

Appendix G

Capital Regional District

2025 - Quarter 3 - Capital Plan Report

Projects Greater than \$500,000

CAPITAL PROJECT		
Department	Service Description	Capital Project Title
CRD		
Infrastructure & Water Services	Core Area Wastewater	SCADA and Radio Assessment
	Core Area Wastewater	Annual Provisional Emergency Repairs
	Core Area Wastewater	Marigold Electrical and Building Upgrades
	Core Area Wastewater	Harling Pump Station - Complete Replacement
	Core Area Wastewater	Shoreline Trunk Sewer Upgrade
	Core Area Wastewater	Western Trunk Sewer Twinning
	Core Area Wastewater	Manhole Repairs and Replacement
	Core Area Wastewater	Western Trunk Grit Chamber Repairs
	Core Area Wastewater	Harriet Siphon Inlet Chamber Upgrade
	Core Area Wastewater	Process & Mechanical Upgrades
	Core Area Wastewater	Safety & Security Upgrades
	Core Area Wastewater	Gorge Siphon Inlet Chamber Upgrade
	Core Area Wastewater	Optimization of Residual Treatment Facility Operations
	Core Area Wastewater	Secondary Odour Collection System Upgrade
	Core Area Wastewater	Lang Cove Electrical and Building Upgrades
Regional Water Supply	Regional Water Supply	Goldstream IWS Field Office
	Regional Water Supply	Main No.3 Segment Replacement

Quarter 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q3 Variance Explanation
325,000	325,000	-	325,000	100%	Construction phase has been delayed until 2026. The overall project remains within scope and budget.
375,000	375,000	84,209	290,791	78%	The project addresses emergency repairs arising from unforeseen events and circumstances. In Q3, primary costs continued from the Clover Pump Station work initiated in Q2. Overall project expenditures will fluctuate throughout the year depending on the magnitude, scope, and urgency of required emergency repairs. The project is currently forecasted to remain on schedule and within scope and budget.
1,050,000	1,140,000	398,200	741,800	65%	Progress has been impacted by delays in motor deliveries, which are critical for installation and commissioning. Procurement challenges have extended timelines, resulting in lower-than-anticipated expenditures for the quarter. While the overall project is now forecasted to be delayed, with the majority of costs expected in 2026, the overall project remains within scope and budget.
1,400,000	25,000	12,994	12,006	48%	Q3 costs continued from Q2 for design and project management. The contract award is currently in progress. The posting of the construction tender has been delayed, and the project is now expected to extend into 2026. The overall project remains within scope and budget.
100,000	100,000	2,218	97,782	98%	Project design efforts are delayed pending a meeting with the Province and the Scottish Heritage Society. While the overall project is forecasted to be delayed, with the majority of costs expected in 2026, the overall project remains within scope and budget.
-	-	345,820	(345,820)	(100%)	The Q3 payment was made to the City of Colwood for completing the twinning of a section of the main at the new Galloping Goose pedestrian overpass. The remaining work on the project will be delayed due to a change in scope and ongoing budget re-evaluation.
400,000	400,000	387,813	12,187	3%	Construction costs were incurred in Q3 for one manhole. Several additional manholes will be designed in 2025 and repaired in 2026. While the overall project is forecasted to be delayed, it remains within scope and budget.
20,000	20,000	67,793	(47,793)	(239%)	Design efforts progressed ahead of schedule and are expected to be completed in 2025/26, with construction commencing in 2026/27. The overall project remains within scope and budget.
20,000	20,000	1,363	18,637	93%	The design efforts delayed to Q4 due to reduced staff capacity and other identified priorities under the contract. Construction has been rescheduled to commence in 2026/27. The overall project remains within scope and budget.
275,000	150,000	213,907	(63,907)	(43%)	The nature of this provisional project is to support various process and mechanical upgrades across the Core Area and conveyance infrastructure, based on operational optimization needs. In Q3, efforts focused on arranging contracts and developing procurement strategies for the Macaulay Screens and Grit System, as well as the Scum Removal System and Odour System – Mist Eliminators. Most equipment is scheduled for delivery in Q4. The overall project is forecasted to remain on time and within scope and budget.
200,000	50,000	117,597	(67,597)	(135%)	The nature of this provisional project is to address various safety and security upgrades to the Core Area and conveyance infrastructure, driven by operational needs. In Q3 costs were for contracts and developing procurement strategies, with items scheduled for delivery in Q4. The overall project is forecasted to remain on time and within scope and budget.
1,715,000	2,200,000	1,897,526	302,474	14%	Some construction was completed in Q3; however, project completion has been delayed due to lid coating failure and delayed delivery of the contractor's platform materials. The overall project remains within scope and is forecasted to be under budget.
-	-	-	0	0%	The project is dependent on the settlement agreement. Results to be known in Q4 2025.
250,000	150,000	38,345	111,655	74%	Construction preparation occurred in Q3, with costs related to installation and project management. Construction is scheduled for Q4 and is expected to be completed within the same quarter. The overall project is forecasted to remain on time and within scope and budget.
345,000	345,000	266,238	78,762	23%	Project is substantially complete, with only minor punch list items remaining. These activities require limited resources, leading to actual costs below the forecast for the quarter. The overall project is forecasted to remain on time and within scope and budget.
2,750,000	1,000,000	118,532	881,468	88%	Variance in Q3 due to delays in permit approvals and change to construction schedule for underground utilities work. Construction phase further delayed with completion now forecasted for Q3 2027. The overall project remains within scope and budget.
100,000	10,000	12,336	(2,336)	(23%)	Work on conceptual design performed in Q3. Project timeline has been deferred to align construction phase with other parallel projects. This has been communicated to the RWS commission and is reflected in the 2026 capital plan. The overall project remains within scope and budget.

