



REPORT TO REGIONAL PARKS COMMITTEE MEETING OF WEDNESDAY, OCTOBER 22, 2025

SUBJECT Regional Parks Service – 2026 Operating and Capital Budget

ISSUE SUMMARY

To provide an overview of the draft 2026 Regional Parks budget, including 2025 year-end budget projections and budget highlights.

BACKGROUND

Since its incorporation in 1966, the Capital Regional District (CRD) has provided and maintained regional parks and trails. As of 2025, the system includes 34 regional parks and 4 regional trails, covering over 13,370 hectares, with nearly 95 km of regional trails and over 375 km of internal park trails. Visitation has risen 42% since 2015, with over 4.1 million visits to trails and 5.1 million to parks in 2024.

In 2025, property taxes funded \$18.9 million of the \$21.3 million operating budget. The CRD Board supports this funding model while exploring ways to reduce taxpayer impact. Non-tax revenues—mainly from fees, permits, donations, fines, and grants—make up about 9% of the budget.

The draft 2026 budget is ready for review by the Regional Parks Committee and will go to the CRD Board, through the Committee of the Whole, on October 29, 2025. The draft budget, provided in Appendix A, includes operating costs for both parks and trails. Considerable efforts have been made to identify trail-related expenses, which will be reallocated to the new Regional Transportation Service. This upcoming change, to be finalized for final budget approval in March, will significantly alter the Regional Parks budget. The current draft does not reflect this transfer, but details will be provided at final budget approval in March 2026.

2025 Year-End Financial Projections

There is an estimated one-time favourable variance of \$781,000 for the Regional Parks 2025 operating budget. A portion of this variance will be carried forward into 2026 to reduce requisition, while the remaining amount will be transferred into the capital reserve and operating reserve at year-end. The bulk of the net variance is a result of:

- Reduced salary costs due to challenges filling vacant positions.
- Reduced contract for services costs due to capacity issues related to vacant positions.
- Timing of new debt payments for land acquisition and the Regional Trail Widening and Lighting Project.

Details can be found in Appendix A (page 4) under the 2025 Estimated Actual column.

As outlined in the CRD Board-approved 2025-2029 Capital Plan, 34 capital projects were scheduled for 2025, with a total budget allocation of \$19.4 million. Of that, approximately \$1.6 million is expected to carry forward into 2026. Funding for these projects has been sourced

through a mix of debt financing, reserves, grants, equipment replacement funds and existing capital allocations. The Capital Program is primarily focused on replacing aging critical infrastructure in regional parks and trails while also meeting dam safety regulatory requirements.

Key capital projects in 2025 included:

- Expansion of the Aylard Farm parking lot.
- Renewal of the Lochside Regional Trail section at North Weiler.
- Girder repairs on E&N Trail bridges.
- Installation of EV charging stations at high-use parks.
- Implementation of the Regional Trestles Renewal, Trail Widening and Lighting Project.

2026 Operating Budget

The Regional Parks budget for 2026 is set at \$22.5 million, reflecting a 5.73% increase over the 2025 budget. This total encompasses operating costs, capital and reserve transfers and debt servicing. The increase supports the continued delivery of park services while accounting for inflationary pressures and strategic adjustments across the organization.

Of the total budget, \$16.8 million is allocated to operations, representing a 6.42% increase from the previous year. This rise is attributed to both core operational needs and a mix of ongoing and one-time expenditures. The core operating budget alone accounts for \$16.5 million, a 4.79% increase over 2025. This growth is driven by nondiscretionary factors such as negotiated staff wages and salaries, corporate support services, and inflationary adjustments required to maintain consistent service levels.

Additionally, the core budget reflects internal service transfers resulting from CRD Evolves, specifically the integration of fleet and communications services. Beyond the core budget, ongoing and one-time operating items contribute 1.63% to the overall increase in operating costs. These items support temporary initiatives and project-specific needs that enhance service delivery without becoming permanent fixtures in the budget.

Ongoing:

- \$130,000 – George Hill – maintenance (auxiliary time and hazard tree)

One-time:

- \$2,500 Bylaw Initiative
- \$50,000 Dam Safety IBC
- \$75,000 George Hill – legal surveys and property assessments

Capital/Reserve Transfers

Total capital/reserve transfers are \$4.1 million in 2026, which is a -4.12% decrease over 2025. The decrease is a result of a reduction of a 2025 one-time \$250,000 transfer to reserves for the Royal Oak Golf Course.

Direct capital funding in 2026 is \$290,000. This is a direct transfer into the Capital Fund to support small annual infrastructure maintenance projects. The total transfers to reserves consist of transfers to the Operating Reserve Fund, Equipment Replacement Fund and Capital Reserve

Fund. The 2026 transfer to reserve budgets is \$3.8 million. The 2026 transfers include a one-time supplementary amount.

One-time:

- \$75,000 – Transfer to Annual Infrastructure Fund for George Hill site securement upgrades

Debt Servicing

Total debt charges for 2026 are projected at \$1.7 million, representing a 28.91% increase over the 2025 budget. Currently, Regional Parks has three loan authorization bylaws with the following debt servicing costs for 2026:

- Bylaw No. 4142 – E&N Rail Trail—Humpback Connector – \$570,000
- Bylaw No. 4506 – Land Acquisition – \$600,000
- Bylaw No. 4588 – Regional Trestles Renewal, Trail Widening and Lighting Project – \$540,000

The overall increase in debt charges reflects the addition of new ongoing and one-time servicing costs tied to the Land Acquisition Fund Strategy and regional trail investments, which were not part of the 2025 budget.

Ongoing:

- \$7,500 – Land Acquisition Fund (LAF) Principle and Interest (P&I) payments
- \$255,000 – Regional Trail Widening P&I payments

One-time:

- \$20,000 – LAF Municipal Finance Authority (MFA) Debt Reserve Fund
- \$100,000 – Regional Trail Widening and Lighting MFA Debt Reserve Fund

Table 1: 2026 Year-over-Year Budget Comparison

Expenditure Type	2026 Financial Plan	2025 Financial Plan	Change	% Change
Operations	16,765,836	15,754,300	1,011,536	6.42%
Capital / Reserve Transfer	4,055,252	4,229,641	-174,389	-4.12%
Debt Servicing	1,709,671	1,326,257	383,414	28.91%
Total	\$ 22,530,759	\$ 21,310,198	\$ 1,220,561	5.73%

Details can be found in Appendix A – Operating Budget.

2026 Capital Budget

The estimated replacement value of built infrastructure in regional parks and trails is \$120 million (2023). Regional trails make up \$40 million (33%), while dam infrastructure accounts for 45% of the parks' total. These figures are based on asset assessments and may rise due to inflation and material costs.

The 2026–2030 capital budget is set at \$92 million, with key investments in:

- Regional Trestles Renewal, Trail Widening and Lighting – \$47 million
- Regional Parks – \$12 million
- Trail Bridges and Surfaces – \$11 million
- Land Acquisition – \$10 million
- Dam Projects – \$6 million
- Vehicle and Equipment Replacement – \$6 million
- Regional Parks Headquarters Service Yard Improvements – \$1 million

The 2026 capital budget totals \$24.8 million, including \$1.6 million carried forward from 2025. Priorities include replacing aging infrastructure, meeting dam safety requirements and improving service delivery. Key projects: bridge replacements at Witty's Lagoon, Beaver Lake Dam upgrades, new portal signs and shoreline restoration at Coles Bay.

Table 2: 2025 Capital Expenditures

Budget Component	2026	% of Total
Buildings	610,000	2.46%
Equipment	183,000	0.74%
Land	2,000,000	8.07%
Engineered Structures	19,918,862	80.33%
Vehicles	2,085,000	8.41%
Total	\$ 24,796,862	100%

Capital Funding Overview

The Capital Program is mainly supported by reserves from annual operating contributions and debt financing for long-term infrastructure and land acquisition. For 2026, funding includes:

- \$17 million in new debt
- \$5.7 million from reserve funds (ERF and Capital Reserve)
- \$500,000 in grants
- \$1.6 million in carry-forward capital from 2025

Current reserve levels and annual transfers are not sufficient to meet the growing infrastructure and maintenance needs of the Regional Parks Capital Program. As a result, debt financing has been identified as a necessary tool to bridge the funding gap and support key projects over the next five years.

For a detailed breakdown of expenditures and funding sources, refer to Appendix A (pages 5-9).

Reserve Funding

There are currently five reserve funds established by bylaw for this service. Reserves serve several purposes, including stabilizing revenue requirements and funding capital renewal and replacement.

The five reserve funds are:

- Legacy Reserve—Bylaw No. 4103: Established to set aside money received for specific purposes through bequests, charitable donations or otherwise given.
- Operating Reserve—Bylaw No. 4145: Established to help Regional Parks cover cyclical costs, unexpected expenses, special projects, and revenue fluctuations. Currently, transfers to the fund support cyclical expenses like visitor surveys and mountain bike trail assessments.
- Equipment Replacement Reserve Fund—Bylaw No. 945: Established to allow Regional Parks to save for replacing vehicles, machinery, and equipment. The 2026 contribution is \$750,000, a \$20,000 increase from 2025, to maintain scheduled replacements and support fleet decarbonization.
- Capital Reserve Fund—Bylaw No. 2313: Established for the purpose of setting aside funds for new infrastructure and renewal or replacement of existing assets. The 2026 contribution is \$3.3 million, \$50,000 more than 2025. Planned 2026 expenditures total \$3.4 million. Current transfers don't fully cover the needs to maintain aging Regional Parks infrastructure. The fund balance includes \$2.3 million restricted for the Land Acquisition Levy.
- Land Acquisition Reserve Fund—Bylaw No. 1831: A statutorily required reserve fund where funds received from the sale of designated park land are placed until they can be used for the purpose of purchasing land for regional park purposes.

Details of reserve fund balances and planned expenditures can be found in Appendix A (pages 23-30).

2026 Budget Context

Salaries and wages make up most of the annual operating budget, at approximately 45% of the total 2026 operating expenditures. Other key drivers are internal allocations for corporate services, consultant/contract for services, reserve transfers and debt servicing. Requisition is the main revenue source for Regional Parks, funding approximately 89.5% of the total operating costs.

The totals are summarized in Appendix A (page 4), along with the 2025 year-end estimated actuals and the 2027-2030 future projections.

Requisition

The 2026 requisition is set at \$20.2 million, reflecting a 6.94% increase over 2025. This includes a 4.95% rise in the core budget and 1.99% for ongoing and one-time items. The requisition for 2026 has been reduced by \$340,000 due to a carryforward of estimated surplus funds from 2025.

ALTERNATIVES

Alternative 1

The Regional Parks Committee recommends the Committee of the Whole recommend to the Capital Regional District Board:

That Appendix A, Operating & Capital Budget – Regional Parks Service, be approved as presented and form the basis of the Provisional 2026-2030 Financial Plan.

Alternative 2

The Regional Parks Committee recommends the Committee of the Whole recommends to the Capital Regional District Board:

That Appendix A, Operating & Capital Budget – Regional Parks Service, be approved as amended and form the basis of the Final 2026-2030 Financial Plan.

IMPLICATIONS

Financial Implications

The CRD's Regional Parks Division is planning for a growing and increasingly complex parks and trails system. Budget increases are driven by inflation, mandatory wage adjustments, the George Hill land acquisition, dam safety work, staffing needs and debt servicing for major capital projects such as the Regional Trestles Renewal, Trail Widening and Lighting Project.

The operating budget includes \$280,000 for the George Hill acquisition, covering \$130,000 in ongoing maintenance and \$150,000 for site securement and assessments. Without this funding, service levels in other areas may be reduced.

Additionally, a one-time \$50,000 request has been submitted to address dam safety through a risk assessment, which will help prioritize future investments and avoid impacts to other services.

The Regional Trestles Renewal, Trails Widening and Lighting Project has been included in the five-year capital plan and the debt servicing costs have been included in the five-year operating budget. The 2026 debt servicing for the project is estimated at \$535,000, which includes \$355,000 in new debt servicing costs.

Alignment with Board & Corporate Priorities

The 2023-2026 CRD Corporate Plan highlights the initiatives the CRD needs to deliver over the Board's four-year term to address the region's most important needs. The Corporate Plan identifies a number of initiatives under various priorities that fall under the regional parks and trails mandate. In addition to these initiatives, other Board-approved plans, such as the Regional Parks and Trails Strategic Plan 2022-2023, provide additional direction for the operating and capital budget.

