F00753 1997 Generator Trailer
Project Rationale	End of life replacement		
Capital Project Description	Vehicle replacement - end of life		

Service: 1.577 Wastewater Operations			
Project Number	23-03	Capital Project Title	Replace IWOps Trailer F00793 1998 Trailerman Box Trailer
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	23-05	Capital Project Title	Replace IWOps Trailer F00953 2004 Trailtech Tandem Trailer
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	23-06	Capital Project Title	Replace IWOps Trailer F00976 2006 EZ Loader Boat Trailer
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	23-07	Capital Project Title	Replace IWOps Trailer F00981 2006 Trailtech Flat Deck trailer
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	23-08	Capital Project Title	Replace IWOps Trailer F01052 2008 Pace American Trailer
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	23-09	Capital Project Title	Replace IWOps Vehicle F13009
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		

Service: 1.577 Wastewater Operations			
Project Number	23-10	Capital Project Title	Replace IWOps Vehicle F13010
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	23-11	Capital Project Title	F11027 2010 Mercedes Sprinter 25C144 Van
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	23-12	Capital Project Title	FWP076 2010 Ford F250 Super Duty
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	23-13	Capital Project Title	Replace EIC and Machine Shop Equipment
Capital Project Description	End of life replacement of equipment; EIC and Machine Shop		
Project Rationale	End of life replacement of equipment; EIC and Machine Shop		
Project Number	23-14	Capital Project Title	Electric Vehicle Charger - Ganges WWTP
Capital Project Description	Ganges WWTP Level II Vehicle Charging Station		
Project Rationale	Ganges WWTP Level II Vehicle Charging Station		

Service:	1.577	Wastewater Operations

Project Number	23-16	Capital Project Title	Electric Vehicle Charger - McLoughlin WWTP	Capital Project Description	McLoughlin WWTP Level II Vehicle Charging Station
Project Rationale					

Project Number	24-01	Capital Project Title	Replace IWOps Vehicle F13012	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	25-02	Capital Project Title	Replace IWOps Vehicle F17021 2017 Ford Transit 350 Cube Van	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	25-03	Capital Project Title	Replace IWOps Vehicle F17008 2017 Ford F150	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	25-04	Capital Project Title	Replace IWOps Vehicle F17009 2017 Ford F150	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Service: 1.577 Wastewater Operations			
Project Number	25-05	Capital Project Title	Replace IWOps Vehicle FQ7010 2017 Ford F150
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	25-07	Capital Project Title	Replace IWOps Vehicle F17022 2017 Chev Silverado 3500 W/Crane
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	25-08	Capital Project Title	Replace IWOps Vehicle F17019 2017 Toyota Rav4 Hybrid AWD
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	26-01	Capital Project Title	F17027 2018 Chevrolet Silverado 2500
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	26-02	Capital Project Title	F17029 2018 Chevrolet Silverado 3500
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		

Service: 1.577 Wastewater Operations			
Project Number	26-03	Capital Project Title	F18003 2018 Ford F150
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	26-04	Capital Project Title	F18012 2018 Chevrolet Colorado
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	26-05	Capital Project Title	F18010 2018 Ford Transit 250 Cargo Van
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	26-06	Capital Project Title	F18011 2018 Ford Transit 250 Cargo Van
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		
Project Number	26-07	Capital Project Title	F18014 2018 GMC Sierra 1500
Capital Project Description	Vehicle replacement - end of life		
Project Rationale	End of life replacement		

Service:	1.577	Wastewater Operations

Project Number	27-01	Capital Project Title	F19006 Crane Truck	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	27-02	Capital Project Title	F19007 Crane Truck	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	27-03	Capital Project Title	F19008 2019 F350	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	27-04	Capital Project Title	F19019 Pressure Washer Trailer	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	28-01	Capital Project Title	F14024 F550 Stiff Arm Crane Truck	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Service:	1.577	Wastewater Operations

Project Number	28-02	Capital Project Title	F16012 All wheel drive Van	Capital Project Description	Vehicle replacement - end of life
Project Rationale	End of life replacement				

Project Number	28-03	Capital Project Title	F01065 Load Bank	Capital Project Description	Load Bank - end of life
Project Rationale	End of life replacement				

1.577 Wastewater Operations Asset and Reserve Summary
Summary Schedule
2026 - 2030 Financial Plan

Reserve Schedule Summary

Wastewater Operations

Assets held by the IW Wastewater Operations consist of vehicles and equipment including mechanical, electronic, gas detectors, flow monitors, radio equipment, SCADA hardware and computers.

Reserve/Fund Summary

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Equipment Replacement Fund	2,766,598	1,596,444	1,246,910	794,561	399,577	542,009
Operating Reserve Fund	1,127,567	871,193	1,171,193	1,471,193	1,771,193	2,071,193
Total	3,894,165	2,467,636	2,418,102	2,265,753	2,170,769	2,613,201

See attached reserve schedules for projected annual cash flows.

ERF Reserve Fund Schedule Wastewater Operations

Assets held by the Wastewater Operations consist of vehicles and equipment including mechanical, electronic, gas detectors, flow monitors, radio equipment, SCADA hardware and computers. Ent

Equipment Reserve Wastewater Schedule

Equipment Replacement Fund Fund: 1022 Fund Center: 101451	95%					
	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	3,297,498	2,628,268	1,596,444	1,246,910	794,561	399,577
Purchased	(1,068,871)	(1,471,000)	(687,400)	(691,300)	(632,700)	(70,200)
Transfer IN (from Ops Budget)	499,306	439,175	337,866	238,951	237,716	212,632
Proceeds of Disposal	13,522					
Interest Income*	25,144					
Ending Balance \$	2,766,598	1,596,444	1,246,910	794,561	399,577	542,009

Assumptions/Background:

The ERF Reserve will fund the replacement of equipment and vehicles for the Wastewater Operations Division. Beginning January 1, 2026, expenses related to the Electoria Area will be separated into a new service, 1.580, which will include wages, benefits, training, vehicles, and other associated costs. 5% of the ERF Reserve's ending balance will be transferred to Service 1.580 to establish its beginning balance.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

ORF Reserve Fund Schedule IWS Operations

Wastewater Operations

Established by Bylaw No. 4147 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule

88.74%

Operating Reserve Schedule Fund: 1500 Fund Center: 105516	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,362,586	1,000,603	871,193	1,171,193	1,471,193	1,771,193
Purchased	(284,691)	(440,000)	-	-	-	-
Transfer from/to Ops Budget		310,590	300,000	300,000	300,000	300,000
Interest Income*	59,747					
Surplus	(10,075)					
Ending Balance \$	1,127,567	871,193	1,171,193	1,471,193	1,771,193	2,071,193

Assumptions/Background:

Funds are retained in the reserve for charge-out rate stabilization. Beginning January 1, 2026, expenses related to the Electoria Area will be separated into a new service, 1.580, which will include wages, benefits, training, vehicles, and other associated costs. 11.26% of the ORF Reserve's ending balance will be transferred to Service 1.580 to establish its beginning balance.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

I & I Enhancement Program

FINAL BUDGET

March 2026

Service: 3.709 I & I Enhancement Program

Committee: Core Area Liquid Waste Management

DEFINITION:

The Inflow and Infiltration (I&I) Program engages with Core area and Peninsula municipalities and First Nations to identify and reduce the amount of rain and ground water that enters the sanitary sewer system

SERVICE DESCRIPTION:

Requirement of the Core Area Liquid Waste Management Plan (LWMP).