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast	Total 2025 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %
750,000	423,642	13,642	326,358	44%
1,500,000	1,425,584	525,584	74,416	5%
1,850,000	829,639	629,639	1,020,361	55%
2,425,000	132,219	102,219	2,292,781	95%
2,828,508	168,719	18,719	2,659,789	94%
720,000	350,961	350,961	369,039	51%
2,000,000	601,444	501,444	1,398,556	70%
1,250,000	125,644	85,644	1,124,356	90%
1,000,000	46,368	6,368	953,632	95%
850,000	848,474	438,474	1,526	0%
600,000	555,302	155,302	44,698	7%
3,430,000	2,546,302	2,146,302	883,698	26%
3,250,000	3,250,000	-	0	0%
750,000	488,345	38,345	261,655	35%
550,000	433,960	433,960	116,040	21%
11,000,000	2,623,417	1,123,417	8,376,583	76%
1,030,000	50,672	40,672	979,328	95%

GOOD	As planned or better than plan	
WARNING	Changes to project plan to consider; no revision necessary at this time	
RE-EVALUATED	Changes to project plan; 2025 Capital Plan amended and/or 2026 Capital Plan revised	
ATTENTION	Changes to project plan; need to amend 2025 Capital Plan	
ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 plan revised; Completion Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	
2026 plan revised	2026 plan revised; Construction Delayed	2026 plan revised
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	

Capital Regional District

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Projects Greater than \$500,000

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CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Infrastructure & Water Services	Regional Water Supply	Goldstream Water Supply Area Dams - Regulatory Compliance, Dam Safety Planning & Analyses
	Regional Water Supply	Sooke Lake & Deception Water Supply Area Dams - Regulatory Compliance, Dam Safety Planning & Analyses
	Regional Water Supply	Sooke Lake & Deception Water Supply Area Dams - Upgrades and Improvements Program
	Regional Water Supply	Replacement of UV System
	Regional Water Supply	Water Treatment Plant Improvements Program
	Regional Water Supply	Integrate Dam Performance and Hydromet to SCADA
	Regional Water Supply	RWS Supply Main No. 4 Upgrade
	Regional Water Supply	Vehicle & Equipment Replacement (Funding from Replacement Fund)
	Regional Water Supply	Critical Spare Equipment Storage & Pipe Yard
	Regional Water Supply	Head Tank Valve & Main No. 4&5 Valve Replacement
	Regional Water Supply	Main No. 4 - Mt Newton to Highway 17 & Bear Hill Trunk Extension (RWS Contribution to SPWS Project)
	Regional Water Supply	Microwave Radio Upgrades
	Regional Water Supply	Bulk Supply Meter Replacement Program
	Regional Water Supply	Kapoor Main Mile 1 Bridge and Asphalt Upgrade
	Regional Water Supply	Corrosion Protection Program
	Regional Water Supply	Forest Resilience Treatments
	Regional Water Supply	SCADA Masterplan and System Upgrades
	Regional Water Supply	Cecelia Meter Replacement

