

# Board Priorities Dashboard



## Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
<b>1a</b> Improve regional connectivity and safety across transportation modes				<ul style="list-style-type: none"> <li>Board, March 13, 2024</li> </ul>	<p>Traffic Safety Commission completed research and delivered a report on micromobility to Transportation Committee and CRD Board in Q1 2024.</p> <p>Advocacy to provincial government on Motor Vehicle Act amendments to allow mobility aids to operate in bike lanes.</p>	<ul style="list-style-type: none"> <li>Support advocacy requests for investments in multi-modal infrastructure and services</li> <li>Report on interim options and implications regarding the use of rigid bollards based on findings from the regional trestles renewal and trails widening and lighting project</li> </ul>	<ul style="list-style-type: none"> <li>Ongoing</li> <li>Q1 2025</li> </ul>
<b>1b</b> Support investments, expansion and equitable access to active and low carbon transportation					<p>Awaiting funding confirmation from the Province for the Juan de Fuca Active Transportation Network Plan.</p>	<ul style="list-style-type: none"> <li>Mayne Island Regional Trail Phase 1 Development Project construction completed</li> <li>Initiate feasibility study for Salt Spring Island Regional Trail</li> <li>Develop Active Transportation Network Plan for Juan de Fuca Parks</li> <li>Initiate the regional trestles renewal and trails widening and lighting project</li> </ul>	<ul style="list-style-type: none"> <li>Q2 2024</li> <li>Q2 2024</li> <li>Q3 2024</li> <li>Q3 2024</li> </ul>
<b>1c</b> Present options for changes in governance for transportation in the region, including the Electoral Areas					<p>Initiated the feasibility study phase of the transportation governance initiative. Timing change due to delays in procurement of consultant services for the transportation service design and feasibility study.</p>	<ul style="list-style-type: none"> <li>Present engagement plan for the service design and feasibility study phase of the transportation governance initiative</li> <li>Engage interest holders and present initial findings from the service design and feasibility study</li> </ul>	<ul style="list-style-type: none"> <li>Q1-2024 Q2 2024</li> <li>Q2 2024</li> </ul>

# Board Priorities Dashboard



## Housing

Residents have access to affordable housing that enhances livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
<p><b>2a</b> Increase supply of affordable, inclusive and adequate housing in the region</p>				<ul style="list-style-type: none"> <li>Board, February 14, 2024</li> <li>Board, March 13, 2024</li> </ul>	<p>The <b>Campus View</b> redevelopment passed the District of Saanich’s public hearing, allowing the project to proceed to the next phase of planning. The <b>Village on the Green</b> redevelopment received a development permit, allowing the project to proceed to the next phase of planning. <b>Carey Lane</b> is undergoing a full building envelope remediation, as well as upgrades to the ventilation, heating and cooling systems. This work will continue into 2025. <b>Michigan Square</b>, 97 units split between two separate buildings, is set to reopen in June 2024.</p> <p>An opening announcement with the local, provincial and federal governments for Michigan Square is tentatively projected for May 2024.</p> <p>Capital Region Housing Corporation (CRHC) staff advanced the feasibility analysis and preliminary design work for the 2023 Community Housing Fund call for proposals.</p> <p><b>Media Release:</b> Province Partners with CRD and CRHC to Build 593 New Homes (March 21, 2024)</p> <p><b>Media Release:</b> Regional Alternative Approval Process launched to increase borrowing authority for housing (January 3, 2024)</p> <p><b>Media Release:</b> CRD adopts bylaw to increase borrowing authority for housing (February 15, 2024)</p> <p><b>Media Release:</b> Sixty-six affordable homes underway for Songhees Nation members (February 16, 2024)</p> <p><b>Media Release:</b> Capital Regional District Announces Acquisition to Support Future Affordable Housing (March 1, 2024)</p>	<ul style="list-style-type: none"> <li>Drilling for water at 161 Drake Road on Salt Spring Island and subsequent pump testing</li> <li>Conduct Salt Spring Island housing workshop</li> <li>Michigan Square project completion and official opening</li> </ul>	<ul style="list-style-type: none"> <li>Q2-2023 Q3 2024</li> <li>Q2 2024</li> <li>Q2 2024</li> </ul>