Primary program goals include:

- manage and/or reduce Inflow & Infiltration (I&I) and overflows in accordance with LWMP and Municipal Sewage Regulation
- minimize conveyance, treatment and disposal costs

PARTICIPATION:

Core Area Sewer Participants (LWMP)

MAXIMUM LEVY:

N/A

MAXIMUM CAPITAL DEBT:

N/A

COMMITTEE:

Core Area Liquid Waste Committee

FUNDING:

Funded by Core Area Wastewater Treatment Operations Budget

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Saanich Peninsula Water Supply

FINAL BUDGET

March 2026

Service: 2.610

Saanich Peninsula Water Supply

Committee: Saanich Peninsula Water

DEFINITION:

To purchase water and to acquire, design, construct, reconstruct, purchase, maintain and operate facilities and to acquire property easements, licences and authorities for the supply of water to Central Saanich, North Saanich, and Sidney, for distribution by the municipalities. Letters Patent, December 22, 1976; revised Sept. 27, 1984. Amended SLP April 27, 1978 and March 19, 1986.

SERVICE DESCRIPTION:

This service provides for the purchase of bulk water for supply to Central Saanich, North Saanich, and Sidney, for distribution within their municipalities. Included in the program is the responsibility to provide design, construction, operation and maintenance, licenses, and water quality monitoring to the service area.

PARTICIPATION:

Central Saanich / North Saanich / Sidney

MAXIMUM LEVY:

MAXIMUM CAPITAL DEBT:

As established by Inspector of Municipalities.

COMMISSION:

Saanich Peninsula Water Commission established by Letters Patent to advise the Board with respect to this function.

FUNDING:

Costs are recovered through the sale of bulk water.

CAPITAL DEBT:

Authorized:	\$12,900,000	2021 - (MFA Bylaw No. 4411 - Saanich Peninsula Water Supply Water Works)
Borrowed:	\$0	
Remaining:	\$12,900,000	

Program Group: CRD-Saanich Peninsula Water Supply SUMMARY	2025 BUDGET REQUEST						FUTURE PROJECTIONS			
	2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	TOTAL (COL 4, 5 & 6)	2027	2028	2029	2030
1	2	3	4	5	6	7	8	9	10	11
<u>OPERATING EXPENDITURES:</u>										
ALLOCATION - OPERATIONS	1,224,190	987,320	1,296,764	-	-	1,296,764	1,322,748	1,349,241	1,376,243	1,403,788
UTILITIES	238,150	237,700	247,750	-	-	247,750	252,710	257,770	262,930	268,190
OPERATING - OTHER COSTS	213,660	196,576	208,660	-	-	208,660	214,631	220,799	227,174	233,786
ALLOCATION - STANDARD OVERHEAD	206,221	206,221	225,741	-	-	225,741	262,974	268,744	274,347	280,068
TOTAL OPERATING EXPENDITURES	1,882,221	1,627,817	1,978,915	-	-	1,978,915	2,053,063	2,096,554	2,140,694	2,185,832
*Percentage increase over prior year board budget			5.14%			5.14%	3.75%	2.12%	2.11%	2.11%
TOTAL BULK WATER EXPENDITURES	5,523,840	5,610,133	6,146,976	-	-	6,146,976	6,736,637	7,641,007	8,823,920	10,209,810
<u>CAPITAL EXPENDITURES & TRANSFERS</u>										
TRANSFER TO CAPITAL RESERVE FUND	600,000	973,582	400,000	-	-	400,000	400,000	400,000	400,000	400,000
TRANSFER TO EQUIPMENT REPLACEMENT FUND	100,000	100,000	150,000	-	-	150,000	200,000	200,000	200,000	200,000
TOTAL CAPITAL EXPENDITURES & TRANSFERS	700,000	1,073,582	550,000	-	-	550,000	600,000	600,000	600,000	600,000
<u>DEBT SERVICING</u>										
DEBT-INTEREST & PRINCIPAL	219,300	10,328	575,402	-	-	575,402	1,277,084	1,277,084	1,277,084	1,277,084
TOTAL DEBT EXPENDITURES	219,300	10,328	575,402	-	-	575,402	1,277,084	1,277,084	1,277,084	1,277,084
TOTAL EXPENDITURES	8,325,361	8,321,860	9,251,293	-	-	9,251,293	10,666,784	11,614,645	12,841,698	14,272,726
<u>SOURCES OF FUNDING-OPERATIONS</u>										
REVENUE -WATER SALES	(8,048,251)	(8,173,750)	(8,971,513)	-	-	(8,971,513)	(10,512,984)	(11,457,765)	(12,681,688)	(14,109,526)
REVENUE -OTHER	(277,110)	(148,110)	(279,780)	-	-	(279,780)	(153,800)	(156,880)	(160,010)	(163,200)
TOTAL SOURCES OF FUNDING FROM OPERATIONS	(8,325,361)	(8,321,860)	(9,251,293)	-	-	(9,251,293)	(10,666,784)	(11,614,645)	(12,841,698)	(14,272,726)
<u>SOURCES OF FUNDING-REQUISITION</u>										
PROPERTY TAX REQUISITION FOR DEBT	-	-	-	-	-	-	-	-	-	-
TOTAL REQUISITION	-	-	-	-	-	-	-	-	-	-
TRANSFER FROM PRIOR YEAR	-	-	-	-	-	-	-	-	-	-
TRANSFER TO FOLLOWING YEAR	-	-	-	-	-	-	-	-	-	-
TOTAL CARRY FORWARD (SURPLUS)/ DEFICIT	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCES OF ALL FUNDING	(8,325,361)	(8,321,860)	(9,251,293)	-	-	(9,251,293)	(10,666,784)	(11,614,645)	(12,841,698)	(14,272,726)
Percentage increase over prior year's board budget			11.12%			11.12%	15.30%	8.89%	10.56%	11.14%
Water Rate \$ per cu. m.	\$ 1.2575					\$ 1.3593	\$ 1.5809	\$ 1.7101	\$ 1.8788	\$ 2.0749
Percentage increase	4.99%					8.10%	16.30%	8.17%	9.86%	10.44%

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	2.610 Saanich Peninsula Water Supply	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$884,000	\$1,184,000	\$300,000	\$300,000	\$50,000	\$50,000	\$1,884,000	\$1,884,000
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$16,295,500	\$17,434,500	\$1,679,133	\$2,000,000	\$1,250,000	\$1,050,000	\$23,413,633	\$23,413,633
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$17,179,500	\$18,618,500	\$1,979,133	\$2,300,000	\$1,300,000	\$1,100,000	\$25,297,633	

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$13,450,000	\$13,450,000	\$0	\$0	\$0	\$0	\$13,450,000	\$13,450,000
Equipment Replacement Fund	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$1,000,000
Grants (Federal, Provincial)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Donations / Third Party Funding	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Reserve Fund	\$3,629,500	\$4,868,500	\$1,779,133	\$2,100,000	\$1,100,000	\$900,000	\$10,747,633	\$10,747,633
	\$17,179,500	\$18,618,500	\$1,979,133	\$2,300,000	\$1,300,000	\$1,100,000	\$25,297,633	

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:	2.610
Service Name:	Saanich Peninsula Water Supply