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q3 Variance Explanation
175,000	100,000	63,049	36,951	37%	Scoping in progress for dam seismic retrofit program. Delays due to need for further consultation with experts. Goldstream Watershed Dam Safety Review project awarded to consultant. Scoping in progress for Japan Gulch Dam Spillway Assessment. The overall project is within scope and budget.
225,000	75,000	74,960	40	0%	Scoping continues for dam seismic retrofit program. Delays due to need for consultation with experts. Site investigation at Deception Gulch Dam to inform seismic retrofit of dam in progress in Q3/Q4. The overall project is within scope and budget.
1,000,000	1,000,000	109,406	890,594	89%	Variance due to deferral of the Deception Reservoir Low Level Overflow and Sooke Lake Instrumentation upgrades to Q4 2025 and Q1 2026 as negotiations continue with contractors. Overall program is running on budget and addressing priority dam projects.
-	-	-	0	0%	Construction completed in Q2. The overall project was within scope and budget.
250,000	-	74,000	(74,000)	(100%)	This project was created by capital plan amendment mid-way through 2025 based on money remaining from completion of the UV Replacement project. Small projects are being initiated as they are identified and this will form an ongoing program that will continue into 2026. The overall project remains within scope and budget.
290,000	20,000	24,345	(4,345)	(22%)	Scoping, design, and installation activities in progress for installation of instrumentation improvements at higher consequence dams. The overall project is within scope and budget.
100,000	100,000	54,903	45,097	45%	Preliminary design phase started in Q3 with completion delayed pending stakeholder feedback on alignment options assessment. The project is currently contracted only to the preliminary design phase and is being delivered as part of a larger program, where two other components have higher priority. Coordination with affected parties is expected to resume in Q3. The overall project remains within scope and budget.
300,000	300,000	392,707	(92,707)	(31%)	Seven vehicles were delivered in Q3, higher than anticipated. The overall project remains within scope and budget.
250,000	250,000	13,482	236,518	95%	Expenditures remain minimal as conceptual design reviews are ongoing. Detailed design and procurement activities have not yet commenced, resulting in significantly lower spending than anticipated. The overall project remains within scope and budget.
235,000	50,000	179	49,821	100%	Delays in the procurement process have resulted in lower than anticipated spending in Q3. Project will be delayed until Q4 2025 and possibly Q1 2026. The overall project remains within scope and budget.
1,600,000	1,000,000	45,891	954,109	95%	RFP closed and a contract was awarded late in Q3 with contractor to commence preliminary work in Q4, and construction to commence in Q1 2026. Overall project within budget and expected to be complete within contract substantial completion deadlines.
160,000	20,000	-	20,000	100%	Due to its priority level, the project has been deferred to Q4 2025 or Q1 2026. The overall project remains within scope and budget.
140,000	140,000	39,812	100,188	72%	Variance reflects deferred installation of Cook and Malach meters, now scheduled for early 2026. Current efforts are focused on planning and coordination rather than procurement or construction. The overall project is on time and remains within scope and budget.
700,000	50,000	376,760	(326,760)	(654%)	Substantial completion of the bridge is expected in Q4 2025. Additional costs in Q3 due to timing of progress payment to contractor for bridge supply and installation. Overall project is on time and remains within scope and budget.
135,000	135,000	25,361	109,639	81%	Variance due to the timing of invoicing for Park Anode Bed replacement. Project is nearing completion; remaining activities include final documentation, reporting, and asset commissioning. Overall, the project is on time and remains within scope and budget.
150,000	20,000	36,120	(16,120)	(81%)	Work begin in Q3 and is progressing slightly faster than plan with completion expected in Q4. Project scope and budget is currently under review.
240,000	240,000	19,810	220,190	92%	Spending is contingent on SCADA Master Plan creation and approval that is still ongoing. Completion forecasted to be delayed to 2026. The overall project remains within scope and budget.
50,000	50,000	54,312	(4,312)	(9%)	Project is progressing as planned, with Q3 costs slightly higher than forecast due to minor adjustments to installation requirements. The project is within scope and budget and is on schedule to be completed prior to contractual substantial completion deadline.

