Housing NOW

Statement of Work

Project Name: Housing NOW Enhanced Homeshare Platform Pilot Contractor Name: Southern Gulf Island Community Resource Centre

Dept./ Division: SSI/LCC Capital Regional District

Budget: \$23,724.00

Prepared by SGICRC Staff: Janey Rowland, PPA

Project Overview:

The Southern Gulf Island Community Resource Centre (SGICRC) and the Housing NOW (HN) Project aim to establish a streamlined, accessible Homeshare platform that enhances housing stability, fosters community connections, and promotes sustainable housing solutions for residents across Salt Spring and the Southern Gulf Islands.

Housing NOW is committed to expanding its capacity to provide tailored support for homeowners and tenants within the region. In response to evolving community needs, Housing NOW will implement key initiatives throughout 2025, focusing on digital innovation, enhanced Homeshare support, expanded communication strategies, housing education, and the development of a social enterprise model.

Scope of Work:

1. Improved Digital Platform

- Implement digital security features to increase homeowner confidence.
- Establish automated rent collection and secure deposit management.
- Integrate background checks and affordable tenant insurance services.

2. Enhanced Homesharer Support

- Expand facilitation of Homeshare services to match homeowners and tenants effectively.
- Conduct home inspections and provide direct homeowner support.
- Strengthen homeowner engagement to improve program participation.

3. Expanded Communication Strategy

- Develop targeted marketing campaigns to increase awareness and participation.
- Implement direct engagement efforts to improve community outreach.

4. Housing Education Initiatives

- Organize community conversations and produce podcast episodes to highlight longterm tenancy benefits.
- Conduct targeted initiatives to encourage pet-friendly rental opportunities.

5. Social Enterprise Development

• Research and develop the property management component of the Homeshare Registry platform.

• Explore funding partnerships to ensure long-term program sustainability.

Implementation Strategy:

To ensure the successful integration of these initiatives, Housing NOW will launch a **First-Year Pilot Program** with a primary focus on employer-driven workforce housing solutions. The pilot will include:

- Refinement of both digital and in-person support systems to enhance service delivery.
- Strengthening homeowner engagement through education and direct support.
- Developing sustainable and affordable workforce housing options tailored to regional needs.

By leveraging enhanced technological infrastructure alongside Housing NOW's on-the-ground expertise, this collaboration will create a scalable and sustainable Homeshare program that directly addresses the housing challenges of Salt Spring and the Southern Gulf Islands community.

SCOPE

| In Scope | Out of Scope |
|--|---|
| SSI Homeshare Community Awareness Campaign | |
| Employer Driven Workforce Housing Campaign | |
| Digital Homeshare Platform Pilot | |
| Housing NOW Property Management Division | Initiating Property Management Division |
| Social Enterprise Framework Report | |

PROJECT DELIVERABLES

| | Deliverables |
|----|--|
| 1. | Kitchen Table Conversations Guidebook - Distribution |
| 2. | Property Management Component - Research and Development |
| 3. | Social Enterprise Framework Report |
| 4. | Digital Platform Pilot Six Month Review |
| 5. | 2025 HN Year in Review |

TIMELINE

| Milestones, etc. | Delivery Date |
|--|--------------------------|
| Digital Platform Pilot Initiation | March 2025 |
| SSI Homeshare Community Awareness Campaign | April thru December 2025 |
| Kitchen Table Conversations Guidebook Distribution | May 2025 |
| Enhanced Platform Pilot Review | September 2025 |
| Social Enterprise Framework Report | November 2025 |
| 2025 HN Year in Review | January 2026 |

BUDGET

| Explanation | Amount |
|--------------------------------|--------------|
| Program Management | \$4,520.00 |
| SSI Coordinator | \$9,000.00 |
| Print and Marketing | \$2,500.00 |
| Digital Platform Licensing Fee | \$2,500.00 |
| Travel & Accommodations | \$1,250.00 |
| Administration 20% | \$3,954.00 |
| TOTAL | \$ 23,724.00 |

Project Team

| Role | Team Member | Implementation | Project Review |
|---------------------|--------------------|---|----------------|
| Project Sponsor | SGI CESC, SSI LCC | | |
| CRD Project Manager | Justine Stark, CRD | | |
| CRC Project Manager | Melody Pender, CRC | Management, Budget, Final Deliverables, and Program Oversight | |

| Program Manager | Janey Rowland, CRC | Creation, Coordination, and Execution of Project Plan Program Reporting | |
|-------------------------------------|--|---|--|
| Housing NOW Registry Coordinator | Jacqueline Dupuis, CRC | Execution of Registry Processes, Reporting, Communications, Homesharer Support | |
| Housing NOW SSI Coordinator | Adam Evanik | Execution of Program Directives, Reporting, Community Engagement, Homesharer Support | |
| SSI Island Associate | TBD | Coordinator Support, Community Engagement | |
| SGI Island Associates | Jeannine Georgeson, Galiano Roberta Cremonez, Mayne/Saturna | Coordinator Support, Community Engagement Homesharer Support | |
| Project Support | TBD, CRD | Advisory | |