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
SYSTEM UPGRADES AND REPLACEMENTS													
18-04	New	Post Disaster Emergency Water Supply	Identify and procure emergency systems for post disaster preparedness	\$ 1,785,000	S	Res	\$ 150,000	\$ 300,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ 750,000
20-02	New	Hamsterly Pump Station Backup Power Generator	Addition of a backup power generator at the Hamsterly Pump Station	\$ 1,010,867	S	Res	\$ 790,000	\$ -	\$ 190,000	\$ 800,000	\$ -	\$ -	\$ 990,000
21-01	New	Level of Service Agreement	Determine and develop appropriate level of service agreements with the participating municipalities for water supply.	\$ 125,000	S	Res	\$ 75,000	\$ 125,000	\$ -	\$ -	\$ -		\$ 125,000
21-04	Renewal	SCADA Upgrades	SCADA upgrades and planning in conjunction with the Juan de Fuca Water Distribution, Saanich Peninsula Water and Wastewater, and Core Area Wastewater Services.	\$ 1,450,000	E	Res	\$ 634,000	\$ 834,000	\$ 200,000	\$ 200,000	\$ 50,000	\$ 50,000	\$ 1,334,000
21-05	Renewal	SPW System Upgrade and Expansion	Upgrade vulnerable sections of the SPWS system to a more resilient system and increase operational flexibility.	\$ 14,700,000	S	Res	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
21-05	Renewal				S	Debt	\$ 13,450,000	\$ 13,450,000	\$ -	\$ -	\$ -	\$ -	\$ 13,450,000
22-02	New	Microwave Radio Upgrades	To provide a high bandwidth communications backbone to the SPW/SPWW systems, a microwave communications system will be installed.	\$ 550,000	E	Res	\$ 250,000	\$ 350,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 550,000
23-01	Study	Master Plan and DCC Program Update	5-year update of the DCC program and initiate SPWS Master Plan as recommended in last DCC update.	\$ 117,972	S	Res	\$ 49,000	\$ 49,500	\$ -	\$ -	\$ -	\$ -	\$ 49,500
23-01	Study	DCC Program Update	5-year update of the DCC program.	\$ 1,000	S	Res	\$ 500	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000
25-01	New	Hamsterly Pump Station Capacity Upgrade	Increase the capacity of the Hamsterly Pump Station to address increased water demand. This is the service's contribution to the DCC project.	\$ 6,040	S	Res	\$ -	\$ 6,040	\$ -	\$ -	\$ -	\$ -	\$ 6,040
24-01	Decommission	Dean Park Road Well Decommissioning	Decommissioning of a groundwater well(s) on Dean Park Road.	\$ 250,000	S	Res	\$ 148,000	\$ 248,000	\$ -	\$ -	\$ -	\$ -	\$ 248,000
24-02	New	Reservoir Seismic Isolation Valves	Addition of seismic isolation valves at various Saanich Peninsula tanks.	\$ 800,000	S	Res	\$ 770,000	\$ 770,000	\$ -	\$ -	\$ -	\$ -	\$ 770,000
26-01	Decommission	Decommissioning of Various Sites/Components	Various existing facilities within SPWS have redundant valves and piping that require removal.	\$ 150,000	S	Res	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 150,000
25-02	Study	Asset Management Plan	Update the asset management plan with recent study information.	\$ 750,000	S	Res	\$ 390,000	\$ 440,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 840,000
25-03	Study	Operational Optimization Review	Review the SPWS system from an operational perspective to investigate operational efficiencies and improvements.	\$ 200,000	S	Res	\$ 94,000	\$ 194,000	\$ -	\$ -	\$ -	\$ -	\$ 194,000
25-04	Study	Cloake Hill/Deep Cove Hydraulic Assessment	Detailed analysis of Cloake Hill Tank and Deep Cove Pump Station. Driven by the 2021 heat dome event and results of the DCC program and Strategic Plan Update	\$ 100,000	S	Res	\$ 95,000	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ 95,000
27-01	Replacement	Cloake Hill/Deep Cove Upgrades	Potential Construction Upgrades	\$ 1,000,000	S	Res	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,000,000
25-05	Renewal	Asset Capital Improvement/Replacement Program	Ongoing program to continually address multiple, small to mid-scale capital improvements to the Saanich Peninsula Water System.	\$ 2,550,000	S	Res	\$ 25,000	\$ 600,000	\$ 200,000	\$ 200,000	\$ 750,000	\$ 750,000	\$ 2,500,000
25-06	New	SCADA System Cybersecurity	Shared project budget to improve cyber security in the SCADA system.	\$ 100,000	S	Other	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Sub-Total System Upgrades and Replacements				\$ 25,645,879			\$ 17,020,500	\$ 17,562,540	\$ 1,490,000	\$ 2,100,000	\$ 1,100,000	\$ 900,000	\$ 23,152,540
ANNUAL PROVISIONAL ITEMS													
24-03	Renewal	Pump Station, Meter Station, Valve Repair, Transmission Main & Storage Tank Repairs, Replacements and decommissioning.	Planned and unplanned infrastructure and equipment renewal.	\$ 1,200,000	S	ERF	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
													\$ -
Sub-Total Annual Provisional Items				\$ 1,200,000			\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000

Service #:

2.610

Service Name:

Saanich Peninsula Water Supply

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
DEVELOPMENT COST CHARGE (DCC) PROGRAM													
22-01	Study	Water Strategic Plan Update	Update the strategic plan to inform future works and identify hydraulic deficiencies.	\$ 33,028	S	Res	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
23-01	Study	Master Plan and DCC Program Update	5-year update of the DCC program and initiate SPWS Master Plan as recommended in last DCC update.	\$ 132,028	S	Res	\$ 79,500	\$ 129,000	\$ -	\$ -	\$ -	\$ -	\$ 129,000
23-01	Study	DCC Program Update	5-year update of the DCC program.	\$ 99,000	S	Res	\$ 49,500	\$ 99,000	\$ -	\$ -	\$ -	\$ -	\$ 99,000
20-02	New	Hamsterly Pump Station Backup Power Generator	Addition of a backup power generator at the Hamsterly Pump Station	\$ 289,133	S	Res	\$ -	\$ -	\$ 289,133	\$ -	\$ -	\$ -	\$ 289,133
25-01	New	Hamsterly Pump Station Capacity Upgrade	Increase the capacity of the Hamsterly Pump Station to address increased water demand.	\$ 597,960	S	Res	\$ -	\$ 597,960	\$ -	\$ -	\$ -	\$ -	\$ 597,960
Sub-Total Development Cost Charge (DCC) Program				\$ 1,151,149			\$ 159,000	\$ 855,960	\$ 289,133	\$ -	\$ -	\$ -	\$ 1,145,093
			Grand Total	\$ 27,997,028			\$ 17,179,500	\$ 18,618,500	\$ 1,979,133	\$ 2,300,000	\$ 1,300,000	\$ 1,100,000	\$ 25,297,633

Service: **2.610** **Saanich Peninsula Water Supply**

Project Number	18-04	Capital Project Title	Post Disaster Emergency Water Supply	Capital Project Description	Identify and procure emergency systems for post disaster preparedness
Project Rationale	In the event of a disaster, it is proposed to have in place the ability to source, treat (if required) and distribute drinking water during the initial and sustained response and recovery phases to the public. Initial investigation has highlighted areas, such as having hardened hydrants/standpipes that the CRD should be investing in. Additional funds are required to start implementing these additional works.				

Project Number	20-02	Capital Project Title	Hamsterly Pump Station Backup Power Generator	Capital Project Description	Addition of a backup power generator at the Hamsterly Pump Station
Project Rationale	Addition of a backup power generator at the Hamsterly Pump Station. Project is temporary being deferred due to market escalation and considerations for combining with future Capacity upgrades.				

Project Number	21-01	Capital Project Title	Level of Service Agreement	Capital Project Description	Determine and develop appropriate level of service agreements with the participating municipalities for water supply.
Project Rationale	Determine and develop appropriate level of service agreements with the participating municipalities for water supply.				

Project Number	21-04	Capital Project Title	SCADA Upgrades	Capital Project Description	SCADA upgrades and planning in conjunction with the Juan de Fuca Water Distribution, Saanich Peninsula Water and Wastewater, and Core Area Wastewater Services.
Project Rationale	The existing SCADA system is nearing end of life for equipment. The SCADA system provides vital operational monitoring and control information for the Saanich Peninsula Water System. Additionally, the Juan de Fuca Water Distribution, Saanich Peninsula Wastewater, Regional Water System, and Core Area Wastewater services require similar upgrades and integration. This project will be carried out with the other services so that an fully integrated system can be implemented.				

Service:

2.610

Saanich Peninsula Water Supply

Project Number 21-05

Capital Project Title SPW System Upgrade and Expansion

Capital Project Description Upgrade vulnerable sections of the SPWS system to a more resilient system and increase operational flexibility.