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast	Total 2025 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %
700,000	186,991	86,991	513,009	73%
900,000	302,422	202,422	597,578	66%
4,000,000	2,322,582	322,582	1,677,418	42%
1,780,500	1,587,704	1,587,704	192,796	11%
750,000	284,312	184,312	465,688	62%
1,170,000	74,547	24,547	1,095,453	94%
2,785,000	438,856	288,856	2,346,144	84%
1,376,250	1,191,763	715,513	184,487	13%
1,035,000	350,015	65,015	684,985	66%
940,000	230,646	180,646	709,354	75%
27,815,000	1,603,983	309,233	26,211,017	94%
645,000	30,000	-	615,000	95%
850,000	749,709	249,709	100,291	12%
840,000	839,590	450,666	410	0%
550,000	421,242	276,242	128,758	23%
600,000	186,120	36,120	413,880	69%
960,000	39,729	39,729	920,271	96%
1,350,000	1,350,000	352,920	0	0%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2025 re-evaluated	2025 re-evaluated
	2026 plan revised; Completion Delayed	

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GOOD	As planned or better than plan
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CAPITAL PROJECT

Department	Service Description	Capital Project Title	QUARTER 3				
			Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %
Infrastructure & Water Services	Regional Water Supply	Mount Tolmie Tank Structural and Infiltration Improvements	100,000	150,000	19,855	130,145	87%
	JDF Water Distribution	Comprehensive Pump Station Upgrades (10 year Program)	900,000	300,000	446,629	(146,629)	(49%)
	JDF Water Distribution	AC Pipe Replacement Program	2,500,000	2,500,000	2,624,865	(124,865)	(5%)
	JDF Water Distribution	Residential Service & Meter Replacement Program	450,000	350,000	369,070	(19,070)	(5%)
	JDF Water Distribution	Vehicle & Equipment Replacement (Funding from Replacement Fund)	500,000	500,000	164,066	335,934	67%
	JDF Water Distribution (DCC)	Sooke Henlyn Supply & Distribution Mains	-	-	-	0	0%
	JDF Water Distribution	SCADA Master Plan Update & Upgrades	250,000	250,000	21,932	228,068	91%
	JDF Water Distribution	JDF Site Decommissioning Program	10,000	10,000	13,035	(3,035)	(30%)
	JDF Water Distribution	Hwy 14 Watermain Relocation	1,000,000	50,000	-	50,000	100%
	Saanich Peninsula Treatment Plant	Odour Control Upgrade Construction	250,000	250,000	-	250,000	100%
	Saanich Peninsula Water Supply	Reservoir Seismic Isolation Valves	200,000	200,000	7,025	192,975	96%
	Saanich Peninsula Water Supply	SPW System Upgrade and Expansion	360,000	80,000	33,776	46,224	58%
Local Services	Maliview Sewer Utility (SSI)	Wastewater Treatment Plant Upgrade	100,000	100,000	77,336	22,664	23%
	Lyall Harbour Boot Cove Water (Saturna)	Dam Improvement and Regulatory Requirements	20,000	5,000	-	5,000	100%
	SSI Park Land and Rec Programs	Park Maintenance Facility	100,000	145,000	570	144,430	100%
	Pender Island Community Parks	Schooner Way Trail	500,000	500,000	209,341	290,659	58%
Parks and Environmental Services	Regional Parks	Replacement of Weed Harvester	-	-	-	0	0%
	Regional Parks	Design & Expand East Sooke Aylard Farm Parking	-	242,893	163,922	78,971	33%
	Regional Parks	Regional Trestle Renewal, Trails Widening and Lighting Project	1,000,000	250,000	427,624	(177,624)	(71%)

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast	Total 2025 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %
3,270,000	206,248	56,248	3,063,752	94%
3,966,000	2,841,807	2,516,807	1,124,193	28%
8,900,000	8,900,000	7,156,865	0	0%
1,800,000	1,800,000	1,731,441	0	0%
1,670,000	670,697	170,697	999,303	60%
1,000,000	-	-	1,000,000	100%
1,500,000	22,996	22,996	1,477,004	98%
530,000	130,323	20,323	399,677	75%
2,000,000	100,000	-	1,900,000	95%
3,300,000	-	-	3,300,000	100%
800,000	167,607	17,607	632,393	79%
13,950,000	813,844	195,094	13,136,156	94%
1,268,000	617,367	497,367	650,633	51%
630,000	38,999	33,999	591,001	94%
645,000	570	570	644,430	100%
2,154,301	1,102,710	302,710	1,051,591	49%
700,000	700,000	-	0	0%
1,210,000	1,131,029	1,131,029	78,971	7%
9,750,000	2,154,778	1,654,778	7,595,222	78%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Completion Delayed	
	2025 re-evaluated	2026 plan revised; Completion Delayed
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Construction Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	