# Board Priorities Dashboard



## Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



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CONDITION LEGEND		Proceeding as planned		Potential or emerging issue		Issue has arisen		Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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<b>3a</b> Maximize solid waste diversion and resource recovery from waste materials					Launched Phase 1 of the Hartland Landfill Waste Diversion Policies and Landfill Bans including ban on clean wood waste, changes to the tipping fee structure, introduction of the waste stream collector incentive program, increases in fine rates, reductions for early payment of fines and introduction of an education and warning ticket program.	<ul style="list-style-type: none"> <li>In April 2024 the CRD Board will consider Phase 3 of the Hartland Landfill Waste Diversion Policies, for implementation in 2026</li> <li>Launch Phase 2 of the Hartland Landfill Waste Diversion Policies and Landfill Bans including further landfill bans on treated wood waste, asphalt shingles and further changes to the tipping fee structure</li> </ul>	<ul style="list-style-type: none"> <li>Q2 2024</li> <li>Q3 2024</li> </ul>
<b>3b</b> Explore options for a regional approach to biodiversity and the protection of ecological assets					Maintain current service level through Climate Action Service Establishing Bylaw for 2024.	<ul style="list-style-type: none"> <li>Refer new establishing service bylaw to local governments to create regional service for 2025</li> </ul>	<ul style="list-style-type: none"> <li>Q4 2024</li> </ul>

# Board Priorities Dashboard



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<p><b>3c</b> Increase resilience, community and adaptation planning to address climate related risks and disasters</p>					<p>Hosted two inter-municipal staff workshops to share information related to forthcoming renewed regional downscaled climate projections project.</p> <p>Developed Capital Region Extreme Heat Information Portal, and hosted local inter-municipal, inter-agency staff workshop to share information related to forthcoming report and tool.</p> <p>Staff secured funding and are offering several Emergency Operations Centre related training.</p> <p>Application submitted for a Union of BC Municipalities Community Emergency Preparedness Fund grant to conduct a consolidated risk assessment for the electoral areas.</p>	<ul style="list-style-type: none"> <li>Finalize new climate projections for the capital region and release to community partners</li> <li>CRD's Climate Action Inter-Municipal Working Group have prepared an Extreme Heat Final Report and Portal for presentation to the CRD Board</li> </ul>	<ul style="list-style-type: none"> <li>Q2 2024</li> <li>Q2 2024</li> </ul>
<p><b>3d</b> Support energy efficient and low carbon buildings across the region</p>					<p>Ongoing promotions of Home Energy Navigator Program via in person event (e.g. Victoria Home Show) and online ads.</p> <p>Completed industry consultation on energy and carbon emissions (ECE) reporting for large buildings in the region, in conjunction with City of Victoria and the District of Saanich, and with participation from Town of Sidney, Township of Esquimalt, and City of Colwood.</p> <p>Promoted Building BenchmarkBC participation amongst Part 3 buildings owners/managers through the ECE consultations.</p> <p>Completed home retrofit financing study.</p>	<ul style="list-style-type: none"> <li>Expand Home Energy Navigator program reach and participation</li> <li>Revamp the Home Energy Navigator Program marketing</li> <li>Renew Climate Action To Go Kits, including new thermal imaging cameras for borrowing through regional libraries</li> <li>Complete research to refine understanding of regional/local government opportunities related to ECE reporting/benchmarking program</li> <li>Complete local government level oil heating regulation study with the District of Saanich</li> </ul>	<ul style="list-style-type: none"> <li>Ongoing</li> <li>Ongoing</li> <li>Q2 2024</li> <li>Q3 2024</li> <li>Q4 2024</li> </ul>