Project Rationale This project is for expansion and replacement of watermains and appurtenances within the Saanich Peninsula Water Supply system for infrastructure renewal and improved resiliency. Funds are required for detailed design and construction of the Bear Hill Trunk extension section of transmission main from Mt Newton to the Dean Park Lower tank along East Saanich Road, preliminary design of the transmission main from McTavish Tank to Mills Road, and preliminary design of the Dean Park Feeder Main between Dean Lower and Dean Middle Tanks. Additional funding will be required to complete construction of all three project components but the design delivery and construction of the Bear Hill Trunk component are being delivered in partner with similar projects in the RWS system.

Project Number 22-02

Capital Project Title Microwave Radio Upgrades

Capital Project Description To provide a high bandwidth communications backbone to the SPW/SPWW systems, a microwave communications system will be installed.

Project Rationale Multiple facilities throughout the CRD RWS system require additional bandwidth to allow for proper monitoring and control. This project will enable the initial design and preliminary installation of a high bandwidth microwave backbone that will be able to be leveraged by multiple CRD operational groups. The installation of this backbone will be coordinated with the other IWS service areas.

Project Number 23-01

Capital Project Title Master Plan and DCC Program Update

Capital Project Description 5-year update of the DCC program and initiate SPWS Master Plan as recommended in last DCC update.

Project Rationale This project aims to update the Master Plan and DCC Program to support long-term infrastructure planning and ensure that development cost charges (DCCs) reflect future growth needs. It should provide a list of DCC-eligible projects to guide future investment decisions.

Project Number 25-01

Capital Project Title Hamsterly Pump Station Capacity Upgrade

Capital Project Description Increase the capacity of the Hamsterly Pump Station to address increased water demand. This is the service's contribution to the DCC project.

Project Rationale In the 2018 KWL DCC Update report, the Hamsterly Pump Station was identified to require addition of a third pump to meet increased water demand. Increase the capacity of the Hamsterly Pump Station to address increased water demand. This project will be reassessed in the subsequent DCC update prior to progressing.

Service: **2.610** **Saanich Peninsula Water Supply**

Project Number 24-01 **Capital Project Title** Dean Park Road Well Decommissioning **Capital Project Description** Decommissioning of a groundwater well(s) on Dean Park Road.

Project Rationale Decommissioning of a former groundwater well at 1557 Dean Park Road. Initial decommissioning may only including well sealing for compliance with provincial regulations but eventually the electrical and concrete structure will also need to be decommissioned.

Project Number 24-02 **Capital Project Title** Reservoir Seismic Isolation Valves **Capital Project Description** Addition of seismic isolation valves at various Saanich Peninsula tanks.

Project Rationale Seismic valve upgrades at Cloake Hill, Bear Hill, Dawson and Lower Dean Tanks.

Project Number 26-01 **Capital Project Title** Decommissioning of Various Sites/Components **Capital Project Description** Various existing facilities within SPWS have redundant valves and piping that require removal.

Project Rationale Various decommissioning of old assets that are no longer required in the system.

Project Number 25-02 **Capital Project Title** Asset Management Plan **Capital Project Description** Update the asset management plan with recent study information.

Project Rationale Update the strategic asset management plan based upon recent studies such as the DCC Program Update. The update will inform future capital works.

Project Number 25-03 **Capital Project Title** Operational Optimization Review **Capital Project Description** Review the SPWS system from an operational perspective to investigate operational efficiencies and improvements.

Project Rationale Engineering and Operations coordination and assessment of the SPWS system to better document operational procedures and assess opportunities for improvement.

Service: 2.610 Saanich Peninsula Water Supply			
Project Number	25-04	Capital Project Title	Cloake Hill/Deep Cove Hydraulic Assessment
		Capital Project Description	Detailed analysis of Cloake Hill Tank and Deep Cove Pump Station. Driven by the 2021 heat dome event and results of the DCC program and Strategic Plan Update
Project Rationale	Detailed analysis of Cloake Hill Tank and Deep Cove Pump Station. Driven by the 2021 heat dome event and results of the DCC program and Strategic Plan Update.		
Project Number	27-01	Capital Project Title	Cloake Hill/Deep Cove Upgrades
		Capital Project Description	Potential Construction Upgrades
Project Rationale	Potential upgrades to be further scoped following completion of the Assessment in Project #25-04.		
Project Number	25-05	Capital Project Title	Asset Capital Improvement/Replacement Program
		Capital Project Description	Ongoing program to continually address multiple, small to mid-scale capital improvements to the Saanich Peninsula Water System.
Project Rationale	This program will fund items such as replacement of valves (line, air, check, PRV, etc), replacement and addition of instrumentation, decommissioning infrastructure and other mid sized improvements. This program will primarily address items that are more complex than can be delivered under the Annual Provisional account (24-03) but will comprise of smaller projects than those listed in the SPW System Upgrade and Expansion Program (21-05). Budget forecasts will be further influenced by asset management plans and operational coordination.		
Project Number	25-06	Capital Project Title	SCADA System Cybersecurity
		Capital Project Description	Shared project budget to improve cyber security in the SCADA system.
Project Rationale	Project budget to improve cyber security in the SCADA System. CRD IT Department to lead and provide implementation support.		
Project Number	24-03	Capital Project Title	Pump Station, Meter Station, Valve Repair, Transmission Main & Storage Tank
		Capital Project Description	Planned and unplanned infrastructure and equipment renewal.
Project Rationale	Annual Provisional Account to address planned and unplanned infrastructure and equipment renewals.		
Project Number	22-01	Capital Project Title	Water Strategic Plan Update
		Capital Project Description	Update the strategic plan to inform future works and identify hydraulic deficiencies.
Project Rationale	A water distribution system changes with development demand. A periodic update of the strategic plan to identify hydraulic deficiencies and inform future works is periodically required to ensure the level of service.		

**2.610 Saanich Peninsula Water
Summary Schedule
2026 - 2030 Financial Plan**

Asset Profile

Saanich Peninsula Water

One of the 16 CRD drinking water systems across the region, Saanich Peninsula Water Supply obtains treated drinking water from the Regional Water Supply System and is responsible for the wholesale trunk water supply systems for Central Saanich, Sidney & North Saanich. Assets include land, 46 kilometres of water supply mains, nine balancing reservoirs, nine pumping stations, two pressure reducing stations, nine supply meters and two rechlorination stations.

Reserve/Fund Summary

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
DCC Reserve Account	2,231,623	1,375,663	1,086,530	1,086,530	1,086,530	1,086,530
Equipment Replacement Fund	1,982,771	1,932,771	1,932,771	1,932,771	1,932,771	1,932,771
Capital Reserve	5,603,537	6,003,537	4,624,404	2,924,404	2,224,404	1,724,404
Total	9,817,931	9,311,971	7,643,705	5,943,705	5,243,705	4,743,705

**2.610 Saanich Peninsula Water
Development Cost Charges
2026 - 2030 Financial Plan**

Development Cost Charges Reserve Schedule

Reserve Fund: Saanich Peninsula Water Development Cost Charges (Bylaw # 3208)

Saanich Peninsula Water Development Cost charges (DCC's) was adopted in 2005 for the purpose of providing funds to assist with the capital costs of providing, constructing, altering or expanding the Districts water & wastewater systems that services the Member Municipalities.

Reserve Cash Flow

Fund: 1009, Fund Center: 101353 - DCC Water System only	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	2,162,842	2,231,623	1,375,663	1,086,530	1,086,530	1,086,530
Transfers to Reserve from Operating	-					
Transfers from Reserve based on DCC-capital plan	-	(855,960)	(289,133)	-	-	-
Transfers from Revenue Fund						
DCC's received from Member Municipalities						
Interest Income*	68,781					
Ending Balance \$	2,231,623	1,375,663	1,086,530	1,086,530	1,086,530	1,086,530

General Comments:

Saanich Peninsula Water Development Cost Charges (DCC's) was adopted in 2005 for the purpose of providing funds to assist with the capital costs of providing, constructing, altering or expanding the Districts water & wastewater systems that services the Member Municipalities.