CONCLUSION

To ensure long-term sustainability and safety across the regional parks system, replacing aging infrastructure remains a top priority. The Capital Reserve Fund, which includes \$2.3 million in restricted Land Acquisition Levy funds, plays a critical role in supporting these upgrades. Strategic investments such as the George Hill and Royal Oak Golf Course acquisitions, dam safety assessments, and the Regional Trestles Renewal Project reflect the CRD's commitment to maintaining service levels while addressing future growth. Continued refinement of the financial plan and pursuit of alternative funding sources will help balance infrastructure needs with fiscal responsibility.

RECOMMENDATION

The Regional Parks Committee recommends the Committee of the Whole recommend to the Capital Regional District Board:

That Appendix A, Operating & Capital Budget – Regional Parks Service, be approved as presented and form the basis of the Provisional 2026-2030 Financial Plan.

Submitted by:	Mike MacIntyre, Senior Manager, Regional Parks
Concurrence	Luisa Jones, MBA, General Manager, Parks, Recreation & Environmental Services
Concurrence	Nelson Chan, MBA, FCPA, FCMA, Chief Financial Officer, GM Finance & IT
Concurrence:	Ted Robbins, B. Sc., C. Tech., Chief Administrative Officer

ATTACHMENTS:

Appendix A: Capital Regional District 2026 Budget – Regional Parks
Presentation: 2026 – 2030 Financial Plan

CAPITAL REGIONAL DISTRICT

2026 BUDGET

Regional Parks

COMMITTEE OF THE WHOLE

Service: 1.280 Regional Parks

Committee: Regional Parks Committee & Transportation Committee

DEFINITION:

To establish an extended service of Regional Parks for all of the Regional District for the purpose of operating Regional Parks.
Bylaw No. 1749 (November 1989); Amended Bylaw No. 2419 (October 1996).

Land Acquisition Fund: 2000 to 2009 Requisition increase equates to \$10 per average household each year.
2010 increased requisition equates to \$12 per average household.
2011-2014 increased requisition further \$2 per average household in each year.
2015-2019 requisition equates to \$20 per average household in each year.
2020 requisition equates to \$20 per average household in each year.
2021-2025 increased requisition further \$1 per average household in each year

SERVICE DESCRIPTION:

This is a service to administer and coordinate the provision of regional parks and trails systems for residents and visitors to the Capital Region. Services include planning and developing strategies for growth and protection of parks and trails, project management of capital facilities, environmental interpretation, conservation, education, security and parks operations of all regional parks and trails. The land acquisition fund acquires regionally significant natural areas to achieve the vision for future regional parks and trails systems. Land acquisition contributes to environmental, social and economic regional sustainability.

PARTICIPATION:

All member municipalities and electoral areas participate.

MAXIMUM LEVY:

Based on converted hospital assessed values for land and improvements.

CAPITAL BORROWING:

Authorized: Bylaw.4142 - Construction of E&N Trail Phase 3&4	\$ 6,100,000
Borrowed:	\$ (6,100,000)
Remaining	<u>\$ -</u>
Authorized: Bylaw.4506 - Acquiring Land for Regional Parks	\$ 25,000,000
Borrowed:	\$ (5,000,000)
Remaining	<u>\$ 20,000,000</u>
Authorized: Bylaw.4588 - Trestles Renewal, Trails Widening and Lighting	\$ 50,000,000
Borrowed:	\$ -
Remaining	<u>\$ 50,000,000</u>

Change in Budget 2025 to 2026		Total Expenditure	Comments
Service:	1.280 Regional Parks		
2025 Budget		21,310,198	
Change in Wages & Benefits:			
	Base wages & benefits change	326,757	Inclusive of estimated collective agreement changes
	Step increase/paygrade change	8,162	
	2 FTE transfer	(208,044)	CRD Evolve transfer to 1.118 Communications
	2 FTE transfer	(233,255)	CRD Evolve transfer to 2.670 Regional Water Supply (Fleet)
	Increase auxiliary	125,000	George Hill acquisition
	Total Change in Wages & Benefits	18,620	
Other Changes:			
	Standard Overhead Allocation	37,082	Increase in 2025 operating costs
	Human Resources Allocation	24,889	Increase in 2025 wages & benefits
	Corp Communications Allocation	265,744	CRD Evolve transition new allocation for communications
	Contract for services one time cost	50,000	Dam Safety initiative
	Fleet Services Allocation	261,408	CRD Evolve transition new allocation for fleet maintenance
	Transfer to Capital Reserve Fund	52,463	Inflationary growth in transfer
	Regional Trails debt servicing	355,000	
	LAF debt servicing	27,544	
	2025 one time items	(385,000)	Royal Oak Golf Course
	One time costs	150,000	George Hill acquisition
	Other Costs	281,189	
	Total Other Changes	1,120,319	
2026 Budget		22,449,137	
Summary of % Expense Increase			
	Base wages & benefits change	1.5%	
	Step increase/paygrade change	0.0%	
	CRD Evolve transfer to Communications	-1.0%	
	CRD Evolve transfer to Fleet	-1.1%	
	Increase auxiliary	0.6%	
	Standard Overhead Allocation	0.2%	
	Human Resources Allocation	0.1%	
	Corp Communications Allocation	1.2%	
	Contract for services one time cost	0.2%	
	Fleet Services Allocation	1.2%	
	Transfer to Capital Reserve Fund	0.2%	
	Regional Trails debt servicing	1.7%	
	LAF debt servicing	0.1%	
	2025 one time items	-1.8%	
	One time costs	0.7%	
	Other Costs	1.3%	
	% expense increase from 2025:	5.3%	
	% Requisition increase from 2025 (if applicable):	6.9%	Requisition funding is (89.5)% of service revenue
Overall 2025 Budget Performance			
(expected variance to budget and surplus treatment)			
<i>There is an estimated one-time favourable variance of \$781,000 (3.7%) due mainly to staff vacancies and debt servicing savings . This variance will be moved to Capital Reserve, which has an expected year end balance of \$5,900,000 before this transfer.</i>			

REGIONAL PARKS SUMMARY
OPERATING COSTS:

Salaries and Wages	10,022,995	9,552,309
Internal Allocations	562,416	479,215
Standard Overhead Allocation	740,445	740,445
Human Resources Allocation	354,148	354,148
Fleet Services Allocation	-	-
Communications Allocation	-	-
Insurance Cost	91,460	91,460
Consultant and Contract for Services	1,255,616	1,116,790
Vehicles and Equipment	664,310	645,907
Parks Maintenance and Repairs	485,416	610,549
Utilities & Disposal Costs	241,553	280,401
Operating Supplies	592,614	748,630
Legal/Licences/Surveys Cost	66,743	59,308
Telecommunications&Training	182,275	195,944
Operating Cost - Other	494,309	428,864

TOTAL OPERATING COSTS

*Percentage increase over prior year

CAPITAL / TRANSFER RESERVES

Transfer to Operating Reserve Fund	15,000	185,000
Transfer to Capital Fund	275,400	275,400
Land Acquisition Levy	-	-
Transfer to ERF Reserve	732,830	732,830
Transfer to Capital Reserve Fund	3,206,411	3,477,438

TOTAL CAPITAL / RESERVE TRANSFER

*Percentage increase over prior year

*Percentage increase over prior year Ops and Cap

LAF Debt	574,999	472,543
Trail Widening Debt	180,000	20,000
E&N Trail Debt	571,258	571,258
Debt Charges	1,326,257	1,063,801

TOTAL COSTS

*Percentage increase over prior year

Internal Recoveries

OPERATING LESS RECOVERIES
FUNDING SOURCES (REVENUE)

Estimated balance C/F from current to Next year	-	340,000
Balance C/F from Prior to Current year	(535,000)	(535,000)
Fee Income	(796,816)	(804,530)
Rental Income	(106,090)	(113,090)
Transfer from Operating Reserve Fund	-	-
Payments - In Lieu of Taxes	(887,899)	(887,899)
Grants - Other	(60,000)	(114,000)

TOTAL REVENUE
REQUISITION

*Percentage increase over prior year requisition

PARTICIPANTS: Regional.
AUTHORIZED POSITIONS:

BUDGET REQUEST

2025 BOARD BUDGET	2025 ESTIMATED ACTUAL	2026 CORE BUDGET	2026 ONGOING	2026 ONE-TIME	2026 TOTAL
-------------------------	-----------------------------	------------------------	-----------------	------------------	---------------

10,041,615	125,000	-	10,166,615
517,661	-	2,500	520,161
777,527	-	-	777,527
379,037	-	-	379,037
261,408	-	-	261,408
265,744	-	-	265,744
89,715	-	-	89,715
1,354,752	5,000	125,000	1,484,752
621,566	-	-	621,566
538,990	-	-	538,990
269,858	-	-	269,858
635,509	-	-	635,509
66,188	-	-	66,188
179,036	-	-	179,036
509,730	-	-	509,730

16,508,336 130,000 127,500 16,765,836

4.79% 6.42%

15,000	-	-	15,000
210,357	-	75,000	285,357
-	-	-	-
746,021	-	-	746,021
3,008,874	-	-	3,008,874

3,980,252 - 75,000 4,055,252

-5.90% -4.12%

2.53% 4.19%

574,999	7,544	20,000	602,543
180,000	255,000	100,000	535,000
572,128	-	-	572,128
1,327,127	262,544	120,000	1,709,671

21,815,715 392,544 322,500 22,530,759

2.37% 5.73%

(81,622) - - (81,622)

21,734,093 392,544 322,500 22,449,137

2.36% 5.73%

-	-	-	-
-	(17,500)	(322,500)	(340,000)
(877,913)	-	-	(877,913)
(108,212)	-	-	(108,212)
(20,000)	-	-	(20,000)
(887,899)	-	-	(887,899)
(60,000)	-	-	(60,000)

(1,954,024) (17,500) (322,500) (2,294,024)
(19,780,069) (375,044) - (20,155,113)

4.95% 6.94%

83.4 83.4 83.4 -4.0 0.0 79.4

FUTURE PROJECTIONS

2027 TOTAL	2028 TOTAL	2029 TOTAL	2030 TOTAL
---------------	---------------	---------------	---------------

10,624,519	10,920,310	11,176,723	11,439,012
517,360	533,597	544,668	555,967
791,522	807,353	823,499	839,970
443,467	464,331	447,014	451,346
267,944	274,643	281,509	288,546
276,540	283,978	294,992	301,760
94,201	98,911	103,858	109,052
1,394,707	1,402,201	1,430,246	1,458,851
633,997	646,676	659,610	672,802
549,770	560,763	571,979	583,420
275,254	280,761	286,373	292,102
587,018	598,761	610,732	622,948
67,513	68,863	70,240	71,643
182,619	186,267	189,994	193,794
519,924	535,323	546,027	556,948

17,226,355 17,662,738 18,037,464 18,438,161

2.75% 2.5% 2.1% 2.2%

15,040	15,081	15,122	15,165
214,564	218,855	223,233	227,697
-	-	-	-
871,366	940,974	1,040,813	1,061,629
3,068,151	3,128,614	3,190,287	3,253,193

4,169,121 4,303,524 4,469,455 4,557,684

2.81% 3.2% 3.9% 2.0%

2.76% 2.7% 2.5% 2.2%

791,193	1,019,843	1,344,493	1,734,143
1,728,251	3,026,502	4,323,003	5,241,253
572,128	572,128	572,128	572,128
3,091,572	4,618,473	6,239,624	7,547,524

24,487,048 26,584,735 28,746,543 30,543,369

8.68% 8.6% 8.1% 6.3%

(83,256) (84,920) (86,617) (88,350)

24,403,792 26,499,815 28,659,926 30,455,019

8.71% 8.6% 8.2% 6.3%

-	-	-	-
-	-	-	-
(892,094)	(906,558)	(921,311)	(936,360)
(110,376)	(112,584)	(114,835)	(117,132)
(20,000)	-	-	-
(887,899)	(887,899)	(887,899)	(887,899)
-	-	-	-

(1,910,369) (1,907,041) (1,924,045) (1,941,391)
(22,493,423) (24,592,774) (26,735,881) (28,513,628)

11.60% 9.33% 8.71% 6.65%

79.4 79.4 79.4 79.4

CAPITAL REGIONAL DISTRICT
FIVE YEAR CAPITAL EXPENDITURE PLAN SUMMARY - 2026 to 2030

Service No.	1.280 Regional Parks	Carry Forward from 2025	2026	2027	2028	2029	2030	TOTAL
--------------------	---------------------------------	--	-------------	-------------	-------------	-------------	-------------	--------------

