CAPITAL REGION HOUSING CORPORATION

2024 CHF AGREEMENT BUDGET SUMMARY

- 2 Properties: 102 units - Mixed Income Housing

| | 2023 Board Approved | 2023 Estimated Actuals | (1) | 2023 Budget \$ Variance | 2023 Budget % Variance | 2024 CRHC Proposed (1) | Вι | 2024 udget \$ Change | 2024 Budget % Change | 2025 Projected | 2026 Projected | 2027 Projected | 2028 Projected |
|---|---------------------------|------------------------------|-----|-------------------------------|------------------------------|------------------------------|----|----------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|
| Revenue | | | | | | | | | | | | | |
| Tenant Rent Contribution | 677,510 | 589,240 | (2) | (88,270) | -13.0% | 872,663 (8) |) | 195,153 | 28.8% | 1,979,374 | 2,018,962 | 2,059,341 | 3,779,092 |
| Misc Revenue - parking | 22,470 | - | (3) | (22,470) | -100.0% | 7,280 (3) |) | (15,190) | -67.6% | 7,353 | 7,426 | 7,501 | 7,576 |
| BC Housing Subsidy | 647,694 | 411,936 | (4) | (235,758) | -36.4% | 819,585 (10 |)) | 171,892 | 26.5% | 2,113,514 | 2,102,074 | 2,091,556 | 4,824,586 (11) |
| Total Revenue | 1,347,674 | 1,001,176 | | (346,498) | -25.7% | 1,699,528 | | 351,855 | 26.1% | 4,100,241 | 4,128,462 | 4,158,398 | 8,611,253 |
| Expenditures | | | | | | | | | | | | | |
| Audit/Legal | 1,060 | 1,006 | | 54 | -5.1% | 1,520 | | 460 | 43.4% | 3,952 | 4,031 | 4,112 | 8,436 |
| Caretaker | 80,865 | 58,297 | (5) | 22,568 | -27.9% | 114,260 (9) |) | 33,394 | 41.3% | 297,075 | 303,017 | 309,077 | 634,154 |
| Garbage | 7,460 | 5,986 | | 1,473 | -19.7% | 11,757 | | 4,297 | 57.6% | 30,567 | 31,178 | 31,802 | 65,250 |
| Gas | 11,700 | 2,730 | | 8,970 | -76.7% | 6,400 | | (5,300) | -45.3% | 16,640 | 16,973 | 17,312 | 35,521 |
| Landscape Maintenance | 8,989 | 6,895 | | 2,094 | -23.3% | 8,625 | | (364) | -4.0% | 22,425 | 22,874 | 23,331 | 47,870 |
| Hydro | 20,028 | 22,650 | | (2,622) | 13.1% | 25,661 | | 5,632 | 28.1% | 66,718 | 68,052 | 69,413 | 142,419 |
| Insurance Premium | 57,618 | 16,731 | (6) | 40,886 | -71.0% | 57,787 | | 170 | 0.3% | 150,247 | 153,252 | 156,317 | 320,727 |
| Maintenance | 28,851 | 28,030 | | 821 | -2.8% | 72,182 (10 |)) | 43,331 | 150.2% | 187,673 | 191,427 | 195,255 | 400,619 |
| Management Fee | 106,590 | 105,966 | | 624 | -0.6% | 169,018 (10 |)) | 62,428 | 58.6% | 490,351 | 500,178 | 511,351 | 1,051,123 |
| Mortgage Payments | 914,916 | 649,691 | (7) | 265,226 | -29.0% | 1,104,487 (10 |)) | 189,570 | 20.7% | 2,505,915 | 2,505,915 | 2,505,915 | 5,226,205 (11) |
| Transfer to Replacement Reserve | 56,706 | 50,112 | | 6,594 | -11.6% | 72,288 (10 |)) | 15,582 | 27.5% | 184,264 | 184,264 | 184,264 | 370,653 |
| Water | 52,891 | 33,860 | (7) | 19,031 | -36.0% | 55,544 | | 2,653 | 5.0% | 144,414 | 147,303 | 150,249 | 308,276 |
| Total Expenditures | 1,347,674 | 981,955 | | 365,719 | -27.1% | 1,699,528 | | 351,854 | 26.1% | 4,100,241 | 4,128,462 | 4,158,398 | 8,611,253 |
| Total Surplus/(Deficit) | - | 19,221 | | 19,221 | 0.0% | - | | - | 0.0% | - | - | - | - |
| Number of units in operation in portfolio | 58 | | | | | 102 | | | | 260 | 260 | 260 | 523 (11) |
| Beginning Balance CHF Stabilization Reserve | | 5,477 | | | | 24,698 | | | | 24,698 | 24,698 | 24,698 | 24,698 |
| Operating Surplus/(Deficit) | - | 19,221 | _ | | _ | - | | | | - | - | - | - |
| Ending Balance CHF Stabilization Reserve | - | 24,698 | = | | = | 24,698 | | | | 24,698 | 24,698 | 24,698 | 24,698 |

Notes (for variances +/- 10% and \$10,000)

(1) 2023 budget included Michigan B based on 2 months of operations with a 3 month rent-up period and 2024 is for 7 months of operations with the same rent-up period. Michigan B is expected to turn-key on Jun. 1, 2024 (44 units).

- (2) 2023 Tenant rent variance related to delayed completion of Michigan B to Q2 2024 and tenant vacancies at 2782 Spencer.
- (3) 2023 Parking revenue variance due to municipal bylaw.
- (4) 2023 Subsidy variance due to delayed completion of Michigan to Q2 2024 and
- (5) 2023 Caretaker variance due to staff vacancies and Michigan construction delay.
- (6) 2023 Insurance variance due to savings at 2782 Spencer and Michigan insurance covered by capital project.
- (7) 2023 various variances primarily due to delayed completion of Michigan to Q2 2024.

- (8) 2024 Tenant Rent budget increase primarily due to 7 months of operations for new Michigan B building.
- (9) 2024 Caretaker increase due to reallocation across portfolios and 4 new auxiliary FTEs for unit turnover work.
- (10) 2024 various budget increases due to 7 months of operations for new Michigan B building.
- (11) 2025-2028 Forecast is subject to anticipated project costs and BC Housing approvals. 158 new units in 2025 and approx. 263 new units in 2028.