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CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Parks and Environmental Services	SEAPARC	Skate Park Renewal
	Panorama Recreation	Heat Recovery Plant
	Panorama Recreation	Centennial Park Multi-Sport Box
	Environmental Resource Management	Gas & Leachate Collection Pipe Extension
	Environmental Resource Management	RNG Optimization Projects
	Environmental Resource Management	Aggregate Production for Internal Use
	Environmental Resource Management	Landfill Gas Utilization
	Environmental Resource Management	Hartland North Electrical
	Environmental Resource Management	Hartland Amenity Project
	Environmental Resource Management	Contractor Workshop Relocation
	Environmental Resource Management	Cell 5&6 Gravity Retaining Wall Construction
	Environmental Resource Management	Cell 5 Liner Construction
	Environmental Resource Management	Cell 1, 2 & 3 Transition Liner
	Environmental Resource Management	Diversion Transfer Station
	Environmental Resource Management	RNG Spare Parts Inventory
	Environmental Resource Management	NE & NW Aggregate Stockpile cover

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q3 Variance Explanation
550,000	550,000	-	550,000	100%	Project was dependent on results of AAP for debt financing. Borrowing bylaw authorized in Q3, project call for tenders issued in Q3. The overall project remains on time and within scope and budget.
800,000	1,000,000	682,549	317,451	32%	Project budget amended in Q2 work progressed at a strong pace in Q3. The overall project is within scope and revised budget.
343,793	843,793	412,498	431,295	51%	Project received certificate of occupation and soft open occurred in Q3. Grand opening projected for Q1 2026 after First Nations artwork is installed. The overall project remains within scope and budget.
100,000	100,000	31,008	68,992	69%	Four Horizontal gas wells were installed in Q3. Remaining gas wells will be installed in Q4. The overall project is on time and withing scope and budget.
-	-	-	0	0%	Functional completion was achieved in Q2 and RNG has been injected into Fort's grid since April 22, 2025. Outstanding work has delayed the achievement of some payment milestones until Q4. However, the project remains within budget.
-	-	-	0	0%	Operational Aggregate production was completed in Q2.
1,478,751	650,000	30,136	619,864	95%	Operation of the new RNG facility continued in Q3. Outstanding deficiencies were not remediated in Q3 and therefore funds were not released. The project remains within scope and budget and is projected to be completed by the end of Q4.
300,000	75,000	9,948	65,052	87%	Electrical design kicked off in Q3. Construction work will be deferred until 2026. The overall project is within scope and budget.
1,500,000	1,500,000	1,063,667	436,333	29%	Hartland Landfill Neighborhood Intersection Improvement construction occurred in Q3. Slight construction delays due mainly to scheduling of asphalt install. The overall project is within scope and budget.
500,000	25,000	-	25,000	100%	Design work deferred to Q4 2025. Construction work will be deferred until 2026. The overall project is within scope and budget.
350,000	50,000	-	50,000	100%	Design work deferred to Q4 2025. Construction work will be deferred until 2026. The overall project is within scope and budget.
1,492,138	993,323	540,165	453,158	46%	Construction of Cell 5A was completed in Q3. Design of Cell 5B kicked off in Q3. The overall project is within scope and budget.
-	-	-	0	0%	Cell 1, 2 & 3 Transition Linder installation was completed in Q2 within budget.
100,000	150,000	5,050	144,950	97%	Additional paving occurred in Q3, with remaining work deferred to Q4. The overall project is within scope and budget.
-	-	-	0	0%	Spare Parts were procured in Q2, within budget.
200,000	50,000	-	50,000	100%	Additional reclamation to occur in Q4. The overall project remains within scope and budget.