EXPENDITURE

Buildings	\$350,000	\$610,000	\$1,250,000	\$1,000,000	\$1,300,000	\$0	\$4,160,000
Equipment	\$0	\$183,000	\$74,000	\$92,000	\$466,000	\$0	\$815,000
Land	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Engineered Structures	\$1,043,862	\$19,918,862	\$21,315,000	\$20,175,000	\$7,070,000	\$4,180,000	\$72,658,862
Vehicles	\$0	\$2,085,000	\$650,000	\$788,000	\$560,000	\$568,000	\$4,651,000
	\$1,393,862	\$24,796,862	\$25,289,000	\$24,055,000	\$11,396,000	\$6,748,000	\$92,284,862

SOURCE OF FUNDS

Capital Funds on Hand	\$1,393,862	\$1,593,862	\$0	\$0	\$0	\$0	\$1,593,862
Debenture Debt (New Debt Only)	\$0	\$17,000,000	\$18,500,000	\$18,450,000	\$6,500,000	\$6,000,000	\$66,450,000
Equipment Replacement Fund	\$0	\$2,268,000	\$724,000	\$880,000	\$726,000	\$568,000	\$5,166,000
Grants (Federal, Provincial)	\$0	\$500,000	\$1,000,000	\$300,000	\$0	\$0	\$1,800,000
Donations / Third Party Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserve Fund	\$0	\$3,435,000	\$5,065,000	\$4,425,000	\$4,170,000	\$180,000	\$17,275,000
	\$1,393,862	\$24,796,862	\$25,289,000	\$24,055,000	\$11,396,000	\$6,748,000	\$92,284,862

Definitions for the 5-year Capital Plan

Asset Class	Asset class is used to classify assets for financial reporting in accordance with the Public Sector Accounting Board (PSAB) 3150. L - Land S - Engineering Structure B - Buildings V - Vehicles E - Equipment
Capital Expenditure Type	Capital expenditure type is used for reporting on asset investments and may be used to justify operational needs for a service. Study - Expenditure for feasibility and business case report. New - Expenditure for new asset only Renewal - Expenditure upgrades an existing asset and extends the service ability or enhances technology in delivering that service Replacement - Expenditure replaces an existing asset
Carryforward	Represents the carryforward amount from the prior year capital plan that is remaining to be spent. Forecast this spending over the next 5 years.
Funding Source	Debt - Debenture Debt (new debt only) ERF - Equipment Replacement Fund Grant - Grants (Federal, Provincial) Cap - Capital Funds on Hand Other - Donations / Third Party Funding Res - Reserve Fund WU - Water Utility If there is more than one funding source, additional rows are shown for the project.

CAPITAL REGIONAL DISTRICT

5 YEAR CAPITAL PLAN

2026 - 2030

Service #:	1.280
Service Name:	Regional Parks

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
19-05	Renewal	Repair GGRT Bridges (5)	Repairs/replacement Veitch Creek, Bilsten (2), Charters and Interurban.	\$ 2,574,000	S	Cap	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
19-05	Renewal	Repair GGRT Bridges (5)	Repairs/replacement Veitch Creek, Bilsten (2), Charters and Interurban.		S	Res	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
20-03	Renewal	Park Facilities St. John Point	Constructing parking lot, pit toilet, information kiosk, and benches at St. John Point	\$ 163,000	S	Res	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
20-03	Renewal	Park Facilities St. John Point	Constructing parking lot, pit toilet, information kiosk, and benches at St. John Point		S	Cap	\$ 101,193	\$ 101,193	\$ -	\$ -	\$ -	\$ -	\$ 101,193
20-08	New	Develop Matthew's Point Facilities	Develop visitor facilities at Matthews Point Regional Park as identified in the management plan.	\$ 90,000	S	Res	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000.00
20-08	New	Develop Matthew's Point Facilities	Develop visitor facilities at Matthews Point Regional Park as identified in the management plan.		S	Cap	\$ 14,669	\$ 14,669	\$ -	\$ -	\$ -	\$ -	\$ 14,669.00
22-02	Renewal	Beaver Lake Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report	\$ 1,675,000	S	Res	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
22-02	Renewal	Beaver Lake Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report		S	Debt	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -	\$ -	\$ 1,250,000
22-02	Renewal	Beaver Lake Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report		S	Cap	\$ 120,000	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
22-04	Study	Sooke Potholes Lodge Feasibility Study	Feasibility study for removal and design to rehabilitate old lodge site at Sooke Potholes	\$ 200,000	B	Res	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 200,000
23-01	New	Purchase of New Genset for Mt. McDonald	New backup power supply required for emergency communication equipment on Mt. McDonald.	\$ 300,000	E	Res	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000
23-05	New	Design & Construct Salt Spring Island Regional Trail	Feasibility study, design and construct 5km of regional trail on Salt Spring Island.	\$ 4,690,000	S	Res	\$ -	\$ -	\$ 300,000	\$ 330,000	\$ -	\$ -	\$ 630,000
23-05	New	Design & Construct Salt Spring Island Regional Trail	Feasibility study, design and construct 5km of regional trail on Salt Spring Island.		S	Debt	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 1,000,000	\$ 4,000,000
23-11	Renewal	Replace Two Bridges at Witty's Lagoon	Design and Construction of Two Bridges at Witty's Lagoon - Asset IDs 100 and 133	\$ 710,000	S	Res	\$ -	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000
23-11	Renewal	Repace Two Bridges at Witty's Lagoon	Design and Construction of Two Bridges at Witty's Lagoon - Asset IDs 100 and 133		S	Res	\$ -	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ 375,000
23-14	Replacement	Equipment Replacement	Equipment replacement of outdoor and indoor eqiupment and furniture.		NA	ERF	\$ -	\$ 183,000	\$ 74,000	\$ 92,000	\$ 166,000	\$ -	\$ 515,000
23-15	New	Potential Land Acquisition Transactions	Potential land acquisition transactions.		NA	L	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 10,000,000
24-04	Renewal	Design & Construct Brookleigh Boat Launch	Improvements to the boat launch and dock at Brookleigh Beach with additional site improvements to enhance access, parking, and washrooms accessibility	\$ 750,000	S	Res	\$ -	\$ -	\$ 150,000	\$ -	\$ 500,000	\$ -	\$ 650,000
24-05	New	Regional Trestle Renewal, Trails Widening and Lighting Project	Design and construct renewal of 3 regional trail trestles and 6 km of trail widening and lighting.	\$ 50,000,000	S	Debt	\$ -	\$ 15,000,000	\$ 16,500,000	\$ 15,000,000	\$ -	\$ -	\$ 46,500,000
24-05	New	Regional Trestle Renewal, Trails Widening and Lighting Project	Design and construct renewal of 3 regional trail trestles and 6 km of trail widening and lighting.		S	Grant	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
24-07	Renewal	Site Planning for Regional Parks Operations	Development of site plans, design and construction activities at Regional Parks operational facilities	\$ 250,000	B	Res	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
24-11	New	Portal Signs	Replace portal signs or install new portal signs at main regional park and trail access points to align with Corporate Sign Strategy.	\$ 1,055,000	S	Res	\$ -	\$ 285,000	\$ 270,000	\$ 50,000	\$ -	\$ -	\$ 605,000
24-11	New	Portal Signs	Replace portal signs or install new portal signs at main regional park and trail access points to align with Corporate Sign Strategy.		S	Cap	\$ 170,000	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000
24-12	Replacement	Weed Harvester	Replace 2006 aquatic weed harvester	\$ 700,000	V	ERF	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
24-13	Renewal	Durrance Lake Dam - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report	\$ 3,300,000	S	Res	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000
24-13	Renewal	Durrance Lake Dam - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report		S	Debt	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000	\$ 3,000,000

Service #:	1.280
Service Name:	Regional Parks

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
24-14	Replacement	Light Duty Vehicle Replacement 2024 Carryforward	Vehicle replacement based on a schedule for fleet vehicles- 2024 carryforward	\$ 200,000	V	ERF	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
25-02	Study	Options Analysis of Shoreline Stabilization	Options analysis for shoreline stabilization at Jordan River Regional Park and Island View Beach Regional Park	\$ 150,000	S	Res	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25-02	Study	Options Analysis of Shoreline Stabilization	Options analysis for shoreline stabilization at Jordan River Regional Park and Island View Beach Regional Park		S	Cap	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
25-04	Renewal	Design and Construct- Regional Trail Bridge Renewals (4)	Design and Construct Regional Trail bridge renewals for Bilston #3, Firehall, Charters, Interurban and Wilkinson bridges based on 20-year renewal plan.	\$ 2,175,000	S	Res	\$ -	\$ -	\$ 950,000	\$ 900,000	\$ -	\$ -	\$ 1,850,000
25-04	Renewal	Design and Construct- Regional Trail Bridge Renewals (4)	Design and Construct Regional Trail bridge renewals for Bilston #3, Firehall, Charters, Interurban and Wilkinson bridges based on 20-year renewal plan.		S	Cap	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
25-05	Replacement	Implement Kiosk Strategy	Implement kiosk strategy for the purpose of replacing ageing information kiosks.	\$ 100,000	S	Res	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ 80,000
25-06	Study	Beaver Lake Dams - IDSRMP	Develop Interim Dam Safety Risk Management Plan - Beaver Lake Dams	\$ 200,000	S	Res	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
25-07	New	Coles Bay Shoreline Restoration	Design shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest in Coles Bay	\$ 1,350,000	S	Grant	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000.00
25-07	New	Coles Bay Shoreline Restoration	Design shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest in Coles Bay		S	Cap	\$ 188,000	\$ 188,000	\$ -	\$ -	\$ -	\$ -	\$ 188,000.00
25-08	Replacement	Royal Oak Golf Course Site Securement Fund	Replace the culvert between the two lower ponds and Remediate hydrocarbon-contaminated soils in the storage yard, building, and property fund at ROGC	\$ 250,000	S	Cap	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
25-09	Renewal	Upgrading electrical capacity and HVAC at Mill Hill Worksite	Upgrading electrical capacity, Installation of Fleet EV chargers and HVAC system upgrading for the building at Mill Hill worksite.	\$ 800,000	B	Res	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
25-09	Renewal	Upgrading electrical capacity and HVAC at Mill Hill Worksite	Upgrading electrical capacity, Installation of Fleet EV chargers and HVAC system upgrading for the building at Mill Hill worksite.		B	Cap	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000.00
25-10	New	Spillway alterations and log boom installation	Design and construct Humpback and Thetis spillway log boom installation and Thetis spillway alterations	\$ 200,000	S	Res		\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
25-10	New	Spillway alterations and log boom installation	Design and construct Humpback and Thetis spillway log boom installation and Thetis spillway alterations		S	Cap	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00
25-11	Study	Killarney Lake Dam - Regulatory Compliance, Dam Safety Planning & Analyses	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Killarney Lake Dam. Outcomes from the various studies will inform future capital improvements.	\$ 80,000	S	Res	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
25-14	Replacement	Replace Wooden Culvert (Trail Way)	Replace Sooke Hills Wilderness Trail wooden culvert	\$ 230,000	S	Res	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
25-15	Replacement	F-450 Dump Truck Replacement	F-450 dump truck replacement based on a schedule for fleet vehicles	\$ 175,000	V	ERF	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
25-16	Replacement	Light Duty Vehicle Replacement 2025 Carryforward	Vehicle replacement based on a schedule for fleet vehicles	NA	V	ERF	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
26-05	Renewal	Site Paving at Mill Hill Work Site	Site paving and related enhancements at Mill Hill work site.	\$ 200,000	S	Res	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
26-06	Renewal	Renewal of Elk Beaver Regional Park road surfacing	Full depth renewal and paving of Beaver Lake Road and new paving at Bear Hill Road	\$ 450,000	S	Res	\$ -	\$ -	\$ 300,000	\$ 150,000	\$ -	\$ -	\$ 450,000
26-07	Replacement	Design and Construct - Jordan River Regional Park Boardwalk	Design and Construct boardwalk at Jordan River Regional Park.	\$ 245,000	S	Res	\$ -	\$ 45,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 245,000
26-08	Renewal	Humpback Dam - Deficiency Resolution Program	Ongoing program to address dam safety deficiencies from the Dam Safety Risk Register, which have been identified through the 2023 Dam Safety Review & IDSRMP	\$ 300,000	S	Res	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
26-09	Study	Thetis Lake Dams - Regulatory Compliance, Dam Safety Planning & Analyses	Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Thetis Lake Dams. Outcomes from the various studies will inform future capital improvements.	\$ 300,000	S	Res	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000.00
26-10	Decommission	Bear Hill Regional Park Workshop Decommissioning	Decommission Bear Hill Regional Park workshop based on the Asset Retirement Obligation requirements.	\$ 160,000	B	Res	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000
26-11	New	Fleet EV chargers at 728 Work Site	Installation of Fleet EV chargers at 728 Work Site based on fleet electrification plan	\$ 200,000	S	Res	\$ -	\$ 50,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 200,000.00
26-12	Replacement	Regional Park and Trail Water Fountain Replacement	Supply and install replacement water fountains for 10 locations on the Regional Trails and 5 locations within Regional Parks	\$ 250,000	S	Res	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00
26-13	Replacement	Thetis Lake West beach parking lot - water drainage improvements and asphalt replacement	Rehabilitation of the existing parking lot experiencing significant asphalt erosion and cracking. Work includes replacement of the existing drainage pipe and installation of new asphalt and line painting	\$ 150,000	S	Res	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00
26-14	New	Haliburton Creek wetland	Design and construct new wetland habitat to expand and enhance the riparian corridor along Haliburton Creek.	\$ 280,000	S	Res	\$ -	\$ 50,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 80,000.00