The above cash flow only reflects DCC Reserve information for Water System only (Wastewater's information will be provided in the Wastewater budgets). These Reserve funds are received from member municipalities as Development Cost Charges (DCC's) to provide for the capital costs of water capacity system improvements within the service areas.

In December 2018 the bylaw was ammended to remove Develoment Cost Charges on new projects to recognize that the fund's balance exceeded the total of current development projects.

2.610 Saanich Peninsula Water
Equipment Replacement Reserve Schedule
2026 - 2030 Financial Plan

Equipment Replacement Reserve Schedule

Reserve Fund: Saanich Peninsula Water-Equipment Replacement Reserve (covered by CRD-ERF Bylaw)

Reserve Cash Flow

Fund: 1022 Fund Center: 101452

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,867,029	1,982,771	1,932,771	1,932,771	1,932,771	1,932,771
Equipment purchases (Based on Capital Plan)	-	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Transfer from Operating Budget	100,000	150,000	200,000	200,000	200,000	200,000
Interest Income*	15,742					
Ending Balance \$	1,982,771	1,932,771	1,932,771	1,932,771	1,932,771	1,932,771

General Comments: The fund is used to replace water system infrastructure throughout the system as failing components are identified and not funded through operating budgets.

**2.610 Saanich Peninsula Water
Capital Reserve Fund
2026 - 2030 Financial Plan**

Capital Reserve Fund Schedule

Reserve Fund: Saanich Peninsula Water Capital Reserve Fund (Bylaw #1397)

Reserve Cash Flow

Fund: 1009 Fund Center: 102159	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	4,127,360	5,603,537	6,003,537	4,624,404	2,924,404	2,224,404
Transfers from Reserve based on capital plan	-	-	(1,779,133)	(2,100,000)	(1,100,000)	(900,000)
Transfer from Operating Budget	1,330,288	400,000	400,000	400,000	400,000	400,000
Interest Income*	145,890					
Ending Balance \$	5,603,537	6,003,537	4,624,404	2,924,404	2,224,404	1,724,404

General Comments:

Saanich Peninsula Water Capital Reserve Fund was adopted in 1985 for the purpose of capital payments including planning, engineering and legal costs for providing, latering or expanding water system infrastructure related to the Saanich Peninsula Water Supply System.

The fund is used for the purpose of funding the Service Capital infrastructure related directly or indirectly to water facilities, (excluding DCC) capital expenditures.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Saanich Peninsula Wastewater

FINAL BUDGET

March 2026

DEFINITION:

Provision of sewage treatment and disposal through treatment plant facilities and outfall for member participants.

SERVICE DESCRIPTION:

This program is for the provision of wastewater collection and treatment to the Saanich Peninsula municipalities of Central Saanich, North Saanich, and Sidney. Although the largest component of the program budget is for the operation and maintenance of the systems, many other key programs are funded through and support these budgets including engineering (capital projects), odour control, and marine monitoring and protection.

PARTICIPATION:

Operating costs to be recovered by requisition to all participating members based on measured flow from previous year.

MAXIMUM LEVY:

Establishment Bylaw No. 2388/2439 - Greater of \$5,663,000 or \$1.56 / \$1,000 of actual assessed value of land and improvements.

MAXIMUM CAPITAL DEBT:

Authorized:	LA Bylaw 4596	\$	<u>Authorized</u>	7,720,000	\$	<u>Borrowed</u>	-	<u>Remaining</u>	7,720,000

SPWWS SEWER SYSTEM:

<u>Location</u>	<u>Cost Sharing Allocation: Annual Wastewater Flows</u>
Airport	2.22%
Sidney	38.27%
Pauquachin	1.50%
Central Saanich	42.79%
North Saanich	14.57%
Tseycum	0.54%
IOS	0.12%
Total	100.00%

FUNDING:

Requisition

RESERVE FUND:

Saanich Peninsula Wastewater Commission approved that operating surpluses be transferred to capital reserve fund, starting with 2009 budget (approved Nov 6, 2008).

3.718 - Saanich Peninsula Wastewater

	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
OPERATING COSTS										
Operating	3,088,128	2,942,506	3,075,270	-	35,000	3,110,270	3,283,174	3,251,027	3,390,080	3,415,685
Laboratory	186,232	186,232	193,651	-	-	193,651	199,371	205,257	211,315	217,560
Heat Recovery	149,623	150,447	137,511	-	-	137,511	140,274	143,082	145,942	148,864
Biosolids Mgmt.	620,377	769,000	1,046,246	-	-	1,046,246	1,049,069	1,052,047	1,055,079	1,058,188
Allocation - Standard Overhead	80,155	80,155	83,090	-	-	83,090	84,586	86,278	88,003	89,763
TOTAL OPERATING COSTS	4,124,516	4,128,340	4,535,768	-	35,000	4,570,768	4,756,473	4,737,690	4,890,419	4,930,060
*Percentage Increase over prior year		0.09%	9.97%	0.00%	0.85%	10.82%	4.06%	-0.39%	3.22%	0.81%
CAPITAL / RESERVE										
Transfer to Operating Reserve Fund	74,940	78,791	75,200	-	-	75,200	75,510	85,820	96,130	106,450
Transfer to Equipment Replacement Fund	531,300	531,300	212,500	-	-	212,500	217,410	221,760	226,200	230,724
Transfer to Capital Reserve Fund	386,000	455,190	396,650	-	-	396,650	427,380	438,130	438,890	439,670
Debt Reserve Fund	30,000	-	47,650	-	-	47,650	16,000	7,500	2,500	500
MFA Principal Payment	-	-	(0)	-	-	(0)	265,603	348,524	387,392	400,349
MFA Interest Payment	68,250	227	103,603	-	-	103,603	253,065	317,306	346,244	355,504
TOTAL CAPITAL / RESERVES	1,090,490	1,065,508	835,602	-	-	835,602	1,254,968	1,419,040	1,497,356	1,533,196
TOTAL COSTS	5,215,006	5,193,847	5,371,370	-	35,000	5,406,370	6,011,442	6,156,730	6,387,776	6,463,256
*Percentage Increase over prior year		-0.41%	3.00%	0.00%	0.67%	3.67%	11.19%	2.42%	3.75%	1.18%
Internal Recovery - Other	(158,602)	(137,443)	(138,991)	-	-	(138,991)	(141,770)	(144,600)	(147,490)	(150,432)
Recovery - Other	-	-	-	-	-	-	-	-	-	-
OPERATING COSTS LESS INTERNAL RECOVERIES	5,056,404	5,056,404	5,232,379	-	35,000	5,267,379	5,869,672	6,012,130	6,240,286	6,312,824
*Percentage Increase over prior year		0.00%	3.48%	0.00%	0.69%	4.17%	11.43%	2.43%	3.79%	1.16%
SOURCES OF FUNDING (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current Year										
Grants in Lieu of Taxes	(7,542)	(7,542)	(9,432)	-	-	(9,432)	(5,295)	(5,295)	(5,295)	(5,295)
Transfer from Own Funds	(120,000)	(120,000)	-	-	(35,000)	(35,000)	(130,000)	(30,000)	(100,000)	(55,000)
TOTAL REVENUE	(127,542)	(127,542)	(9,432)	-	(35,000)	(44,432)	(135,295)	(35,295)	(105,295)	(60,295)
REQUISITION	(4,928,862)	(4,928,862)	(5,222,947)	-	-	(5,222,947)	(5,734,377)	(5,976,835)	(6,134,991)	(6,252,529)
*Percentage increase over prior year		0.00%	5.97%	0.00%	0.00%	5.97%	9.79%	4.23%	2.65%	1.92%
PARTICIPANTS: C. Saanich, N. Saanich, Sidney, Airport										