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast	Total 2025 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %
1,124,000	524,000	23,800	600,000	53%
3,611,456	2,057,535	1,240,084	1,553,921	43%
2,943,793	2,512,498	1,958,695	431,295	15%
650,000	648,996	391,496	1,004	0%
1,831,000	1,830,929	145,929	71	0%
850,000	850,652	850,652	(652)	(0%)
6,228,751	6,228,751	4,140,832	0	0%
750,000	36,323	11,323	713,677	95%
3,530,595	2,801,658	2,501,658	728,937	21%
1,141,057	50,000	-	1,091,057	96%
750,000	20,000	-	730,000	97%
5,992,138	3,188,980	3,138,980	2,803,158	47%
2,000,000	1,999,584	1,999,584	416	0%
539,982	535,492	45,492	4,490	1%
700,000	700,000	700,000	0	0%
750,000	208,384	183,384	541,616	72%

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	2025 amended
	2026 plan revised; Construction Delayed	
	2025 re-evaluated	
	2026 plan revised; Construction Delayed	
	2026 plan revised; Construction Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	2026 plan revised
	2025 re-evaluated	

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CAPITAL PROJECT		
Department	Service Description	Capital Project Title
Parks and Environmental Services	L.W.M.P. - Core and West Shore	Biosolids Advanced Thermal Pilot Demonstration Plant
	Millstream Meadows Remediation	Millstream Meadows Remediation
	Climate Action and Adaptation	Regional electric vehicle charging infrastructure
Facilities	CRD Headquarters	New FOC Building
	Family Court Building	Detail Design & Replacement of HVAC
	Royal Theatre	Repair Building Envelope
Finance and Technology	Information Technology	SAP Migration from ECC to S4 and New Financial Model
	Information Technology	SAP S4HANA Enhancements
	Land Banking and Housing	Village on the Green
Land Banking and Housing	Land Banking and Housing	Campus View
	Land Banking and Housing	Verdier/Brentwood & Mt Tolmie
	Land Banking and Housing	GCF Contribution and CWF Contribution
	Total Projects >\$500k	
Total Projects <\$500K; Potential Parkland Acquisitions		
Total Projects		

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q3 Variance Explanation
200,000	200,000	29,386	170,614	85%	Work on the Advanced Thermal Project in Q3 was largely staff time and as a result costs were minimal. Permitting and engagement expenses have been deferred to Q4.
165,000	165,000	63,298	101,702	62%	Ongoing project management occurred in Q3. Well decommissioning planned for Q3 experienced field and technical delays, which pushed the majority of the work to Q4. Overall project is within scope and budget.
358,314	358,314	63,265	295,049	82%	Ongoing project management occurred in Q3 and will continue to develop requirements for the project. Remaining activity deferred to Q4 and 2026 due to grant funding agreement timelines and equipment procurement process. The overall project is within scope and budget.
1,000,000	-	-	0	0%	Facilities participation in the FOC budget has been pushed out to 2026. The overall project remains on time and within scope and budget.
100,000	100,000	-	100,000	100%	Project tendering has begun, with work to start in Q4 and into 2026. The overall project remains within scope and budget.
215,000	500,000	371,880	128,120	26%	Majority of repointing work completed in Q3, additional work is required that will occur in Q4 and early 2026. Project remains within scope and budget.
657,646	960,106	387,824	572,282	60%	New Financial Model Phase 1 work completed in Q2. Work has commenced on Phase 2 of the project, Financial Planning & Analysis. Staff continue to refine project scope and inclusions. The overall project remains within scope and budget.
350,000	41,386	2,730	38,656	93%	Majority of spending is deferred to 2026 as staff continue to negotiate contracts, refine the project scope in relation to utility billing engagement, interface design, data archiving, reporting, and payroll modernization. The overall project remains within budget.
10,300,000	10,300,000	10,300,000	0	0%	Capital Funds provided to CRHC in Q3.
5,800,000	5,800,000	5,800,000	0	0%	Capital Funds provided to CRHC in Q3.
-	50,000	892	49,108	98%	Additional acquisition costs anticipated to be incurred in Q4. The overall project remains on time and within scope and budget.
900,000	100,000	190,772	(90,772)	(91%)	Costs incurred to secure site and remove construction mobilization as project on hold pending funding.
51,325,642	40,304,815	29,934,102	10,370,713	26%	

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast	Total 2025 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %
1,888,000	287,413	87,413	1,600,587	85%
658,000	588,963	318,963	69,037	10%
1,433,257	801,281	112,966	631,976	44%
3,000,000	-	-	3,000,000	100%
1,050,000	650,000	-	400,000	38%
860,000	377,056	377,056	482,944	56%
2,335,105	759,820	509,820	1,575,285	67%
810,000	77,259	21,344	732,741	90%
10,300,000	10,300,000	10,300,000	0	0%
5,800,000	5,800,000	5,800,000	0	0%
6,200,000	6,149,376	6,029,376	50,624	1%
2,928,000	1,530,676	452,732	1,397,324	48%
214,528,693	100,005,504	68,834,009	114,523,189	53%
99,927,402				
314,456,095				