KEY STAKEHOLDERS

| Stakeholder | Affected or interested | Role or Involvement |
|---|--|---------------------|
| SGI, SSI EA - Capital Regional District | The project will help to address both short- and long-term housing shortages in the SGI and SSI Electoral Areas | I |
| SGI Community Economic Sustainability Commission | The project will create a functioning Housing Registry model that will facilitate numerous homesharing opportunities in the SGIs | C, A |

| SGI Tourism Partnership Society | The project will create opportunities for workforce housing in support of the entire region's visitor economy | С |
|---------------------------------|---|-------|
| SGI Community Resource Centre | The project will support community capacity building through the creation of workforce housing | PD, A |
| SSI, SGI Businesses and NPOs | The project will support functionality of community services and programs through the creation of workforce housing | |
| SSI, SGI General Public | The project will help in the creation of immediate and affordable housing opportunities in the region | I |

COMMUNICATIONS

| Internal | |
|-------------------------------|-----|
| CRD Politicians | No |
| Management Teams | No |
| Specific Senior Management | No |
| External | |
| Public Consultation | No |
| Advertising | Yes |
| Politically sensitive updates | No |

RISK ID.

| | Risks Identification (related to scope, budget, schedule, etc.) | High Level risk Response (if Applicable) | |
|----|---|---|--|
| 1. | | N/A | |
| 2. | | N/A | |
| 3. | | | |

WORK PLAN

| Timeline | Description | Hours | Wage | Amount |
|--------------|--|----------|---------|------------------------|
| March 1 - 30 | Digital Platform: Team onboarding and platform orientation Community Awareness: Direct business outreach, Enhanced Advertising Program Management SSI Coordinator | 12 30 | \$40.00 | \$480.00 \$1.000.00 |
| April 1 - 30 | Community Awareness: In person/online events, Canada Post direct outreach campaign Onsite inspections and documentation Program Management SSI Coordinator | 12 30 | \$40.00 | \$480.00 \$1.000.00 |
| May 1 - 30 | Community Awareness: In person/online events, Kitchen Table Conversation Guidebook distribution Onsite inspections and documentation Program Management SSI Coordinator | 12 30 | \$40.00 | \$480.00 \$1.000.00 |
| June 1 - 30 | Community Awareness: Social enterprise framework – research and development Onsite inspections and documentation Program Management SSI Coordinator | 12 30 | \$40.00 | \$480.00 \$1.000.00 |

| July 1 - 30 | Community Awareness: In person/online events Onsite inspections and documentation Program Management | 12 | \$40.00 | \$480.00 |
|-------------|--|----------|----------------------|------------------------|
| | SSI Coordinator | 30 | Ş -1 0.00 | \$1.000.00 |
| Aug 1 - 30 | Community Awareness: In person/online events Onsite inspections and documentation | | | |
| | Project Management SSI Coordinator | 12 30 | \$40.00 | \$480.00 \$1.000.00 |
| Sept 1 - 30 | Community Awareness: Social enterprise framework – research and development Digital Pilot review Onsite inspections and documentation | | | |
| | Program Management SSI Coordinator | 12 30 | \$40.00 | \$480.00 \$1.000.00 |
| Oct 1- 30 | Community Awareness: In person/online events, Onsite inspections and documentation | | | |
| | Program Management SSI Coordinator | 12 30 | \$40.00 | \$480.00 \$1.000.00 |
| Nov 1 - 30 | Community Awareness: In person/online events Social enterprise framework – research and development Onsite inspections and documentation | | | |

| | Program Management SSI Coordinator | 12 30 | \$40.00 | \$480.00 \$1.000.00 |
|--------------|---|----------|---------|------------------------|
| Dec 1 - 30 | Community Awareness: Consolidation of data Stakeholder reporting Onsite inspections and documentation Program Management SSI Coordinator | 12 30 | \$40.00 | \$480.00 \$1.000.00 |
| January 2026 | 2025 HN Year in Review Program Management | 5 | \$40.00 | \$200.00 |

Additional Items

| ITEM | DESCRIPTION | NEED | | COST |
|---------|--|------|------------------------------|------------|
| Finance | Upon receipt of the initial CRC invoice | | 1 st disbursement | \$8,000.00 |
| Finance | Upon receipt of HN platform pilot review | | 2 nd disbursement | \$8,000.00 |
| Finance | Upon receipt of HN Year in Review | | Final disbursement | \$7,724.00 |