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	3.718	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
	Saanich Peninsula Wastewater							

EXPENDITURE

Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Equipment	\$725,000	\$1,210,000	\$1,800,000	\$1,160,000	\$250,000	\$50,000	\$4,470,000	
Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Engineered Structures	\$630,000	\$5,915,000	\$2,500,000	\$2,500,000	\$950,000	\$1,650,000	\$13,515,000	
Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,355,000	\$7,125,000	\$4,300,000	\$3,660,000	\$1,200,000	\$1,700,000	\$17,985,000	

SOURCE OF FUNDS

Capital Funds on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debenture Debt (New Debt Only)	\$450,000	\$4,885,000	\$3,150,000	\$2,250,000	\$250,000	\$50,000	\$10,585,000	
Equipment Replacement Fund	\$605,000	\$1,120,000	\$200,000	\$380,000	\$200,000	\$200,000	\$2,100,000	
Grants (Federal, Provincial)	\$0	\$0	\$500,000	\$580,000	\$0	\$1,450,000	\$2,530,000	
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$300,000	\$1,120,000	\$450,000	\$450,000	\$750,000	\$0	\$2,770,000	
	\$1,355,000	\$7,125,000	\$4,300,000	\$3,660,000	\$1,200,000	\$1,700,000	\$17,985,000	

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:

3.718

Service Name:

Saanich Peninsula Wastewater

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
WASTEWATER TREATMENT PLANT													\$ -
26-01	Renewal	WWTP Corrosion and Air Management Improvements Program	Program level budget to address and mitigate degradation from foul air at the Saanich Peninsula Wastewater Treatment Plant.	\$ 7,500,000	S	Debt	\$ -	\$ 3,910,000	\$ 2,000,000	\$ 1,500,000	\$ -	\$ -	\$ 7,410,000
26-01	Renewal	WWTP Corrosion and Air Management Improvements Program			S	Res	\$ -	\$ 500,000					\$ 500,000
23-04	Replacement	Replace SCADA Servers and Ethernet Upgrades	Existing servers are EOL and need to be replaced to meet current CRD specifications and standards	\$ 250,000	S	ERF	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
28-01	Study	Bazan Bay Outfall Inspection	Follow-up inspection of Bazan Bay Outfall	\$ 250,000	S	Res		\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
24-02	Replacement	Standby Power Assessment and Replacement	Original standby genset is nearing end of life and AECOM recommended completing a power load assessment and upgrading to a new genset that can provide standby power to the whole treatment plant.	\$ 30,000	E	Res	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24-02	Replacement	Standby Power Assessment and Replacement	Original standby genset is nearing end of life and AECOM recommended completing a power load assessment and upgrading to a new genset that can provide standby power to the whole treatment plant.	\$ 920,000	E	Debt	\$ 150,000	\$ 300,000	\$ 650,000		\$ -	\$ -	\$ 950,000
24-03	Replacement	SCADA Equipment Replacement	Project to review and address the maturation of SCADA hardware throughout the service areas.	\$ 1,000,000	E	Debt	\$ 200,000	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 50,000	\$ 1,000,000
24-04	Replacement	SPWWTP PLC Replacement	PLC and CPUs at SPWWTP are at the end of life and must be replaced. The Schneider product currently used at the SPWWTP was discontinued in 2018 and will no longer be supported as of 2026.	\$ 500,000	E	Debt	\$ 50,000	\$ 100,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 350,000
26-02	Study	Wastewater Treatment Plant Model Development	Initial assessment and plant modelling exercise to help assess future plant optimization.	\$ 150,000	E	Res		\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 150,000
26-03	Renewal	Decarbonization Improvements at SPWWTP	Project to carry out decarbonization improvement recommendations as developed through the 2024 Low Carbon Electrification Study.	\$ 120,000	E	Res		\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
26-03	Renewal	Decarbonization Improvements at SPWWTP		\$ 1,080,000	E	Grant		\$ -	\$ 500,000	\$ 580,000	\$ -	\$ -	\$ 1,080,000
PUMP STATIONS													
24-05	Replacement	Keating Pump Station - Pump Replacement	The existing pumps are nearing end of life and are becoming more difficult to maintain.	\$ 600,000	S	ERF	\$ 280,000	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ 580,000
GENERAL									\$ -	\$ -	\$ -	\$ -	\$ -
21-04	Replacement	Voice Radio Replacement	Replacement of the voice radios, in coordination with the RWS, SPW, JDF, and Core Area services.	\$ 85,000	E	ERF	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
18-10	Replacement	Equipment Replacement - Annual Provisional	Funds are required for emergency replacement of equipment that is unplanned and outside maintenance contingencies.	\$ 1,200,000	S	ERF	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
22-02	New	Microwave Radio Upgrades	To provide a high bandwidth communications backbone to the SPW/SPWW systems, a microwave communications system will be installed.	\$ 550,000	E	Res	\$ 250,000	\$ 350,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 550,000
24-06	Replacement	IT Core Infrastructure Replacement	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life	\$ 240,000	E	ERF	\$ 45,000	\$ 60,000	\$ -	\$ 180,000	\$ -	\$ -	\$ 240,000
29-01	Study	Inflow and Infiltration (I&I) Management Plan Update	Future update to the Saanich Peninsula Wastewater I&I Plan	\$ 50,000	S	Res		\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
26-04	Study	Wastewater Strategic Planning	Create a strategic plan for wastewater within the CRD to guide decision making and long-term planning	\$ 50,000	S	Res		\$ 50,000					\$ 50,000
GRAVITY SEWERS & MANHOLES													
20-04	Renewal	Manhole Repairs and Replacement	Based upon inspections, high priority repairs and relining will start on some MH's in Central Saanich and Sidney. Repairs/relining will be scheduled in the next 5 years.	\$ 100,000	S	Res	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20-04	Renewal	Manhole Repairs and Replacement	Based upon inspections, high priority repairs and relining will start on some MH's in Central Saanich and Sidney. Repairs/relining will be scheduled in the next 5 years.	\$ 850,000	S	Debt	\$ 50,000	\$ 375,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 875,000
27-02	Renewal	Trunk Sewer Relining - Ph2	Based upon CCTV inspection, about another 1600m of 500mm dia asbestos cement sewer should be lined in 2029.	\$ 1,450,000	S	Grant		\$ -	\$ -	\$ -	\$ -	\$ 1,450,000	\$ 1,450,000
27-02	Renewal	Trunk Sewer Relining - Ph2		\$ 750,000	S	Res		\$ -	\$ -	\$ 50,000	\$ 700,000	\$ -	\$ 750,000
27-03	Renewal	Flushing and CCTV Inspection	SPWW sewers should be cleaned and inspected on a 5-basis. The next 5-year inspection is planned for 2027.	\$ 150,000	S	Res		\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
27-04	Renewal	I&I Flow Monitoring	Flow Monitoring leading up to I&I Plan Updates	\$ 150,000	S	Res		\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
PRESSURE PIPES & APPURTUNANCES													
DEVELOPMENT COST CHARGE (DCC) PROJECTS													
23-01	Renewal	DCC Program - 5-year Update	5-year update of the DCC program.	\$ 75,000	S	Res	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
			Grand Total	\$ 18,100,000			\$ 1,355,000	\$ 7,125,000	\$ 4,300,000	\$ 3,660,000	\$ 1,200,000	\$ 1,700,000	\$ 17,985,000

Service:

3.718

Saanich Peninsula Wastewater

Project Number

26-01

Capital Project Title

WWTP Corrosion and Air Management
Improvements Program

Capital Project Description

Program level budget to address and mitigate
degradation from foul air at the Saanich
Peninsula Wastewater Treatment Plant.

Project Rationale This program establishes a dedicated budget to proactively mitigate foul air–related degradation at the Saanich Peninsula Wastewater Treatment Plant. Addressing these impacts in a coordinated manner will improve asset longevity, operational reliability, and long-term cost efficiency.