Service #:	1.280
Service Name:	Regional Parks

PROJECT DESCRIPTION				PROJECT BUDGET & SCHEDULE									
Project Number	Capital Expenditure Type	Capital Project Title	Capital Project Description	Total Project Budget	Asset Class	Funding Source	Carryforward from 2025	2026	2027	2028	2029	2030	5 - Year Total
26-14	New	Haliburton Creek wetland	Design and construct new wetland habitat to expand and enhance the riparian corridor along Haliburton Creek.		S	Grant	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000.00
26-15	Replacement	John Deere 6105E Tractor Replacement	Replace 2022 John Deere 6105E Tractor	\$ 325,000	V	ERF	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000
26-16	Replacement	Light Duty Vehicle Replacement	Vehicle replacement based on a schedule for fleet vehicles	NA	V	ERF	\$ -	\$ 435,000	\$ 650,000	\$ 788,000	\$ 560,000	\$ 568,000	\$ 3,001,000
27-02	Replacement	Replace pit toilet at Lone Tree Hill	Replace and standardize Lone Tree Hill toilet building that has exceeded its serviceable life span	\$ 150,000	B	Res	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
27-03	New	Jordan River and Island View Beach Shoreline Stabilization	Design and Construct shoreline Stabilization at Jordan River Regional Park and Island View Beach Regional Park	\$ 1,500,000	S	Res	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ -	\$ 1,500,000
27-04	Replacement	Spring Slamon Place Toilet Upgrades	Replace the existing single wooden pit toilet and old tank at the north end of the campground along with the two-pack wooden toilet building near the cooking shelter	\$ 150,000	S	Res	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 300,000.00
27-05	Decommission	Francis King Rental Bulding Decommissioning	Decommission existing rental bulding at Francis King Regional Park due its age, presence of mold and lack of operational or visitor experience value.	\$ 250,000	B	Res	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000.00
27-06	Replacement	Replace pit toilet at Francis King Regional Park	Replace existing double pit toilets at Francis King Regional Park that has exceeded its serviceable life span	\$ 150,000	B	Res	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000.00
27-07	Replacement	Pike and Iron Mine Bay Washroom Replacement	Replace and relocate the vault toilets at Pike Road and Iron Mine Bay that has exceeded its serviceable life span	\$ 250,000	S	Res	\$ -	\$ -	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ 250,000.00
27-08	Renewal	Gonzales Hill Service Road Paving	Renewal and paving of service road in the park as the asphalt has reached the end on its service life	\$ 75,000	S	Res	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000.00
27-09	Replacement	Design and construct Technical Training Area at Mount Work Regional Park	Design and construct technical training area within the Designated Mountain Bike Area at Mount Work Regional Park	\$ 170,000	S	Res	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ 70,000.00
27-09	Replacement	Design and construct Technical Training Area at Mount Work Regional Park	Design and construct technical training area within the Designated Mountain Bike Area at Mount Work Regional Park		S	Grant	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000.00
27-10	Replacement	Thetis Lake Washroom Facility Replacement	Design and construct new accessible washroom facility at Thetis Lake, including demolition of the old washroom and decommissioning of the existing septic system off the dam.	\$ 2,250,000	B	Res	\$ -	\$ -	\$ 250,000	\$ 1,000,000	\$ 1,000,000		\$ 2,250,000
28-01	Renewal	Thetis Lake Dams - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Thetis Lake Dams - Regulatory, Planning & Analysis Program	\$ 150,000	S	Res	\$ -	\$ -	\$ -	\$ 50,000	\$ 100,000	\$ -	\$ 150,000
28-02	New	Washroom Replacement and Campground Accessibility Improvements at Island View	Remove the existing six-pack vault toilet, construct three new two-pack vault toilets and develop 3–4 accessible campsites to improve accessibility	\$ 550,000	S	Res	\$ -	\$ 150,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 550,000
28-03	New	Assess and Repair Regional Trail Land Protection	Conduct culvert assessment and repairs.	\$ 550,000	S	Res	\$ -	\$ -	\$ -	\$ 250,000	\$ 300,000	\$ -	\$ 550,000
28-04	New	Upgrade Regional Trail surfacing	Upgrade Regional Trail surfacing to paved for Sooke Road to Aldene.	\$ 250,000	S	Res	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
28-05	Renewal	Design and Construct- Regional Trail Bridge Renewals (4)	Design and Construct Regional Trail bridge renewals for Wildwood/Matheson, Hereward, Island Highway and Helmeken bridges based on 20-year renewal plan.	\$ 2,175,000	S	Res	\$ -	\$ -	\$ -	\$ 325,000	\$ 900,000	\$ -	\$ 1,225,000
28-07	Renewal	Renewal of Regional Trail surfacing - Juskun Road to Mt. Newton	Full depth renewal and paving of Lochside Regional Trail section from Juskun Road to Mt. Newton	\$ 1,700,000	S	Debt	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 1,500,000	\$ 1,700,000
29-01	Replacement	Hamsterly Beach Waterline Replacement	Replace the waterline at Hamsterly Beach	\$ 75,000	S	Cap	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000.00
29-02	Renewal	Renew Sitting Lady Falls Parking	Construct renewal to Witty's Lagoon - Sitting Lady Falls Parking that has exceeded its serviceable life span.	\$ 250,000	S	Res	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
29-03	Replacement	Replace pit toilet at Durrance-Mount Work Regional Park	Replace existing double pit toilets to improve location, accessibility and water protection/infiltration	\$ 150,000	B	Res	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
30-01	New	Sooke Potholes Parking Lot 3 Upgrades	Upgrade the existing gravel road and Parking Lot #3 at Sooke Potholes	\$ 80,000	S	Res	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
30-02	Renewal	Killarney Lake Dam - Upgrades and Improvements Program	Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Killarney Lake Dam - Regulatory, Planning & Analysis Program.	\$ 100,000	S	Res	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
													\$ -
													\$ -
			Grand Total	\$ 86,022,000			\$ 1,393,862	\$ 24,796,862	\$ 25,289,000	\$ 24,055,000	\$ 11,396,000	\$ 6,748,000	\$ 92,284,862

Service: 1.280 Regional Parks

Project Number 19-05 **Capital Project Title** Repair GGRT Bridges (5) **Capital Project Description** Repairs/replacement Veitch Creek, Bilsten (2), Charters and Interurban.

Project Rationale Repairs/replacement Veitch Creek, Bilsten (2), Charters and Interurban bridges on the Galloping Goose Trail. The scope of work for the Interurban bridge is expected to continue through 2025, with an increased budget of \$150,000.

Project Number 20-03 **Capital Project Title** Park Facilities St. John Point **Capital Project Description** Constructing parking lot, pit toilet, information kiosk, and benches at St. John Point

Project Rationale Design and construct parking lot, toilet, benches, and information kiosk The St. John Point to addresses actions identified in the Regional Park Management Plan.

Project Number 20-08 **Capital Project Title** Develop Matthew's Point Facilities **Capital Project Description** Develop visitor facilities at Matthews Point Regional Park as identified in the management plan.

Project Rationale This project is to install facilities at Matthews Point including trail work, signs, kiosk, and toilet building.

Project Number 22-02 **Capital Project Title** Beaver Lake Dams - Upgrades and Improvements Program **Capital Project Description** Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report

Project Rationale This is an ongoing program to be adaptable to addressing projects in the Beaver Lake Dams from the Dam Safety Risk Register. Some key projects in the near term include: Hydrotechnical and geotechnical assessment, Preliminary design of upgrades for Beaver Lake Dams, Beaver Lake Dam Upgrades – detailed design & construction

Project Number 22-04 **Capital Project Title** Sooke Potholes Lodge Feasibility Study **Capital Project Description** Feasibility study for removal and design to rehabilitate old lodge site at Sooke Potholes

Project Rationale This project is to conduct a comprehensive feasibility study focusing on safety measures for the removal and design rehabilitation of the old lodge site which has been abandoned since the 1980s to ensure that all necessary precautions are taken to secure the site and evaluate the best approaches for its rehabilitation.

Service:

1.280

Regional Parks

Project Number 23-01

Capital Project Title Purchase of New Genset for Mt. McDonald

Capital Project Description New backup power supply required for emergency communication equipment on Mt. McDonald.

Project Rationale A new backup power supply is required for the emergency communication equipment located on Mount McDonald.

Project Number 23-05

Capital Project Title Design & Construct Salt Spring Island Regional Trail

Capital Project Description Feasibility study, design and construct 5km of regional trail on Salt Spring Island.

Project Rationale This project continues implementation of the Gulf Islands Regional Trail Plan to construct regional trails on each of the Gulf Islands. Grant dependent.

Project Number 23-11

Capital Project Title Replace Two Bridges at Witty's Lagoon

Capital Project Description Design and Construction of Two Bridges at Witty's Lagoon - Asset IDs 100 and 133

Project Rationale Replacement of Two Bridges at Witty's Lagoon (Asset IDs 100 and 133), including detailed design and construction.

Project Number 23-14

Capital Project Title Equipment Replacement

Capital Project Description Equipment replacement of outdoor and indoor equipment and furniture.

Project Rationale Regional Parks maintains an equipment replacement fund in order to replace equipment that is not captured within the vehicle replacement program. This includes office equipment and operational field equipment.

Project Number 23-15

Capital Project Title Potential Land Acquisition Transactions

Capital Project Description Potential land acquisition transactions.

Project Rationale Potential land acquisition transactions estimated at \$2 million per year.

Service:

1.280

Regional Parks

Project Number 24-04

Capital Project Title Design & Construct Brookleigh Boat Launch

Capital Project Description Improvements to the boat launch and dock at Brookleigh Beach with additional site improvements to enhance access, parking, and washrooms accessibility

Project Rationale Improve visitor experience and enhance safe access through improving the boat launch at Brookleigh Beach on Elk Lake so it more easily accommodates the type of boats that frequent the facility. In 2026, the scope will be extended to include site improvements at the Brookleigh boat launch to augment 2025 dock replacement, enhance the visitor experience, and improve accessibility. Proposed works include:

- Extend boat ramp as trailers are bottoming out during low water
- pave/formalize the parking to better accommodate trailer/boat launch access and use
- washroom upgrades to improve accessibility

Project Number 24-05

Capital Project Title Regional Trestle Renewal, Trails Widening and Lighting Project

Capital Project Description Design and construct renewal of 3 regional trail trestles and 6 km of trail widening and lighting.

Project Rationale Design and construct the renewal and enhancement of the Swan, Brett, and Selkirk Trestle, and widen and light 6 km of Regional Trail along priority sections of the Lochside and Galloping Goose Regional Trail.

Project Number 24-07

Capital Project Title Site Planning for Regional Parks Operations

Capital Project Description Development of site plans, design and construction activities at Regional Parks operational facilities

Project Rationale Long-term site planning, design and construction of building and improvements at the 728 work site, including office space capacity, electric service capacity, HVAC system and equipment storage based on 2025 feasibility study

Project Number 24-11

Capital Project Title Portal Signs

Capital Project Description Replace portal signs or install new portal signs at main regional park and trail access points to align with Corporate Sign Strategy.

Project Rationale Install new portal signs at regional park access points to align with Corporate Sign Strategy.

Project Number 24-12

Capital Project Title Weed Harvester

Capital Project Description Replace 2006 aquatic weed harvester

Project Rationale Replace 2006 weed harvester through the vehicle replacement fund as the equipment reaches end of serviceable life.

