

APPENDIX A

1.521 & 1.525 - ERM

			BUDGET REQUEST							
	2023 BOARD BUDGET	2023 ESTIMATED ACTUAL	2024 CORE BUDGET	2024 ONGOING	2024 ONE-TIME	2024 TOTAL	2025 TOTAL	2026 TOTAL	2027 TOTAL	2028 TOTAL
<u>GENERAL PROGRAM EXPENDITURES:</u>										
Diversion Services	16,136,927	15,989,188	16,965,035	5,753,753	-	22,718,788	23,781,688	25,031,822	25,146,697	25,462,798
Landfilling Services	10,716,470	10,515,234	11,645,185	500,000	200,000	12,345,185	12,567,992	13,551,631	13,014,025	13,312,826
Energy Recovery Services	2,277,455	2,167,231	1,568,723	-	-	1,568,723	1,580,867	1,622,310	1,610,806	1,640,338
TOTAL OPERATING COSTS	29,130,852	28,671,652	30,178,943	6,253,753	200,000	36,632,696	37,930,547	40,205,763	39,771,528	40,415,962
*Percentage Increase over prior year		-1.6%	3.6%	21.5%	0.7%	25.8%	3.5%	6.0%	-1.1%	1.6%
<u>CAPITAL / RESERVE</u>										
Transfer to Equipment Replacement Fund	30,176	30,176	200,000	-	-	200,000	204,000	204,000	204,000	204,000
Transfer to Operating Reserve Fund	15,372	2,415,621	356,635	-	-	356,635	3,162,797	-	-	-
Transfer to General Capital Reserve Fund	4,000	2,404,249	1,100,370	-	-	1,100,370	1,100,370	4,000	4,000	4,000
Transfer to Landfill Closure Capital Reserve Fund	455,120	455,120	455,120	-	-	455,120	455,120	455,120	455,120	455,120
Transfer to Millstream Remediation Debt	55,467	55,467	6,262	-	-	6,262	3,717	-	-	-
TOTAL CAPITAL / RESERVES	560,135	5,360,633	2,118,387	-	-	2,118,387	4,926,004	663,120	663,120	663,120
Debt Expenditures	314,054	290,127	1,229,666	-	-	1,229,666	2,137,816	2,726,996	2,765,453	2,791,453
TOTAL COSTS	30,005,041	34,322,412	33,526,996	6,253,753	200,000	39,980,749	44,994,367	43,595,879	43,200,101	43,870,535
*Percentage Increase over prior year		14.4%	11.7%	20.8%	0.7%	33.2%	12.5%	-3.1%	-0.9%	1.6%
Allocation Recovery										
OPERATING COSTS LESS INTERNAL RECOVERIES	30,005,041	34,322,412	33,526,996	6,253,753	200,000	39,980,749	44,994,367	43,595,879	43,200,101	43,870,535
FUNDING SOURCES (REVENUE)										
Surplus / (Deficit)										
Balance C/F from Prior to Current year										
Sale of Renewable Natural Gas (net revenue)	-	-	(495,000)	-	-	(495,000)	(6,395,537)	(6,335,817)	(6,285,331)	(6,244,071)
Revenue - Other	(8,307,913)	(9,177,490)	(8,258,750)	(1,996,000)	-	(10,254,750)	(12,854,750)	(12,854,750)	(12,854,100)	(12,854,100)
Transfer from Operating Reserve	(1,000,000)			(2,540,000)	(200,000)	(2,740,000)	(3,080)	(314,312)	(119,671)	(1,031,363)
TOTAL REVENUE	(9,307,913)	(9,177,490)	(8,753,750)	(4,536,000)	(200,000)	(13,489,750)	(19,253,367)	(19,504,879)	(19,259,102)	(20,129,534)
TIPPING FEE (based on inflation)	(20,697,128)	(25,144,922)	(24,773,247)	(1,717,753)	-	(26,491,000)	(25,741,001)	(24,091,000)	(23,940,999)	(23,741,000)
PROJECTED TONNAGE (General Refuse)	165,000	186,747	160,000			160,000	150,000	135,000	130,000	125,000
*Percentage Increase over prior year		21.5%	19.7%	8.3%	0.0%	28.0%	-2.8%	-6.4%	-0.6%	-0.8%
AUTHORIZED POSITIONS:										
On-going	25.70	25.70	25.70	3.00		28.70	28.70	28.70	28.70	28.70
Term	2.00	2.00	1.00			1.00	1.00			

Service:

1.521

Environmental Resource Management

Committee: Environmental Services

General Refuse Disposal - Per Capita Disposal Rate for Capital Region

Year	Population	General Refuse Rate*	Hartland Landfill General Refuse				Disposal Rate kg/person	Recycling (Diversion Revenue)		
			Budget Volume (Tonne)	Actual Volume (Tonne)	Beneficial Use	Landfilled		Recycling Rate*	Budget Volume (Tonne)	Actual Volume (Tonne)
2018	413,406	\$110	135,000	148,551 ¹	-2,120	146,431	380			
2019	418,511	\$110	140,000	146,544 ¹	-1,142	145,402	382			
2020	425,503	\$110	135,000	155,041 ¹	-5,476	149,565	395			
2021	432,062	\$110	135,000	167,169 ¹	-1,013	166,156	400			
2022	439,950	\$110	145,000	183,397 ¹	-5,107	178,290	405			
2023	455,092	\$110	165,000	179,075 ¹	-5,100	173,975	382			
2024 Budget		\$150	160,000					\$80-\$110	20,300	
2025 Budget		\$155	150,000					\$80-\$110	20,300	
2026 Budget		\$160	135,000					\$80-\$110	20,300	
2027 Budget		\$165	130,000					\$80-\$110	20,300	
2028 Budget		\$170	125,000					\$80-\$110	20,300	

* Tipping fee: rate in \$/tonne

¹ Actual Tonnage Volume² Estimated Tonnage Volume