Project Number

23-04

Capital Project Title

Replace SCADA Servers and Ethernet
Upgrades

Capital Project Description

Existing servers are EOL and need to be
replaced to meet current CRD specifications
and standards

Project Rationale Existing servers are EOL and need to be replaced to meet current CRD specifications and standards

Project Number

24-01

Capital Project Title

#N/A

Capital Project Description

#N/A

Project Rationale Primary Clarifier No. 1 and the oxidation tanks have had detailed structural assessments, funds are required to conduct a detailed assessment of primary clarifier No. 2 and the sludge tanks to determine whether concrete repairs are required similar to the oxidation tanks and primary clarifier No. 1.

Service:	3.718	Saanich Peninsula Wastewater

Project Number	28-01	Capital Project Title	Bazan Bay Outfall Inspection	Capital Project Description	Follow-up inspection of Bazan Bay Outfall
Project Rationale	Follow up 2028 inspection of Bazan Bay outfall to meet MWR requirements for 5-years inspection frequencies following the 2023 inspection. Considerations for ROV, Electromagnetic and dye tracing.				

Project Number	24-02	Capital Project Title	Standby Power Assessment and Replacement	Capital Project Description	Original standby genset is nearing end of life and AECOM recommended completing a power load assessment and upgrading to a new genset that can provide standby power to the whole treatment plant.
Project Rationale	Original standby genset is nearing end of life and AECOM recommended completing a power load assessment and upgrading to a new genset that can provide standby power to the whole treatment plant.				

Project Number	24-03	Capital Project Title	SCADA Equipment Replacement	Capital Project Description	Project to review and address the maturation of SCADA hardware throughout the service areas.
Project Rationale	Project to review and address the maturation of SCADA hardware throughout the service areas.				

Service: 3.718 Saanich Peninsula Wastewater					
Project Number	24-04	Capital Project Title	SPWWTP PLC Replacement	Capital Project Description	PLC and CPUs at SPWWTP are at the end of life and must be replaced. The Schneider product currently used at the SPWWTP was discontinued in 2018 and will no longer be supported as of 2026.
Project Rationale	PLC and CPUs at SPWWTP are at the end of life and must be replaced. The Schneider product currently used at the SPWWTP was discontinued in 2018 and all support will be terminated in 2026.				
Project Number	26-02	Capital Project Title	Wastewater Treatment Plant Model Development	Capital Project Description	Initial assessment and plant modelling exercise to help assess future plant optimization.
Project Rationale	Model development will better help to fine tune processes andbetter analyze and optimize current and future operations.				
Project Number	26-03	Capital Project Title	Decarbonization Improvements at SPWWTP	Capital Project Description	Project to carry out decarbonization improvement recommendations as developed through the 2024 Low Carbon Electrification Study.
Project Rationale	Saanich Peninsula WWTP is within the top 5 GHG emitters in the CRD portfolio. Supported by the Government of Canada and Provinc eof BC through the CleanBC Custom Program, a low carbon electrification report was carried out by Prism Engineering in 2024 which recommends improvements that will reduce reliance on natural gas, including a water source heat pump and domestic hot water pre-heating				
Project Number	24-05	Capital Project Title	Keating Pump Station - Pump Replacement	Capital Project Description	The existing pumps are nearing end of life and are becoming more difficult to maintain.
Project Rationale	Replacement of existing pumps at existing facility.				

Service: 3.718 Saanich Peninsula Wastewater

Project Number	21-04	Capital Project Title	Voice Radio Replacement	Capital Project Description	Replacement of the voice radios, in coordination with the RWS, SPW, JDF, and Core Area services.
Project Rationale	Replacement of the voice radios, in coordination with the RWS, SPW, JDF, and Core Area services.				

Project Number	18-10	Capital Project Title	Equipment Replacement - Annual Provisional	Capital Project Description	Funds are required for emergency replacement of equipment that is unplanned and outside maintenance contingencies.
Project Rationale	Funds are required for emergency replacement of equipment that is unplanned and outside maintenance contingencies.				

Project Number	22-02	Capital Project Title	Microwave Radio Upgrades	Capital Project Description	To provide a high bandwidth communications backbone to the SPW/SPWW systems, a microwave communications system will be installed.
Project Rationale	Multiple facilities throughout the CRD RWS system require additional bandwidth to allow for proper monitoring and control. This project will enable the initial design and preliminary installation of a high bandwidth microwave backbone that will be able to be leveraged by multiple CRD operational groups. The installation of this backbone will be coordinated with the other IWS service areas.				

Project Number	24-06	Capital Project Title	IT Core Infrastructure Replacement	Capital Project Description	Replacement of Core IT infrastructure such as servers, network switches, UPS, etc for equipment end of life
Project Rationale	Project for IT Core Infrastructure Replacement associated with SPWWS. Program to be managed by IT.				

Service: 3.718 Saanich Peninsula Wastewater				
Project Number	29-01	Capital Project Title	Inflow and Infiltration (I&I) Management Plan Update	Capital Project Description
Project Rationale	Continual improvements I&I Management reduce the impact on limiting capacity on conveyance and treatment infrastructure.			
Project Number	26-04	Capital Project Title	Wastewater Strategic Planning	Capital Project Description
Project Rationale	High level framework of strategic priorities and commitments for liquid waste within the CRD. The strategic plan will guide decision making and long term planning required for executing the CRD Wastewater Master Plan.			
Project Number	20-04	Capital Project Title	Manhole Repairs and Replacement	Capital Project Description
Project Rationale	During the trunk sewer main inspections in 2018-2019, the manholes were inspected as well. A number of manholes were identified with major defects requiring repairs or relining, mostly in Central Saanich and Sidney. Funds are required to retain a contractor to carry out manhole repairs.			
Project Number	27-02	Capital Project Title	Trunk Sewer Relining - Ph2	Capital Project Description
Project Rationale	The trunk sewer mains were inspected in 2018-2019 resulting in approximately 800 m of 500 mm diameter asbestos cement sewer pipe requiring relining to maintain integrity. Funds are required to retain a contractor to conduct the pipe relining starting where Phase 1 left.			
Project Number	27-03	Capital Project Title	Flushing and CCTV Inspection	Capital Project Description
Project Rationale	Flushing and CCTV inspection program for pipe condition of SPWW sewers.			

Service:	3.718	Saanich Peninsula Wastewater

Project Number	27-04	Capital Project Title	I&I Flow Monitoring	Capital Project Description	Flow Monitoring leading up to I&I Plan Updates
Project Rationale	Monitoring to facilitate future plan updates.				

Project Number	23-01	Capital Project Title	DCC Program - 5-year Update	Capital Project Description	5-year update of the DCC program.
Project Rationale	Update to DCC will better align Developer Cost Charges with upgrades to the system required for growth.				

Summary Schedule
2026 - 2030 Financial Plan

Asset Profile

Saanich Peninsula Wastewater Assets

Construction of the Saanich Peninsula Wastewater Treatment Plant (SPWWTP) was completed in January 2000 to provide wastewater service for Central Saanich, North Saanich and Sidney, as well as the local First Nations, Victoria Airport Authority, and the Institute of Ocean Sciences Centre. Annually, the SPWWTP produces on average 3,600 tonnes of sludge which is currently hauled being treated at the Residuals Treatment Facility at Hartland. The SPWWTP heat recovery system was commissioned in February 2011 and has supplied treatment plant effluent waste heat to the Panorama Recreation Center for heating its swimming pools since then. Assets in the Saanich Peninsula Wastewater System include land, the SPWWTP and a secondary treatment plant, three pumping stations, thermal recovery and other buildings, 14 kilometres of collections and conveyance (gravity & pressure) mains, and a marine outfalls.