# Board Priorities Dashboard



## First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



Making a difference...together

<b>CONDITION LEGEND</b>	Proceeding as planned	Potential or emerging issue	Issue has arisen	Timing has changed
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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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<p><b>4a</b> Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation</p>					<p>Through government-to-government and staff-level meetings, feedback and requests from Nations are documented and shared with involved Divisions to inform ongoing work.</p> <p>Held a site visit with T’Sou-ke Nation to discuss protected areas management and collaboration opportunities.</p> <p>Met with multiple First Nations regarding their priorities around water and wastewater servicing.</p> <p>Met with the W̱SÁNEC Leadership Council to continue negotiating a Solid Waste Partnership Agreement.</p>	<ul style="list-style-type: none"> <li>Continue to offer Indigenous Relations Coaching Program for Board Directors</li> <li>Continue to gather input from First Nations on inclusive regional governance and mechanisms to support the government-to-government relationship</li> </ul>	<ul style="list-style-type: none"> <li>Q2 2024</li> <li>Q3 2024</li> </ul>
<p><b>4b</b> Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination</p>					<p>Government-to-government leadership-level meetings held with Songhees, Tsawout and Pacheedaht Nations.</p> <p>Discussions with Nations ongoing regarding interim management guidelines and future uses of the Royal Oak property.</p> <p>MOU negotiations in progress with Songhees Nation, Tsartlip and Tseycum First Nations via the W̱SÁNEC Leadership Council and Tsawout First Nation.</p> <p><b>Media Release:</b> CRD and the Pacheedaht First Nation sign Memorandum of Understanding (January 30, 2024)</p>	<ul style="list-style-type: none"> <li>Negotiate MOU/protocol agreements with interested First Nations</li> <li>Continued participation in the joint planning process to develop a vision for the future of the island rail corridor</li> <li>Negotiate MOU/protocol agreements for Board approval with Songhees Nation, Tsawout and WLC</li> </ul>	<ul style="list-style-type: none"> <li>Ongoing</li> <li>Ongoing</li> <li>Q3 2024</li> </ul>

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<p><b>4c</b> Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan</p>					<p>Met with WSÁNEC Leadership Council regarding the transportation governance initiative.</p> <p>Launched the healthy waters initiative a partnership between CRD, Raincoast, and the WSÁNEC Leadership Council.</p> <p>Ongoing engagement with First Nations regarding updates to the Regional Parks Land Acquisition Strategy.</p> <p>Ongoing engagement with First Nations regarding the conservation and protection of heritage sites. Working closely with involved First Nations through the planning and construction of water main upgrade projects throughout the CRD. Collaborating with First Nations on heritage conservation in park management planning. Working with involved First Nations to determine the planning and operational approach to ecological restoration work in Regional Parks.</p> <p>Partnering with T'Sou-ke Nation and the District of Sooke on the Sooke River Knotweed Control Project.</p> <p>Invited input from First Nations in the development of the HWMET'UTSUM Community Park Interim Management Approach on Salt Spring Island.</p> <p>Invited First Nations to participate in the Canada Goose Regional Working Group.</p> <p>Ongoing meetings with WSÁNEC Leadership Council to facilitate their input into the Mount Work Regional Park Management Plan.</p>	<ul style="list-style-type: none"> <li>› Continue to engage First Nations regarding updating the Land Acquisition Strategy</li> <li>› First Nations engagement on the Long-Term Biosolids Management Plan</li> <li>› Invite involvement from First Nations in the development of a Regional Parks Stewardship Plan</li> <li>› Collaborating with Pacheedaht First Nations on the Port Renfrew Official Community Plan</li> <li>› Issue RFP for an infrastructure feasibility study for Port Renfrew area, with input from Pacheedaht</li> <li>› Regional Parks developing a cultural use and safety policy</li> </ul>	<ul style="list-style-type: none"> <li>› Q1-Q3 2024</li> <li>› Q1-Q2 2024</li> <li>› Q1 2024</li> <li>› Q1 2025</li> <li>› Q2 2024</li> <li>› Q4 2024</li> </ul>

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<p><b>4d</b> Support shared prosperity by enhancing economic opportunities, in partnership with First Nations</p>					<p>Met with Pauquachin First Nation and Esquimalt Nation to discuss water and wastewater service agreements.</p> <p>Met with Sc'ianew First Nation to discuss water service agreement.</p> <p>Regional Housing offered support to the Songhees Nation's affordable housing initiative, announced February 2024.</p> <p>Providing mapping support for Esquimalt Nation as requested.</p> <p>Sent a letter to Te'muxw Treaty Association confirming that the Regional Growth Strategy does not prevent water and wastewater servicing to treaty settlement lands.</p>	<ul style="list-style-type: none"> <li>▸ Establish water service agreements with Tsartlip, Tsawout, Tseycum and Pauquachin First Nations and negotiate water conveyance agreements with Central Saanich and North Saanich</li> <li>▸ Update water service agreements with Esquimalt Nation, Sc'ianew First Nation, T'Sou-ke Nation and Songhees Nation as clients of the Regional Water Service rather than the JDF Water Distribution Service</li> <li>▸ Finalize a Solid Waste Partnership Agreement with the WSÁNEC Leadership Council that may include procurement, employment and training opportunities as part of implementation of the Solid Waste Management Plan</li> <li>▸ Renew Operating Agreement with T'Sou-ke Nation for the seasonal operation of Spring Salmon Place Campground</li> <li>▸ Contracting with cultural representatives from Nations to be present during land altering works</li> </ul>	<ul style="list-style-type: none"> <li>▸ Q3 2024</li> <li>▸ Q3 2024</li> <li>▸ Q3 2024</li> <li>▸ Q4, 2024</li> <li>▸ Ongoing</li> </ul>