Service: 1.280 Regional Parks

Project Number 24-13

Capital Project Title Durrance Lake Dam - Upgrades and Improvements Program

Capital Project Description Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through Regional Parks Dams Overview Assessment Report

Project Rationale This is an ongoing program to be adaptable to addressing projects in the Durrance Lake Dam from the Dam Safety Risk Register. Some key projects in the near term include: Design, public engagement, and implementation of the dam alteration plan for Durrance Lake Dam, including submission of the plan to the Provincial Dam Safety Office

Project Number 24-14

Capital Project Title Light Duty Vehicle Replacement - 2024 Carryforward

Capital Project Description Vehicle replacement based on a schedule for fleet vehicles- 2024 carryforward

Project Rationale Replace vehicles using the vehicle replacement fund as reaching the end of their serviceable life

Project Number 25-02

Capital Project Title Options Analysis of Shoreline Stabilization

Capital Project Description Options analysis for shoreline stabilization at Jordan River Regional Park and Island View Beach Regional Park

Project Rationale Options analysis for shoreline stabilization at Jordan River Regional Park and Island View Beach Regional Park, including an environmental study of the proposed options.

Project Number 25-04

Capital Project Title Design and Construct- Regional Trail Bridge Renewals (4)

Capital Project Description Design and Construct Regional Trail bridge renewals for Bilston #3, Firehall, Charters, Interurban and Wilkinson bridges based on 20-year renewal plan.

Project Rationale Design and Construct Regional Trail bridge renewals, identified as a priority in the 20-year renewal plan. Bridges include the Bilston Creek Bridge #3, Firehall Creek Bridge, Charters Creek Trestle, Interurban Bridge, and Wilkinson Bridge.

Project Number 25-05

Capital Project Title Implement Kiosk Strategy

Capital Project Description Implement kiosk strategy for the purpose of replacing ageing information kiosks.

Project Rationale This is a continuing project to replace ageing information kiosk structures in Regional Parks, project is anticipated to continue through to 2029.

Service: 1.280 Regional Parks

Project Number 25-06 **Capital Project Title** Beaver Lake Dams - IDSRMP **Capital Project Description** Develop Interim Dam Safety Risk Management Plan - Beaver Lake Dams

Project Rationale Develop Interim Dam Safety Risk Management Plan for the Elk/Beaver Lake dams as required by the dam consultant and accepted by the Provincial Dam Safety Office

Project Number 25-07 **Capital Project Title** Coles Bay Shoreline Restoration **Capital Project Description** Design shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest in Coles Bay

Project Rationale Design and Construct shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest in Coles Bay. This is an opportunity to build relationship with the Pauquachin First Nation.

Project Number 25-08 **Capital Project Title** Royal Oak Golf Course Site Securement Fund **Capital Project Description** Replace the culvert between the two lower ponds and Remediate hydrocarbon-contaminated soils in the storage yard, building, and property fund at ROGC

Project Rationale Replace the culvert between the two lower ponds, Remove gate vane, vegetation clearing and remediate hydrocarbon-contaminated soils in the storage yard to ensure compliance with BC Contaminated Site Regulation, building, and property fund at ROGC.

Project Number 25-09 **Capital Project Title** Upgrading electrical capacity and HVAC at Mill Hill Worksite **Capital Project Description** Upgrading electrical capacity, Installation of Fleet EV chargers and HVAC system upgrading for the building at Mill Hill worksite.

Project Rationale Upgrading the electrical capacity to support the EV fleet, HVAC system, and equipment storage and upgrading the building's HVAC system at Mill Hill Worksite to reduce energy consumption and greenhouse gas (GHG) emissions

Project Number 25-10 **Capital Project Title** Spillway alterations and log boom installation **Capital Project Description** Design and construct Humpback and Thetis spillway log boom installation and Thetis spillway alterations

Project Rationale Design and construct Humpback and Thetis spillway log boom installation and Thetis spillway alterations based on Engineer inspection report recommendation

Service:

1.280

Regional Parks

Project Number 25-11

Capital Project Title Killarney Lake Dam - Regulatory Compliance, Dam Safety Planning & Analyses

Capital Project Description Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Killarney Lake Dam. Outcomes from the various studies will inform future capital improvements.

Project Rationale Capital funding will be used to resolve a prioritized list of issues from the Dam Safety Risk Register, identified during dam surveillance activities and Dam Safety Reviews / inspection. The issues to be resolved relate to dam safety analyses, dam safety planning and program work, and regulatory compliance including Breach Study, Inundation Mapping, and Consequence Classification

Project Number 25-14

Capital Project Title Replace Wooden Culvert (Trail Way)

Capital Project Description Replace Sooke Hills Wilderness Trail wooden culvert

Project Rationale Design and construct replacement of Sooke Hills Wilderness Trail Wooden Culvert (Trail Way) . The bridge is closed to vehicles following an engineering assessment.

Project Number 25-15

Capital Project Title F-450 Dump Truck Replacement

Capital Project Description F-450 dump truck replacement based on a schedule for fleet vehicles

Project Rationale Replace F-450 dump truck based on a schedule for fleet vehicles

Project Number 25-16

Capital Project Title Light Duty Vehicle Replacement - 2025 Carryforward

Capital Project Description Vehicle replacement based on a schedule for fleet vehicles

Project Rationale Vehicle replacement based on a schedule for fleet vehicles

Project Number 26-05

Capital Project Title Site Paving at Mill Hill Work Site

Capital Project Description Site paving and related enhancements at Mill Hill work site.

Project Rationale Site paving and related enhancements at the Mill Hill work site.

Service:

1.280

Regional Parks

Project Number 26-06

Capital Project Title

Renewal of Elk Beaver Regional Park road surfacing

Capital Project Description

Full depth renewal and paving of Beaver Lake Road and new paving at Bear Hill Road

Project Rationale Full depth renewal and paving of the Elk Beaver Lake Regional Park road.

Project Number 26-07

Capital Project Title

Design and Construct - Jordan River Regional Park Boardwalk

Capital Project Description

Design and Construct boardwalk at Jordan River Regional Park.

Project Rationale Design and Construct boardwalk that is approaching end of life at Jordan River Regional Park.

Project Number 26-08

Capital Project Title

Humpback Dam - Deficiency Resolution Program

Capital Project Description

Ongoing program to address dam safety deficiencies from the Dam Safety Risk Register, which have been identified through the 2023 Dam Safety Review & IDSRMP

Project Rationale This is an ongoing program to be adaptable to addressing projects in the Humpback Dam from the Dam Safety Risk Register, which have been identified through the 2023 Dam Safety Review

Project Number 26-09

Capital Project Title

Thetis Lake Dams - Regulatory Compliance, Dam Safety Planning & Analyses

Capital Project Description

Ongoing projects involving studies, dam safety planning and regulatory requirements activities for Thetis Lake Dams. Outcomes from the various studies will inform future capital improvements.

Project Rationale Capital funding will be used to resolve a prioritized list of issues from the Dam Safety Risk Register, identified during dam surveillance activities, Dam Safety audits, and legislated Dam Safety Reviews. The issues to be resolved relate to dam safety analyses, dam safety planning and program work, and regulatory compliance.

Service:

1.280

Regional Parks

Project Number 26-10

Capital Project Title Bear Hill Regional Park Workshop Decommissioning

Capital Project Description Decommission Bear Hill Regional Park workshop based on the Asset Retirement Obligation requirements.

Project Rationale Decommission Bear Hill Regional Park workshop based on the Asset Retirement Obligation requirements.

Project Number 26-11

Capital Project Title Fleet EV chargers at 728 Work Site

Capital Project Description Installation of Fleet EV chargers at 728 Work Site based on fleet electrification plan

Project Rationale Installation of Fleet EV chargers at 728 Work Site based on fleet electrification plan. Phases are as follows:
2026 - Design for the installation of six (6) level 2 chargers.
2027 - Installation of six (6) level 2 chargers on existing electrical infrastructure.

Project Number 26-12

Capital Project Title Regional Park and Trail Water Fountain Replacement

Capital Project Description Supply and install replacement water fountains for 10 locations on the Regional Trails and 5 locations within Regional Parks

Project Rationale Supply and install replacement water fountains for 10 locations on the Regional Trails and 5 locations within Regional Parks. Current fountains are end of life with no sourcing for replacement parts. Source water fountains to meet accessible standards.

Project Number 26-13

Capital Project Title Thetis Lake West beach parking lot - water drainage improvements and asphalt replacement

Capital Project Description Rehabilitation of the existing parking lot experiencing significant asphalt erosion and cracking. Work includes replacement of the existing drainage pipe and installation of new asphalt and line painting

Project Rationale The asphalt surface on the existing parking lot is eroded and cracking in many areas. This project would involve the removal of the existing pipe and collection chambers, replacement of these components, backfilling, removal of the parking area asphalt and replacement with new asphalt and line painting.

Service:

1.280

Regional Parks

Project Number 26-14

Capital Project Title Haliburton Creek wetland

Capital Project Description Design and construct new wetland habitat to expand and enhance the riparian corridor along Haliburton Creek.

Project Rationale Design and construction of new wetland habitat to expand and enhance the riparian corridor along Haliburton Creek where it enters EBLRP from the highway. This work aligns with the Elk/Beaver Lake Watershed Management Plan. Wetland design would begin in 2026, with construction in 2028.

Project Number 27-02

Capital Project Title Replace pit toilet at Lone Tree Hill

Capital Project Description Replace and standardize Lone Tree Hill toilet building that has exceeded its serviceable life span

Project Rationale Replace and standardize Lone Tree Hill toilet building that has exceeded its serviceable life span.

Project Number 27-03

Capital Project Title Jordan River and Island View Beach Shoreline Stabilization

Capital Project Description Design and Construct shoreline Stabilization at Jordan River Regional Park and Island View Beach Regional Park

Project Rationale Design and Construct shoreline restoration to protect cultural and ecological shoreline values and restore the traditional shellfish harvest at Jordan River Regional Park and Island View Beach Regional Park

Project Number 27-04

Capital Project Title Spring Slamon Place Toilet Upgrades

Capital Project Description Replace the existing single wooden pit toilet and old tank at the north end of the campground along with the two-pack wooden toilet building near the cooking shelter

Project Rationale Replace the existing single wooden pit toilet and old tank with a new universal pit toilet at the north end of the campground. Additionally, replace the existing two-pack wooden toilet building near the cooking shelter with a new universal pit toilet building. Both toilet buildings are in poor condition, and upgrading them would enhance the visitor experience at the campground.

Service:

1.280

Regional Parks

Project Number 27-05

Capital Project Title Francis King Rental Bulding
Decommissioning

Capital Project Description Decommission existing rental bulding at Francis King Regional Park due its age, presence of mold and lack of operational or visitor experience value.

Project Rationale This project would involve the demolition of the existing rental bulding at Francis King Regional Park. This bulding is showing signs of mold and has no operational or visitor expernece value to the location. Once removed, the location of the bulding will be filled and graded to provide additonal parking spots and improved parking lot spacing for visitors to the park.

Project Number 27-06

Capital Project Title Replace pit toilet at Francis King Regional
Park

Capital Project Description Replace existing double pit toilets at Francis King Regional Park that has exceeded its serviceable life span

Project Rationale The existing double toilet has exceeded its serviceable life span and showing deterioration. The project would involve removal of the old toilets and construction of a new set of pump-out toilets near the same area.

Project Number 27-07

Capital Project Title Pike and Iron Mine Bay Washroom
Replacement

Capital Project Description Replace and relocate the vault toilets at Pike Road and Iron Mine Bay that has exceeded its serviceable life span

Project Rationale This project aims to replace the vault toilets at Pike Road and Iron Mine Bay, as ongoing slope stabilization issues threaten their long-term integrity. The project includes an archaeological impact assessment for Iron Mine Bay, the construction of two new vault toilets, the deconstruction of the existing ones, and site restoration at both locations. There is a possibility of salvaging and resusing both of the existing tanks.

Project Number 27-08

Capital Project Title Gonzales Hill Service Road Paving

Capital Project Description Renewal and paving of service road in the park as the asphalt has reached the end on its service life

Project Rationale This project is to renew the 60 m long service road in the park as the asphalt has reached the end on its service life. The project will start at the property line and extend up to the water service buiding, and will include the 3 stall parking area.

Project Number 27-09

Capital Project Title Design and construct Technical Training
Area at Mount Work Regional Park

Capital Project Description Design and construct technical training area within the Designated Mountain Bike Area at Mount Work Regional Park

Project Rationale Design and construction of a technical training area within the Designated Mountain Bike Area at Mount Work Regional Park. Area design to include community engagement through the South Island Mountain Bike Society, intergration of current risk management best practices and consideration for rider development.

Service:

1.280

Regional Parks

Project Number 27-10

Capital Project Title Thetis Lake Washroom Facility Replacement

Capital Project Description Design and construct new accessible washroom facility at Thetis Lake, including demolition of the old washroom and decommissioning of the existing septic system off the dam.