Reserve/Fund Summary

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Capital Reserve Funds	2,971,341	3,097,991	3,175,371	3,263,501	3,052,391	3,592,061
Equipment Replacement Fund	1,880,196	1,577,696	1,595,106	1,436,866	1,463,066	1,493,789
Operating Reserve Fund	1,572,304	1,612,504	1,558,014	1,613,834	1,609,964	1,661,414
Total	6,423,840	6,288,190	6,328,490	6,314,200	6,125,420	6,747,264

See attached reserve schedules for projected annual cash flows.

Capital Reserve Fund Schedule - SPWWTP

Capital Reserve Fund SPWWTP - DCC Portion and Capital Reserve Portion

Bylaw 2760 established a Reserve Fund for the Saanich Peninsula Wastewater System. There are two portions in the Reserve Fund: Development Cost Charges is deposited in the DCC portion and expenditures are restricted. Surplus funds from the Operating budget are deposited to the Capital Reserve portion and expenditures provide for capital works.

DCC Portion

Fund: 1012

Fund Center: 101356

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	252,148	302,896	352,896	452,896	552,896	652,896
Planned Capital Expenditure (Based on Capital Plan)	-	(50,000)		-	-	-
Transfer OUT - To Capital Reserve						
Fund Return						
Transfer IN - DCC Funding	43,842	100,000	100,000	100,000	100,000	100,000
Interest Income	6,907	-	-	-	-	-
Ending Balance \$	302,896	352,896	452,896	552,896	652,896	752,896

Assumptions/Background:

Surplus funds from the Operating budget are deposited to the Capital Reserve portion and expenditures provide for capital works.

Approved capital expenditures to be funded by DCC to be determined, as under review.

Capital Reserve Portion

Fund: 1012

Fund Center: 102022

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,230,149	2,668,445	2,745,095	2,722,475	2,710,605	2,399,495
Capital Expenditure	(150,000)	(320,000)	(450,000)	(450,000)	(750,000)	-
Return Capital Fund	1,126,431					
Transfer from Ops Budget	386,000	396,650	427,380	438,130	438,890	439,670
Planned transfer from DCC Funds			-	-	-	-
Surplus	39,000					
Interest Income*	36,866	-	-	-	-	-
Ending Balance \$	2,668,445	2,745,095	2,722,475	2,710,605	2,399,495	2,839,165

Saanich Peninsula Commission approved that operating surpluses be transferred to capital reserve fund each year, starting with 2009 budget.

The planned purchase amount may differ from the five-year capital plan summary due to carryover from the previous year.

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

Total both funds	2,971,341	3,097,991	3,175,371	3,263,501	3,052,391	3,592,061

ERF Reserve Fund Schedule SPWWTP

ERF: SPWWTP ERF or PERS Fund for Equipment

ERF Reserve to fund replacement of equipment that lasts less than 15 years in the NWT System. Also called PERS (Priority Equipment Replacement). Example motors, pumps... There are 2 PERS, Trunks and Treatment Plant; and 1 ERF for SPWWTP Lab Equipment

Equipment Replacement Fund- SPWWTP

Fund: 1022

Fund Center: 101700

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,615,979	1,880,196	1,577,696	1,595,106	1,436,866	1,463,066
Purchased	(500,000)	(515,000)	(200,000)	(380,000)	(200,000)	(200,000)
Fund Return	217,507					
Transfer IN (from Ops Budget)	531,300	212,500	217,410	221,760	226,200	230,724
Interest Income*	15,410					
Ending Balance \$	1,880,196	1,577,696	1,595,106	1,436,866	1,463,066	1,493,789

The ERF funds the replacement or repair of equipment with a service life of 15 years or less. In the past the ERF has also been referred to as a Priority Equipment Replacement Strategy (PERS). There are three individual ERF funds; Wastewater Treatment Plant (E00561), Trunk Sewers (E00562) and Saanich Peninsula Laboratory Equipment (E00586)

The planned purchase amount may differ from the five-year capital plan summary due to carryover from the previous year.

* Interest in planning years nets against inflation which is not included.

Profile

Saanich Peninsula Wastewater

Starting in 2003, maintenance reserve accounts were established for operating and maintenance activities that typically do not occur annually. These maintenance activities are large expense and to and to avoid large swings in the operating budget, funds are set aside annually to undertake this maintenance. The maintenance activities are the replacement and disposal of the odour control carbon at the treatment plant approximately every 2 years, replacement and disposal of the odour control carbon at Keating Pump Station every 5 years, the regulatory inspection of the Bazan Bay marine outfall every 5 years and the cleaning and rebuild of the District Energy Sharing System heat exchanger every 5-8 years.

Operating Reserve Schedule

Operating Reserve Schedule
Fund: 1500 Fund Center: 105204

	Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,432,705	1,572,304	1,612,504	1,558,014	1,613,834	1,609,964
Transfer In						
Planned Purchase		(35,000)	(130,000)	(30,000)	(100,000)	(55,000)
Surplus						
Transfer from Ops Budget	74,940	75,200	75,510	85,820	96,130	106,450
Interest Income*	64,659	-	-	-	-	-
Ending Balance \$	1,572,304	1,612,504	1,558,014	1,613,834	1,609,964	1,661,414

Assumptions/Background:

Maintenance Reserve Account: Outfall Inspection, Odour Control Carbon Replacement, Heat Recovery Exchange System Cleaning

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Electoral Areas

FINAL BUDGET

March 2026

FINAL BUDGET
March 11, 2026
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Click on the service area name below to access selected budgets

Electoral Areas

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CAPITAL REGIONAL DISTRICT

2026 BUDGET

GM - Electoral Area Services

FINAL BUDGET

MARCH 2026

Service: 1.029 GM - Electoral Area Services

Committee: Electoral Area

DEFINITION:

The oversight of Electoral Area Services for the Capital Regional District Board

SERVICE DESCRIPTION:

The General Manager provides overall direction and supporting administrative oversight for all Electoral Area Services excluding fire protection and emergency management services.

The department and its divisions report to the Board, Hospital District Board, Electoral Area Services Committee and the Salt Spring Island Local Community Commission.

PARTICIPATION:

All municipalities and electoral areas

MAXIMUM LEVY:

N/A

FUNDING:

Requisition and Internal Recoveries

1.029 - GM - Electoral Area Services	2025		BUDGET REQUEST				FUTURE PROJECTIONS			
	BOARD BUDGET	ESTIMATED ACTUAL	CORE BUDGET	2026 ONGOING	ONE-TIME	TOTAL	2027	2028	2029	2030
<u>OPERATING COSTS</u>										
Salaries & Wages	191,995	191,045	412,595	-	-	412,595	424,536	436,817	447,254	457,933
Contract for Services	4,500	4,500	3,570	-	-	3,570	3,640	3,710	3,780	3,850
Internal Allocations	25,000	25,000	32,261	-	-	32,261	33,994	34,903	35,093	35,706
Operating Other	28,500	29,450	9,260	-	-	9,260	9,444	9,628	9,812	9,997
TOTAL OPERATING COSTS	249,995	249,995	457,686	-	-	457,686	471,614	485,058	495,939	507,486
*Percentage Increase over prior year						83.1%	3.0%	2.9%	2.2%	2.3%
TOTAL COSTS	249,995	249,995	457,686	-	-	457,686	471,614	485,058	495,939	507,486
<u>FUNDING SOURCES (REVENUE)</u>										
Internal Recoveries	(174,997)	(174,997)	(320,380)	-	-	(320,380)	(330,130)	(339,541)	(347,157)	(355,240)
TOTAL REVENUES	(174,997)	(174,997)	(320,380)	-	-	(320,380)	(330,130)	(339,541)	(347,157)	(355,240)
NET COSTS	74,998	74,998	137,306	-	-	137,306	141,484	145,517	148,782	152,246
*Percentage increase over prior year Net Costs						83.1%	3.0%	2.9%	2.2%	2.3%
AUTHORIZED POSITIONS: Salaried	2.0		2.0			2.0	2.0	2.0	2.0	2.0