# Board Priorities Dashboard



## Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



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Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
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<b>5a</b> Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities					<b>Operationalized.</b> Advocacy Strategy has been revised and the Advocacy Dashboard will continue to be updated quarterly. A complete list of all advocacy correspondence is available at <a href="#">Board Advocacy</a>		
<b>5b</b> Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses				<ul style="list-style-type: none"> <li>Board, March 13, 2024</li> </ul>	<p>The Board approved the 2024 to 2028 Financial Plan on March 13, 2024.</p> <p><b>Media Release:</b> CRD and CRHD 2024 financial plans approved (March 14, 2024)</p> <p>The Human Resources and Corporate Safety Strategic Plan is in the final stages of design and being refined based on re-organizational planning. Completion is expected in Spring 2024.</p>	<ul style="list-style-type: none"> <li>Board to receive Human Resources &amp; Corporate Safety Strategic Plan</li> <li>Annual Board Priorities check-in</li> </ul>	<ul style="list-style-type: none"> <li>Q2 2024</li> <li>Q2 2024</li> </ul>
<b>5c</b> Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies				<ul style="list-style-type: none"> <li>Board, February 14, 2024</li> <li>Board, March 13, 2024</li> </ul>	<p>Board Code of Conduct Bylaw and Member Statement of Commitment approved at the March 2023 Board meeting.</p> <p>Delivered Equity Diversity and Inclusion (EDI) training seminar (Inclusion Literacy and Board Readiness) for CRD Board members January 31, 2024.</p> <p>Filled staffing vacancy for Manager of Equity, Diversity, Inclusion and Accessibility.</p> <p>Corporate Accessibility Plan reviewed by the <a href="#">Accessibility Advisory Committee</a> on March 19, 2024.</p>	<ul style="list-style-type: none"> <li>Hold follow-up training session in Spring 2024 for Directors to build upon the learning previous training</li> <li>Offer EDI training seminars to other decision-making bodies, Board alternates, and those who were not able to attend previous training</li> <li>Promote National AccessAbility Week</li> </ul>	<ul style="list-style-type: none"> <li>Q2 2024</li> <li>Q4 2024</li> <li>Q2 2024</li> </ul>



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<p><b>5d</b> Foster greater civic participation among diverse community members</p>				<ul style="list-style-type: none"> <li>Board, February 14, 2024</li> </ul>	<p>Website Redesign Project contract awarded January 2024. Creative and technical planning underway.</p> <p>Staff presented an overview of CRD Engagement practices and platforms to the February Governance Committee. The CRD has an existing engagement platform in place and is planning to review and update its public participation framework in 2024, ahead of running a competitive procurement process for online engagement solutions in 2025.</p> <p>The Strategic Communications and Engagement Plan is in the final stages of design and being refined based on re-organizational planning. Completion is expected in spring 2024.</p> <p><b>Media Release:</b> The CRD invites members of the public to learn more about the 2024 Provisional Financial Plan (January 3, 2024)</p> <p><b>Media Release:</b> Community consultation begins to determine best use for Biosolids (January 11, 2024)</p> <p><b>Media Release:</b> Have Your Say! CRD Regional Parks and Trails Resident Survey Seeks Input from Invited Residents (January 23, 2024)</p>	<ul style="list-style-type: none"> <li>Website user feedback sessions ahead of design concept approval</li> <li>Board to receive Strategic Communications and Engagement Plan</li> </ul>	<ul style="list-style-type: none"> <li>Q2 2024</li> <li>Q2 2024</li> </ul>
<p><b>5e</b> Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation</p>					<p>Staff brought forward a report on timing and implications of the work required to consider an update to the Regional Growth Strategy in 2026 in March 2024.</p> <p>Initiated Growth and Mobility Study (including project charter and scope of work for consultants).</p>	<ul style="list-style-type: none"> <li>Initiate work on policy white paper on proposed actions to tackle housing and development challenges</li> <li>Regional coordination on impacts of new housing legislation</li> </ul>	<ul style="list-style-type: none"> <li>Q2 2024</li> <li>Ongoing</li> </ul>