Project Rationale This project involves the construction of a new washroom facility at Thetis Lake Regional Park to improve accessibility and visitor experience. The scope includes the full demolition of the existing aging washroom facility and the decommissioning of the associated septic system located off the dam. The new facility will be designed to meet current building codes and accessibility standards. The new washroom facility will be connected to sewer and hydro services and will include staff office space and staff EV chargers

Project Number 28-01

Capital Project Title Thetis Lake Dams - Upgrades and Improvements Program

Capital Project Description Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Thetis Lake Dam Regulatory Planning Process

Project Rationale Budget to address capital improvements identified through the Dam Safety Risk Register

Project Number 28-02

Capital Project Title Washroom Replacement and Campground Accessibility Improvements at Island View Beach

Capital Project Description Remove the existing six-pack vault toilet, construct three new two-pack vault toilets and develop 3-4 accessible campsites to improve accessibility

Project Rationale To improve visitor experience and accessibility at a park with high visitation that attracts a diverse range of users. This project include : Replacement of the six pack vault toilet on the Coast Loop Trail with 1 x 2 pack vault toilets. Construction of 2 x 2 pack vault toilets within the campground. Creation of 3-4 sites within the campground that meet accessibility standards, this includes but is not limited to; paving between the sites and the vault toilets and water tank, resurfacing of site, installation of accessible picnic tables, installation of updated signage.

Project Number 28-03

Capital Project Title Assess and Repair Regional Trail Land Protection

Capital Project Description Conduct culvert assessment and repairs.

Project Rationale Assess and repair Regional Trails culvert infrastructure.

Project Number 28-04

Capital Project Title Upgrade Regional Trail surfacing

Capital Project Description Upgrade Regional Trail surfacing to paved for Sooke Road to Aldene.

Project Rationale Upgrade the section of Galloping Goose Regional Trail, from Wale Road to Aldene Road, from gravel surface to paved surface, a priority section identified in the Regional Trails Management Plan.

Service:

1.280

Regional Parks

Project Number 28-05

Capital Project Title Design and Construct- Regional Trail Bridge Renewals (4)

Capital Project Description Design and Construct Regional Trail bridge renewals for Wildwood/Matheson, Hereward, Island Highway and Helmeken bridges based on 20-year renewal plan.

Project Rationale Design and Construct Regional Trail bridge renewals, identified as a priority in the 20-year renewal plan. Bridges include the the Wildwood/Matheson Creek Bridge, Hereward Bridge, Island Highway Bridge and Helmeken Bridge.

Project Number 28-07

Capital Project Title Renewal of Regional Trail surfacing - Juskun Road to Mt. Newton

Capital Project Description Full depth renewal and paving of Lochside Regional Trail section from Juskun Road to Mt. Newton

Project Rationale Full asphalt renewal of approximately 1,300m of trail between Juskun Road to Mt. Newton. Some sections may require full depth replacement. Considerations may include: trail widening (currently 2.5m), re-alignment over culverts to reduce safety risk.

Project Number 29-01

Capital Project Title Hamsterly Beach Waterline Replacement

Capital Project Description Replace the waterline at Hamsterly Beach

Project Rationale Replace the waterline at Hamsterly Beach

Project Number 29-02

Capital Project Title Renew Sitting Lady Falls Parking

Capital Project Description Construct renewal to Witty's Lagoon - Sitting Lady Falls Parking that has exceeded its serviceable life span.

Project Rationale Construct renewal to Witty's Lagoon - Sitting Lady Falls Parking that has exceeded its serviceable life span.

Service:

1.280

Regional Parks

Project Number 29-03

Capital Project Title Replace pit toilet at Durrance- Mount Work Regional Park

Capital Project Description Replace existing double pit toilets to improve location, accessibility and water protection/infiltration

Project Rationale Budget to address capital improvements identified through the Dam Safety Risk Register

Project Number 30-01

Capital Project Title Sooke Potholes Parking Lot 3 Upgrades

Capital Project Description Upgrade the existing gravel road and Parking Lot #3 at Sooke Potholes

Project Rationale Upgrade the existing gravel road and Parking Lot #3 at Sooke Potholes, extending to the Spring Salmon Place Campground gatehouse turnaround, from gravel to asphalt surfacing. Lot #3 upgrades will also include installing a two-pack vault toilet building. These improvements will enhance visitor experience, improve access, and increase accessibility within the park.

Project Number 30-02

Capital Project Title Killarney Lake Dam - Upgrades and Improvements Program

Capital Project Description Ongoing program to complete dam upgrades and improvements from the Dam Safety Risk Register, which have been identified through the Killarney Lake Dam - Regulatory, Planning & Analysis Program.

Project Rationale This is an ongoing program to be adaptable to addressing projects in the Killarney Lake Dam from the Dam Safety Risk Register. Some key projects include: Design, public engagement, and implementation of the dam alteration plan, including submission of the plan to the Provincial Dam Safety Office

1.280 Regional Parks
Operating Reserve Summary
2026 - 2030 Financial Plan

Profile

Regional Parks

Established by Bylaw No. 4145 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Summary

Reserve/Fund Summary Projected year end balance	Est Actual	Budget				
	2025	2026	2027	2028	2029	2030
Operating Reserve	312,948	310,948	305,988	321,069	336,191	351,356
Operating Reserve - Legacy Fund	19,731	20,431	20,431	20,431	20,431	20,431
Total projected year end balance	332,678	331,378	326,418	341,499	356,621	371,786

See attached reserve schedules for projected annual cash flows.

1.280 Regional Parks
Operating Reserve Summary
2026 - 2030 Financial Plan

Profile

Regional Parks

Established by Bylaw No. 4145 to enable CRD services to set aside operating funds to cover cyclical expenditures, unforeseen operating expenses, special one-time operating projects, as well as to mitigate fluctuations in revenue.

Operating Reserve Schedule - FC 105500

Operating Reserve Schedule Projected year end balance	Est Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	123,948	312,948	310,948	305,988	321,069	336,191
Planned Purchase	-	(20,000)	(20,000)	-	-	-
Transfer from Ops Budget	185,000	15,000	15,040	15,081	15,122	15,165
Interest Income*	4,000	3,000				
Total projected year end balance	312,948	310,948	305,988	321,069	336,191	351,356

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

1.280 Regional Parks Legacy Fund
Operating Reserve Summary
2026 - 2030 Financial Plan

Profile

Regional Parks Legacy Fund

Established by Bylaw No. 4103. Money received for specific purposes through bequests, charitable donations, or otherwise given will paid into this specified Legacy reserve fund.

Operating Reserve Schedule - FC 105102

Operating Reserve Schedule Projected year end balance	Est Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	19,031	19,731	20,431	20,431	20,431	20,431
Planned Purchase						
Donation Received	-					
Interest Income*	700	700				
Total projected year end balance	19,731	20,431	20,431	20,431	20,431	20,431

Assumptions/Background:

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

1.280 Regional Parks
Asset and Reserve Summary Schedule
2026 - 2030 Financial Plan

Asset Profile

Regional Parks

Regional Parks and Trails consists of 31 parks and reserves with 400 km of hiking trails and 3 regional trails (100 km). Assets held by the Regional park service consist of lands, buildings, public washrooms as well as various park equipment and vehicles.

Summary

Regional Parks Reserve/Fund Summary
Projected year end balance

	Est Actual	Budget				
	2025	2026	2027	2028	2029	2030
- Land Acquisition Levy	2,628,739	2,728,739	2,728,739	2,728,739	2,728,739	2,728,739
- Infrastructure/SSI&SGI Trail/Dams	6,170,800	5,944,674	3,947,825	2,651,439	1,671,726	4,744,919
Total Capital Reserve Fund	8,799,539	8,673,413	6,676,564	5,380,178	4,400,465	7,473,658
Parks Statutory Land Acquisition Reserve	26,452	26,452	26,452	26,452	26,452	26,452
Equipment Replacement Fund	1,996,771	482,292	629,658	690,632	1,005,445	1,499,074
Total projected year end balance	10,822,762	9,182,157	7,332,674	6,097,262	5,432,362	8,999,184

See attached reserve schedules for projected annual cash flows.

1.280 Regional Parks
Capital Reserve Fund Schedule
2026 - 2030 Financial Plan

Capital Reserve Fund Schedule

Reserve Fund: 1.280 Regional Parks Capital Reserve Fund (Bylaw No. 2313)

- Capital Reserve Fund for Regional Parks Service was established in 1995 under Bylaw No. 2313.
- These reserves can only be used to fund capital expenditure.
- Funding for this reserve may be paid from "the current revenue or, as available, from general revenue surplus, or as otherwise provided in the Municipal Act".

Cost Centre: 101469 (PLO)
Land Acquisition Levy Portion

	Est Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	2,528,739	2,628,739	2,728,739	2,728,739	2,728,739	2,728,739
Land Acquisition Expenditure	-	-	-	-	-	-
LAF Levy Net Contribution	-	-	-	-	-	-
Other proceeds						
Interest Income*	100,000	100,000				
Ending Balance \$ - Land Acquisition Levy Portion	2,628,739	2,728,739	2,728,739	2,728,739	2,728,739	2,728,739
Restricted	2,000,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000
Unrestricted Balance	628,739	478,739	478,739	478,739	478,739	478,739

Assumptions/Background:

- A Regional Park Land Acquisition Requisition was established in 2000 for a ten year period (2000-2009) at a rate of \$10 per average residential household assessment. In 2010, the requisition was extended for another ten years(2010-2019) at a rate of \$12 per average residential household assessment starting in 2010 and increasing by \$2 per year to a maximum of \$20 in 2015 and then remaining at this rate until 2019. Program renewed for an additional 10 year 2020-2029 at \$20 per average residential household assessment. Beginning in 2021 the rate is to increase by \$1 per year until 2025. In 2022 the program was suspended in favor of debt financing for land acquisition.

1.280 Regional Parks
Capital Reserve Fund Schedule
2026 - 2030 Financial Plan

Capital Reserve Fund Schedule

Infrastructure Portion	Est Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	7,582,362	6,170,800	5,944,674	3,947,825	2,651,439	1,671,726
Planned Capital Expenditure (Based on Capital Plan)	(5,139,000)	(3,435,000)	(5,065,000)	(4,425,000)	(4,170,000)	(180,000)
Transfer from Operating Budget						
--Other Infrastructure	2,118,931	1,645,697	1,700,210	1,755,814	1,812,531	1,870,888
--SSI/SGI Trails	233,507	238,177	242,941	247,800	252,756	257,305
--Dam/Bridge/Trestle	200,000	200,000	200,000	200,000	200,000	200,000
--Infrastructure Renewal Special	925,000	925,000	925,000	925,000	925,000	925,000
Interest Income*	250,000	200,000	-	-	-	-
Ending Balance \$ - Infrastructure Portion	6,170,800	5,944,674	3,947,825	2,651,439	1,671,726	4,744,919

* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

1.280 Regional Parks
Capital Reserve Fund Schedule
2026 - 2030 Financial Plan

Capital Reserve Fund Schedule

Reserve Fund: 1.280 Regional Parks Land Acquisition Reserve Fund (Bylaw No. 1831)

Cost Centre: 101375 (PLO)

Parks Statutory Land Acquisition Reserve

	Est Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,251,452	26,452	26,452	26,452	26,452	26,452
Park Land Acquisition	(1,275,000)	-	-	-	-	-
Proceeds from Sale of Surplus Park Land						
Interest Income	50,000					
Ending Balance \$ - Parks Statutory Land Acquisition Reserve	26,452	26,452	26,452	26,452	26,452	26,452

**1.280 Regional Parks
Equipment Replacement Fund Schedule (ERF)
2026 - 2030 Financial Plan**

Equipment Replacement Fund Schedule (ERF)

ERF Fund: 1.280 Regional Parks ERF (Bylaw No. 945)

**Cost Centre: 101423 (PLO)
Equipment Replacement Fund**

	Est Actual	Budget				
	2025	2026	2027	2028	2029	2030
Beginning Balance	1,901,196	1,996,771	482,292	629,658	690,632	1,005,445
Planned Purchase (Based on Capital Plan)	(644,755)	(2,268,000)	(724,000)	(880,000)	(726,000)	(568,000)
Transfer from Operating Budget	732,830	746,021	871,366	940,974	1,040,813	1,061,629
Disposal Proceeds		-	-	-	-	-
Interest Income*	7,500	7,500				
Ending Balance \$	1,996,771	482,292	629,658	690,632	1,005,445	1,499,074