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
	2026 plan revised; Completion Delayed	2026 plan revised
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2026 plan revised; Completion Delayed	
	2025 re-evaluated	2026 plan revised; Completion Delayed

Capital Regional District

2025 - Quarter 3 - Capital Plan Report

Projects Greater than \$500,000

CAPITAL PROJECT		
Department	Service Description	Capital Project Title
CRHD		
Planning & Protective Services	Capital Regional Hospital District	950 Kings Redevelopment
		Total Projects >\$500k
		Total Projects <\$500k; Capital Grants
		Total Projects

QUARTER 3					
Q3 Budget	Q3 Forecast	Q3 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %	Q3 Variance Explanation
-	-	-	-	0%	Island Health has indicated that they will not be proceeding with a designated health project at 950 Kings. As a result, the project will not move forward in 2025.
-	-	-	-	0%	

CRHC		
Planning & Protective Services	Regional Housing	New Redevelopment Projects
		830,000 830,000 577,416 252,584 30% Both Swanlea and 1800 McKenzie redevelopment projects proceeding as planned. For Swanlea, the Building Permit application submitted in Q3 and for McKenzie, the Delegated Development Permit is anticipated in Q4.
		- - - - 0% Project initiation pending funding, decision expected in Q4.
		3,672,390 4,197,000 2,965,232 1,231,768 29% Construction completed, deficiencies being corrected in Q3. Occupancy review and approval expected in Q4 from City of Victoria.
		1,519,986 1,150,000 592,075 557,925 49% Project delayed due to mechanical design revisions, completion expected Q4.
		1,037,031 639,051 141,245 497,806 78% Demolition of existing building commence Q3 and building permit collected in Q3. However, project not progressing according to schedule due to unforeseen site conditions.
		1,832,576 1,832,576 1,628,151 204,425 11% Acquisition of neighbouring parcel resulted in redesign of the two building. This in turn pushed the project start date to Q4 when full Building Permit is expected.
		1,166,334 550,000 427,692 122,308 22% BC Housing reviewing design package. Anticipating issuing tendering for sub-trade to commence in Q4. BC Housing Final Project Approval (FPA) anticipated in Q1 2026.
		1,289,722 150,000 93,911 56,089 37% Sub-trade tenders completed, currently working to finalize work for review by the Quantity Surveyor prior to submitting for BC Housing Final Project Approval.
		1,000,000 1,000,000 900,952 99,048 10% Spending aligned to budget.
	Total Projects >\$500k	12,348,039 10,348,627 7,326,674 3,021,953 29%
	Total Projects <\$500K	
	Total Projects	

TOTAL 2025				
Total 2025 Budget (as per approved budget)	Total 2025 Forecast	Total 2025 Actuals	Forecast Variance \$ (over) / under	Forecast Variance %
3,000,000	-	-	3,000,000	100%
3,000,000	-	-	3,000,000	100%
23,373,443				
26,373,443				

GOOD	As planned or better than plan
WARNING	Changes to project plan to consider; no revision necessary at this time
RE-EVALUATED	Changes to project plan; 2025 Capital Plan amended and/or 2026 Capital Plan revised
ATTENTION	Changes to project plan; need to amend 2025 Capital Plan

ANNUAL STATUS OF CAPITAL PROJECT		
Scope	Timing	Budget
2025 re-evaluated	2025 re-evaluated	2025 re-evaluated

2,500,000 2,247,416 860,722 252,584 10%		
1,500,000 1,500,000 - - 0%		
13,877,579 13,877,579 10,668,436 - - 0%		
5,142,431 4,734,505 2,903,788 407,926 8%		
18,227,203 5,703,576 393,194 12,523,627 69%		
27,395,730 6,051,284 2,042,009 21,344,446 78%		
12,100,000 2,781,471 1,493,473 9,318,529 77%		
8,301,416 1,469,553 469,553 6,831,863 82%		
3,957,789 3,858,742 2,606,719 99,048 3%		
93,002,148 48,671,461 21,437,894 44,330,687 48%		
212,000		
93,214,148		