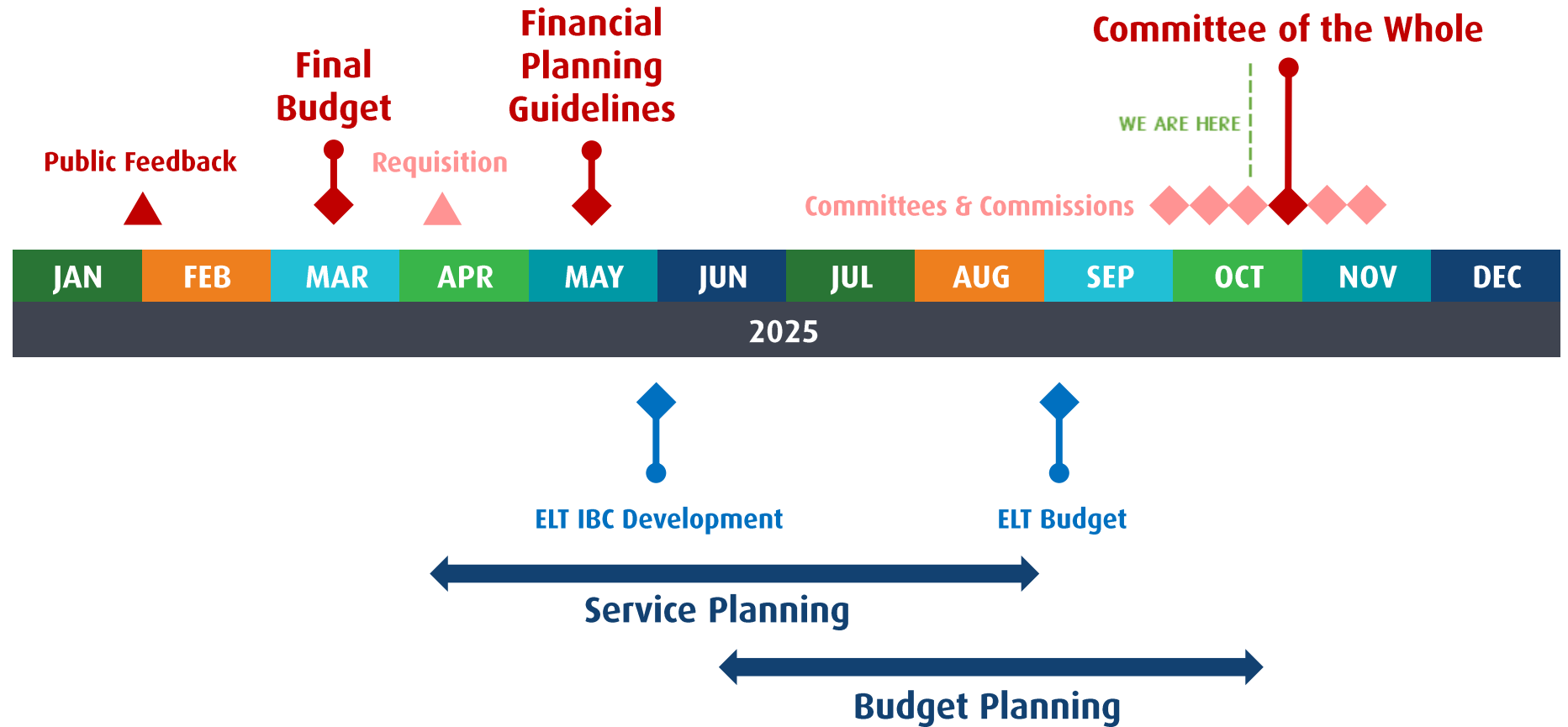
* Interest should be included in determining the estimated ending balance for the current year. Interest in planning years nets against inflation which is not included.

2026 – 2030 Financial Plan

Regional Parks
October 22, 2025

Background Process & Timeline

2026 Planning



Background

The Capital Regional District (CRD) has managed regional parks and trails since 1966.

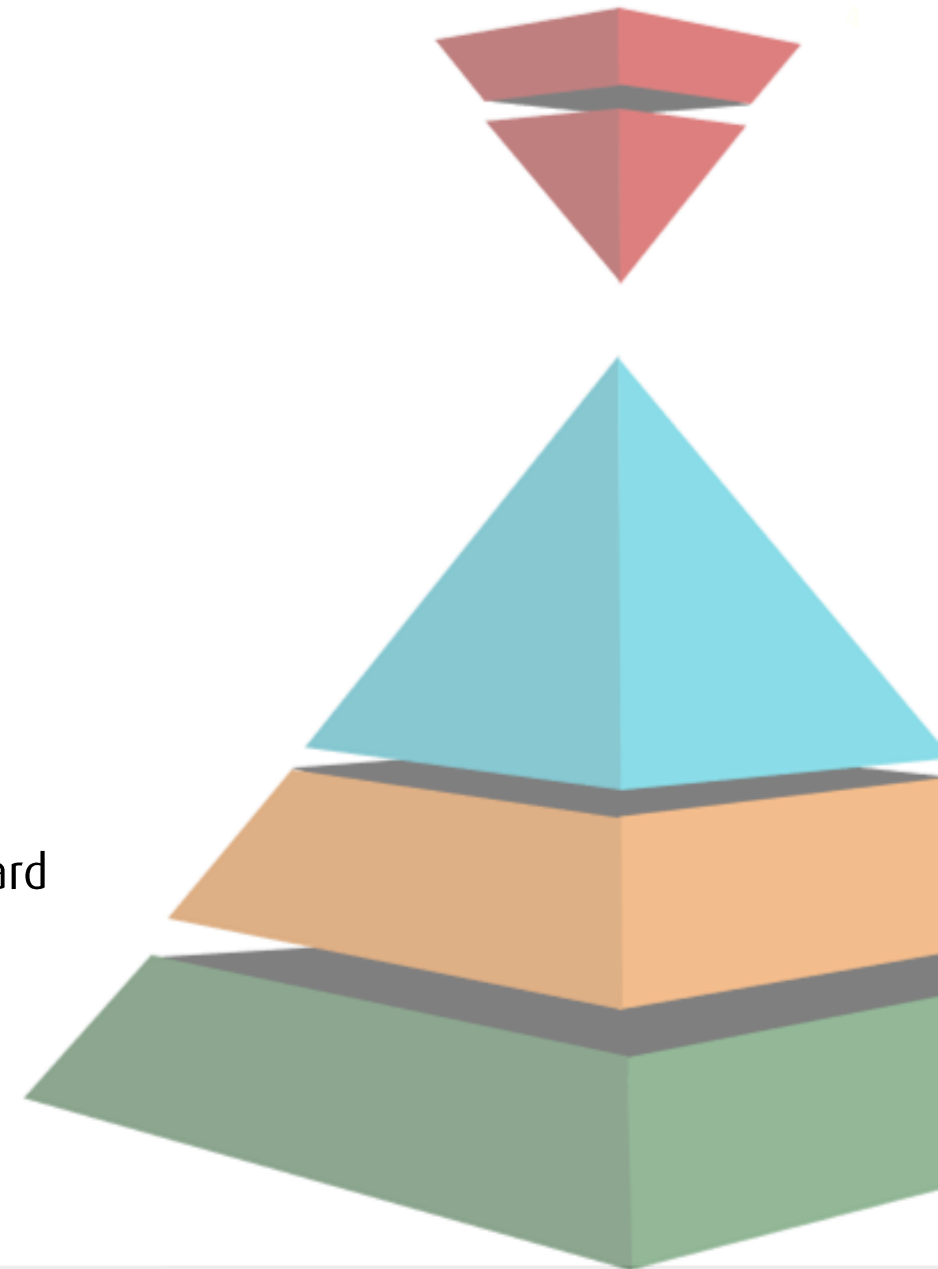
- As of 2025, the CRD system includes:
 - 34 regional parks
 - 4 regional trails
 - Over 13,370 hectares of land
 - Nearly 95 km of regional trails
 - Over 375 km of internal park trails
- Park and trail visitation in 2024:
 - 5.1 million park visits
 - 4.1 million trail visits
 - 42% increase in visitation since 2015
- In 2025, the CRD's parks operating budget was \$21.3 million:
 - \$18.9 million (89%) funded by requisition
 - 9% from non-tax revenues (fees, permits, donations, fines, grants)
- Preliminary budget includes both regional parks and trails expenditures.

2025 Year-End Projections

2025 BOARD BUDGET

Operating \$		\$21.3M
Capital \$		\$19.4M
Operating Δ		8.3%
Requisition Δ		4.8%

- Estimated operating surplus \$781K
- Approximately \$1.6M capital carry forward
- Completion of key capital projects



2026 Operating Budget Changes

2026 Operating Expenditures increased by \$1.22M or 5.7%



~41% of increase = land acquisition O&M and debt servicing (acquisition + regional trails project)

Operating Budget Changes

Operating Expenditures increased by \$1.22M or 5.7%

2025 One-Time Costs -\$0.38 (-1.8%)

Reduction of 2025 one-time costs for Royal Oak site securement and carryforward of ongoing contracts from 2024.

Salaries/Allocations \$0.61M (2.9%)

Non-discretionary salary/wage increases based on the current collective agreement. Reduction of four FTE related to CRD Evolves offset by increased internal allocations.

Dam Safety - \$0.05M (0.2%)

Supplementary costs required to conduct a Portfolio Risk Assessment of dam infrastructure.

George Hill - \$0.28M (1.3%)

Acquisition costs for George Hill as presented to the CRD Board—\$130K ongoing maintenance costs and \$150K one-time site securement/legal assessments.

Debt Servicing - \$0.38M (1.8%)

New debt servicing costs relating to land acquisition (Loan Authorization Bylaw No. 4506) and the Regional Trestle Renewal, Trails Widening and Lighting Project (Loan Authorization Bylaw No. 4588).

Other - \$0.28M (1.3%)

Inflationary increases to core operating and maintenance expenditures (\$0.11M), Elk/Beaver oxygenator O&M (\$0.06), software licenses (\$0.03M), hazard tree program (\$0.02M) and annual Equipment Replacement Fund and Capital Reserve contributions (\$0.06M).

Operating Budget Changes

2026 Draft Budget – Requisition Δ 11.2% | Operating Δ 7.9%



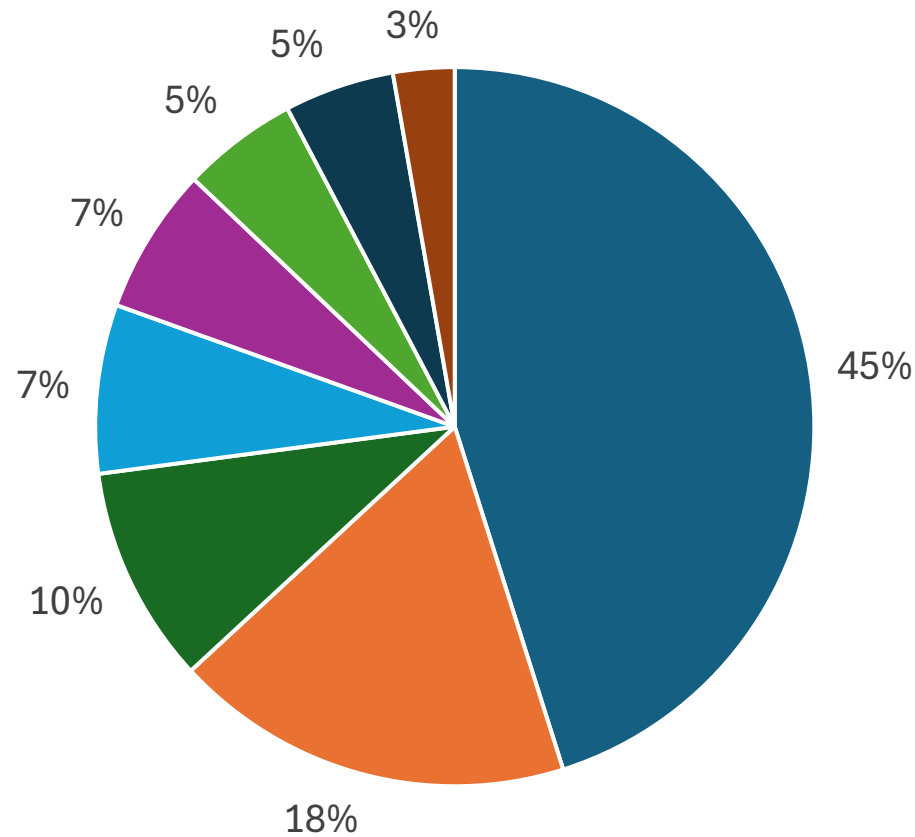
2026 Preliminary Budget – Requisition Δ 6.9% | Operating Δ 5.7%

ELT Review – Directed reductions to reduce requisition by 0.8M (4.27%):

- No new Full-Time Equivalent (FTE) positions added
- Allocated surplus funds from 2025 operating budget to offset 2026 one-time cost increases
- Deferred Capital reserve transfer for Royal Oak Golf Course
- Reduced dams IBC by 0.1M

Operating Budget Expenditures

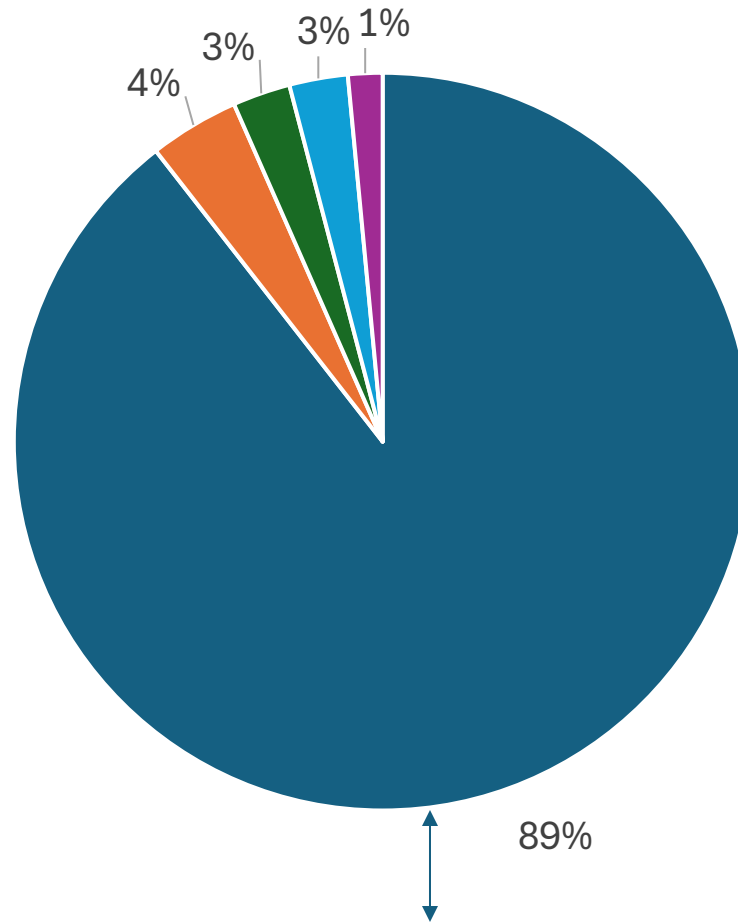
2026 Expenditures by Type



Salaries/Wages	10.2
Capital/Reserve Transfers	4.1
Internal Allocations	2.2
Debt Servicing	1.7
Consultants/Contract for Services	1.5
Park Maintenance and Supplies	1.2
Other Operating Costs	1.1
Vehicles & Equipment	0.6
Total	\$22.5M

Operating Budget Revenue

2026 Revenue Sources

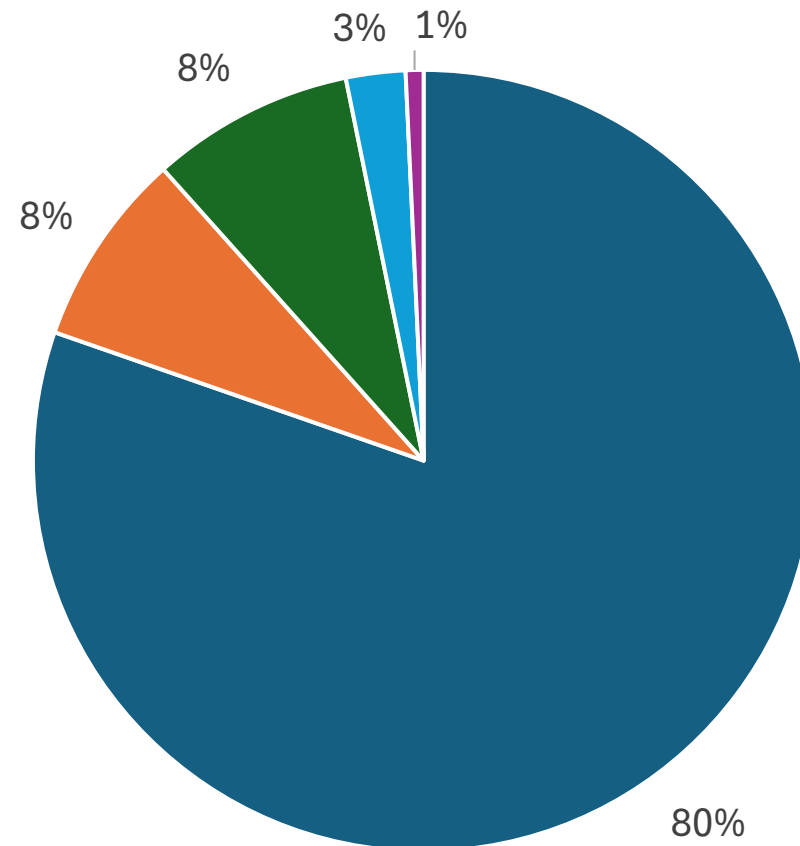


Municipal Requisition	20.2
Payments in Lieu of Taxes	0.9
Parking/Camping Fees	0.6
Other Fees/Recoveries	0.6
2025 Surplus	0.3
Total	\$22.5M

2025 Final Budget	2026 Preliminary	Δ \$	Δ %
\$18.85M	\$20.15M	\$1.3M	6.94%

Capital Budget Expenditures

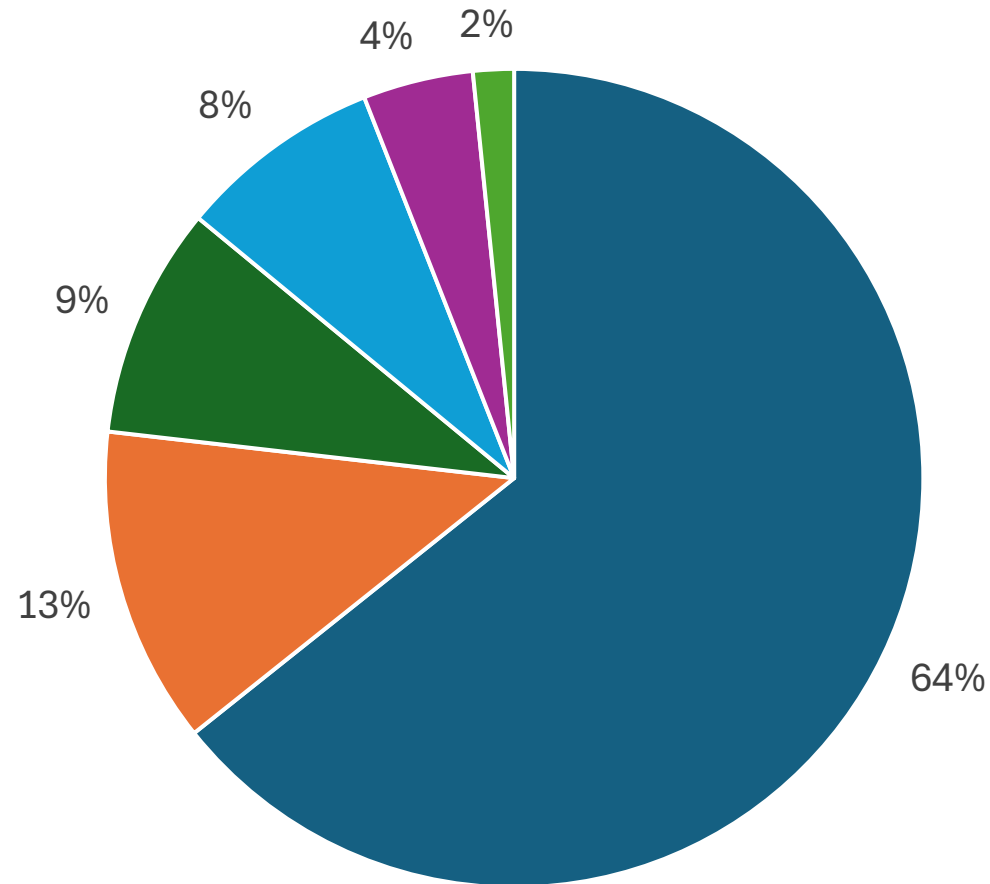
2026 Capital Expenditures by Asset Class



Engineered Structures	19.9
Land	2.0
Vehicles	2.1
Buildings	0.6
Equipment	0.2
Total	\$24.8M

Capital Budget Expenditures

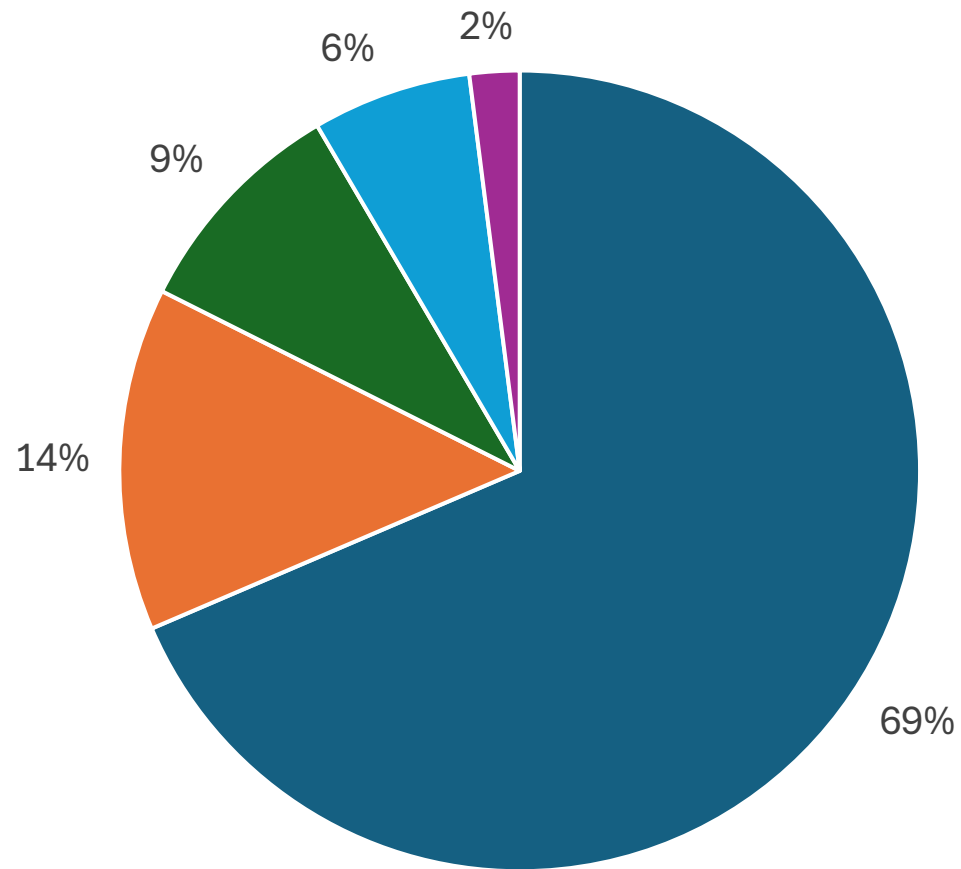
2026 Capital Expenditures by Program



Regional Trails	15.9
Regional Parks	3.1
Fleet	2.0
Land Acquisition	2.3
Dams	1.1
HQ/Service Yard	0.4
Total	\$24.8M

Capital Budget Source of Funds

2026 Capital Funding



Debt	17.0
Reserve Fund	3.4
Equipment Replacement	2.3
Capital Funds on Hand	1.6
Grants	0.5
Total	\$24.8M

Preliminary Budget Summary

2026 Draft Budget Highlights

- 2026 preliminary operating budget includes a **5.7% increase** to operating expenditures and a **6.9% increase** to requisition.
 - Reflects a **\$0.38 million** reduction from 2025 one-time budget items.
 - Offset by **\$1.6 million** in new budget increases, of which 41% is for Board-driven initiatives and 38% is for non-discretionary wage and internal allocation increases.
 - ELT directed revisions **reduced draft operating expenditures and requisition by 2.2% and 4.3%, respectively.**
- 2026 preliminary capital budget is **24.8 million**.
 - Regional Trestle Renewal, Trails Widening and Lighting Project (\$15.5M)
 - Other Regional Parks and Trails projects (\$4.4M)
 - Vehicles, equipment & HQ upgrades (\$2.9M)
 - Land Acquisition (\$2.2M)
 - Key funding sources: Debt \$17M (69%) and Reserves \$5.7M (23%)



Thank you

mmacintyre@crd.bc.ca | 250.360.3340